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Yenching (Peking) Christian College

1889-1927

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I. Documents

A. Incorporation and Organization

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1915

CERTIFICATE OF INCORPORATION

of

TRUSTEES OF PEKING UNIVERSITY.

We, the undersigned, Edward G. Andrews, James M. Buckley, James H. Taft, Mercein Thomas, Lewis S. Pilcher, John M. Reid, Henry C. M. Ingraham, Charles H. Taft, and Stephen L. Baldwin, all being of full age and citizens of the United States of America, and all but James M. Buckley being citizens of the State of New York, and the said James M. Buckley being a citizen of the State of New Jersey, and we being desirous of associating ourselves for benevolent, charitable, literary, and scientific purposes, in order to become a body politic and corporate in pursuance of the provisions of the Act of Legislature of the State of New York, entitled "An Act for the incorporation of Benevolent, Charitable, Scientific, and Missionary Societies" passed April 12, 1848, and the Acts amendatory thereof, DO HEREBY CERTIFY, as follows:-

FIRST: That the name or title by which said Society hereby intended to be incorporated, shall be known in law, shall be the TRUSTEES OF PEKING UNIVERSITY, China.

SECOND: The particular business of said society shall be to raise a fund for the purpose hereinafter mentioned; to make from time to time, such investments and re-investments thereof as may seem to be most judicious; to collect and receive the income thereof and to apply the same and such portions of the

principal fund, from time to time, as may be deemed necessary or expedient, in establishing and maintaining, or assisting to establish or maintain, in Peking, its immediate vicinity, or in other adjacent countries, a College or other educational institution, which shall be founded and conducted upon strictly Christian and evangelical, but not sectarian principles, and also to act in the appointment of the officers and Faculty of the College and as a Board of Control and Appeal in the management.

The objects of said Society shall be to aid the youth of the Chinese Empire and of other countries in obtaining, in such College or Educational Institution, a Literary, Scientific or Professional Education.

THIRD: The number of persons constituting the said Society or Board of Trustees, to manage the same, shall be nine, all of whom shall be of full age and citizens of the United States of America and a majority of whom shall be citizens of and residents within the State of New York.

FOURTH: The names of the Trustees of said Society for the first year of its existence, shall be the said incorporators, Edward G. Andrews, James M. Buckley, James H. Taft, Mercein Thomas, Lewis S. Pilcher, John M. Reid, Henry C. M. Ingraham, Charles H. Taft, and Stephen L. Baldwin.

FIFTH: The business of said Society shall be conducted in the City and County of New York.

IN WITNESS WHEREOF, we have hereunto subscribed our names at the City of New York the twenty-fifth day of June in the year of our Lord one thousand eight hundred and eighty-nine.

THE UNIVERSITY OF THE STATE OF NEW YORK

AMENDMENT TO CHARTER
of
TRUSTEES OF PEKING UNIVERSITY

THIS INSTRUMENT WITNESSETH that the Regents of the University of the State of New York have amended the charter granted June 25, 1889 to the Trustees of Peking University, in Pekin, China, which was incorporated by a certificate executed June 25, 1889, and filed on or about June 25, 1890, in the office of the Secretary of State of the State of New York, by changing the corporate name of the institution to that of Peking University, and by changing the second and third of the numbered paragraphs of the said certificate of incorporation so as to read as follows:

Second. The purpose of the corporation shall be to establish and maintain in Peking, China, a University, founded and conducted on strictly Christian and evangelical, but not sectarian, principles, and to aid the youth of the Chinese Empire, now Chinese Republic, and of other countries, in obtaining in such University a literary, scientific or professional education.

The corporation of the University shall, generally, have the powers and privileges of corporations created under the Education Law of the State of New York, the same as if originally incorporated thereunder.

Third. The Board of Foreign Missions of the Presbyterian Church in the United States of America, the American Board of Commissioners for Foreign Missions, and the Board of Foreign Missions of the Methodist Episcopal Church, shall be

the constituent, trustee-electing members of this corporation, and the managing boards of such Boards of Missions shall each choose, to be the respective representatives of the said bodies, four persons to be members of the board of trustees of the corporation, to so hold, in the first instance and in succession, that the term of one member of each group of such representative trustees shall expire in each year.

Such representative trustees, acting together, shall as the terms of the present nine general trustees, and of their successors, in continuing succession, expire, choose such successors, to so hold that the terms of three of such general trustees shall expire in each year.

Other incorporated missionary organizations may at any time be affiliated with and made constituent trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all of the then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, an additional member, or such group of members as the vote of affiliation shall provide, of the board of trustees of the corporation, to so hold that the term of such trustees, or of one of such group of trustees, shall expire each year.

The successors, in continuing succession, of the representative trustees, shall be chosen by their respective trustee-electing bodies; and all members of the board of trustees of the University shall continue to hold, after the expiration of their specific terms of office, until their successors shall be chosen.

A majority of the trustees of the corporation shall be citizens of the United States of America.

GRANTED December 2, 1915, by the Regents of the University of the State of New York executed under their seal and recorded in their office. Number 2601.

Pliny T. Sexton
Chancellor

John H. Finley,
President of the University.

Dr Barton
3

Rec'd JAN 1 6 1926

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. A. McBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
S. PARKES CADMAN
MRS. GEORGE M. CLARK
ERNEST A. EVANS
FRANK D. GAMEWELL
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
JAMES H. LEWIS, EXECUTIVE SECRET.

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

January 14, 1926

The first quarter of the twentieth century is ended.

The twenty-five years closing the nineteenth century might be called the "Railroad Era", in which the States of the Union became consolidated into a real nation of United States. The twenty-five years just now completed might well be called the beginning of the "World Era" of American life. During this period the auto has replaced the horse, the aeroplane has become a practical vehicle of transportation, radio telephony has been invented and brought to the point where a speaker in New York may be heard on the Pacific Coast and in Europe. A World War has been fought.

A quarter of a century ago Europe seemed a considerable distance away. The Far East was even farther and was all mixed up in our minds with silks and spices and curious lacquers as well as masses of people about whom we really knew little and with whom few of us had contact.

A generation ago Kipling wrote "East is East and West is West". Since that statement was made, tens of thousands Chinese dug trenches, cleared fields and aided the armies in Northern France, while a million Indian soldiers bore arms on the fronts of France, Gallipoli and Mesopotamia.

Whatever scientific development may take place during the coming twenty-five years will of necessity bind even more closely and intimately together the nations and the peoples of the world. The question is not whether we shall live together but how? What ideals, what spirit, what affections, what hates, what hopes, what fears, what purposes - these are the things which will determine the weal or the woe of the coming quarter century and the years thereafter.

We send you our greeting at the beginning of this new era. We ask your meditation upon the relationships of peoples everywhere and particularly of the Christian peoples of our own favored land in their brotherly and intelligent friendship with the people of China. In the carrying forward of this spirit Peking (Yenching) University has had a most significant part for eight years. This autumn we move into the new buildings on the new campus - all made possible through the gifts of yourself and other friends of the University. Despite the generosity of the gifts thus far, some of the costs of construction are still unsupplied. We believe, however, that those who know the unusual service the University performs and the Christian leadership it enjoys will provide the resources so greatly needed.

Sincerely yours,

James L. Barton S Parkes Cadman

Arthur J. Brown Frank Mason North

Franklin Warner

(December 3, 1928)

Document A.

CONSTITUTION OF YENCHING UNIVERSITY

PEKING, CHINA.

ARTICLE I. NAME

1. The corporate name of this institution shall be Trustees of Yenching University.

2. ~~The term "Yenching University" or "the University" shall be considered to include, except where otherwise indicated, the College of Arts and Science for Men, the College of Arts and Science for Women, the School of Religion, the Princeton-in-Peking Unit, the University's share in the Harvard-Yenching Institute, together with all the various integral or associated departments of these constituent units, and with such other schools, colleges or departments as are or may hereafter become a part of the institution.~~

ARTICLE II. PURPOSE

The purpose of the institution shall be that stated in the Amendment to the second numbered paragraph of the Charter, dated December 2, 1915, (revised on September 27, 1928) as follows:

> "Second, the purpose of the corporation shall be to establish and maintain in Pekin, China, a University to be known as Yenching University, founded and conducted on strictly Christian and evangelical, but not sectarian, principles, and to aid the youth of China and of other countries in obtaining in such University a literary, scientific or professional education."

ARTICLE III. COMPOSITION OF BOARD OF TRUSTEES

1. The Board of Trustees (or Founders) shall be chosen as specified in the third numbered paragraph of the Amendment to the Charter dated December 2, 1915, as follows:

> "Third, the Board of Foreign Missions of the Presbyterian Church in the United States of America, the American Board of Commissioners for Foreign Missions, and the Board of Foreign Missions of the Methodist Episcopal Church, shall be the constituent trustee-electing members of this corporation, and the managing boards of such Boards of Missions shall each choose, to be the respective representatives of the said bodies, four persons to be members of the board of trustees of the corporation, to so hold, in the first instance and in succession, that the term of one member of each group of such representative trustees shall expire in each year.
>
> "Such representative trustees, acting together, shall, as the terms of the present nine general trustees, and of their successors, in continuing succession, expire, choose such successors, to so hold that the terms of three of such general trustees shall expire in each year.

"Other incorporated missionary organizations may at any time be affiliated with and made constituent trustee-electing members of this corporation of the University, by the favoring vote of the managing boards of all of the then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, an additional member, or such group of members as the vote of affiliation shall provide, of the board of trustees of the corporation, to so hold that the term of such trustee, or of one of such group of trustees, shall expire each year.

"The successors, in continuing succession, of the representative trustees, shall be chosen by their respective trustee-electing bodies; and all members of the board of trustees of the University shall continue to hold, after the expiration of their specific terms of office, until their successors shall be chosen.

"A majority of the trustees of the corporation shall be citizens of the United States of America."

(The London Missionary Society of London, England, having undertaken a basis of cooperation similar to that of each of the three Mission Boards mentioned above, was, on May 14, 1917, formally recognized as a participating organization entitled to elect four representative Trustees. These four organizations entered the University as fully participating Mission Boards.)

2. Approximately one-third of the total membership of the Board shall be women.

3. A minimum qualification for affiliation with the privilege of electing one Trustee shall be a contribution of (a) a missionary teacher with residence or rent and G$1,000. annually for maintenance; or (b) G$5,000. annually; or (c) G$100,000. for capital purposes.

ARTICLE IV. POWERS OF BOARD OF TRUSTEES

1. The Board of Trustees shall control and administer for the purposes of Yenching University, property and funds of the Corporation as provided by law, and shall be responsible for the management of the affairs of the Corporation and for the administration of Yenching University.
Provided, however, that property and funds now held, or in the future received by the Corporation for Yenching College for Women shall by the Board be held in separate trust for the use and benefit of the said College. The property so held in separate trust may be transferred or used for other purposes upon, but only upon, the written consent and approval of the Committee of Yenching College for Women. The funds so held in separate trust may be invested and reinvested by the Board, in its discretion, unrestricted by laws or regulations limiting investments permitted to Trustees. Unless by the terms of the gift otherwise provided, the capital funds of the Yenching College for Women may be expended for the current uses and benefit of the Women's College upon, but only upon, the written consent of the Committee of Yenching College for Women.
2. The Board in its discretion from time to time may delegate during its pleasure and in so far as may be permitted by law to the Board of Managers of the University constituted as hereinafter provided, such matters of University administration as it may determine, provided, however, that no matter particularly relating to the administration of Yenching College for Women shall be so delegated without the written consent of the said Committee of Yenching College for Women.

ARTICLE V. COMMITTEE OF YENCHING COLLEGE FOR WOMEN

1. The Committee of Yenching College for Women shall be constituted as follows:
A. The President, Secretary, and all women members of the Board of Trustees

shall be ex-officio members of the Committee. One additional Trustee shall be elected by the Trustees to membership on this Committee for a term of three years.

B. Additional members of the Committee to serve three years shall be chosen by boards or colleges cooperating in the College on the following basis:

(1) Boards which furnish (a) salaries, allowances, travel, etc. of three teachers annually; (b) a contribution of $2,000. gold annually to current expenses, and (c) an initial gift of $100,000. gold toward plant and equipment are entitled to appoint two members.

(2) Boards which furnish (a) salaries, allowances, travel, etc. of five or more teachers annually, and (b) $2,500. gold annually, in addition to an initial gift of $100,000. gold toward plant and equipment, are entitled to appoint an additional member.

(3) Boards or colleges contributing the salary and allowances of at least one teacher annually and not less than $1,000. gold annually are entitled to appoint an affiliated member.

C. The Committee thus constituted may elect each year at its annual meeting one person to serve on the Committee for three years.

2. The Committee shall be charged with the responsibility for the administration of Yenching College for Women under the supervision and control of the Board of Trustees, and shall possess such additional and independent powers relative to the alienation of property held by the Trustees for or on behalf of the said College and relative to the delegation of administrative powers to the Board of Managers, as specifically provided above in Article IV.

3. The Committee shall incur no financial obligations in excess of appropriations approved by the Board of Trustees for the se of the said College and available for the purpose.

4. The Committee shall prepare its own By-laws which shall take effect when approved by the Board of Trustees. The Committee shall elect its own officers, subject to the approval of the Board of Trustees, and may appoint its own Committees.

5. It shall be the duty of the Committee closely to supervise the administration of the said College, to consult with its Dean and the Administrative Committee of Yenching College for Women constituted as hereinafter provided, to receive their reports and recommendations, to report in writing to the Board of Trustees at such time as the Board may direct, or the administration of Yenching College for Women require, concerning anything within the scope of the duties of the Committee that may call for comment or action by the Board of Trustees or upon which information may be desired by the Board, and generally to cooperate with the Board of Trustees in promoting the interests of the College both among possible financial supporters and among young women desirable as members of the faculty.

ARTICLE VI. OFFICERS OF THE CORPORATION

1. The officers of the Corporation shall consist of a President of the Board of Trustees, one or more Vice-Presidents of the Board of Trustees, a President of the University, a Treas-

urer, and such other officers as the Trustees may desire. These officers (except the President of the University, below provided for) shall perform the duties commonly attached to their respective positions, and as provided in the By-laws of the Board of Trustees. These officers (except the President of the University) shall be elected from among the Trustees by ballot at each annual meeting. In the case of death, resignation, absence or disability of the Secretary, the seal of the corporation may be affixed to such instruments as require its use by the Treasurer, or such other person as may be designated for that purpose by the Board of Trustees or the Committee on Finance, Property and Investment.

2. The President of the University shall be an officer of the Corporation appointed by the Board of Trustees and shall continue in office during the pleasure of the Board, and shall receive such compensation as the Board may direct. He shall represent the Board of Trustees on the Board of Managers, and shall be charged, for and on behalf of the Board of Trustees, with the oversight of the administration of the University. He shall report in writing at such times as the Board may direct on the condition, progress and policy of the University, and shall present for the consideration of the Board such measures or recommendations as he shall deem necessary or expedient for the welfare of the University. On behalf of the Board of Trustees he shall be responsible for all real estate, personal property and funds belonging to or under the control of the Corporation located in China. His signature shall be necessary on all contracts and documents relating to the property of the University, or of a financial nature in China made in the name of the Corporation or in the name of the University. In addition to the above duties and responsibilities the President shall have such powers and shall be charged with such responsibilities as may from time to time be provided in the By-laws of the Board of Managers of Yenching University.

ARTICLE VII. BOARD OF MANAGERS

VII 1

1. There shall be a Board of Managers in North China to be composed of not to exceed twenty-one members.

2. The Board of Managers shall be constituted in accordance with the following provisions:

(a) The bodies which founded the University shall appoint, according to a process mutually agreed upon, eight members.

(b) The University shall appoint five members, the President and the Dean of the College for Women ex-officio, and three others elected by the General Faculty, as stipulated in its own by-laws.

(c) The above constituted members shall elect additional members to the Board from the country at large provided that the membership of the Board shall not exceed a total of 21.

(d) That as nearly as possible a ratio of one-third of the Board of Managers shall be women and a majority of the Board shall be Chinese preferably those living in and near Peking.

(e) In filling vacancies consideration shall be given to graduates of the University.

(f) An essential and the sole religious qualification for membership shall be profession of evangelical faith in and loyalty to Jesus Christ.

(g) The term of office of the members of the Board of Managers shall be for such periods as shall be provided in the By-laws of the said Board and approved by the Board of Trustees.

members of the Board of Managers.

(f) In filling vacancies in the number elected by the Board of Managers, consideration shall be given to qualified alumni and alumnae;

(g) Large consideration shall be given to the relationship to the University of the Chinese churches related to the Mission Boards supporting the University. An essential and the sole religious qualification for membership shall be profession of evangelical faith in and loyalty to Jesus Christ.

3 2. The Board of Managers shall be immediately responsible for the administration of the University under supervision of the Board of Trustees, and shall possess such powers as from time to time may be delegated to it by the Board of Trustees as in Article IV above provided.

ARTICLE VIII. ADMINISTRATIVE COMMITTEE OF YENCHING COLLEGE FOR WOMEN

1. The Administrative Committee of the Board of Managers for Yenching College for Women shall be constituted as follows:

It shall consist of the women members of the Board of Managers, the Chancellor, the President, the Secretary of the Board of Managers, and the Dean of Yenching College for Women, and these members of the said Committee shall be empowered to coopt three others from within or without the Board of Managers or the Alumnae of the said College, as members of the Committee.

2. The said Committee shall, under the supervision of the Board of Managers, be immediately responsible for the administration of Yenching College for Women.

3. The said Administrative Committee shall possess such powers as from time to time may be authorized by the Board of Managers or by the Board of Trustees acting in concurrence with the Committee of Yenching College for Women; and in addition thereto, if and when a majority of the members of the said Administrative Committeee shall so vote, any matter may be referred to the Committee of Yenching College for Women constituted as provided in Article V hereof, and the decision of the said College Committee in respect thereof, when ratified by the Board of Trustees, shall be final.

ARTICLE IX. OFFICERS OF THE UNIVERSITY

1. The officers of Yenching University shall be the Chancellor of the University, the President of the University, the Vice-President, the Dean of Yenching College for Women, and such other officers as the Board of Managers may

deem it expedient to appoint with the approval of the Board of Trustees.

2. These officers, with the exception of the President of the University, who shall be appointed by the Board of Trustees, and the Dean of Yenching College for Women, who shall be appointed by the Board of Trustees with the advice and consent of the Committee of Yenching College for Women, shall be elected by ballot by the Board of Managers, shall continue in office during the pleasure of the Board of Managers, and shall receive such compensation as the Board of Managers may direct with the approval of the Board of Trustees. The election of the Chancellor shall be subject to approval by the Board of Trustees before becoming effective.

3. The Chancellor of the University shall be ex-officio Chairman of the Board of Managers, shall preside at all important functions, and shall represent the University in its relation with the Chinese government and people, and shall have such powers and responsibilities relative to the administration of the University as shall be provided in the By-laws of the Board of Managers.

4. The President of the University, in addition to his duties as an officer of the Corporation, shall be ex-officio Vice-Chairman of the Board of Managers. He shall be the official medium of communication between the Board of Managers and the Board of Trustees and shall have such powers and responsibilities relative to the administration of the University as shall be provided in the By-laws of the Board of Managers.

5. The Vice-President shall be ex-officio the Second Vice-Chairman of the Board of Managers. In the case of vacancy in the office of President of the University or in the absence of the President, or in the case of his inability to serve, the Vice-President shall perform all duties of the President.

6. The Dean of Yenching College for Women shall be charged with the administrative oversight of all matters having to do with Yenching College for Women. She shall be ex-officio Chairman of the Faculty Committee of Yenching College for Women and as Chairman of this Committee she shall report in writing to the Board of Managers' Administrative Committee of the said College all actions of the faculty affecting said College. She shall make written reports regarding the administration of the said College to the said Administrative Committee and to the Committee of Yenching College for Women of the Board of Trustees at such times as either of the said Committees may direct or the matters in her care require, concerning anything within the scope of her duties that may call for comment or action, or upon which information may be desired by either of the said Committees.

It shall be her duty to consult with the President on all matters affecting Yenching College for Women, to present business for consideration of the Administrative Committee of the said College, or of the Committee of Yenching College for Women of the Board of Trustees, and to act under the President as the responsible administrative officer of the said College.

7. The Treasurer shall, under direction of the President, have charge of the funds of the University. He shall sign receipts and acknowledgments for all moneys received by the University in China and shall disburse the moneys under the direction of the President. He shall deposit the funds received by the University in China in the name of the University in such banks as the President shall direct and the Finance Committee of the Board of Managers approve; these funds shall not be drawn out except by checks signed by him and counter-signed by

the President or by some other person specially designated by the President for the purpose, with the approval of the Finance Committee of the Board of Managers. The Treasurer shall render current reports to the President and a full report to the Board of Managers at each meeting of the Board and to the Board of Trustees through the President at such times as the Board may direct. The Treasurer shall give a bond for the faithful performance of his duties, in such amount as the President shall direct or as may be required by the Board of Trustees. Under direction of the President, the Treasurer shall, at such time as may be directed by the Board of Trustees, send to the Committee on Finance, Property and Investment of the Board of Trustees, a budget showing the estimated receipts and disbursements of the University for the next fiscal year.

8. The powers of the other officers of the University shall be such as are provided by the Board of Managers.

ARTICLE X. THE FACULTY

1. The faculty of the University shall consist of the Chancellor of the University, the President, the Vice-President, the Deans, and the Officers of Instruction, classified as follows: Professor, Associate Professor, Assistant Professor, Instructor, Lecturer, and Assistant.

2. The faculty shall prescribe, subject to the approval of the Board of Managers, requirements for admission, courses of study, conditions of graduation, the nature of degrees to be conferred, rules and methods for the conduct of educational work of the University, and shall recommend to the Board of Managers candidates for degrees, persons to receive the award of fellowships, scholarships and prizes, and shall investigate all cases of misconduct of students, and through the President and Deans shall administer such discipline as the circumstances require. They shall prescribe rules for the regulation of student publications, athletics, intercollegiate games, musical, dramatic and literary clubs and other student affairs. The conferring of degrees shall be subject to such supervision of the Board of Trustees as shall be required by law.

ARTICLE XI. LOYALTY TO EVANGELICAL FAITH

1. The Chancellor, President, Vice-President, Deans, Professors of every rank and as far as possible all other officers and members of the faculty of the University shall be Christians of evangelical faith.

2. The Board of Managers may, in very exceptional cases involving particular qualifications for a specialized position, waive these requirements.

ARTICLE XII. AMENDMENTS

This constitution may be amended by a vote of two-thirds of the Trustees present and voting at an annual meeting or may be amended at a meeting regularly called for this purpose, full notice of the proposed amendment having been given at a previous meeting, or the substance or exact wording of the proposed changes having been furnished each member of the Board at least one month in advance of the meeting at which action thereon is contemplated, provided, however, that amendments to Article II, Article III, Section 1, Article VII, Sections 1 and 2, Article XI, and Article XII shall be effective only on the concurrence of a majority of the fully cooperating Mission Boards; and further provided that no amendment of Article IV, Sections 1 and 2, Article V and Article VIII shall be made without the concurrence of the Committee of Yenching College for Women.

4A

Adopted

Draft of April, 1923, of

Constitution

Peking University, Peking, China

(Adopted by the Trustees, ; by the American Board of Commissioners for Foreign Missions, ; by the London Missionary Society ; by the Board of Foreign Missions of the Methodist Episcopal Church ; by the Board of Foreign Missions of the Presbyterian Church in the U.S.A. .)

Former Numbers — Article 1. Name

Charter — 1. The name of this institution shall be Peking University.

Article II. Purpose

New — 1. The purpose of the institution shall be that stated in the Amendment to the second numbered paragraph of the Charter, dated December 2, 1915, as follows:

Charter — "Second, The purpose of the corporation shall be to establish and maintain in Peking, China, a University founded and conducted on strictly Christian and evangelical, but not sectarian, principles, and to aid the youth of the Chinese Empire, now Chinese Republic, and of other countries, in obtaining in such University a literary, scientific or professional education."

Article III. Board of Trustees

New — 1. The institution shall be governed by a board of trustees chosen as specified in the third numbered paragraph of the Amendment to the Charter dated December 2, 1915 as follows:

Charter — "Third. The Board of Foreign Missions of the Presbyterian Church in the United States of America, the American Board of Commissioners for Foreign Missions, and the Board of Foreign Missions of the Methodist Episcopal Church, shall be the constituent trustee-electing members of this corporation, and the managing boards of such Boards of Missions shall each choose, to be the respective representatives of the said bodies, four persons to be members of the board of trustees, of the corporation, to so hold, in the first instance and in succession, that the term of one member of each group of such representative trustees shall expire in each year.

Such representative trustees, acting together, shall, as the terms of the present nine general trustees, and of their successors, in continuing succession, expire, choose such successors, to so hold that the terms of three of such general trustees shall expire in each year.

Other incorporated missionary organizations may at any time be affiliated with and made constituent trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all of the then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, an additional members, or such group of members as the vote of affiliation shall provide, of the board of trustees of the corporation, to do hold that the term of such trustee, or of one of such group of trustees, shall expire each year.

The successors, in continuing succession, of the representative trustees, shall be chosen by their respective trustee-electing bodies; and all members of the board of trustees of the University shall continue to hold, after the expiration of their specific terms of office, until their successors shall be chosen.

A majority of the trustees of the corporation shall be citizens of the United States of America."

New — 2. The President of the University shall be ex-officio a member of the Board of Trustees.

BY-Laws V 1 — 3. The Trustees shall appoint the President, Vice-President Deans, Professors and Associate Professors, and in the first instance other foreign permanent teachers going out from the home land, and may appoint and at their discretion remove any member of the staff. The Trustees shall determine the salaries of officers and instructors after receiving recommendations on the subject from the Board of Managers, except when such salaries are paid by the Missionary Boards participating in the University.

By-Laws V 2 — 4. The Board of Trustees shall be the ultimate authority in all the affairs of the University, but local matters when referred to the Board of Trustees must be through the Board of Managers, accompanied by an expression of the judgment of the Board of Managers upon the question involved.

By-Laws V 3 — 5. It shall be the duty of the Trustees to transmit to the Board of Managers at such times, in such manner and in such amounts as may be mutually agreed upon, or may be deemed expedient by the Trustees, the interest on any permanent endowments and the whole or part of other funds in their hands.

The Trustees shallhave power to withhold the payment of the above funds (1) when, in their judgment, there shall be a departure on the part of the Board of Managers or University Council, in the control or instruction of the University from strictly Christian and Evangelical principles, (2) in case of political or local changes rendering its desirable or necessary to reduce the number of instructors or students, to alter the location of the University, or to suspend operation for a period or permanently, (3) in case the University shall become self-supporting, (4) or whenever from any cause the Trustees shall come to the conclusion that the University is not ans-

wering its original design.

By-Laws V 4 — 6. The Trustees shall have authority to employ such agents and to aopt such other means as may be necessary for the execution of their trust.

By-Laws V 5 — 7. The Trustees of Peking University shall be trustees for Yenching College, the Women's College of the University; shall hold the property, execute documents and grant degrees; and administer the interests of Yenching College in accordance with the usual responsibilities of trustees. They shall however, use the Yenching College Committee as their agency in caring for the interests of the Women's College in such manner as may be directed in this constitution.

By-Laws V 6 — 8. The Trustees of the University shall not alienate nor permit to be alienated to any other uses than those of Yenching College, any funds or property given for or held in trust for said College, nor any equities which said College may have or acquire in properties used jointly by the University and the College.

Article IV. Board of Managers

By-Laws VI 1 — 1. There shall be a Board of Managers in North China to be composed as hereinafter stated;

(a) Four members of this Board, of whom at least one shall be a woman, shall be elected by such local groups and in such ways as the respective cooperating missions may determine.

(b) The Faculty of the University shall elect from their number four to be members of the Board of Managers, but no other members of the staff may be elected to membership on the Board of Managers.

(c) Any mission not cooperating in full shall be entitled to elect representatives on the Board of Managers proportionate to its cooperation.

(d) The representation of graduate in number not to exceed four may be provided in such way as the Board of Managers may determine.

BY-Laws VI 2 — 2. The representative members shallhave power to co-opt as members of the Board of Managers additional persons not to exceed one-fourth of their number. Thereafter co-opted members shall be elected by the Board of Managers as a whole, but shall not exceed in number the proportion indicated.

By-Laws VI 3 — 3. The members of the Board of Managers shall be divided into four classes, as numerically equal as possible and the term of service of one class shall expire annually. When the place of any member becomes vacant, the vacancy shall be filled in the same manner as in the election of the original member.

By-Laws VI 4 — 4. All elections to the Board of Managers shall be subject to approval of the Board of Trustees. All members of the said Board of Managers shall be Christians of evangelical faith and at least one-half residents of Peking or vicinity.

By-Laws VI 5 with Omis. — 5. The President of the University shall be ex-officio President of the Board of Managers. The By-Laws of the Board of Managers shall be submitted to the Trustees for their approval.

By-Laws VII 1 — 6. The Board of Managers shall be accountable to the Board of Trustees for the condition, custody and uses of all funds received by them from whatever source, Donations for the University made directly to the Board of Managers may be employed by them in accordance with the wishes of the donors, provided always there be no departure from the fundamental principles of the institution as stated in this constitution and the Articles of Incorporation, and that annual expenses of operation shall not be increased without the consent of the Board of Trustees. All real estate or permanent investments, however, shall be held by or in trust for the Board of Trustees. Appeals for funds outside of China shall be made only through the Board of Trustees. or with their approval.

By-Laws VIII — 7. The Board of Managers shall have power, subject to the approval of the Board of Trustees, to make and enforce such laws and regulations as may be necessary for the conduct of the University; may prepare nominations for President, Vice-President, Deans, Professors, and Associate Profewsors and permanent foreign teachers going out from the home land, and shall appoint and at their discretion remove all other teachers and officers; prescribe the course of studies, assign to each department its respective duties; decide upon the conditions of admission, and, in general, be invested with authority to determine all questions of local business and management.

Article V. The Yenching College Committee

By-Laws III YC By-Laws 1,2 — 1. A committee, to be know as the Yenching College Committee shall be the agency of the Board of Trustees in caring for the interests of Yenching College in the manner indicated herein.

2. The Yenching College Committee shall be constituted as follows:

By-Laws III & YC By-Laws Omitting 4

A. The President, Secretary, and all women members of the Board of Trustees shall be ex-officio members of the Committee. One additional Trustee shall be elected by the Trustees to membership on this Committee for a term of three years.

B. Additional members of the Committee to serve three years shall be chosen by boards or colleges cooperating in the College on the following basis:

(1) Boards which furnish -a- salaries, allowance, travel etc. of three teachers annually; -b- a contribution of $2000 gold annually to current expenses, and -c- an initial gift of $100,000 gold toward plant and equipment are entitled to appoint two members.

(2) Board which furnish -a- salaries, allowances, travel, etc. of five or more teachers annually, and -b- $5000 local currency annually, in addition to an initial gift of $100,000 gold toward plant and equipment, are entitled to appoint an additional member.

(3) Boards or colleges contributing the salary and allowances of at least one teacher annually and not less than $1000 local currency annually are entitled to appoint an affiliated member.

C. The Committee thus constituted may elect each year at its annual meeting one person to serve on the Committee for three years.

By-Laws III YC By-Laws 1

3. The Yenching College Committee shall not incur financial obligations for the Board of Trustees beyond funds in hand without the consent of the latter.

By-Laws III YC By-Laws 1,5

4. The Yenching College Committee shall prepare to onw By-Laws which shall take effect when approved by the Board of Trustees. The Committee shall elect its own officers subject to the approval of the Board of Trustees and appoint its own Committees.

YC By-Laws III 2,3,4

5. It shall be the duty of the Yenching College Committee to consult with the Dean and the Administrative Committee of the Woman's College, and to promote interest in the college both among possible financial supporters and among young women desirable as members of the faculty. Whatever responsibility p ertains to the Board of Trustees for the appointment or approval of teachers shall be delegated to the Committee, the appointment of Dean alone requiring confirmation by the Board of Trustees. The reports and recommendations of the Administrative Committee of the Woman's College shall come to the Board of Trustees through the Yenching College Committee.

Article VI. Administrative Committee of the Yenching College.

By-Laws VI & YC By-Laws VII 1

1. The Administrative Committee of the Woman's College (Yen Ching College) shall consist of the women members of the Board of Managers, the President and Secretary of the Board of Managers and the Dean of the Woman's College, and these persons shall be empowered to co-opt three others from within or without the Board of Managers or the Alumnae, as members of the Committee.

2. The Administrative Committee shall be accountable to the College Committee and the Board of Trustees for the condition, custody and uses of all funds received by them from whatever source. The annual budget of the College shall be prepared by the Administrative Committee and submitted for the approval of the College Committee.

3. The Administrative Committee shall in general be responsible to the Board of Managers of the University but if and when a majority of members of the Administrative shall so vote any matter may be referred to the College Committee and the decision of that Committee when ratified by the Board of Trustees shall be final; provided that no act of the Board of Managers or of the Board of Trustees may alienate to other uses than those of Yenching College any funds or property given for or held in trust for the College nor any equities which it may have or acquire in properties used jointly by the University and the College.

4. The Administrative Committee shall have power, subject to the approval of the College Committee, to make and enforce such laws and regulations as may be necessary for the conduct of the College, may propose nominations for Dean and Professors and Associate Professors. With the concurrence of the Board of Managers it shall appoint and at discretion remove all other instructors and officers, prescribe the course of studies, assign to each department its respective duties, decide upon the conditions of admission. It shall, in general, be invested with authority to determine all questions of local business and management in accordance with the provisions of the by-laws, of the Trustees, the College Committee, and the Managers.

Article VII. Loyalty to Evangelical Faith

By-Laws XI 1

1. The President, Vice-President, Deans, and Professors of every rank and, as far as possible, the other instructors shall be Christians of evangelical faith.

By-Laws XI 2

2. The Trustees may, in cases involving particular qualifications for a specialized position, upon nomination by the Managers, waive this requirement.

By-Laws XII

Article VIII. Amendment

This Constitution may be amended by a vote of two-thirds of the Trustees at an annual meeting, or at a meeting regularly called for this purpose, full notice of the proposed amendment having been given at a previous meeting, or the substance or exact wording of the proposed changes having been furnished each member of the Board at least one month in advance of the meeting at which action thereon is contemplated, provided (1) that amendments to Article II; Article III, section 1; Article IV, section 1 (a); and Article VII shall be effective only on the concurrence of a majority of the fully cooperating mission boards;

New

By-Laws XII

provided (2) that no amendment to Article III, sections 7 or 8 or Article V shall be made without the concurrence of the Yenching College Committee.

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I enclose herewith a copy of the constitution of Peking University with the suggested amendments made by the Special Committee appointed to consider the matter.

You will find these suggestions pasted onto the constitution at the appropriate places. They do not materially change the provisions, but make the document more complete and specific at certain points.

It is hoped that we may have notification of the approval of your Board of the suggested constitution at an early date.

Faithfully yours,

Secretary, Peking University.

LBM/KJL
Enc.

Rec'd APR 3 1924

5

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 FIFTH AVENUE
NEW YORK CITY

Cable Address
Nanfushan, New York
Telephone
Chelsea 2130

Executive Secretary
LESLIE B. MOSS

April 2, 1924.

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I enclose herewith a copy of the constitution of Peking University with the suggested amendments made by the Special Committee appointed to consider the matter.

You will find these suggestions pasted onto the constitution at the appropriate places. They do not materially change the provisions, but make the document more complete and specific at certain points.

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Faithfully yours,

Leslie B. Moss

Secretary, Peking University.

LBM/KJL
ENC.

Send Dr. White
name of book a
very task on
Palestine

write him on
African question

CONSTITUTION

of

Peking University, Peking, China

(Adopted by the Trustees, April 12, 1923; by the American Board of Commissioners for Foreign Missions, May 16, 1923; by the London Missionary Society, May 24, 1923; by the Board of Foreign Missions of the Methodist Episcopal Church, by the Board of Foreign Missions of the Presbyterian Church in the U.S.A.)

Former Numbers — **Article I. Name**

Charter — 1. The name of this institution shall be Peking University.

Article II. Purpose

New — 1. The purpose of the institution shall be that stated in the Amendment to the second numbered paragraph of the Charter, dated December 2, 1915, as follows:

CHARTER — "Second, the purpose of the corporation shall be to establish and maintain in Peking, China, a University founded and conducted on strictly Christian and evangelical, but not sectarian, principles, and to aid the youth of the Chinese Empire, now Chinese Republic, and of other countries, in obtaining in such University a literary, scientific or professional education."

Article III. Board of Trustees

New — 1. The institution shall be governed by a board of trustees chosen as specified in the third numbered paragraph of the Amendment to the Charter dated December 2, 1915, as follows:

Charter — "Third, The Board of Foreign Missions of the Presbyterian Church in the United States of America, the American Board of Commissioners for Foreign Missions, and the Board of Foreign Missions of the Methodist Episcopal Church, shall be the constituent trustees, further electing members of this corporation, and the managing boards of such Boards of Missions shall each choose one to be the respective representatives of the said bodies, four persons to be members of the board of trustees of the corporation to so hold, in the first instance and

SC-1665 VOTED to include in Article III, Section 1, a note as follows:

(The London Missionary Society of London, England, having undertaken a basis of cooperation similar to that of each of the three Mission Boards mentioned above, was, on May 14, 1917, formally recognized as a participating organization entitled to elect four representative Trustees. These four organizations entered the University as fully participating Mission Boards.)

not necessary & funny wording

Send Dr. White
name of book a
~~may task~~ on
Palestine

Write him on
African question

CONSTITUTION

of

Peking University, Peking, China

(Adopted by the Trustees, April 12, 1923; by the American Board of Commissioners for Foreign Missions, May 16, 1923; by the London Missionary Society, May 24, 1923; by the Board of Foreign Missions of the Methodist Episcopal Church, May 24, 1923; by the Board of Foreign Missions of the Presbyterian Church in the U.S.A.)

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Charter — "Third, The Board of Foreign Missions of the Presbyterian Church in the United States of America, the American Board of Commissioners for Foreign Missions, and the Board of Foreign Missions of the Methodist Episcopal Church, shall be the constituent and other electing members of this corporation, and the managing boards of such Boards of Missions shall each choose, the to be the respective representatives of the said bodies, four persons to be members of the board of trustees of the corporation, to so hold, in the first instance and in succession, that the term of one member of each group of such representative trustees shall expire in each year.

~~BC 1668 VOTED to insert under Article III, as Section 2, the following~~:

2. The Trustees would recommend as a minimum qualification for affiliation with the privilege of electing one Trustee, a contribution of

(a) a missionary teacher with residence or rent and G$1,000 annually for maintenance or

(b) G$5,000 annually, or

(c) G$1000,000 for capital purposes.

No Party drawn

By-Laws
By-Laws
V 6

By-Laws
V 21

By-Laws
V 3

Such representative trustees, acting together, shall, as the terms of the present nine general trustees, and of their successors, in continuing succession, expire, choose such successors, to so hold that the terms of three of such general trustees shall expire in each year.

Other incorporated missionary organizations may at any time be affiliated with and made constituent trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all of the then existing such constituent bodies, and each such so added constituent body shall be entitled to choose, as its representative, or representatives, an additional member, or such group of members as the vote of affiliation shall provide, of the board of trustees of the corporation, to so hold that the term of such trustee, or of one of such group of trustees, shall expire each year.

The successors, in continuing succession, of the representative, trustees, shall be choosen by their respective trustee-electing bodies; and all members of the board of trustees of the University shall continue to hold, after the expiration of their specific terms of office, until their successors shall be chosen.

A majority of the trustees of the corporation shall be citizens of the United States of America."

3 2. The President of the University shall be ex-officio a member of the Board of Trustees.

By-Laws V 1

4 3. The Trustees shall appoint the President, Vice-President, Deans, Professors and Associate Professors, and in the first instance, other foreign permanent teachers going out from the home land, and may appoint and at their discretion remove any member of the staff . The Trustees shall determine the salaries of officers and instructors after receiving recommendations on the subject from the Board of Managers, except when such salaries are paid by the Missionary Boards participating in the University.

By-Laws V 2

5 4. The Board of Trustees shall be the ultimate authority in all the affairs of the University, but local matters when referred to the Board of Trustees must be through the Board of Managers, accompanied by an expression of the judgment of the Board of Managers upon the question involved.

By-Laws V 3

6 5. It shall be the duty of the Trustees to transmit to the Board of Managers at such times, in such manner and in such amounts as may be mutually agreed upon, or may be deemed

expedient by the Trustees, the interest on any permanent endowments and the whole or part of other funds in their hands.

The Trustees shall have power to withold the payment of the above funds (1) when, in their judgment, there shall be a departure on the part of the Board of Managers or University Council, in the control or instruction of the University from strictly Christian and Evangelical principles, (2) in case of political or local changes rendering it desirable or necessary to reduce the number of instructors or students, to alter the location of the University, or to suspend operation for a period or permanently, (3) in case the University shall become self-supporting, (4) or whenever from any cause the Trustees shall come to the conclusion that the University is not answering its original design.

By-Laws V 4 — 15. The Trustees shall have authority to employ such agents and to adopt such other means as may be necessary for the execution of their trust.

By-Laws V 5 — 16. The Trustees of Peking University shall be trustees for Yenching College, the Women's College of the University; shall hold the property, execute documents and grant degrees; and administer the interests of Yenching College in accordance with the usual responsibilities of trustees. They shall, however, use the Yenching College Committee as their agency in caring for the interests of the Women's College in such manner as may be directed in this constitution.

By-Laws V 6 — 17. The Trustees of the University shall not alienate nor permit to be alienated to any other uses than those of Yenching College, any funds or property given for or held in trust for said College, nor any equities which said College may have or acquire in properties used jointly by the University and the College.

Article IV. Board of Managers

By-Laws VI 1 — 1. There shall be a Board of Managers in North China to be composed as hereinafter stated:

(a) Four members of this Board, of whom at least one shall be a woman, shall be elected by such local groups and in such ways ~~as the respective co-operation missions may determine.~~

"as the local missions of each fully cooperating board may determine".

(b) The Faculty of the University shall elect from their number four to be members of the Board of Managers, but no other members of the staff may be elected to membership on the Board of Managers.

(c) Any mission not cooperating in full shall be entitled to elect representatives on the Board of Managers proportionate to its cooperation.

(d) The representation of graduates in number not to exceed four may be provided in such way as the Board of Managers may determine.

By-Laws VI 2 — 2. The representative members shall have power to co-opt as members of the Board of Managers additional persons not to exceed one-fourth of their number. Thereafter co-opted members shall be elected by the Board of Managers as a whole, but shall not exceed in number the proportion indicated.

By-Laws VI 3 — 3. The members of the Board of Managers shall be divided into four classes, as numerically equal as possible and the term of service of one class shall expire annually. When the place of any member becomes vacant, the vacancy shall be filled in the same manner as in the election of the original member.

By-Laws VI 4 — 4. All elections to the Board of Managers shall be subject to approval of the Board of Trustees. All members of the said Board of Managers shall be Christians of evangelical faith and at least one-half residents of Peking or vicinity.

By-Laws Vi 5 with Omis. — 5. The President of the University shall be ex-officio President of the Board of Managers. The By-Laws of the Board of Managers shall be submitted to the Trustees for their approval.

By-Laws VII 1 — 6. The Board of Managers shall be accountable to the Board of Trustees for the condition, custody and uses of all funds received by them from whatever source. Donations for the University made directly to the Board of Managers may be employed by them in accordance with the wishes of the donors, provided always there be no departure from the fundamental principles of the institution as stated in this constitution and the Articles of Incorporation, and that annual expenses of operation shall not be increased without the consent of the Board of Trustees. All real estate or permanent investments, however, shall be held by or in trust for the Board of Trustees. Appeals for funds outside of China shall be made only through the Board of Trustees or with their approval.

SC-1668 VOTED to add to Article V, Section 1, the following sentence:

O.K.

"The minutes of the Committee shall be referred to, and the actions subject to ratification by, the Board of Trustees".

present.

BY-Laws VIII

7. The Board of Managers shall have power, subject to the approval of the Board of Trustees, to make and enforce such laws and regulations as may be necessary for the conduct of the University; may ~~prepare~~ nominations for President, Vice-President, Deans, Professors, and Associate Professors and permanent foreign teachers going out from the home land, and shall appoint and at their discretion remove all other teachers and officers; prescribe the course of studies, assign to each department its respective duties; decide upon the conditions of admission, and, in general, be invested with authority to determine all questions of local business and management.

Article V. The Yenching College Committee

By-Laws III
YC By-Laws
1,2

1. A committee, to be known as the Yenching College Committee shall be the agency of the Board of Trustees in caring for the interests of Yenching College in the manner indicated herein.

2. The Yenching College Committee shall be constituted as follows:

By-Laws III & YC By-Laws Omitting 4

A. The President, Secretary, and all women members of the Board of Trustees, shall be ex-officio members of the Committee. One additional Trustee shall be elected by the Trustees to membership on this Committee for a term of three years.

B. Additional members of the Committee to serve three years shall be chosen by boards or colleges cooperating in the College on the following basis:

(1) Boards which furnish -a- salaries, allowance, travel, etc. of three teachers annually; -b- a contribution of $2000 gold annually to current expenses, and -c- an initial gift of $100,000 gold toward plant and equipment are entitled to appoint two members.

(2) Board which furnish -a- salaries, allowances, travel, etc. of five or more teachers annually, and -b- $5000 local currency annually, in addition to an initial gift of $100,000 gold toward plant and equipment, are entitled to appoint an additional member.

(3) Boards or colleges contributing the salary and allowances of at least one teacher annually and not less than $1000 local currency annually are entitled to appoint an affiliated member.

C. The Committee thus constituted may elect each year at its annual meeting one person to serve on the Committee for three years.

SC-1670 VOTED to insert in Article V, Section 5, after the word "approval" in the second sentence, the words "or dismissal".

By-Laws III
YC By-Laws 1

3. The Yenching College Committee shall not incur financial obligations for the Board of Trustees beyond funds in hand without the consent of the latter.

By-Laws III
YC By-Laws
1,5

4. The Yenching College Committee shall prepare its own By-Laws which shall take effect when approved by the Board of Trustees. The Committee shall elect its own officers subject to the approval of the Board of Trustees and appoint its own Committees.

YC By-Laws
III 2,3,4

5. It shall be the duty of the Yenching College Committee to consult with the Dean and the Administrative Committee of the Woman's College, and to promote interest in the college both among possible financial supporters and among young women desirable as members of the faculty. Whatever responsibility pertains to the Board of Trustees for the appointment or approval of teachers shall be delegated to the Committee, the appointment of Dean alone requiring confirmation by the Board of Trustees. The reports and recommendations of the Administrative Committee of the Woman's College shall come to the Board of Trustees through the Yenching College Committee.

Article VI. Administrative Committee of the Yenching College.

By-Laws VI 6
YC By-Laws
VII 1

1. The Administrative Committee of the Woman's College (Yen Ching College) shall consist of the Women members of the Board of Managers, the President and Secretary of the Board of Managers and the Dean of the Woman's College, and these persons shall be empowered to co-opt three others from within or without the Board of Managers or the Alumnae, as members of the Committee.

2. The Administrative Committee shall be accountable to the College Committee and the Board of Trustees for the condition, custody and uses of all funds received by them from whatever source. The annual budget of the College shall be prepared by the Administrative Committee and submitted for the approval of the College Committee.

3. The Administrative Committee shall in general be responsible to the Board of Managers of the University but if and when a majority of members of the Administrative shall so vote any matter may be referred to the College Committee and the decision of that Committee when ratified by the Board of Trustees shall be final; provided that no act of the Board of Managers or of the Board of Trustees may alienate to other uses than those of Yenching College any funds or property given for or held in trust for the College nor any equities which it may have or acquire in properties used jointly by the University and the College.

O.K.

SC-1669 VOTED to include in Article VIII, under the terms of the first proviso, Article IV, Section 4.

4. The Administrative Committee shall have power, subject to the approval of the College Committee, to make and enforce such laws and regulations as may be necessary for the conduct of the College, may propose nominations for Dean and Professors and Associate Professors. With the Concurrence of the Board of Managers it shall appoint and at discretion remove all other instructors and officers, prescribe the course of studies, assign to each department its respective duties, decide upon the conditions of admission. It shall, in general be invested with authority to determine all questions of local business and management in accordance with the provisions of the by-laws, of the Trustees, the College Committee, and the Managers.

Article VII. Loyalty to Evangelical Faith

By-Laws XI 1 — 1. The President, Vice-President, Deans, and Professors of every rank and, as far as possible, the other instructors shall be Christians of evangelical faith.

By-Laws XI 2 — 2. The Trustees may, in cases involving particular qualifications for a specialized position, upon nomination by the Managers, waive this requirement.

Article VIII Amendments.

By-Laws XII — This constitution may be amended by a vote of two-thirds of the Trustees present and voting at an annual meeting, or it may be amended at a meeting regularly called for this purpose, full notice of the proposed amendment having been given at a previous meeting, or the substance or exact wording of the proposed changes having been furnished each member of the Board at least one month in advance of the meeting at which action thereon is contemplated, provided (1) that amendments to Article II; Article III, section 1; Article IV, section 1 (a); and Article VII, shall be effective only on the concurrence of a majority of the fully cooperating mission Boards;

New

By-Laws XII — provided (2) that no amendment to Article III, sections 7 or 8 or Article V or Article VI shall be made without the concurrence of the Yenching College Committee.

Draft of April, 1923 of

By-Laws of the

Board of Managers

Peking University

The By-Laws of the Board of Managers, should be arranged on the same basis as that given in Arnett and followed in the By-Laws of the Trustees. The major differences would be:

(1) president of University ex-officio president of managers.

(2) adjustment of definitions of funds and of duties of treasurer to provide for holding endowment funds by the Trustees.

(3) adjustment of duties of secretary of Managers to gear with those of the president as the corresponding officer.

(4) adjustment of relations between treasurer of Managers, controller, assistant treasurer of Managers, and president in financial administration.

(5) separate committees on finance and on Buildings & Grounds. Committee on Finance to deal only with investments to be made in China.

(6) Provision for report of Managers to Trustees on specified matters as budget, financial conditions, audit, buildings contemplated, nature of degrees, award of degrees, etc.

REVISED AMENDMENT TO PEKING (YENCHING) UNIVERSITY CONSTITUTION.

ARTICLE IV - SECTIONS 1 - 4 with modifications suggested by the Board of Managers December 12, 1925 (the matter underscored is matter added by the Board of Managers; the matter in double parentheses has been struck out by the Board of Managers from the form considered by the Trustees, September 24, 1925.)

Article IV - Section 1.

There shall be a Board of Managers in North China to be composed of not to exceed thirty persons, together with the President and Vice President of the University and the Chairman of the Administrative Committee of the Woman's College, ex officio. In electing the Board and in filling vacancies, the following provisions shall apply:

(a) At least a majority shall be Chinese selected from the country at large but with a preference for those in and near Peking; the Presbytery of Chihli for the Presbyterian Church, the North China Conference of the Methodist Episcopal Church, and the North China Conference of Kung Li Hui, may each elect one representative to the Board; one representative shall be elected from among the churches which have come into existance by the work of the London Mission;

(b) At least one-fifth shall be women;

(c) One member of the Board shall be elected by such local groups and in such way as the local Missions of each fully cooperating Board shall determine;

(d) A general officer ((or representative)) in China of each of the co-operating Missions ((Boards)) or other cooperating agencies chosen thereby shall be a member;

(Note: At present, this would include for the Methodist Board, the Bishop resident in North China; for the Presbyterian Board, an officer of the China Council; for the American Board, the American Secretary of the Executive Committee of the North China Mission; for the London Missionary Society, the Chairman of the Advisory Council; for the Scotch Presbyterian Mission, its Educational Secretary; for the Princeton-in-Peking, the Chairman or Secretary of its local Executive Committee, and the Principal or other representative of the Yenching School of Chinese Studies. There should also be such representatives of such women's missionary organizations cooperating in the Woman's College as are not provided for above.)

(e) Four members of the Board shall be elected by the Faculty of the University from its own members. No other members of the staff shall be members of the Board of Managers;

(f) In filling vacancies in the number elected by the Board of Managers, consideration shall be given to qualified alumni and alumnae;

Article IV - Sections 1 - 4.

(g) Large consideration shall be given to the relationship to the University of the Chinese churches related to the Mission Boards supporting the University but there shall be no religious qualification for membership other than profession of evangelical faith in and loyalty to Jesus Christ.

Section 2.

The Board of Managers shall have power to elect members and fill vacancies in accordance with Section 1; such elections shall be subject to the approval of the Board of Trustees.

Section 3.

The members of the Board of Managers shall be divided into four classes as numerically equal as possible and the term of service of one class shall expire annually.

Section 4.

The By-Laws of the Board of Managers shall be submitted to the Board of Trustees for approval.

NOTES ON MEMBERSHIP.

The total membership of the Board of Managers will be thirty-three (33) persons, of whom at least seventeen (17) must be Chinese.

	Western	Chinese
Three ex-officio members, President, Vice President and Chairman, Woman's College Administrative Committee (probably)	2	1
From Missions and other organizations requiring Western representatives	12	
Western Faculty representatives	1 or 2	
Representatives of Chinese ecclesiastical bodies		4
Chinese Faculty representatives		3 or 2
Members at large		10
	15 or 16	18 or 17

Assuming that one faculty member will be a woman, there will be two women provided for above, so that five more women must be secured, either among Western or Chinese representatives or by co-option.

AMENDMENT TO PEKING (YENCHING) UNIVERSITY CONSTITUTION ADOPTED BY THE TRUSTEES ON APRIL 13 1926, AND REFERRED TO CONSTITUENT MISSION BOARDS FOR CONCURRENT ACTION.

"VOTED that Article IV, Sections 1, 2, 3, and 4 of the Constitution of Peking University be amended to read as follows:

Article IV - Section 1. There shall be a Board of Managers in North China to be composed of approximately thirty persons, together with the President and Vice-President of the University and the Chairman of the Administrative Committee of the Woman's College, ex officio. In electing the Board and in filling vacancies, the following provisions shall apply:

(a) A majority shall be Chinese selected from the country at large but with a preference for those in and near Peking; the Presbytery of Chihli for the Presbyterian Church, the North China Conference of the Methodist Episcopal Church, and the North China Conference of Kung Li Hui, may each elect one representative to the Board; one representative shall be elected from among the churches which have come into existence by the work of the London Mission;

(b) At least one-fifth shall be women;

(c) Two members of the Board (one of whom shall be Chinese) shall be elected by such local groups and in such way as the local Mission of each fully cooperating Board shall determine;

(d) A general officer in China of each of the cooperating Missions or other cooperating agencies chosen thereby shall be a member;

(Note: At present, this would include for the Methodist Board, the Bishop resident in North China; for the Presbyterian Board, an officer of the China Council; for the American Board, the American Secretary of the Executive Committee of the North China Mission; for the London Missionary Society, the Chairman of the Advisory Council; for the Scotch Presbyterian Mission, its Educational Secretary; for the Princeton-in-Peking, the Chairman or Secretary of its local Executive Committee, and the Principal or other representative of the Yenching School of Chinese Studies. There should also be such representatives of such women's missionary organizations cooperating in the Woman's College as are not provided for above.)

(e) Three members of the Board shall be elected by the Faculty of the University from its own members. No other members of the staff shall be members of the Board of Managers.

(f) In filling vacancies in the number elected by the Board of Managers, consideration shall be given to qualified alumni and alumnae;

(g) Large consideration shall be given to the relationship to the University of the Chinese churches related to the Mission Boards supporting the University. An essential and the sole religious qualification for membership shall be profession of evangelical faith in and loyalty to Jesus Christ.

Section 2. The Board of Managers shall have power to elect members and fill vacancies in accordance with Section 1; such elections shall be subject to the approval of the Board of Trustees.

Section 3. The members of the Board of Managers shall be divided into four classes as numerically equal as possible and the term of service of one class shall expire annually.

Section 4. The By-Laws of the Board of Managers shall be submitted to the Board of Trustees for approval.

II. MEMBERSHIP OF BOARD OF MANAGERS.

rticle VI. Board of Managers.

A. Present Articles.	Modification as Suggested by Managers
1. There shall be a Board of Managers in North China to consist of not less than sixteen, nor more than twenty-four members.	1. There shall be a Board of Managers in North China to consist of not less than eighteen, mor more than twenty-six members.
Four members of this Board shall be elected by each of the cooperating missions connected with the fully cooperating mission Boards.	Four members of this Board, of whom at least one shall be a woman, shall be elected by each of the cooperating missions connected with the fully cooperating mission Boards.
Any mission not cooperating in full shall be entirled to elect representatives on the Board of Managers proportionate to its cooperation.	Any mission not cooperating in full shall be entitled to elect represetatives on the Board of Managers proportionate to its cooperation.
	The Faculty of the University shall elect from among their members two to be members of the Board of Managers.
	No teacher in the University may be elected by ant of the missions as its representatives on the Board of Managers.
2. The officially elected members shall have power to coopt as members of the Board of Managers a number not to exceed one-half of the representative members Thereafter the coopted members shall be elected by the Board of Managers as a whole.	2. The members elected by the missions shall have power to coopt as members of the Board of Managers additional persons not to exceed one half of their number. Thereafter the coopted members shall be elected by the Board of Managers as a whole.

2 Yes many 2

(Sections 3, 4, 5 remain the same.

B. The actions of the Board of Managers. (Sept. 12, 1921)is as follows

Voted that the Trustees be asked to amend section 4 of the By-Laws of the Trustees, which defines the organization of the Board of Managers, by the addition of the sentence: "No teacher in the University may be appointed by any of the Missions as its representative on the Board of Managers."

Voted to ask the Trustees, further to amend section 4 of the by-laws so as to allow the faculty of the university to elect two of its members to represent them on the Board of Managers.

Voted to ask the Trustees, in order to make possible the

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Voted to ask the Trustees, further to amend section 4 of the by-laws so as to allow the faculty of the university to elect two of its members to represent them on the Board of Managers.

Voted to ask the Trustees, in order to make possible the

faculty representation just proposed, to modify section 4 of the by-laws, so that the Board of Managers shall have a minimum of eighteen and a meximum of twenty-six instead of sixteen and twenty-four, respectively, as now.

Voted to ask the Trustees further to modify article 4 of the by-laws of the Trustees so that the second sentence will read: "Four members of this Board, of whom at least one shall be a woman, shall be elected by each of the cooperating missions etc."

C. Statement of the Secretary of the Board of Managers. (C.H.Corbett 10-3-21):

The whole problem of the Board of Managers is a difficult one. If we were located on the same continent with our Trustees we would have no Board of Managers. Actions 1,2 and 3 suggest changes in the by-laws in regard to this body, and fortunately we are in an era of good feeling, so that the changes proposed have not grown out of controversy and heat.

In Peking it is not as easy as might be supposed to constitute a Board of Managers. Though we have important coopted members, they are going and coming so much on political missions or on business affairs that we can rarely count on their attendance. The backbone of the Board of Managers must be furnished by the Missions. Now in Peking, each of the Missions involved has about as many persons engaged in higher education as it has in all its other forms of work combined, and so when it is necessary to choose four persons for the Board, it is natural to elect some of the persons of the University staff because they are so vitally interested in the problems, and know so much more about them than the evangelists, the doctors and nurses and even than the principals of the middle schools. The attempt has been made to elect Chinese as representatives of the Missions, but the persons who have any conception of what a University is are so few, that the experiment has not been much of a success. So it comes to pass that at this present moment, three of the representatives of the American Board are on the staff (last year all four were on the staff), two representatives of the London Mission, one representative of the Methodist Mission and one representative of the Presbyterian Mission are also on the staff. These are the persons most regular in attendance, the ones who do most of the talking and the ones who carry the bulk of the committee work. But such a situation seems anomalous, and two diametrically opposite solutions have been proposed.

One proposition is: Why have a Board of Managers at all? Why not let the Faculty deal directly with the Trustees, just as a Mission deals directly with its Board. No Secretary of a Foreign Board would think of erecting between himself and his Mission, a body of twenty-four outsiders through whom everything should pass. Why then treat the University staff, which is now comparable in size to a Mission, as if it were less competent to manage its affairs than a Mission, and in so doing entail much delay in the transaction of business?

The other proposition is to remove the teachers entirely from the Board of Managers, and to make it distinctly an outside body.

This is based on the conviction that the Missions ought to control the University and that they can do so only through the Board of Managers. If the Faculty should deal directly with the Trustees, less and less consideration would be given to the wishes of the Missions, and the institutions would prbbably fail to carry its constituency along. This is felt to be especially true along theological lines. And while the Missions are now represented on the Board of persons who have had long and intimate touch with all forms of Mission work, the removal of the University to its new site, and the coming of recruits directly to the institution without a preliminary apprenticeship in other forms of work, will make the bonds much less in the future than in the past. Hence the necessity for strengthening rather than weakening the Board of Managers.

As it seems more important to carry along the University constituency than to secure operative efficiency, the latter opinion has prevailed. Accepting this situation, the teachers are the ones who have urged the action that they be hereafter ineligible to represent Missions, while some of those who are not teachers have opposed such action. The teachers feel that for some of them to be on the Board while others are not, puts them in an awkward situation that may well breed jealousy, and that it is better to rectify such conditions now, when no controversy is on, than to wait. This action received the approval of a majority of those present at the meeting and is now before the Trustees.

The idea that the faculty should be entirely excluded having met with some opposition, the compromise was suggested of having two faculty representatives elected by the faculty, thus avoiding any just ground for jealousy. These proposals were carried and are incorporated in actions 2 and 3.

D. Recommendation:

(1) That the statement of the total number of the Managers be eliminated from section 1.

(2) That the faculty representatives on the Managers be without vote.

(3) That the judgment of the Managers be secured on the following points (a) provision for elected representatives of the alumni (b) the reduction of the number elected by each mission to three (c) provision that the number of coopted members shall be one-half those elected by the missions and alumni.

(4) That the remaining modifications suggested by the Managers be approved.

The effect of recommendations 1,2, and 4 is thus:

Original By Laws	Modification
1. There shall be a Board of Managers in North China to consist of not less than sixteen nor more than twenty-four members.	1. There shall be a Board of Managers in North China to be composed as hereinafter stated.
Four members of this Board shall be elected by each of the cooperating missions connected with the fully cooperating mission Boards.	Four members of this Board of whom at least one shall be a woman shall be elected by each of the cooperating missions connected with the fully cooperating mission Boards.
	The Faculty of the University shall elect from their members two to be members of the Board of Managers without vote
	No teacher in the University may be elected by any of the Missions as its representative on the Board of Managers.
2. The officially elected members shall have power to coopt as members of the Board of Managers a number not to exceed one-half of the representative members. Thereafter the coopted members shall be elected by the Board of Managers as a whole.	2. The members elected by the missions shall have power to coopt as members of the Board of Managers additional persons not to exceed one-half of their number. Thereafter coopted members shall be elected by the Board of Managers as a whole but shall not exceed in number the proportion indicated.

III. MEMBERSHIP OF UNIVERSITY COUNCIL.

A. Present Article:

X. The University Council shall consist of the President, Deans and Professors. The Council shall be under the direction of the Board of Managers and shall be responsible to the Board for the discharge of its duties.

B. Action of Managers and Comment of Secretary of Managers.

Voted to ask the Trustees, in order to secure a more careful definition of the Council, to modify section 8 of the by-laws of the Trustees, by substituting the words, "Heads and Acting Heads of Departments," for the word "Professors."

In the past when the term "professor" was applied indiscriminately to all members of the staff, the Council was too unwieldy to accomplish any useful purpose. Now with the carefuly definition of the term adopted at this meeting, not only five persons would be eligible, making the Council too small. Hence the proposal to change the word "professor" to "Heads and Acting-Heats of Departments." This will give every department a representative, without making the body too large. This is of course in the nature of an experiment.

C. Recommendations:

That Article X to amended by substituting the words "Heads and Acting-Heads of Departments" for "Professors" so that the first sentence shall read: "The University Council consist of the President, Deans, and Heads and Acting-Heads of Departments;" and to add "The Treasurer of the University shall be a member of the Council Ex officio, without vote."

IV. GRADING OF FACULTY.

(Not an amendment, but requiring action before the next amendment can be acted upon.)

A. Action of the Board of Managers,
Minutes, Managers, September 12, 1921.

President Stuart, in accordance with the request of the Board of Managers at its last meeting, made recommendations for the definition of the term Professor, Associate Professor, Assistant Professor, Instructor, Assistant etc., and recommendations for the classification of the present staff according to this scheme.

Voted to accept and adopt this report and to transmit it to the Trustees for their approval.

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Voted to accept and adopt this report and to transmit it to the Trustees for their approval.

DEFINITION OF TERMS

I. "Professor." One who meets the following requirements:

(1) Graduation from a college or university.
(2) Post-graduate study or a professional course.
(3) A Post-graduate degree, either a Master's or Doctor's, or a diploma from a technical school.
(4) Teaching experience in a college or university.
(5) Qualified to be Head of a Department.
(6) (a) Publication of the results of research work.
or (b) Having held an executive position in some other institution of higher learning, or one which furnished special technical experience.

II. "Associate Professor." One who meets the following requirements:-
(1) Graduation from a college or University.
(2) Post-graduate study or a professional course.
(3) Teaching experience in a college or university.
(4) (a) Post-graduate degree, either a Master's or Doctor's, or a diploma from a technical school.
or (b) Having held an executive position in some other institution of higher learning, or one which furnished special technical experience.
or (c) Publication of the results of research work.

III. "Assistant Professor." One who meets the following requirements:-
(1) Graduation from a college or university.
(2) Post-graduate study or a professional course, at least one year.
(3) Teaching experience in a college or university, at least one year.
(4) (a) A post-graduate degree, either a Master's or Doctor's or a diploma from a technical school.
or (b) Having held an executive position in some other institution of higher learning,
or (c) Publication of the results of research work,
or (d) Expert knowledge of a special subject.

IV. "Instructor." One who meets the following requirements:-
(1) Graduation from a college or technical school.
(2) Qualified to offer one or more courses independently.
(3) A new appointee qualified in other respects for an advanced position, but without previous experience in teaching

V. "Assistant." One who meets the following requirements:-
(1) Able to assist in laboratory, library, executive offices or class room:
or (2) Able to teach under supervision:
or (3) Able to correct papers.

VI. "Lecturer." One who meets the following requirements:-
(1) A new appointee whose final relationsup to the university is undecided.
or (2) A temporary appointee.
or (3) A visiting teacher; this included educationalists, clergymen and others who have made a trip to the orient to study conditions.

or (4) A person in official position, a teacher in another institution, or any other who gives teaching assistance in his special subject.

VII. Honorary:-
(1) A wife or other member of the family of a missionary who renders voluntary service.
or (2) Anyone invited to teach for whom the financial arrangements have not been completed.
or (3) Any person who teaches without remuneration.

V. APPOINTMENT OF PROFESSORS.

A. Original By-Laws and Amendments Suggested by Managers.

The Trustees shall appoint the President, Deans, and Professors and shall have power of removal. — and full professors

--- quorum--- but for the election of trustees ------, the appointment of Preisdent and members of the Faculty, a majority of the total membership and a representation of at least one of the members elected to this Board by each of the four cooperating Mission Boards shall be required for a quorum. — and full professors

The president, Deans, all Professord and as far as possible the other instructors shall be Christians of Evangelical faith.

B. Action of the Managers, September 12, 1921.

Voted to ask the Trustees to interpret the word "Professors" in Article 10, where it says "The Trustees shall appoint the President, Deans and Professors," as applying only to Fubl Professors and not to Associate and Assistant Professors.

C. Comment of Secretary of Managers (10/3/21)

DOES THE APPOINTMENT OF A TEACHER WHO IS NOT A FULL PROFESSOR NEED TO BE RATIFIED BY THE TRUSTEES?

The action No. 5 was taken before your last letter came, (that of August 10) so that we did not have the benefit of your advice as to the appointment of teachers. We did however have the advice of Dr. Barton and the other visiting Trustees. It was felt that in line with the apolicy of making the full professorship a prize worth striving for, it should have especial recognition by the Trustees, with some sort of written commission from them. In regard to the other positions, Dr. Barton felt that it was bothering the Trustees too much to refer all the appointments to them, while the management here felt that things would be much easier if not all appointments had to be confirmed. Hence the action.

You will note that the Managers took action asking for interpretation of the word professor in articles 8 and 10 (new neumbers X and V,1) but that noaction is reported relative to the interpretation of article 9 (new number XI) Several attempt were made to pass a mption on this article but none got a majority. All want to maintain the Christian character of the institution, but it is felt that sometimes it is very difficult to get Christian men for every position, e.g. for the Department of Chinese. If this department is to prosper, it must have a strong Chinese head, and he must be given high enough rank to give him standing with the students -at least that of associate professor. At present there is no

suitable Christian man in sight. Also in the list sent for your confirmation herewith is a man proposed for Associate Professor and Acting Head of the Department of Stenography, who is not a professing Christian, Mr. W. E.Tchoo. He is a Chinese married to a Scotch lady, who is a member of a church. At her request I baptized her child this summer. Mr. Tchoo has a brother who is a Christian and he himself is not far from the Kingdom,but he is not a church member,nor is he ready to call himself a Christian.(Mr.Tchoo has since been baptized,E.M.N.) He is a man of great ability and is the nephew of an ex-premier,and therefore of a class that is difficult to get into missionary institutions. He is content to stay with us, and as far as ability is concerned, has few, if any, peers among the Chinese. Should article 9 (XI) be interpreted as including all assistant and associate professors under the term "professor" he would have to be classified as an instructor and would resign. This shows the practical difficulties involved and why the Managers took no action on it. If the Trustees have any decision on the matter we should like to have it.

D. Recommendations.

It will be noted that, in the present By-Laws,the Trustees appoint,"President, Deans and Professors," (V.I) and that the Managers appoint all other instructors and officers. It would appear therefore that the word of the By-Laws is an agreement with the request of the Managers.

The practice of the Trustees, however, has been to pass on all candidates irrespective of rank, but not to act on Chinese members of the faculty.

Your committee regards it as desirable that appointments of foreign candidates, who, being in the United States, cannot be subject to the scrutiny of the Managers, should be acted upon by the Trustees.

Your Committee recommend that Articles V.i., and IX be amended to provide for this and for the appointment of Associate Professors by the Trustees, thus:

Article V.I. The Trustees shall appoint the President, Vice-President, Deans, Professors, Associate Professors,and in the first instance, other foreign permanent teachers going out from the homeland, and shall appoint and at their discretion remove all other teachers and officers provided that the Trustees may act for the Managers in the case of candidates resident in the United States

Article IX, I. The Board of Managers.....may propose nominations for President, Deans, Professors,Associate Professors and permanent foreign teachers going out from the homeland, and shall appoint and at their discretion remove all other teachers and officers.....

B. Note in this connection Article XI.

The President, Deans, all Professors and as far as possible, the other instructors shall be Christians of Evangelical faith.

Recommendation:

That the Trustees approve the statement of qualifications for ranking of teachers as passed by the Managers, September 12, 1921, its operation to be subject to the provisions of the By-Laws, it being understood that, in special circumstances, the Trustees, on recommendation of the Managers, may make appointment to any rank.

That Article XI of the By Laws be amended to read as follows:

The President, Vice-President, Deans and Professors of every rank and, as far as possible, the other instructors shall be Christians of Evangelical faith.

no date

Peking University

ALTERNATIVE WORDINGS ON CONDITION #1.

THE PRESENT FORM

Western members of the staff, including research Fellows sent out to Peking under the Institute, would be appointed by the President and Fellows of Harvard College as members of the staff or research Fellows of Harvard University. Members of the staff in Cambridge would also be appointed by the Harvard authorities. All other teaching appointments would be made by the authorities of Peking University. In all instances appointments would be subject to the approval of the Trustees of the Institute.

ALTERNATIVE #1.

Generally satisfactory to Dunham & Harvard

All other teaching appointments would be made by the authorities of Peking University and assignments to the staff there would be made with their approval.

ALTERNATIVE #2.

In all instances appointments would be subject to the approval of the Trustees of the Institute and it is the expectation of this document that full consultation would take place between the Universities with a view to making all teaching appointments mutually agreeable.

ALTERNATIVE #3.

In all instances appointments would be subject to the approval of the Trustees of the Institute and full consultation would take place between the Universities with a view to making all teaching appointments mutually ~~agreeable~~.

satisfactory (?)

B. Board of Trustees

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Rec'd OCT 31 1925

Dr Barton 13

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES OF PEKING UNIVERSITY

SEPTEMBER 24, 1925 - 10.00 A. M.

150 FIFTH AVENUE - NEW YORK CITY.

MEMBERS OF THE BOARD OF TRUSTEES.

Term Expires	1925	1926	1927	1928
CONG.	*J. L. Barton	Mrs. G. M. Clark	Ernest A. Evans	*F. H. Warner
M. E.	*A. J. STock	W. V. Kelley	Wm. J. Thompson	*F. M. North
PRES.	*A. J. Brown	*G. T. Scott	Mrs. O. R. Williamson	*G. G. Barber
L. M. S.	K. McLennan	F. H. Hawkins	S. Parkes Cadman	G. A. J. Ross
Co-opted Members:		John G. Hibben	Mrs. J. M. Avann	*W. P. Schell
		*Mrs. H. H. Jenkins	*E. M. McBrier	L. B. Wilson
		*W. R. Wheeler	*V. S. Merle-Smith	F. D. Gamewell

The members whose names are starred above were present; there were also present President J. Leighton Stuart, Dr. H. W. Luce, Mr. J. H. Lewis and the Secretary.

The meeting was called to order by the President of the Board of Trustees, F. H. Warner, at 10,15 A.M., and prayer was offered by J. L. Barton.

The Secretary presented excuses from Mrs. Williamson, Mrs. Roys (Mrs. Williamson's alternate), Mrs. Clark, E. A. Evans, and F. D. Gamewell.

The Chairman introduced to the Trustees Miss Jean Dickinson of the Yenching College and Dr. Henry S. Houghton, Director of the Peking Union Medical College, who also has been a member of the Board of Managers of Yenching University.

The Secretary reported the distribution of the minutes of the Trustees' Meeting of July 10th and of the meetings of the Committee on Finance, Property & Investment of July 10th and September 16th. He stated that no corrections had been received, and that the report of the Treasurer would be shortly distributed and that the books were now being audited. It was

T-1922 VOTED to approve the minutes of the Trustees' Meeting of July 10th and of the Committee on Finance, Property & Investment of July 10th and September 16th as distributed.

INVESTMENTS.

A list of the securities now held was requested, and was presented at the afternoon session of the Trustees for their examination. (See document attached.) "A"

REPORT OF PRESIDENT STUART.

President Stuart pointed out to the Trustees that the recent situation in China was more tense than any he had ever known, but that the University had held the confidence of its students and had been able to influence them in their policies, and with the National University in Peking, had been a leading institution in controlling the student agitation and had experienced no anti- foreign demonstrations. He also reported that when the group of some sixty colleges and universities came to elect a delegate to go to Shanghai, the group voted to send a Yenching student, leaving the selection of the individual to the Yenching students. Dr. Stuart emphasized here the unique position of the University, - it and the Peking Union Medical College being the only institutions of higher learning in Peking under foreign control, - as indicating how the University's students had exerted their influence. He stated that the situation was still one of the gravest nature, that its seriousness could scarcely be overestimated, and that just now it was far more important that the University witness to the religion it represents, rather than maintain its usual academic routine. The present need was not so much formal preaching and conventional evangelism as much as revealing proofs of Christ in the corporate life of the University. If now, when the Chinese are questioning whether the organized Christian ecclesiastical bodies and institutions are living according to the Sermon on the Mount or whether they are more interested in their property and treaty rights, and are therefore capitalistic, and imperialistic, the University can, in its policy and in its attitude to the Chinese, reveal the spirit for which they are looking. The University can so witness for Christ and in these very policies evangelize China. In this connection Dr. Stuart referred to the statement of the Yenching University Faculty which was the first issued by any organization in China. (Attached to these minutes.) "B"

Dr. Stuart referred to recent criticisms of the religious policy of the University and admitted that none were more conscious of a failure to be what they desired, than those responsible for the University, but that none were better able to tell more about the solid fruits of Christian Character than those actually in contact with the students' [illegible]. At present they are doing their best to meet the students' needs and the criticisms in shrewdly written anti-Christian literature. Dr. Stuart added that there was no question of the sincere willingness on the part of the University's officers to experiment, make changes and return to old methods of required religious classes and services, if necessary, but that it was the judgment of the Faculty that in the present situation, the methods which they were pursuing of developing the religious life of the students and preparing them for Christian work were more likely to be productive of the results in Christian character and Christian service of the church and the country which all the supporters of the University desired to secure.

In answer to questions, Dr. Stuart stated that the present movement in China was fundamentally anti-foreign, not fundamentally anti-Christian, but was intensely nationalistic, that the hostility was not so much against Christianity and the Bible, as against what they saw in organized policies bearing on international relationships,

treaties, and the control of institutions by foreigners. It was

T-1923 VOTED that a Committee be appointed by the Chairman to draft a resolution to be presented at the afternoon session, of the Trustees, endorsing the action of the Faculty in June, and its policy in the future.

The Chairman appointed Mrs. Jenkins, G. T. Scott and A J. Stock.

Dr. Houghton was then called upon, and after expressing his appreciation of the opportunity of attending the meeting, seconded the interpretation of the situation in China as given by Dr. Stuart. He added he was particularly interested in what had been indicated of the general policy of the University in the religious field, and suggested that if the Board approved of the idea, they endorse the attitude of the Faculty and general officers. He stated that he considered it most unfortunate that there should be divergence between the Mission Boards and the educators, and urged that it should not be allowed to run on indefinitely. He added that the Chinese were not interested in accepting the formal machinery of western Christianity, and expressed the hope that some way might be found to effect sympathetic cooperation on the field.

NEW TRUSTEES.

The Secretary reported a letter from Mr. F. H. Hawkins, Secretary of the London Missionary Society, under date of September 20th, reporting that the London Missionary Society had elected Dr. S. Parkes Cadman of Brooklyn as a Trustee of the University, taking the place made vacant by the resignation of the Reverend Richard Roberts, and that Mr. Hawkins had also reported the election of Dr. G. A. Johnston Ross of New York as a Trustee in place of Professor W. C. Willoughby, Dr. Cadman becoming a Trustee in the Class of 1927, and Dr. Ross becoming a Trustee in the Class of 1928.

HARVARD-PEKING INSTITUTE FOR CHINESE STUDIES.

The Secretary reported the conferences with the representatives of Harvard University leading up to the recall of President Stuart to this country for further negotiations, and presented a revised memorandum of the conference of September 10th which had been approved by both the Harvard group and by the Trustees of the Hall Estate as follows:

"REVISED MEMORANDUM OF CONFERENCE
SEPTEMBER 10, 1925
"HARVARD - PEKING INSTITUTE FOR CHINESE STUDIES.

A.

"On the understanding that funds will be available from the Hall Estate to provide an income of about $60,000.00 a year, it is proposed to establish the Harvard-Peking Institute for Chinese Studies. The primary purpose of the Institute is to provide, through cooperation between

Harvard University and Peking University and other institutions in China, facilities for research, instruction and publication in the field of Chinese culture and in such other aspects of Chinese studies as the Trustees of the Institute may approve. It is expected that the Institute will provideda center in China which will prove helpful to research students in many lines. and will cooperate with other educational institutions in China and America. Since theestablishment of such a center, however, requires close contact with Western educational ideals, it will be necessary to spend some part of the income in the United States in establishing there a centre for the training of scholars for work in China. It is proposed to establish such a centre at Harvard University where the American Headquarters of the Institute will be.

"In regard to the administrative organization, it is suggested that the funds of the Institute be held and its affairs administered and controlled by a corporation incorporated under the laws of Massachusetts, with nine Trustees, (1) three to be chosen originally by the Corporation of Harvard University, (2) three by the Trustees of Peking University, and (3) three named by the Trustees of the Hall Estate. The successors of all Trustees shall be chosen by the other Trustees for the time being. The Trustees would have power to name a local administrative committee in Peking, a majority of whom should be members of the Board of Managers of Peking University, and an advisory educational committee in Cambridge, a majority of whom should be members of the Faculty of Harvard University. To these Committees the Trustees might delegate such powers as they deemed advisable.

B.

"With the Institute thus established, it is proposed that the first step in carrying out its plan be the provision of centers of research and instruction at Harvard University and at Peking (Yenching) University. Such a center at Harvard would require a leading Sinologist, trained in the most rigorous methods of Western scholarship, and one or two associates thoroughly familiar with Chinese life and ideals,as well as the development of increased library and museum facilities. Here would come students from China and elsewhere for technical training in a Western atmosphere. It is the expectation that facilities for study in Cambridge ,would be increased by gifts from various sources. At Peking the scheme would include two or three expert Sinologists,of whom one would be a visiting professor appointed by Harvard(but under salary from Institute funds),and such other teachers as may be found necessary, together with the building up of serviceable libraries in English and Chinese. Here would be in attendance students from China and from the West for studies in the atmosphere and among the unparalleled resources of the city of Peking. At both institutions fellowships would be available and full cooperation in research and publication in Chinese and English is anticipated. Western members of the staff, including research Fellows sent out to Peking under the Institute, would be appointed by the President and Fellows of Harvard College as members of the staff or research Fellows of Harvard University. Members of the staff in Cambridge would also be appointed by the Harvard authorities. All other teaching appointments would be made by the authorities of Peking University. In all instances appointments would

be subject to the approval of the Trustees of the Institute. Classrooms and other physical equipment would be provided by Peking University, with the possible exception of a limited number of residences.

"It is expected that the aspects of Chinese culture to which funds will first be devoted will be such subjects as literature and art, history, linguistics, philosophy, and the history of religion. The common task will be to encourage Oriental studies in China under the stimulus of American interest and modern critical methods. It is not the purpose of the Institute to promote the elementary study of the Chinese language by Western students for vocational purposes, but primarily to provide, with the assistance of Western scholars and the educational resources of Harvard University, a Graduate School of Chinese Studies at Peking University with the objective of training Chinese and other students to assist in the dissemination and preservation of Chinese culture.

"It is understood that the Trustees shall power to cancel or suspend or, with the approval of the two universities, modify the arrangements here suggested, in case conditions in China become such that the work of the Institute cannot be carried on to their satisfaction as outlined herein. Such cancellation, suspension, or modification shall require the vote of an actual majority of the Trustees. In such a case, the Trustees shall give reasonable notice to the cooperating institutions and shall assume or provide for financial obligations made in good faith under the terms of contract.

"In the further performance of their trust, the Trustees of this Corporation shall have power to cooperate with or assist other educational enterprises working in China or elsewhere.

"The details of this plan have been discussed by representatives of Harvard University and Peking University, and it seems to them entirely feasible and highly desirable.

"(Note: On the assumption that funds will become available about January 1, 1926, the plan here outlined could be put in operation in September, 1926. It is suggested that the income for the first six months be used to cover preliminary expenses such as purchase of books and the building of residences in Peking, probably three houses at an expense of $22,500.00 or less.)"

After consideration of the matters involved, it was

T-1924 VOTED that a committee of three be appointed by the Chairman to report at the afternoon session a proposed action of the Trustees.

The Chairman appointed J. L. Barton, Van S. Merle-Smith and E. M. Mc Brier.

At the afternoon session, this committee reported, and after amendment, the following action was taken:

T-1925 VOTED that the proper officers of the University be instructed to express the appreciation of the Board of Trustees to the Trustees of the Hall Estate for their generous proposal to make possible the establishment of the Harvard-Peking Institute for Chinese Studies, and to the representatives of Harvard University for their cooperation;

that the proper officers of the University be authorized to cooperate with, and extend the facilities of the University to, the proposed Harvard-Peking Institute for Chinese Studies, as set forth in the Revised Memorandum of Conference dated September 10, 1925, on the following conditions:

1. That the appointment of all sinologists, visiting professors, and research fellows by Harvard University or by the Institute, for the teaching or studying in Peking, be subject to the advice and approval of Peking University;

2. That it be understood and agreed that all activities of the Institute in connection with Peking University shall be subject to the general supervision and control of the University, and that the facilities accorded by the University to the Institute may at any time after six months' notice be withdrawn, provided the Board of Trustees of Peking University decides that further cooperation with the Institute is inconsistent with the character and purposes of the University as expressed in its Charter or detrimental to its best interests;

3. That an agreement satisfactory in detail to the officers of the University for the participation of the University in the administration of the Institute be worked out.

that it is understood that the administrative details involved will be worked out in harmony with the principles adopted and that a committee, to be appointed by the President of the Board of Trustees, be empowered to represent this Board in necessary consultation, and further, that when the committee is satisfied, the officers of the Board are authorized to take any legal steps required.

T-1926 VOTED that if and when the Secretary of the Board of Trustees shall receive word of the concurrence of the Trustees of the Hall Estate and of the representatives of Harvard University, he shall forward copies of those communications to the Mission Boards for their information, and that unless something calling for the further consideration of the matter by the Board shall arise prior to

November 1, 1925, then the agreement shall be deemed acceptable and in force.

(After adjournment the President named as the Committee G.G. Barber, J. L. Barton, F. N. North, G. T. Scott, Van S. Merle-Smith.)

REORGANIZATION OF THE BOARD OF MANAGERS.

President Stuart explained the present organization of the Board of Managers and pointed out that the proportion of Chinese upon the Board was very small and that the sense of responsibility of some of the Missions for the religious position of the University caused embarrassment both to the Missions and to the University. Dr.Stuart recommended the reorganization of the Board, providing for a much increased representation of Chinese, indicating that there could be secured for the Board a number of Chinese of the highest type of Christian public leadership, if the number were so increased, and that it would add greatly to the strength of the University with the Chinese Christian constituency, and he recommended that in such a reorganization, the policy be continued of having elections to the Board of Managers subject to the approval of the Board of Trustees and expressed his desire that the closest possible contact between such a Board of Managers and the Board of Trustees be developed. After consideration, it was

T-1927 VOTED that the matter be referred to a committee to be appointed by the Chairman to take note of the suggestions made by the Trustees during the discussion, and to report to the afternoon session.

The Chairman appointed G. G. Barber, W. R. Wheeler and F. H. Warner.

In the afternoon session, this committee reported the following proposed amendment to Article IV, Sections 1, 2, 3, 4, and 5:

"1. There shall be a Board of Managers in North China to be composed of not to exceed thirty persons and the President of the University ex officio. In electing the Board and in in filling vacancies, the following provisions shall apply:

(a) At least a majority shall be Chinese, selected from the country at large but with a preference for those in and near Peking;

(b) At least one-fifth shall be women;

? (c) One member of the Board shall be elected by such local groups and in such ways as the Local Missions of each fully cooperating Board shall determine;

(d) A general officer or representative in China of each of the cooperating Mission Boards or other supporting agencies, chosen thereby, shall be a member;

(Note: At present, this would include for the Methodist Board, the Bishop resident in North China; for the Presbyterian Board, an officer of the China Council; for the American Board, the American Secretary of the Executive Committee of the North China Mission; for the London Missionary Society, the Chairman of the Advisory Council; for the Scotch Presbyterian Mission, its Educational Secretary; for the Princeton-in-Peking, the Chairman or Secretary of its local Executive Committee. There should also be such representatives of such woman's missionary organizations cooperating in the Woman's College as are not provided for above.)

(e) Four members of the Board shall be elected by the Faculty of the University from among its own members. No other members of the staff shall be members of the Board of Managers.

(f) In filling vacancies in the number elected by the Board of Managers, consideration shall be given to qualified alumni and alumnae.

(g) Large consideration shall be given to the relationship to the University of the Chinese churches related to the Mission Boards supporting the University but there shall be no religious qualification for membership other than profession of evangelical faith in and loyalty to Jesus Christ.

"2. The Board of Managers shall have power to elect members and fill vacancies in accordance with Section 1; such elections shall be subject to the approval of the Board of Trustees.

"3. The members of the Board of Managers shall be divided into four classes as numerically equal as possible and the term of service of one class shall expire annually.

"4. The By-Laws of the Board of Managers shall be submitted to the Board of Trustees for approval."

Note was taken of the fact that formal action of the Trustees upon this amendment could not be taken at the present meeting, as the necessary notice had not been given. After further consideration, it was

T-1928 VOTED that the proposed amendment for the reorganization of the Board of Managers be referred by the Secretary to the Field Board of Managers and the cooperating Mission Boards, with the recommendation of the Board of Trustees.

ENDORSEMENT OF THE POLICY OF THE UNIVERSITY.

The committee appointed in the morning session to consider the policy of the University in the present situation, made a report which was adopted by the passage of the following resolution:

T-1929 VOTED that the Board of Trustees of Peking University views with deep concern the present critical situation in the Republic of China and records its continued purpose to cooperate in every practicable way with the worthy aspirations of the

Chinese people. The Trustees earnestly desire that foreign relations with China be conducted along constructive lines of justice and goodwill. The Board heartily approved of the high Christian attitude of the President and the Faculty of the University as expressed in its actions and pronouncements, including the following statements; ~~including the~~

"We would urge that all possible conciliatory measures be taken to end the present troubles. We appeal to all editors and reporters to use the utmost care in publishing the exact facts and to avoid any expression that will excite mutual suspicion and ill will. Regrettable as the incidents are in themselves, they cause us still greater apprehension as a revelation of a grave underlying situation of estrangement and misunderstanding, which it should be the purpose of all who are interested in the future of Chinese foreign relationships to entirely change. It is probably on the foreign side of the heavier responsibility for this lack of understanding rests. It should be their object to remove this by means of a more sympathetic press in closer touch with the movements of Chinese life; by readiness to revise treaties which have long been out of date; and by actively working to put Chinese foreign relations on a basis of mutual good will rather than on the forcible retention of resented privileges. We would appeal to all sections of the foreign community in China to cooperate for the attainment of these objects."

The Board further expressed its appreciation of the fine Christian example exhibited by the students during the period of extraordinary stress and is assured that they will continue to direct themselves in a way worthy of their cause and of the ideals of their institution.

AMENDMENT TO BY-LAWS.

The Secretary reported the notice of a proposed amendment to the By-Laws given at the April meeting of the Trustees, providing for an additional Vice-President of the Board of Trustees. It was

T-1930 VOTED that Article II, Section 1, of the By-Laws be amended by striking out the phrase "a Vice-President" and inserting the phrase "one or more Vice-Presidents" and by striking out the word "Vice-President" and substituting the word "Vice-Presidents", so that the clauses containing these words read as follows:

"A President, one or more Vice-Presidents, a Treasurer, a Secretary, and the Assistant Treasurer. The President, Vice-Presidents, and Treasurer shall be .....";

that Article II, Section 4, of the By-Laws, be amended by striking out the first sentence and inserting the following "in the absence or disability of the President, the Vice-President designated by the Executive Committee shall perform all the duties of the President of the Board" and by striking out the word "Vice-President" in the next sentence, and inserting the word "Vice-Presidents."

PAYMENT OF LOANS.

The Assistant Treasurer reported the action of the Committee on Finance, Property & Investment, F-1921, recommending the modification of the Trustees' action, T-1896, to except from the provisions of the action the payments of $25,000. each to be made by the Methodist Board on October 1, 1925 and January 1, 1926.

Mr. McBrier reported that this action would be satisfactory to the bank.

T-1931 VOTED that the two payments of $25,000. each due from the Methodist Board of Foreign Missions on October 1, 1925 and January 1, 1926, be exempted from the provisions of action T-1896.

The Secretary reported the verification of the figure for the Gold cost of the City Site had been completed and that the total amount was US. 222,398.15 together with an overdraft held in a bank in Peking to the amount of Mexican $11,475.04, not yet reduced to Gold, and that these figures had been examined and concurred in by the Board of Foreign Missions.

RELATION OF MR. RICHARD H. RITTER.

President Stuart reported the completion of arrangements with the Board of Foreign Missions of the Presbyterian Church whereby Mr. Ritter would be continued by the Board outside of the quota of the Presbyterian Board until April 1, 1927, and that beginning on that date, he would be included in the normal quota of staff supplied by the Presbyterian Board to the University.

T-1932 VOTED that we enter our request to the Presbyterian Board to continue Mr. Richard H. Ritter in his present work at the University as Director of Religious Work, on the understanding that beginning with April 1, 1927, Mr. Ritter will be counted as one of the quota of the Presbyterian Board regularly furnished to the University.

CHANGE OF NAME.

The Secretary reported the following communication from the Acting Chancellor of the National University of Peking regarding the action of the Trustees in approving the use of the name "Yenching University":

"Dr. J. Leighton Stuart, President May 18, 1925.
Yenching University, Peking.

Dear Dr. Stuart:

I beg to acknowledge receipt of your letter of May 7th in which you were kind enough to convey to us the action of your Trustees in New York City in the matter of Changing the English name of your University. Please allow me to express to you the sincere appreciation on the part of all connected with the University Administration, of the considerate and broad-minded action of your Trustees in this matter. I hope you will have the kindness to convey to your Trustees our deep appreciation and reassure them our good will and high regard for the institution for which they have so faithfully labored.

Allow me also to thank you most heartily for the sympathetic attitude which you have shown in this matter now so happily settled.

Believe me,

Very sincerely yours,
(Signed) MONLIN CHIANG
Acting Chancellor."

PENSIONS.

The Secretary reported that the matter of pensions for the staff of the University had come up, and requested the appointment of a committee of three to study the matter and report to the Trustees.

T-1933 VOTED that a committee of three be appointed by the President of the Board to study the problem of pensions for the staff of the University and to report to the Trustees.

(After adjournment the President appointed, E. A. Evans, Van S. Merle-Smith, F. M. North.)

AFFILIATION WITH THE NORTH CHINA UNION LANGUAGE SCHOOL.

President Stuart reported upon the arrangements approved by the Board of Managers for the affiliation of Yenching University and the North China Union Language School and explained the possible relation of this affiliation to the proposal for the Harvard-Peking Institute for Chinese Studies. (See document attached.) "C"

T-1934 VOTED that the action of the Board of Managers with reference to the affiliation of the North China Union Language School, as adopted June 13, 1925, be approved.

ELECTION OF TRUSTEES OF HARVARD-PEKING INSTITUTE.

T-1935 VOTED that the election of trustees of the Harvard-Peking

Institute for Chinese Studies, if, and when that shall become necessary, be referred to the Executive Committee with power.

The Trustees expressed their warmest good wishes to President Stuart upon his leaving for China.

The meeting adjourned at 4.40 P. M.

ERIC M. NORTH
SECRETARY

Rec'd APR 30 1926

Dr Barton 14

Kindly notify Secretary of any corrections.

MINUTES OF THE ANNUAL MEETING
OF THE
TRUSTEES OF PEKING UNIVERSITY
APRIL 13, 1926 - 10.00 A. M.
156 FIFTH AVENUE - NEW YORK CITY

Members of the Board:

Terms Expire:	1925	1926	1927	1928	1929
Cong.	*J.L.Barton	Mrs. G.M.Clark	*Ernest A. Evans	F.H.Warner	
M.E.		W.V.Kelley	*Wm. J. Thompson	*F.M.North	*A.J.Stock
Pres.	A.J.Brown	*G.T.Scott	*Mrs. O.R.Williamson	*G.G.Barber	
L. M. S.	K.Maclennan	*F.H.Hawkins	S. Parkes Cadman	*G.A.J.Ross	
Co-opted Members:		J.G.Hibben	*Mrs. J. M. Avann	*W.P.Schell	
		Mrs. H.H.Jenkins	*E. M. McBrier	L.B.Wilson	
		*W.H.Wheeler	V.S.Merle-Smith	*F.D.Gamewell	

The meeting was convened at 10.00 A. M., in the Assembly Room of the Presbyterian Board of Foreign Missions at 156 Fifth Avenue, New York City. Opening prayer was offered by Frank Mason North. In the absence of the President of the Board, the Vice-President, W. P. Schell, took the Chair.

The members whose names are starred above were present. There were introduced to the Trustees as guests, Dr. Hugh H. Weir of the Society for the Propagation of the Gospel, and Bishop L. J. Birney of the Methodist Episcopal Church; Dr. G. A. Johnston Ross, elected during the past year to represent the London Missionary Society, and Mr. F. H. Hawkins, were also introduced. There were also present, Mrs. Lucius O. Lee, Mrs. C. K. Roys, Vice-President Henry W. Luce, Executive Secretary James H. Lewis, and the Secretary.

Excuses for absence were presented for the following Trustees: Kenneth Maclennan, Arthur J. Brown, S. Parkes Cadman, Mrs. George M. Clark, W. V. Kelley, Van S. Merle-Smith, Franklin H. Warner, Bishop L. B. Wilson and Mrs. H. H. Jenkins.

MINUTES OF PREVIOUS MEETINGS.

The Secretary stated that the minutes of the following meetings had been distributed to the Trustees, and any corrections reported had been entered.

Board of Trustees: September 24, 1925.
Committee on Finance: September 24, November 13, December 3, December 30, 1925, March 10, 1926.
Special Committee on Harvard-Peking Institute: October 28, 1925.
Executive Committee: December 30, 1925, January 23, March 12, 1926.
Committee on Instruction: January 26, March 3, 1926.
Yenching College Committee: April 8, November 18, 1925, January 12, 1926.

T-1968 VOTED to approve the minutes listed above and to ratify the actions therein contained.

ELECTION OF TRUSTEES.

The Secretary reported that the terms of the co-opted Trustees in the Class of 1926 were now expiring and requested that the Board elect their successors. It was

T-1969 VOTED That J. G. Hibben, Mrs. H. H. Jenkins, and W. R. Wheeler be elected to succeed themselves as co-opted Trustees in the Class of 1929.

REPRESENTATION OF THE NORTH CHINA UNION LANGUAGE SCHOOL ON THE BOARD OF TRUSTEES OF PEKING UNIVERSITY.

The Secretary reported a communication from President Stuart under date of December 14, 1925, regarding the agreement between the Yenching School of Chinese Studies (North China Union Language School) and Peking University by which each is to be represented upon the Board of Trustees of the other, suggesting that until a vacancy should occur, George T. Scott, a member of the Trustees' Council of the Language School and a Trustee of Peking University, be requested to serve in that capacity. It was

T-1970 VOTED That until further action is possible George T.Scott be regarded as the representative of the North China Union Language School (Yenching School of Chinese Studies) upon the Board of Trustees of Peking University.

APPOINTMENT OF NOMINATING COMMITTEE.

The Chairman appointed the following as the Nominating Committee to bring in a report in the afternoon session of the Board: E. A. Evans, Mrs. J. M. Avann, and F. H. Hawkins.

REPORT OF THE SECRETARY.

The Secretary reported to the Trustees that during the China New Year period President Stuart had been in the hospital, owing to minor disabilities, but that at the present time he was reported to be in good health again.

Report was made to the Trustees of the cablegram of March 18th which stated that one woman student had been killed, and another woman and four men students wounded in the student demonstrations of March 18, 1926, ans also of a later cablegram from President Stuart, under date of April 9, 1926, stating that the military situation in Peking was serious, and was likely to be more so, but that academic work had not been interrupted, nor was it likely to be.

Regarding the enrolment of the present year, it was stated that 119 students were enrolled in the Woman's College, 433 in the Men's College, making a total of 552 students in the University, and that of this total, 467 were in the regular, four-year college course, 14 were graduate students, and the remainder enrolled as special, auditor, sub-freshman, or "short course" students. Note was called to the fact that the total enrolment in the Men's College was the largest, by a small margin, of the student enrolments of strictly college grade of any Christian college in China.

The Secretary reported to the Trustees that the following staff members had gone to the field during the past year, adding that the papers of Miss Dorothy Crane had been approved by the Committee on Instruction in May, 1925, of which confirmation had been sent to Miss Crane on May 25, 1925, after personal interview by Mrs. C. K. Roys, for the Committee.

Mr. and Mrs. Paul A. Anderson	Department of Physics
Mr. and Mrs. Roy C. Tasker	" " Biology
Miss Dorothy Crane	Secretary
Mr. Harold E. Shadick	Department of History
Dr. and Mrs. B.L.Livingstone-Learmonth	University Physician
Miss Mary Louise Coleman	Secretary

Regarding the Harvard-Peking Institute for Chinese Studies, the Secretary stated that in the original negotiations Peking University had yielded to the desire of the Trustees of the Hall Estate that, after the first naming, the Trustees of the new corporation should be self-perpetuating, but that now President Lowell of Harvard University had arranged that the successors of the three trustees elected by Harvard University should be regularly elected by Harvard University, and that this arrangement would give back to Peking University the same right.

Referring to the matter of the dedication of the new plant, the Secretary stated that recommendations had come from the Faculty and Managers that the dedication of the new plant be postponed until a year from this coming fall, owing to the uncertainty of having the new plant entirely in order and the desire on the part of all to become adjusted to the new conditions before formally receiving visitors.

The Secretary reported a communication from President Stuart expressing the hope that it might be found possible to secure some young but experienced Professor in Economics to go out to Peking during the furlough of Professor Taylor, with the understanding that the University would provide his travel expenses and house in Peking, but that his salary would be provided otherwise, possibly by his own institution. Suggestions from the members of the Board on this matter were requested.

The attention of the Trustees was called to the fact that the Board of Foreign Missions of the Methodist Episcopal Church might not return to the field Professor Breece (Department of English) and Professor David (Department of Geology), but that their return was very important, as Professor Barbour of the Department of Geology was temporarily taking over the work of the Department of Physics, and that there was a vacancy in the quota of the Methodist Board which it was hoped might be filled by the appointment of Mr. Baker, who would be a very acceptable appointment in the Department of English.

It was

T-1971 VOTED That the Trustees express to the Board of Foreign Missions of the Methodist Episcopal Church their very earnest desire that Professor Breece and Professor Davis be returned to Peking University at the end of their furloughs, and that if possible Mr. Baker be appointed to complete the quota of the staff supplied by the Board of Foreign Missions of the Methodist Episcopal Church.

T-1972 VOTED That the report of the Secretary be received and approved and spread on the minutes.

The Trustees adjourned for lunch at 12.15 P. M., reconvening at 2.10 P. M., when the session was opened by prayer by Mrs. Williamson.

AMENDMENT TO THE CONSTITUTION.

The Secretary reported that the amendment to the Constitution proposed at the September meeting had been approved by the American Board of Commissioners for Foreign Missions and the Board of Foreign Missions of the Methodist Episcopal Church and that modifications had been suggested by the Board of Managers. The proposed modifications were presented and discussed. After consideration of the relation of the amendment to the matterof registration of the University with the Ministry of Education, the latter was taken up by common consent.

REGISTRATION OF THE UNIVERSITY WITH THE MINISTRY OF EDUCATION.

The Secretary distributed to the Trustees copies of a letter from Dr. Stuart of March 5th, the action of the Board of Managers of March 6th regarding the registration of the University, a letter from President Stuart to the Heads of Secondary Schools on the matter of registration and an extract from a letter from Dr. Stuart under date of March 8th, regarding the action of the Board of Managers and Dean Lew's message to the China Christian Educational Association. Full discussion of the matter followed, during which all the members of the Board present expressed their opinions as to the effect and the implications of the conditions of the regulations of the Ministry of Education as promulgated on November 16, 1925, and the desirability of the University's applying for registration at this time. George T. Scott presented the expressions of judgment of the Presbyterian Missions in the North China Area and the minute of the Executive Committee of the Presbyterian Board adopted on January 17, 1926. During part of the discussion, at the request of the Chairman, F. H. Hawkins took the Chair. It was

T-1973 VOTED That after full consideration of the letters received from the President of the University and other communications from China and with the understanding that Article 5 of the Regulations of the Ministry of Education of November 16, 1925, is not at variance with the object of the University as set out in the second clause of the Charter of the University, the Trustees of Peking University approve of application being made for the registration of the University with the Ministry of Education, and

That if practicable the University seek to move in concert with the other universities in China and that if possible President Stuart await letters before taking action on this matter.

AMENDMENT TO THE CONSTITUTION.

The Trustees took up again consideration of the amendment to the Constitution and after suggested modifications had been approved, the amendment was adopted as follows:

T-1974 VOTED That Article IV, Sections 1, 2, 3, and 4 of the Constitution of Peking University be amended to read as follows:

Article IV - Section 1. There shall be a Board of Managers in North China to be composed of approximately thirty persons, together with the President and Vice-President of the University and the Chairman of the Administrative Committee of the Woman's College, ex officio. In electing the Board and in filling vacancies, the following provisions shall apply:

(a) A majority shall be Chinese selected from the country at large but with a preference for those in and near Peking; the Presbytery of Chihli for the Presbyterian Church, the North China Conference of the Methodist Episcopal Church, and the North China Conference of Kung Li Hui, may each elect one representative to the Board; one representative shall be elected from among the churches which have come into existence by the work of the London Mission;

(b) At least one-fifth shall be women;

(c) Two members of the Board (one of whom shall be Chinese) shall be elected by such local groups and in such way as the local Mission of each fully cooperating Board shall determine;

(d) A general officer in China of each of the cooperating Missions or other cooperating agencies chosen thereby shall be a member;

(Note: At present, this would include for the Methodist Board, the Bishop resident in North China; for the Presbyterian Board, an officer of the China Council; for the American Board, the American Secretary of the Executive Committee of the North China Mission; for the London Missionary Society, the Chairman of the Advisory Council; for the Scotch Presbyterian Mission, its Educational Secretary; for the Princeton-in-Peking, the Chairman or Secretary of its local Executive Committee, and the Principal or other representative of the Yenching School of Chinese Studies. There should also be such representatives of such women's missionary organizations cooperating in the Woman's College as are not provided for above.)

(e) Three members of the Board shall be elected by the Faculty of the University from its own members. No other members of the staff shall be members of the Board of Managers.

(f) In filling vacancies in the number elected by the Board of Managers, consideration shall be given to qualified alumni and alumnae;

(g) Large consideration shall be given to the relationship to the University of the Chinese churches related to the Mission Boards supporting the University. An essential and the sole religious qualification for membership shall be profession of evangelical faith in and loyalty to Jesus Christ.

Section 2. The Board of Managers shall have power to elect members and fill vacancies in accordance with Section 1; such elections shall be subject to the approval of the Board of Trustees.

Section 3. The members of the Board of Managers shall be divided into four classes as numerically equal as possible and the term of service of one class shall expire annually.

Section 4. The By-Laws of the Board of Managers shall be submitted to the Board of Trustees for approval.

REPORT OF NOMINATING COMMITTEE

The report of the Nominating Committee appointed by the Chairman in the morning session was then presented, and it was

T-1975 VOTED To adopt the report of the Nominating Committee and to have Dr.Scott cast a unanimous ballot in favor of the following officers:

Honorary President:	Luther B. Wilson	Treasurer:	Edwin M. McBrier
President:	Franklin H. Warner	Secretary:	Eric M. North
		Asst.Treas.:	Eric M.North

The ballot was so cast and the officers named were declared elected.

REPORT OF THE EXECUTIVE COMMITTEE.

The Executive Secretary presented his report for the past year, including a statement of the present objectives amounting to $400,000. In this connection, the Executive Secretary reported to the Trustees the proposed idea of erecting in front of the Administration Building a fountain for the donor of the sum which might be given to cover the cost of the mechanical installations of the plant. (The Executive Secretary's report is appended herewith - see Document "A".) It was

T-1976 VOTED To accept the report of the Executive Secretary and order it placed on file.

PRESENT AND FUTURE FINANCIAL REQUIREMENTS OF THE UNIVERSITY.

The Executive Secretary then presented a memorandum of a possible five-year financial program for the University. Owing to lack of time, this was briefly summarized.

The Secretary reported that an informal meeting of three members of the Committee on Finance and three members of the Committee on Development and Capital Resources had been held in accordance with action E-1964, at which this memorandum of program had been presented, but that no conclusions had been reached.

FUTURE PROGTAM OF VICE-PRESIDENT HENRY W. LUCE.

In the consideration of the future financial program, the Board gave attention to the future work of Vice-President Henry W. Luce. At the request of the Chairman, Dr. Luce stated his view of the matter, indicating the urgent desire of Mrs. Luce and himself, after many years of unsettled life to settle down, either in the United States or in China, more or less permanently. He expressed the judgment that the financial needs of the University would justify having two men at work and that if a Joint Campaign for several universities should develop, he would feel that he could only be connected with it upon certain conditions. After addressing the Board, Dr. Luce withdrew.

Note was taken of the possible effect of Dr. Luce's continuance upon campaign work in America upon his relation with the Board of Foreign Missions of the Presbyterian Church, of which he is a missionary, and after extended consideration, it was

T-1977 VOTED That the Trustees express to Dr. Luce their very warm appreciation of his devotion to the University and his continued efforts, at great sacrifice to himself and family, to raise the funds so greatly needed by the University for its development, and

That the Trustees present to Dr. Luce the following alternatives:

(a) that he continue in America for the University for a period of three years from the present time with the understanding that his campaign work will be conducted in full accord with the directions of the Committee on Finance, or

(b) that at the end of the present year's work agreed to by the Executive Committee (March 31, 1927), Dr. Luce be released from further campaign work for the University and that his work thereafter be a matter for the consideration of himself and the Board of Foreign Missions of the Presbyterian Church, and

That the Executive Committee be authorized to confer with Dr. Luce upon this whole matter, if he so desires.

PERMANENT COMMITTEE FOR THE COORDINATION AND PROMOTION OF CHRISTIAN HIGHER EDUCATION IN CHINA.

In connection with the foregoing items there was presented a communication from the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China, under date of April 9, 1926, asking counsel of the Trustees in view of the increasing number of campaigns for China colleges. It was

T-1978 VOTED That the Board of Trustees of Peking University would look with favor upon the comelation and coordination of campaign effort, and that for the consideration of specific proposals, it refer the matter to the Committee on Finance, Property & Investment, with power.

REPORT OF THE YENCHING COLLEGE COMMITTEE.

Owing to the lack of time, the Secretary of the Yenching College Committee, Mrs. Lucius O. Lee, asked that the report of the Yenching College Committee be omitted. As the report of this Committee will be included in the minutes of its meeting on April 14, 1926, this was agreed to.

In this connection, Mr. F. H. Hawkins, informed the Trustees that the London Missionary Society had released Miss Myfanwy Wood for work at Yenching and would continue to pay her salary and allowance as usual. The appreciation of the Trustees for this arrangement was expressed.

REPORT OF THE TREASURER.

The Assistant Treasurer stated that the annual report for the fiscal year was not yet due, but presented the Trial Balance as of March 31, 1926. Copies of this were distributed to the Trustees present, and it was

T-1979 VOTED That copies of this Trial Balance be mailed to the Trustees and that it be referred to the Committee on Finance for approval.

(See Document "B".)

T-1977 VOTED That the Trustees express to Dr. Luce their very warm appreciation of his devotion to the University and his continued efforts, at great sacrifice to himself and family, to raise the funds so greatly needed by the University for its development, and

That the Trustees present to Dr. Luce the following alternatives:

(a) that he continue in America for the University for a period of three years from the present time with the understanding that his campaign work will be conducted in full accord with the directions of the Committee on Finance, or

(b) that at the end of the present year's work agreed to by the Executive Committee (March 31, 1927), Dr. Luce be released from further campaign work for the University and that his work thereafter be a matter for the consideration of himself and the Board of Foreign Missions of the Presbyterian Church, and

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T-1979 VOTED That copies of this Trial Balance be mailed to the Trustees and that it be referred to the Committee on Finance for approval.

(See Document "B".)

REPORT OF THE COMMITTEE ON AUDIT

W. R. Wheeler, Chairman of the Committee on Audit, reported that the accounts of the University for the fiscal year ending June 30, 1926, had been audited by the firm of Lybrand, Ross Bros., & Montgomery, and that the accounts had been found to be in order. He stated that the Committee had examined the report of the auditors and recommended the approval of the auditors' suggestions for quarterly reports from the Field Treasurer and control records of campaign subscriptions.

T-1980 VOTED That the report of the Committee on Audit be accepted with the recommendations of the Committee.

BUDGET FOR 1926-27.

T-1981 VOTED to refer the Budget for 1926-27 to the Committee on Budget with power.

AUTHORIZATIONS TO COMMITTEE ON FINANCE.

T-1982 VOTED That the actions of the Trustees, T-1239, T-1240, January 18, 1922, and T-1509, April 12, 1923, be reaffirmed for the current year with reference to the powers of the Committee on Finance for the allocation of undesignated gifts, the acceptance of conditionsl gifts, and the direction of building operations.

APPOINTMENTS OF COMMITTEES.

The Chairman appointed the Committees for the year as follows:

Executive Committee: James L. Barton, G.A.J.Ross, Frank Mason North, George T. Scott, Frank D. Gamewell, F.H. Warner, ex officio,

Committee on Finance, Property & Investment: Ernest A. Evans, Chairman; William P. Schell, Vice-Chairman; Edwin M. McBrier, Van S. Merle-Smith, Arthur J. Stock, F. H. Warner, ex offido.

Audit Committee: W. R. Wheeler, Chairman; G.A.J.Ross, Vice-Chairman; William J. Thompson, Frank D. Gamewell, Arthur J. Brown, F. H. Warner, ex officio.

Committee on Instruction: George T. Scott, Chairman; Frank Mason North, Vice-Chairman; Mrs. O. R. Williamson - alternate; Mrs. C.K. Roys, William J. Thompson, Frank D. Gamewell, F. H. Warner, ex officio.

Budget Committee: (According to By-Law) Ernest A. Evans, George T. Scott, W. R.Wheeler, F. H. Warner, E. M. North, J. L. Stuart.

T-1983 VOTED To approve the Committee as nominated by the Chairman.

ARRANGEMENTS FOR DEDICATION.

T-1984 VOTED That the matter of the dedication and arrangements for it be referred to the Executive Committee.

AID TO PRINCETON-IN-PEKING ON RETURN OF PROFESSOR BURGESS.

The Secretary reported that letters had been received from President Stuart, under date of March 4th, and Mr. O.D. Wannamaker, under date of April 9th, regarding the return of Mr. Burgess on furlough. It was explained that the Princeton-in-Peking finances at the present time were such that they requested aid from Peking University at this time to meet the expenses connected with Mr. Burgess' return on the understanding that it will be repaid to the University by Princeton-in-Peking in the next two years. It was

T-1985 VOTED That this matter be referred to the Committee on Budget.

RETURN OF DEAN T. T. LEW.

The Secretary read extracts from letters from President Stuart dated January 20th and 28th, concerning the possible visit of Dean T. T. Lew to the United States, and the desirability of arranging lecture programs for him while here. After consideration, it was

T-1986 VOTED That the Trustees invite Dean T. T. Lew to come to America at the expense of the University, on the understanding that Mr. J. H.Lewis and the Secretary will be responsible for his program here.

AMENDMENT TO THE CONSTITUTION.

T-1987 VOTED That Article III, Section 4, Article IV, Section 1 and Section 7, And Article VII, Section 1, be amended by changing the word "Vice-President" in each section to read "Vice-Presidents".

ELECTION OF WU LEI CH'UAN AS VICE-PREDIENT OF THE UNIVERSITY.

The Secretary reported the action of the Board of Managers on March 6, 1926, naming the Honorable Wu Lei Ch'uan as Vice-President of the University, in accordance with the regulations of the Ministry of Education regarding registration of foreign institutions.

T-1988 VOTED That the Honorable Wu Lei Ch'uan, be elected Vice-President of Peking University.

APPOINTMENTS OF DEANS.

The Secretary reported that the Board of Managers at their meeting on March 6, 1926, had nominated Mrs. Murray S. Frame to succeed herself for four years as Dean of the Woman's College.

T-1989 VOTED That the Trustees appoint Mrs. Murray S. Frame as Dean of the Woman's College for a term of four years, subject to the concurrence of the Yenching College Committee.

The Secretary also presented the nomination of Dr. T. H. Ch'en as Associate Dean of the Men's College.

T-1990 VOTED That the Trustees appoint Dr. T. H. Ch'en Associate Dean of the Men's College.

The Secretary reported that the nomination of the Dean of the School of Theology had not yet been made.

APPOINTMENTS TO STAFF RANK.

T-1991 VOTED To approve the following assignments to staff rank as recommended by the Board of Managers and President Stuart:

Ch'en Yuan to be Associate Professor		Dept. of History
P. A. Anderson to be Assistant Professor		" " Physics
Y. M. Hsieh " " " "		" " Physics
B. H. Li " " " "		" " Economics
T. S. Wei " " " "		" " Economics
R. C. Sailer " " " "		" " Psychology
K. Ma " " " "		" " Chinese.

T-1992 VOTED To approve the following promotion, subject to the approval of the Board of Managers:

Dr. Francis Chen Fu Wu as Associate Professor in Biology.

The Trustees adjourned at 6.50 P. M., after prayer by Dr. Barton.

ERIC M. NORTH,
Secretary.

Document "A"

REPORT OF THE EXECUTIVE SECRETARY.

TO THE ANNUAL MEETING OF THE BOARD OF TRUSTEES, PEKING UNIVERSITY.

Held in New York City, April 13, 1926.

A year ago in the Annual Report of your Secretary the following main items were listed as necessary requirements:

(1) Provision for the Power Plant and Mechanical Equipment (approximately $300,000)
(2) Two Dining Halls ($35,000. each)
(3) Supplementing the Current Budget ($3,000. or $4,000.)
(4) The securing of as many additional residences as possible (at $7,500. each)
(5) Liquidation of accumulated campaign expenses ($80,000.)

1. As stated a year ago, the first estimate placed upon the requirements for the mechanical equipment was $186,000. In your Secretary's report at that time statement was made that $200,000. of the $300,000. was provided for - that an additional $100,000 was necessary. We are happy to report that through the generosity of a friend of the University, who had previously made a contribution, an additional gift was made of this $100,000 - such gift to carry with it the naming of the campus in honor of the father of the donor.

2. Of the two Dining Halls required, with the total estimated cost of $70,000 funds in amount of $50,000 have been provided. The balance of the cost of these halls will be secured from individuals already interested in them.

3. It was believed a year ago that if the current budget could be supplemented as indicated, it would meet our current obligations. At that time we had before us the generous offer of Mr. E. S. Harkness of $100,000 for Theological School endowment provided this could be matched by an additional $100,000 for general endowment on or before July 1, 1925. We are grateful to report that through the efforts of Dr. Barton, this $100,000 was secured in time to meet the requirements of Mr. Harkness' gift and both sums are now in the Endowment Fund of the University.

4. There have been no additional residences secured during the year. The cost of the houses has risen from the original estimate of $6,000. or $7,000 to an average of $840. more apiece. Therefore, we are working on the difficult problem of trying to secure from previous donors the additional cost of the residences given.

5. Through the release of certain undesignated funds in the Treasury, which had previously been held for possible designation, the campaign deficit has been reduced to approximately $43,000. This has not been added to this year, and largely through the sale of additional Peking lions, the current expenses of the year have been met.

As will be indicated in subsequent reports, new requirements for mechanical equipment, residences, compounds, roads, etc., have risen this year very considerably in excess of the estimate of a year ago, giving us now an immediate objective of not less than $400,000 necessary this coming year, though as will be

subsequently shown if this $400,000. is secured we will have released $125,000. for endowment or other plant funds.

The Secretary of the Board will report the happy progress of the negotiation with the Trustees of the Hall Estate and the encouragement for current expenses and future University plans from that source.

Dr. Stuart was in America for a few weeks in August and September, solely for consultation with the Trustees of the Hall Estate. But his time was also utilized in helping complete the gift of $100,000 for the campus previously mentioned.

Dr. Luce was seriously ill during the late fall and early winter but we are all rejoicing in his recovery. He contributed very largely to the successful work of this year and we shall be glad to have the privilege of working with him this coming year in the further campaign for friends and funds.

Respectfully submitted,

JAMES H. LEWIS,
Executive Secretary.

SEP 15 1926 Rec'd

Kindly notify Secretary of any corrections.

MINUTES OF THE SPECIAL MEETING OF THE TRUSTEES OF PEKING UNIVERSITY

SEPTEMBER 1, 1926 - 2.45 P. M.

150 FIFTH AVENUE - NEW YORK CITY.

Members of the Board:

Terms Expire:	1926	1927	1928	1929
A.B.C.F.M.	Mrs. G. M. Clark	Ernest A. Evans	*F. H. Warner	*J. L. Barton
M.E.	W. V. Kelley	Wm. J. Thompson	*F. M. North	A. J. Stock
Pres.	*G. T. Scott	Mrs. O. R. Williamson	G. G. Barber	A. J. Brown
L.M.S.	F. H. Hawkins	S. Parkes Cadman	G. A. J. Ross	K. Maclennan
Co-opted Members:		Mrs. J. M. Avann	W. P. Schell	J. G. Hibben
		E. M. McBrier	L. B. Wilson	Mrs.H.H.Jenkins
		*Van S. Merle - Smith	F. D. Gamewell	*W. R. Wheeler

The members whose names are starred above were present; there were also present, J. H. Lewis, H. W. Luce and the Secretary.

Opening prayer was offered by W. R. Wheeler.

It was agreed that the following excuses for absent members be recorded: Mrs. J. M. Avann, G. G. Barber, S. Parkes Cadman, E. A. Evans, Mrs. H. H. Jenkins, W. V.Kelley, E. M. McBrier, G. A. J. Ross, W. P. Schell, A. J. Stock and Mrs. O. R. Williamson.

The Assistant Treasurer reported that since the special meetings of the Executive Committee on July 7th and July 26th, the actions therein recorded had been followed out by the sale of securities and by the drawing in of funds from various sources to meet drafts on the Famine Fund Account and the Power Plant Account of the Woman's College. An unexpected gift of $10,000.00 was received early in August from Mrs. Elizabeth C. Marmon as a memorial to Mrs. J. Leighton Stuart. The arrival of drafts, however, indicated that a larger amount had been drawn than had even been reported by cable on July 29th, and in consultation with available members of the Board of Trustees, the Assistant Treasurer cabled to the field reiterating the instructions not to draw and calling attention to the fact that further unauthorized drawings would cause serious embarrassment. In response to this, the following cablegram has been received:

> "Field Property Committee has taken the following action: require authority borrow China up to US$100,000. or help from America to continue work; alternative, cancel all buildings, contracts, suspend academic work for one year, altogether destroy confidence. Do not send additional teachers English. Reply by telegram."

The Assistant Treasurer presented the following statement as to the cash situation on September 1, 1926, together with a forecast to September 30, 1926:

CASH SITUATION AND FORECAST

September 1, 1926.

The Drawings from the Field
Since Draft #570

As indicated by Cables

Cable 7/12	Buildings	US$30,000.00
" 7/12	Other	8,400.00
" 7/29	Buildings	15,000.00
" 8/24	Buildings	5,000.00
" 8/24	Current	7,500.00
" 8/24	Famine	2,500.00
" 8/24	Other	100.00
		$68,500.00

Amount drawn and paid beyond cable of August 24, - 207.66

Drafts Paid in N. Y.

Buildings	$50,000.00
Current	13,500.00
Famine	4,500.00
Marmon	500.00
Miscellaneous	207.66
Prior to #570 but paid later	590.36
	$69,298.02

Cash Situation

Cash Bal. 7/7	$13,776.33
From Famine Funds	4,500.00
From Womans College Com.	17,134.78
Sale of Securities	12,163.75
Wallace Land Contracts	3,958.81
Campaign Sources	3,270.00
Mrs. Marmon	10,000.00
Current Income	6,228.90
Miscellaneous	372.11
New Bank Loans 7/19	20,000.00
" " " 8/24	20,000.00
	$111,404.68

Drafts paid	$69,298.02
Other bills and salaries	11,554.95
	$80,852.97
Balance 8/31	30,551.71
	$111,404.68

Forecast to Sept. 30.

Balance 8/31	$ 30,551.71
September Endowment Income	3,437.40
Available borrowing	10,000.00
	$ 43,989.11

Drafts outstanding	$ 52.58
Galloway L/c	2,670.25
Unpaid bills	868.65
Discount on Add'l borrowing	125.00
Balance Required in Bank	30,000.00
	$ 33,716.48
September Salaries and Central Office	1,938.00
	$ 35,654.80
Outside Margin	8,334.31
	$ 43,989.11

This does not include Hall Estate anticipations.

The Assistant Treasurer further reported that there was an equity in the Detroit land contracts of $17,000. not liquidated and that the Finance Committee had authorized the investment of unfvested endowment cash in these contracts.

The Assistant Treasurer further reported correspondence with Mr. Johnson, one of the Trustees of the Hall Estate, with reference to the probable time of payment of the amount which they have expected to give to the University for the current year.

F. H. Warner stated that he expected to make a further payment toward the Warner Gymnasium of about $10,000. during September.

It was noted that on the basis of the financial statement, referred to above, there was an available margin of about $8,000.

After further consideration, it was

T-2004 VOTED that the endowment securities to the extent of $17,000.00 be sold and the proceeds invested in the Detroit land contracts in accordance with the action of the Committee on Finance, Property and Investment (F-1945, December 30, 1925) and

that President Warner, Van S. Merle-Smith, and the Assistant Treasurer be authorized to select the securities to be sold.

T-2005 VOTED that the Secretary be instructed to cable to President Stuart substantially as follows:

"Cannot now authorize borrowing in Peking; cable absolute minimum still required to complete indispensable building operations; at what rate per month is this required? What is present monthly absolute minimum requirement to January first from and through Trustees for current budget above local receipts? You are authorized to draw as needed in September not to exceed US$25,000. for all purposes. Will advise you later as to October, after receipt of estimates.

The meeting adjourned.

ERIC M. NORTH
Secretary.

16

Dr Barton

RECEIVED
FOREIGN DEPARTMENT
APR 29 1927
Ans.

MINUTES OF THE ANNUAL MEETING OF THE BOARD OF TRUSTEES OF PEKING UNIVERSITY

APRIL 14, 1927 - 10.00 A. M.

150 FIFTH AVENUE - NEW YORK CITY

Terms Expire:	1927	1928	1929	1930
A.B.C.F.M.	*Ernest A. Evans	F. H. Warner	*J. L. Barton	*Mrs.G.M.Clark
ME. Bd.	Wm.J. Thompson	*F. M. North	*A. J. Stock	*E.M. McBrier
Pres. Bd.	*Mrs.O.R.Williamson	G. G. Barber	*A. J. Brown	*G. T. Scott
L. M. S.	S. Parkes Cadman	*G. A. J. Ross	K.Maclennan	*F. H.Hawkins
Co-opted Members:	*Mrs. J. M. Avann	*W. P. Schell		
	Van S.Merle-Smith	L. B. Wilson	Mrs.H.H.Jenkins	
		F. D. Gamewell	*W.R. Wheeler	

The Trustees of Peking University met in annual meeting on April 14, 1927, at ten o'clock, at 150 Fifth Avenue, New York City.

Dr. W. P. Schell, Vice-President of the Board, was in the Chair. Opening prayer was offered by Dr. J. L. Barton.

The members whose names are starred above were present.

Excuses were presented for Mr. F.H.Warner, Dr.F.D. Gamewell, Dr. S. Parkes Cadman, Mr. George G. Barber and Mr. Van S. Merle-Smith.

The following guests were introduced: Mrs. G. B. Barbour, Miss Elizabeth Durfee, Miss Hilda Hague, Mr. Vernon Nash and Dr. T. T. Lew, of the University staff; Mrs. Lucius O. Lee, Miss Jennie Gouldy, and Mr. Louis A. Bowman of the Yenching College Committee; and Dr. Hugh H. Weir of the Society for the Propagation of the Gospel. There were also present, Vice-President H. W. Luce and the Secretary.

MINUTES OF PREVIOUS MEETINGS

The minutes of the meeting of the Board of Trustees on April 13th and September 1st, 1926, were approved and the minutes of the following committee meetings were approved and ratified:

Executive Committee: July 7th and 26th, 1926; April 6th, 1927.
Committee on Finance: Sept. 24th, 30th; Oct. 5th, 7th, 19th, 20th, 29th; Nov. 1st, 30th; Dec. 20th, 1926; Jan. 4th, 6th, 7th; Feb. 10th, 11th; Mar. 3d, 25th, 1927.
Yenching College Committee: April 14th, Nov. 16th, 1926.
Committee on Budget: Dec. 20th, 1926.

APPOINTMENT OF NOMINATING COMMITTEE

The following Nominating Committee was appointed by the Chair: Mrs. J. M. Avann, Mr. E. A. Evans, Mr. F. H. Hawkins.

MEMBERSHIP IN THE BOARD OF TRUSTEES

Note was taken of the resignation of Dr. W. V. Kelley, a Trustee for many years, and it was

T - 2068 VOTED that the Secretary be instructed to send Dr. Kelley a letter expressing appreciation for his services and stating that the Trustees accept his resignation with regret.

T - 2069 VOTED to accept with regret the resignation of President Hibben as a representative of Princeton-in-Peking.

Note was taken of the following elections by the Cooperating Mission Boards:

By the London Missionary Society: Mr. Kenneth Maclennan to succeed himself, Class of 1929
By the Methodist Episcopal Board: Mr. E.M.McBrier to succeed Dr. W. V. Kelley, Class of 1930
By the Presbyterian Board: Dr. A.J.Brown to succeed himself, Class of 1929
" " " " Dr. George T. Scott to succeed himself, Class of 1930
By the American Board: Dr. James L. Barton to succeed himself, Class of 1929.

Note was taken of the expiration of the terms of Mrs. J. M. Avann and Mr. Van S. Merle-Smith as coopted members, and it was

T - 2070 VOTED that Mrs. J. M. Avann and Mr. Van S. Merle-Smith be elected Trustees of the University to succeed themselves in the Class of 1931.

Note was taken of the vacancies in the coopted membership caused by the resignation of President Hibben and the election of Mr. Mc Brier to represent the Methodist Board. Note was taken that, for the vacancy in the class of 1929, nomination by Princeton-in-Peking should be awaited.

T - 2071 VOTED that Dr. Eric M. North be elected a coopted Trustee in the Class of 1931.

REPORT OF THE SECRETARY

The Secretary reported substantially as follows on the past year:

The year has been a strange and unusual year in the history of the University. The great uncertainty as to whether the University would be able to move to its new plant, coupled with the very great efforts that were made by the staff and the Construction Bureau to make this possible, was followed by the opening of the University on the new site at the appointed time late in September, although many adjustments had to be made, owing to the incomplete nature of parts of the work. The students and the staff had settled into the new quarters with great satisfaction and much patience with the difficulties which had to be endured.

A second phase of the year's experience was the overburdening financial problem which was so critical in the summer and early autumn months and which, through the generous gift from the Trustees of the Estate of Charles M. Hall, had been weathered preventing what might have been

much more serious embarrassment to the University. This assistance greatly relieved the financial situation though the latter is by no means fully settled.

A third factor in the work of the year has concerned the relations of the University with the public and the Chinese Government especially in view of the great changes taking place in Chinese life to-day. The University, has, however, been registered with the Ministry of Education in Peking, the formal notice being received late in February. The loyalty of the staff and the students has been one of the marks of the year. The University has been much strengthened by the addition of a number of new Chinese personnel in several departments; the coming of C. W. Luh was a matter of much gratification, and with the assistance of the Harvard-Orient Institute, the Chinese Department has been very greatly strengthened, so that it is one of the most efficient departments among the colleges in China. The additions to the Chinese interest in the University were, however, not only in the staff, but in the membership of the Board of Managers which has been reorganized to contain a majority of Chinese members.

The University has steadfastly been studying the problems involved in maintaining its religious life under the circumstances of new intellectual developments in China and of expressing through its corporate activity the Christian spirit and ideals that are at its heart.

The cooperation of Princeton-in-Peking was noted and much appreciated and the plan of Princeton-in-Peking to transfer an increased part of its work and program to the University was deeply appreciated.

The Harvard-Orient Institute supported by funds from the Estate of Charles M. Hall has been partially organized and active work carried on in Peking and its further plans are being carefully studied. The Yenching School of Chinese Studies, formerly the North China Union Language School, has been affiliated with the University for a part of the year in the interest of Chinese studies, but after some experiences, the relationship has been severed by the Directors of the Language School this March.

By common consent, this report was received and placed on file.

In view of necessary absence in the afternoon, the Chair requested Mr.F.H.Hawkins to preside in the afternoon session.

THE PRESENT SITUATION AT THE UNIVERSITY

The following cablegram from Peking, dated April 9, 1927 was read:

"Within the University Chinese and foreign teachers and students are working together harmoniously, strengthened by the present disturbances. The student body is cooperating thoroughly. Academic affairs and building operations are proceeding as usual. There is no apparent reason why these should be discontinued. In several cases wives and children of foreign members of the staff are leaving for Korea

as a measure of precaution. We are in frequent consultation with the United States Minister. Our Chinese advisers do not anticipate any danger except during the interval between change of governments, which is not probable in the near future. A splendid opportunity presents itself to practice international fellowship and Christian principles. Chinese generally are acting friendly to us. There is not much cause for anxiety."

By invitation of the Trustees, the members of the Faculty on furlough spoke concerning the situation and their contributions of information and experiences were much appreciated by the Trustees. On motion it was

T - 2072 VOTED that the Secretary be instructed to send to President Stuart a communication expressing the satisfaction in the reports made by members of the staff present and from Dr. Stuart's letters, and assuring him of the continued support and prayers of the Trustees.

LETTERS AND RECOMMENDATIONS OF PRES. STUART

The Secretary presented President Stuart's letters of January 7th and February 4th, which had been distributed to the Trustees by mail, and copies of President Stuart's letter of March 14th. Consideration was given to the recommendations of President Stuart in his letter of February 4th with reference to further adjustments of the University's organization to Chinese conditions. After consideration, the following committee was appointed to draft an action: Dr. J.L. Barton, Chairman, Mrs. J. M. Avann, Mrs. Lucius O. Lee, Mr. F. H. Hawkins, Mr. E. M. McBrier, Dr. G. T. Scott, and the Secretary.

The Trustees adjourned for luncheon to meet at 1.45 P. M.

On reconvening, Mr. F. H. Hawkins took the Chair.

MEMBERS OF THE BOARD OF MANAGERS

The membership of the reorganized Board of Managers, now containing a majority of Chinese members, was reported. It was

T - 2073 VOTED that the membership of the Board of Managers be approved as follows:

Ex Officio: President J. L. Stuart, Vice-President Wu Lei Chuan, Mrs. M. S. Frame, Dean Yenching College.

Representing the Faculty Miss Ruth K. Y. Ch'eng, William Hung, T. C. Chao

Presbyterian China Council: Rev. Ralph C. Wells

Presbyterian North China Mission: Missionary: Rev. E. L. Johnson; Chinese: Lo Yu t'ang

Presbytery of Chihli: Mr. Frank K. Jowe

Methodist Episcopal Church: Bishop George R. Grose

Methodist Episcopal North China Mission: Rev. C. A. Felt, D.D.

North China Conference M. E. Church: Dr. C. P. Wang

North China Kung Li Hui (Congregational): Rowland M. Cross; C. H. Fei

North China Council Kung Li Hui (Congregational): Y. C. Sun

London Missionary Society: C. G. Sparham.

London Missionary Society: North China Mission: J. D. Liddell
Representing Churches: Rev. K. L. Pao

Church of England Mission: Rt. Rev. F. L. Norris, D.D.

Women's Foreign Missionary Society (Methodist): Miss Ida Frantz.

Scotch United Free Church Mission: Rev. J. W. Inglis.

Executive Committee, Princeton-in-Peking: D. W. Edwards

Co-opted Members: Hon. J. V. A. MacMurray, Hon. W. W. Yen, LL.D., Dr. Y. T. Tsur, Mr. Wang Hou-chai, Hon. Wang Chung-hui, Ph.D., Dr. C.C. Wang, Mrs. T. C. Chu, Mrs. Fati Sung, Mrs Huang Kuei-pau, Miss Ting Shu-ching.

MINUTES OF THE BOARD OF MANAGERS

The Secretary presented the minutes of the Board of Managers for October 2, 1926 and November 12, 1927, and the contents were noted.

BY-LAWS OF THE BOARD OF MANAGERS

The By-Laws of the Board of Managers as adopted by them on February 12, 1927, were presented and after noting the modifications made, it was

T - 2074 VOTED that the By-Laws of the Board of Managers be approved. (Text of the approved By-Laws will be spread on the permanent record.)

REPORT OF THE YENCHING COLLEGE COMMITTEE

By request, Mrs. Lucius O. Lee presented the following report from the Yenching College Committee:

> The annual meeting of the Yenching College Committee was held yesterday with representatives of all the cooperating boards and of Wellesley College present. Matters relating to the building program were discussed as also the question of recruits and the budget for the academic year 1927-28. In order to meet the budget of the College on its new site, the Yenching College Committee is obliged to raise annually approximately $20,000 in addition to the contributions from the supporting boards and other regular sources.
>
> The subject that called out most earnest discussion yesterday was the proposed dividing of both Men's and Women's Colleges into Junior and

Senior Colleges and the effect this change, if carried out, would be likely to have on the work of the Woman's College and the whole question of education of Chinese women. The action finally taken was as follows:

"That the proposal for the reorganization of the University into Junior and Senior Colleges has the approval of the Yenching College Committee in principle, in so far as the Committee understands the proposal, provided the Senior College faculty, the Board of Managers on the field and any other body that has to do with fixing the admission requirements for both men and women students and determining the academic policies of the colleges shall have an adequate representation of women in their membership."

THE UNIVERSITY'S CAMPAIGN

Mr. E. A. Evans, Chairman of the Committee on Finance, presented a report upon the campaign of the University, of which the following is an abstract:

In looking over the Treasurer's Report for the year ending June 30, 1926, the receipts shown are $290,712.57 while the supplemental report dated March 31, 1927, shows additional receipts of $357,273.67. Considering that on August 1, 1927, we owed banks in New York $140,000. and owed various banks and others in Peking $45,000. which amounts have since been paid in full, the financial condition of the University is in excellent shape. However, from the Campaign Committee's point of view, our situation is not at all hopeful. We have received one pledge in the past year amounting to $70,000., from our worthy Treasurer, Mr. E. M. McBrier, and other new gifts from individuals amounting to $15,000. Miscellaneous campaign expenditures were $11,811.54 while campaign receipts amounted to $8,067., showing a deficit of $3,744.54, which is, of course, unsatisfactory.

In the two previous years we were able to meet our campaign expenses in full. During the coming months we will endeavor to cover New York and vicinity in an intensive campaign for general funds, using besides Dr. H. W. Luce, Mr. Vernon Nash, Dr. T. T. Lew, and Mr. K. A. Wee, and hope for better results.

During the past summer, as reported by our Secretary, the finances of the University were in serious straits and but for the fine work of Dr. North in securing the gifts from the Hall Estate, amounting to $254,500., the University would undoubtedly have had to close its doors. The work of the campaign has been carried on by three or four members of the Finance Committee and I wish to make an urgent appeal for the active help of each and every member of the Board of Trustees. You can aid by sending in names of interested people and others that may contribute to our general work.

NEW APPOINTMENTS TO THE STAFF

The following appointments of staff made by the Committee on Instruction by correspondence, hitherto not recorded in the minutes, were reported: Mr. Maxwell S. Stewart to a short-term appointment in English; Miss Bessie P. Barnes to a short-term appointment as Secretary-stenographer.

T - 2075 VOTED that the appointments of Mr. Maxwell S. Stewart and of Miss Bessie P. Barnes be recorded as approved.

The Secretary reported that in accordance with communication from President Stuart the Committee on Instruction had met Mr. L. T. Hwang and reported to Dr. Stuart and that Mr. Hwang had since been appointed a member of the staff.

ASSIGNMENTS TO STAFF RANK

Recommendations from President Stuart as to assignments of members of the staff to rank were presented and it was noted that the assignments concerned came under Article VII, Section 2, of the constitution. After consideration, it was

T - 2076 VOTED that the following appointments be made:

Wang Tung-ling to be Professor
Shen Shih-yuan to be Associate Professor
Yang Chen-sheng to be Assistant Professor
Yung Keng to be Assistant Professor

APPOINTMENT OF DEAN OF SCHOOL OF RELIGION

On recommendation from President Stuart, it was

T - 2077 VOTED that the appointment of Dr. J. F. Li as Dean of the School of Religion to June 30, 1928 be approved.

FORMAL OPENING OF THE UNIVERSITY

The Secretary reported President Stuart's letter of March 14th concerning the plans for the formal opening of the University in the first week of October, and stating that he would keep the Trustees advised of local conditions as the time drew near. Note was taken of the program of events suggested and it was

T - 2078 VOTED that the cooperation of the Trustees with the Board of Managers in making arrangements for the formal opening be referred to the Executive Committee with power.

COMMISSION AND CHANCELLOR

Dr. J. L. Barton for the committee appointed in the morning session, reported a draft of resolution in response to President Stuart's letter of February 4th. After consideration and amendment, the resolution was adopted as follows:

T - 2079 VOTED that the Trustees of Peking (Yenching) University have received with deep interest President Stuart's communications concerning the development of the University, especially those relating to its progress in the direction of harmony with Chinese national aspirations and ideals; they note that under their authorization of April 13, 1926, the University has been registered with the Government and that Chinese participation in the responsibilities of its Board of Managers has been much increased.

Having given careful consideration to President Stuart's letter of the fourth of February and having heard statements from members of the Faculty of Yenching present at the meeting, the Trustees appoint

President J. Leighton Stuart, G. T. Scott, A. J. Stock, F. H. Hawkins, E. M.McBrier, Mrs. Wm. Boyd, Miss Ellen F. Pendleton, E. M. North and such other trustees or members of the Woman's College Committee as may be in Peking in the fall

as a special commission to attend the formal opening of the University and its new campus. The Board refers to the commission the whole question of the relations between the University and the Chinese Government and the Board of Trustees and all other questions arising in connection with the work of the University. The Board requests the commission fully to investigate the whole situation and to report to it thereon. However, recognizing the rapidity of the changes which are taking place in China and the urgent questions which may arise, the Trustees give the commission power to act on their behalf with the concurrence of the Board of Managers in matters which do not affect the constitutional obligations of the Board of Trustees and which in the unanimous opinion of the commission call for immediate action, provided that not less than six members shall be available for such action. The Board requests the Executive Committee to prepare a letter of instructions to the commission giving to it the powers above mentioned and indicating its warm desire to meet in every possible way the national aspirations of China which are shared alike by the Chinese and foreign friends of the University. The Board is quite willing to make the necessary changes in its constitution and by-laws to provide, if thought desirable, for the appointment of a Chinese Chancellor or similar high officer of the University in addition to the present executives of the University, and authorizes the Board of Managers to make such changes in this direction as may be necessary pending the arrival of the commission.

The Executive Committee is empowered to fill vacancies in the membership of the commission.

MEDICAL OFFICER

By common consent, a recommendation from President Stuart concerning the University's Medical Officer was referred to the Executive Committee.

REPORT OF THE TREASURER

The Report of the Treasurer for the year ending June 30, 1926, and a supplementary report for the nine months ending March 31, 1927, was presented.

T - 2080 VOTED that the following recommendations of the Treasurer's report be approved:

(1) That the normal rate of income on endowment funds be fixed at five per cent, and that income of unrestricted endowment funds above five per cent. be applied for the present to the reduction of the outstanding deficits in Current and Campaign Expense Accounts until those are wiped out and thereafter to be divided equally between (a) an Endowment Income Reserve Account to be used to maintain applied income at the level of the norm, the size of the fund to be subject to the judgment and action of the Finance Committee, and (b) a Loss in Exchange Reserve Account, or a Current Account Contingency Fund, its size to be determined by action of the Finance Committee, and to be used to assist the Trustees in maintaining each year the Chinese silver budget at the level of the rate of exchange on which the budget is based.

(2) That the same rate of income be fixed for the Special (restricted) Endowment Funds and that all income above this rate be accumulated in Income Reserve Accounts for the respective funds, to be used to maintain the level of earning and Chinese silver equivalent.

T - 2081 VOTED that the report of the Treasurer for the year ending June 30, 1926 and the supplementary report for the nine months ending March 31, 1927, be accepted and placed on file.

COMMITTEE ON AUDIT

Mr. W. R. Wheeler for the Committee on Audit reported that the accounts for the year ending June 30, 1926, had been audited by the firm of Lybrand, Ross Brothers and Montgomery and that the Committee had examined the audit and found the matters in proper order. They called attention to the fact that no provision for depreciation of the properties had been made and that the pledge record cards were in incomplete condition. The Assistant Treasurer stated that the pledge record cards were in process of reorganization. Note was taken of the lack of insurance on the buildings of the University and of the action of the Board of Managers looking toward the insurance of residences and equipment, and it was suggested that the commission provided above should inquire into the matter of insurance.

T - 2082 VOTED that the report of the Committee on Audit be accepted and placed on file.

BUDGET FOR 1927-1928

The recommendations of President Stuart for the budget for 1927-1928 were presented and it was

T - 2083 VOTED that the budget for 1927-1928 be referred to the standing committee on budget with power.

URGENT NEEDS OF THE UNIVERSITY

Note was taken of the urgent need of funds to cover the deficits, to provide residences, and to complete the improvement of the grounds. It was requested that a statement of these needs be entered upon these minutes. (See schedule #6 from the minutes of the Committee on Finance, March 3, 1927 - schedule itself is dated February 25, 1927).

BUILDING OF THE UNIVERSITY

Brief report was made that the plant of the University was in full use and that the following additional buildings were under construction: McBrier Hall, the Infirmary, the north end of the Warner Gymnasium, and the Pagoda-Water Tower.

By request, the Secretary reported upon the conclusions reached as to the size of the Chapel as stated in President Stuart's letter of February 25th.

FINANCIAL ADMINISTRATION AT THE UNIVERSITY

The Secretary reported that arrangements had been made for a firm of chartered accountants in Peking to reorganize the old accounts of the University and to carry

on a running audit of the present accounts, with a view to the establishment of a satisfactory system.

REPORT OF THE NOMINATING COMMITTEE

Mrs. J. M. Avann reported for the Nominating Committee. It was

T - 2084 VOTED that the report of the Nominating Committee be accepted and that the Secretary be instructed to cast the ballot of the Trustees for the following officers:

Honorary President:	Bishop Luther B. Wilson
President:	Franklin H. Warner
Vice-President:	William P. Schell
Secretary:	Eric M. North
Treasurer:	E. M. McBrier
Asst. Treasurer:	Eric M. North
Representative of the Trustees on the Yenching College Committee:	William P. Schell to succeed himself.

T - 2085 VOTED that the Executive Committee be given power to appoint an Assistant Secretary and an Assistant Treasurer.

APPOINTMENTS OF COMMITTEES

The Secretary reported that President Warner had named for the ensuing year the same standing committees as for the past year.

T - 2086 VOTED that these appointments be confirmed as follows, and that the Executive Committee be empowered to make adjustments as may be necessary:

Executive Committee:	James L. Barton, G. A.J.Ross, Frank Mason North, George T. Scott, Frank D. Gamewell, F. H. Warner, ex officio.
Committee on Finance, Property & Investment:	Ernest A. Evans, Chairman; William P. Schell, Vice-Chairman; Edwin M. McBrier, Van S. Merle-Smith, Arthur J. Stock, F. H. Warner, ex officio.
Audit Committee:	W. R. Wheeler, Chairman; G.A.J.Ross, Vice-Chairman; William J. Thompson, Frank D. Gamewell, Arthur J. Brown, F. H. Warner, ex officio.
Committee on Instruction:	George T. Scott, Chairman; Frank Mason North, Vice-Chairman, Mrs. O. R. Williamson - alternate, Mrs. C. K. Roys, William J. Thompson, Frank D. Gamewell, F. H. Warner, ex officio.
Budget Committee:	(According to By-Laws) Ernest A. Evans, George T. Scott, W. R. Wheeler, F. H. Warner, E. M. North, J. L. Stuart.

FORMAL OPENING

T - 2087 VOTED that the Secretary be instructed to communicate with the cooperating Boards, requesting that they appoint as their representatives at the formal opening of the University representatives from among their representatives on the Board of Trustees.

T - 2088 VOTED that the Board of Trustees send Eric M. North to Peking in connection with the formal opening and the visit of the commission, and that E. M. McBrier and G. T. Scott be requested to arrange with the American Bible Society for the release of Mr. North for this purpose.

The meeting adjourned after prayer by Dr. Scott.

ERIC M. NORTH,
Secretary.

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OCT 24 1925

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

October 23, 1925.

Dr. James L. Barton,
American Board of Commissioners for Foreign Mission,
14 Beacon Street,
Boston, Massachusetts.

My dear Dr. Barton:

I enclose an abstract from the minutes of the Trustees of Peking University held September 24, 1925 containing the text of an amendment to Article IV., of the Constitution of Peking University recommended by this meeting of the Board of Trustees to the cooperating Missions Boards for their favorable action. This amendment has not had final action by the Board of Trustees as the meeting of September 24th was not called for the purpose of action upon the amendment, but I think there is no doubt that after the formalities have been completed the Trustees will adopt formally the amendment as stated here.

We, therefore, desire, as soon as practicable, the concurrence of your Board in this proposed amendment, since the amendment of this section of the By-Laws requires the concurrence of the cooperating Missions Boards.

You will note that although the action calls for a diminution in the number of representatives of the Local Missions, a general officer of each Board resident in China is brought in to the Board of Managers affording as definite and official representation between the Mission constituencies and the Board of Managers as before, there being both one representative of each Local Mission and one general officer of the Church of that Mission upon the Board of Managers.

The second sheet enclosed gives the present text of Article IV.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/G
Enclosure.

EXTRACT FROM THE MINUTES OF THE TRUSTEES OF PEKING UNIVERSITY
SEPTEMBER 24, 1925.

President Stuart explained the present organization of the Board of Managers and pointed out that the proportion of Chinese upon the Board was very small and that the sense of responsibility of some of the Missions for the religious position of the University caused embarrassment both to the Missions and to the University. Dr. Stuart recommended the reorganization of the Board, providing for a much increased representation of Chinese, indicating that there could be secured for the Board a number of Chinese of the highest type of Christian public leadership, if the number were so increased, and that it would add greatly to the strength of the University with the Chinese Christian constituency, and he recommended that in such a reorganization, the policy be continued of having elections to the Board of Managers subject to the approval of the Board of Trustees and expressed his desire that the closest possible contact between such a Board of Managers and the Board of Trustees be developed. After consideration, it was

T-1927 VOTED that the matter be referred to a committee to be appointed by the Chairman to take note of the suggestions made by the Trustees during the discussion, and to report to the afternoon session

The Chairman appointed G. G. Barber, W. R. Wheeler and F. H. Warner.

In the afternoon session, this committee reported the following proposed amendment to Article IV. Sections 1, 2, 3, 4 and 5:

"1. There shall be a Board of Managers in North China to be composed of not to exceed thirty persons and the President of the University ex officio.
In electing the Board and in filling vacancies, the following provisions shall apply:

(a) At least a majority shall be Chinese, selected from the country at large but with a preference for those in and near Peking;

(b) At least one-fifth shall be women;

(c) One member of the Board shall be elected by such local groups and in such ways as the Local Missions of each fully cooperating Board shall determine;

(d) A general officer or representative in China of each of the cooperating Mission Boards or other supporting agencies, chosen thereby, shall be a member;

(Note; At present, this would include for the Methodist Board, the Bishop resident in North China; for the Presbyterian Board, an officer of the China Council; for the American Board, the American Secretary of the Executive Committee of the North China Mission; for the London Missionary Socity, the Chairman of the advisory Council; for the Scotch Presbyterian Mission, its Educational Secretary; for Princeton-in-Peking, the Chairman or Secretary of its local Executive Committee. There should also be such representatives of such women's missionary organizations cooperating in the Woman's College asare not provided for above.)

(e) Four members of the Board shall be elected by the Faculty of the University from among its own members. No other members of the staff shall be members of the Board of Managers.

(f) In filling vacancies in the number elected by the Board of Managers, consideration shall be given to qualified alumni and alumnae.

Extract from the minutes of the Trustees of
Peking University, September 24, 1925.

(g) Large consideration shall be given to the relationship to the University of the Chinese Churches related to the Mission Boards supporting the University but there shall be no religious qualification for membership other than profession of evangelical faith in and loyalty to Jesus Christ.

"2. The Board of Managers shall have the power to elect members and fill vacancies in accordance with Section I; such elections shall be subject to the approval of the Board of Trustees.

"3. The members of the Board of Managers shall be divided into four classes as numerically equal as possible and the term of service of one class shall expire annually.

"4. The By-Laws of the Board of Managers shall be submitted to the Board of Trustees for approval."

Note was taken of the fact that formal action of the Trustees upon this amendment could not be taken at the present meeting, as the necessary notice had not been given. After further consideration, it was

T-1928 VOTED that the proposed amendment for the reorganization of the Board of Managers be referred by the Secretary to the Field Board of Managers and the cooperating Mission Boards, with the recommendation of the Board of Trustees.

3

Dr Bostwick

ARTICLE IV., SECTIONS 1, 2, 3, 4, 5.

There shall be a Board of Managers in North China to be composed as hereinafter stated:

(a) Four members of this Board, of whom at least one shall be a woman, shall be elected by such local groups and in such ways as the local missions of each fully cooperating board may determine.

(b) The Faculty of the University shall elect from their number four to be members of the Board of Managers, but no other members of the staff may be elected to membership on the Board of Managers.

(c) Any mission not cooperating in full shall be entitled to elect representatives on the Board of Managers proportionate to its cooperation.

(d) The representation of graduates in number not to exceed four may be provided in such way as the Board of Managers may determine.

2. The representative members shall have power to co-opt as members of the Board of Managers additional persons not to exceed one-fourth of their number. Thereafter co-opted members shall be elected by the Board of Managers as a whole, but shall not exceed in number the proportion indicated.

3. The members of the Board of Managers shall be divided into four classes, as numerically equal as possible and the term of service of one class shall expire annually. When the place of any number becomes vacant, the vacancy shall be filled in the same manner as in the election of the original member.

4. All elections to the Board of Managers shall be subject to approval of the Board of Trustees. All members of the said Board of Managers shall be Christians of evangelical faith and at least one-half residents of Peking or vicinity.

5. The President of the University shall be ex officio President of the Board of Managers. The By-Laws of the Board of Managers shall be submitted to the trustees for their approval.

Rec'd JAN 1 2 1926

Dr Barton 18

MINUTES OF THE EXECUTIVE COMMITTEE
TRUSTEES OF PEKING UNIVERSITY.

150 FIFTH AVENUE - NEW YORK CITY.

12.15 P. M. - DECEMBER 30, 1925.

Kindly notify Secretary of any corrections.

Members of the Committee: J. L. Barton, *A. J. Brown, *F. D. Gamewell, *F. M. North, *G. T. Scott, *F. H. Warner

The members whose names are starred above were present; the Secretary was also present.

The Secretary reported a cablegram from Peking under date of December 24, 1925 stating that there was no cause for anxiety because of the recent battles in North China and that all were quite safe.

The Secretary stated that in order to give undoubted titles to property owned by the University in Detroit, Michigan, and in process of sale, it was desirable that the Peking University corporation be domesticated in the State of Michigan and that the necessary papers and instructions had been secured from the Secretary of State of the State of Michigan, and that under these instructions it was necessary to file an application for admission to carry on business in the State of Michigan and also to elect an agent resident in the State of Michigan who would be authorized to acknowledge service of process in behalf of the corporation. The Secretary stated that he had secured the consent of Mr. Arthur J. Stock, a trustee, so to serve.

E-1941 RESOLVED that Arthur J. Stock of Detroit, Michigan, whose business address is 2202 First National Bank Building be and he is duly appointed the agent of this Corporation, and authorized to acknowledge service of any and all process for and on behalf of this Corporation; and this Corporation does hereby consent that service of process upon said Arthur J. Stock shall be taken and held to be as valid as if served upon this Corporation according to the laws of the State of Michigan or any other State and this Corporation hereby waives all claim of error by reason of such service.

E-1942 RESOLVED that the President and Secretary of the Corporation are hereby authorized to prepare and sign, in behalf of the Corporation, the necessary application for the domestication of the Corporation in the State of Michigan.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Rec'd FEB 24 1926

Dr Barton 19

MINUTES OF THE EXECUTIVE COMMITTEE,
TRUSTEES OF PEKING UNIVERSITY.

Kindly notify Secretary of any corrections.

150 FIFTH AVENUE - NEW YORK CITY.

JANUARY 23, 1926 - 9.30 P. M.

Members of the Executive Committee: J. L. Barton
A. J. Brown
*F. D. Gamewell
*F. M. North
*G. T. Scott
F. H. Warner, Chairman

The members whose names are starred above were present, there were also present, J. H. Lewis and the Secretary.

Prayer was offered by F. M. North.

The minutes of December 30, 1925, were approved as distributed.

DOMESTICATION IN THE STATE OF MICHIGAN

The Secretary stated that in accordance with the action of the preceding meeting, application had been made for authority to do business in Michigan and that certificate of this authority, under date of January 7, 1926, had been received from the Secretary of State of the State of Michigan.

POWER OF ATTORNEY.

The Secretary reported that Mr. Frank B. Wallace had suggested that a power of attorney be given to him in order that the re-sale of uncompleted land contracts and other matters necessary for the supervision of the real estate given to the University by him might be properly handled. A draft of such power of attorney, prepared by Miller, Baldwin & Boos, attorneys in Detroit, was read.

E-1950 VOTED that the officers of the University be authorized to sign the following power of attorney in favor of Mr. Frank B. Wallace, subject to advice from Mr. Merle-Smith as to whether the form retains for the University the power of revocation of this power of attorney. (Note: Confirmation was secured from Mr. Merle-Smith that the power of attorney was clearly revocable)

"KNOW ALL MEN BY THESE PRESENTS, that the PEKING UNIVERSITY, a corporation duly organized and existing under the laws of the State of New York, and having its principal place of business at the City of New York, State of New York, does hereby nominate, constitute and appoint FRANK B. WALLACE, of the Village of Grosse Pointe, County of Wayne and State of Michigan, as its true and lawful attorney, for it, and in its name, place and stead to exercise the general control and supervision over all the lands, tenements and hereditaments located in the said County of Wayne or elsewhere in the State of Michigan which have heretofore or which hereafter may be conveyed by him, the said attorney, to said first party to prevent by all lawful

"means the commission of any trespass or waste or any other injury thereupon, to sue for protection against such injury and to collect, recover, and receive and compound for any damages which may accrue by means of the commission of any trespass or waste upon the said lands, tenements and hereditaments, or any part thereof by any person whomsoever, to collect all and every sum or sums of money which may be due or become due and owing, on account of any contract for the sale, rental, lease or use of the said lands, or any part thereof; to grant, bargain, sell said lands, tenements and hereditaments or any part thereof, for such price and on such terms as to him shall seem meet, which sales may be upon installments, contracts or otherwise, and to make said contracts in the name of the first party; to make, execute, acknowledge and deliver good and sufficient deeds, conveyances for lands either with or without covenants and warranty, to rent, or lease or let any portion of the said premises and to renew or agree for a renewal of any lease which may have been heretofore or which may hereafter be made in relation thereto, to effect insurance on the said lands, tenements and hereditaments, or any part thereof, on such terms as to its said attorney shall seem meet and proper, and also to cancel and surrender any policy he may obtain, and on such cancelling to receive any dividend, return or premium, or deposit, which may be due and upon such receipt full discharge to give therefor, to receive and take all and any rents, issues and profits of all or any such lands, tenements, hereditaments or any of them and to bring any and all suits or actions which may be necessary or proper; to collect any sum or sums of money which may be or become due from time to time as such rents, issues and profits, and in general to do anything which may be necessary or proper for the complete handling, management and control to the fullest extent for the utilization of any such real estate of any character or description; giving and granting to its said attorney full power and authority to do and perform all and every act and thing whatsoever requisite and necessary to be done in and about the premises, as fully, to all intents and purposes, as it might or could do, if personally present, with full power of substitution and revocation, hereby ratifying and confirming all that its said attorney or his substitute shall lawfully do or cause to be done by virtue hereof.

"IN WITNESS WHEREOF, the PEKING UNIVERSITY has caused its corporate name to be subscribed hereto by its President and Secretary, and its corporate seal to be affixed, this _____ day of January, A. D., 1926.

Signed, Sealed and Delivered
in the Presence of:

_____

_____

PEKING UNIVERSITY,
By _____
President

By _____
Secretary

HARVARD - PEKING INSTITUTE.

The Secretary reported conference with Mr. Davis and Mr. Johnson, Trustees of the Hall Estate, and also with Dean Donham, Professor Woods, and Mr. Langdon Warner, concerning the Harvard-Peking Institute. He reported that the Trustees of the Hall Estate, before proceeding further with the Institute, in which they are deeply interested, requested that the Harvard and Peking groups indicate the persons whom they are likely to appoint as trustees of the new corporation. After consideration it was

E-1951 VOTED that J. L. Barton, G. G. Barber and E. M. North be named as the three trustees named in the first instance by the Trustees of Peking University as the trustees of the Harvard-Peking Institute for Chinese Studies, and

that Van S. Merle-Smith and F. H. Warner be named as alternates, if provision for alternates is made by the Institute.

RESIGNATION OF PROFESSOR CORBETT.

The Secretary presented the resignation of Professor Charles H. Corbett and reported also the action of the Presbyterian Board accepting his resignation as a missionary of the Presbyterian Board.

E-1952 VOTED that the resignation of Professor Corbett from the staff of Peking University as from January 1, 1926, be accepted with deep regret and that the following minute be entered upon the records:

The Trustees of Peking University have received with great regret the resignation of Professor Charles H. Corbett, Head of the Department of Physics. Professor Corbett's long service to the University, both as a teacher in one of its constituent institutions and as Head of the Department of Physics in the union brought about in 1918, and his unwearying service and able contributions to the shaping of the plans for the growth of the University have made him one of the most valuable members of the University's staff and one whose reputation as a teacher of science has extended beyond the educational constituency which he has served. The Trustees record with great regret the severance of his relations with the University and wish him every success in the new field of his endeavors.

GRANTS OF FELLOWSHIPS.

The Secretary reported that the China Medical Board had granted a fellowship of $1,000. to Mr. Ma Kiam of the Chinese Department of the University, formerly a member of the staff of the Peking Union Medical College and now studying in New York. He also reported the application of Professor E. O. Wilson of the Chemistry Department for a fellowship from the China Medical Board, and stated that he had endorsed this application on behalf of the Board of Trustees.

E-1953 VOTED that the action of the Secretary be approved and that the Secretary be instructed, without further action of the Trustees, to endorse applications for followships made by members of the staff, when such applications are in due order and when the applicant is expecting to return to the University for further service.

E-1953 VOTED that the Secretary express the appreciation of the Trustees for the followship granted to Mr. Ma Kiam.

The Secretary also reported that a letter from Mr. W. W. Carman, under date of January 22nd, brought the advice that Mr. James' pledge of $100,000. for the D. Willis James Foundation had been paid to the American Board of Commissioners for Foreign Missions in accordance with the terms of the Foundation.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

MINUTES OF THE EXECUTIVE COMMITTEE OF THE

TRUSTEES OF PEKING UNIVERSITY

MARCH 12, 1926 - 1.00 P. M.

150 FIFTH AVENUE - NEW YORK CITY

Kindly notify Secretary of any corrections.

MEMBERS OF THE COMMITTEE: *J. L. Barton, *A. J. Brown, *F. D. Gamewell, *F. M. North, *G. T. Scott, F. H. Warner

The members whose names are starred above were present; there were also present, H. W. Luce, J. H. Lewis and the Secretary.

Excuse was presented for F. H. Warner.

CAMPAIGN PROGRAM AND DR. H. W. LUCE.

The Committee gave consideration to Action F-1959 of the Committee on Finance, Property & Investment, and after extended consideration of the situation, it was

E-1962 VOTED that the recommendation that Dr. Luce remain in the United States for the year April 1, 1926 through March 31, 1927, for campaign work be approved, it being understood that Mrs. Luce will return at the expense of the University, to be with him.

E-1963 VOTED that Dr. George T. Scott be requested to present to the Board of Foreign Missions of the Presbyterian Church in the U. S. A., the request that field salary and allowance be continued to Dr. and Mrs. Luce during the period April 1, 1926 to March 31, 1927.

E-1964 VOTED that the President of the Board of Trustees and the Secretary be authorized to convene such committees in joint session as they deem advisable, in order to consider procedure in the matter of shaping the program for the future development of the University, with a view to making recommendations to the Annual Meeting, and that such a joint session take into consideration the possibility of the coordination of campaign work with other universities.

RESIGNATION OF MR. O. J. KRAUSE.

The Secretary reported a communication from Mr. O. J. Krause, forwarding his resignation as Treasurer of the Board of Managers, and it was

E-1965 VOTED that the resignation of Mr. O. J. Krause as Treasurer of the Board of Managers be accepted and that the following minute be entered upon the records:

The Executive Committee of the Trustees of Peking University in accepting the resignation of Mr. O. J. Krause does so with high appreciation of his skillful service as Treasurer of the Board of Managers from the formation of the union in 1916-1917-1918 to December 31, 1925. His ability and good will in handling the many involved matters concerned causes the Executive Committee to regret his resignation very deeply.

TERMS OF SERVICE AND SALARY INCREASES FOR FOREIGN STAFF.

The Secretary reported a communication from President Stuart requesting a ruling as to whether previous missionary service on the foreign field should be taken into consideration in computing the salary increases for members of the University's staff whose support is provided by the University. It was

E-1966 VOTED that in applying the provision for salary increases in the stated salary schedule of the University, the Executive Committee authorizes the officers in computing and paying salaries, to include in the number of years of service upon which increases in salary are calculated, previous missionary service on the foreign field.

APPOINTMENTS TO STAFF RANK.

E-1967 VOTED to approve the following promotions and assignments to Staff Rank, recommended by President Stuart and the Board of Managers:

T. C. Chao	- as Professor and Acting Head of Dept.	of Christian Theology
Wu Lei Chuan	- " " " "	" Chinese
C. H. Corbett	- " " " Head of Department	of Physics
Emma L. Konantz	- " " Department	of Mathematics
S. D. Wilsom	- " " " " " " "	Chemistry
G. B. Barbour	- " Assoc. " and Acting Head of Department	of Geology
T. M. Barker	- " " " " " " " " "	New Testament
E. M. Hancock	- " " " " "	Mathematics
Wm. Hung	- " " " " "	History
J. Sun	- " " " " "	Mathematics
E. O. Wilson	- " " " " "	Chemistry
Y. Ch'en	- " Assistant Professor " "	History
E. Durfee	- " " " " "	Sociology
L. S. Hsu	- " " " " "	Sociology
Ruth Stahl	- " " " and Head of Department	of Art
D. G. Tewksbury	- " " " "	of Education

TRUSTEES OF HARVARD-PEKING INSTITUTE.

The Secretary reported the acceptances by George G. Barber, James L. Barton and Eric M. North of their appointments as Trustees of the Harvard-Peking Institute for Chinese Studies.

The meeting adjourned.

ERIC M. NORTH,
Secretary.

Rec'd JUL 1 1926

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

June 30, 1926.

To the Executive Committee of the
Trustees of Peking University:

The members of the Executive Committee of the Trustees of Peking University are called to meet for a luncheon conference on Wednesday, July 7, 1926, at 1.00 P. M., in the Cafeteria on the sixth floor at 150 Fifth Avenue, New York City.

Owing to the absence of a number of Trustees, it is impracticable to get meetings of the Budget and Finance Committees, so that the items which will come before the Executive Committee will include adjustments upon the Budget for 1925-1926 and actions upon the Budget for 1926-1927.

The matter of the adjustment of the details of the arrangement with Dr. Luce will also be taken up. This is an item especially for action by the Executive Committee. In connection with this item, Dr. Luce has submitted the memorandum attached which was to be presented to the Executive Committee in case it met in his absence. Although we expect him to be present at the meeting, it seemed to me to be worth while for the Committee to have this data in hand.

Faithfully yours,

Eric M. North

Secretary, Peking University.

EMN/L
ENC.

COPY

MEMORANDUM TO DR. ERIC NORTH

April 21, 1926.

The Trustees apparently recognize the difficulty and risk in the proposition for me to stay at home and have left the matter entirely to me. As you can well imagine, there are very many unsatisfactory and complicated details in such a matter and no little risk involved. Nevertheless, I feel very clearly (almost as clearly as if it were accomplished) a certain large financial task that ought to be accomplished for the University, whether it takes three years or ten and I am inclined to think that before the needs of the University are adequately met it will be nearer the latter date. I could have wished that the Trustees had extended the matter from three to five years, but as they have not there is nothing for me to do but to accept this as final.

There are two or three questions yet to be decided.

FIRST: As to salary - as you may recall from past experience, I have never made this a special item nor allowed the decision as to the work to be done to be decided by it. In deciding upon this item I would like the Executive Committee to have in mind the following:

1. That I have served under missionary financial conditions for twenty-nine years.

2. Since 1913 Mrs. Luce and I have lived from here to there always faced with uncertain domestic plans, changing countries, homes, selling and buying furniture, etc., etc., always with considerable loss.

3. Under the best possible arrangement I am taking serious risks in the effort to start a more permanent home life in the United States on the basis of a three year contract.

4. Perhaps it should be recognized that I am not a novice in this part of the China task in the United States, but bring to it a funded experience in this type of work (I know of no missionary who has had a like extended experience).

SECOND: It seems to me that the return freight on our household goods in China should be covered.

THIRD: That it be understood that I go to China in the summer of 1927 for two purposes:

1. To attend the dedication of the University buildings.

2. To get a fresh and more intimate touch with the new situation in China.

I regard both these points (immediately above) as having important bearing on the prosecution of our work here. In strongest language Dr. Stuart has urged that I come out this summer even if it involves coming out again a year hence.

It has occured to me that the Executive Committee may wish to suggest that the work be done on a percentage basis. If so, I would be willing to take the matter under consideration.

Very sincerely yours,

(Signed) H. W. LUCE.

Rec'd JUL 2 0 1926

Kindly notify Secr
of any correctic

MINUTES OF THE EXECUTIVE COMMITTEE OF THE TRUSTEES OF PEKING UNIVERSITY

150 FIFTH AVENUE - NEW YORK CITY

JULY 7, 1926 - 1.00 P. M.

Members of the Committee: James L. Barton
G. A. Johnston Ross
*Frank Mason North
*George T. Scott
*Frank D. Gamewell
Franklin H. Warner, ex officio
*William P. Schell, vice Franklin H. Warner

The members whose names are starred above were present; there were also present H. W. Luce, J. H. Lewis and the Secretary.

Prayer was offered by F. D. Gamewell.

Excuses were presented for F. H. Warner, G. A. Johnston Ross, and J. L. Barton.

MINUTES OF PREVIOUS MEETINGS.

The minutes of the meetings of January 23d and March 12th were reported and it was noted that they had been approved by the Trustees on April 13th. No corrections were suggested by the Executive Committee.

DEATH OF MRS. J. LEIGHTON STUART

The Secretary reported that word from Peking as to the illness of Mrs. Stuart had been followed by letters received on July 6th reporting that Mrs. Stuart had died on June 5th. The Secretary was directed on behalf of the Executive Committee of the Board of Trustees to express the very deep sympathy of the Trustees with Dr. Stuart in this great sorrow.

The Secretary also reported the death of Mr. J. H. Lewis's son and the Executive Committee expressed their sympathy to Mr. Lewis. The Secretary reported that he had sent flowers on behalf of the Board of Trustees.

GRANT OF CHINA MEDICAL BOARD

The Secretary presented the following actions of the China Medical Board, covered in a letter from Miss Margery K. Eggleston under date of June 25, 1926:

> "RESOLVED that, subject to the approval of the Rockefeller Foundation, the General Director be, and he is hereby, authorized to donate to YENCHING UNIVERSITY for the use of its SCIENCE DEPARTMENTS equipment valued at Mex. 23,622.54 previously purchased for the premedical school of the Peking Union Medical College, with the understanding that Yenching University shall provide new funds of an equal amount for the same purpose.
>
> "RESOLVED that, subject to the approval of the Rockefeller Foundation, the General Director be, and he is hereby, authorized to sell to Yenching University for the use of its SCIENCE DEPARTMENTS equipment valued at approximately Mex. 152 previously purchased for the premedical school of the Peking Union Medical College."

He further reported that Miss Eggleston had stated that these actions had been approved by the necessary committees and officers of the Rockefeller Foundation.

Note was taken of the action of the Yenching College Committee (Y-298) providing Mex. $23, 622.54 to meet the conditions of the grant of the China Medical Board.

It was

E-1993 VOTED that the actions of the China Medical Board and the Yenching College Committee be recorded and that the Secretary be directed to express the appreciation of the actions of the China Medical Board and of the Rockefeller Foundation and to report to them the action of the Yenching College Committee in meeting the conditions of the grant.

FINANCIAL SITUATION

The Assistant Treasurer reported cabled advice from Peking together with notices of drafts received which indicated that there was a serious overdraft upon the current funds beyond not only the appropriation approved by the Trustees but also, apparently, beyond the revised budget of the Board of Managers. He also reported that this deficit together with the failure of one or two designated gifts with also the steady overdrawing of funds for building operations in hand, had resulted in a situation in which the bank balance in hand was not adequate.

He further reported that there were building fund securities of over $12,000. (Gold) available for sale, that there was an asset of $22,000. (Gold) in Detroit land contracts which was not liquid, and that beyond these, the only funds available were possible payments upon pledges and borrowings at the bank and that at the present time, the borrowing at the bank was up to the maximum which the bank had so far agreed to. The Assistant Treasurer further reported that there had been no hitch in the arrangements with the Hall Estate, but that this matter was still pending and could not be hastened. After consideration, it was

E-1994 VOTED that the Executive Committee record their great dissatisfaction with the overdraft upon the current account and their anxiety concerning the unwarranted overdraft and

that the Secretary be requested to write to the Acting Treasurer in Peking, placing before him the concern of the Trustees with the procedure which has been followed and with the form of the financial arrangements which would permit such an overdraft.

E-1995 VOTED that the Executive Committee approve a cablegram to Peking instructing that no further drafts be drawn until authorization is given, and that copies of the letter to the Acting Treasurer and the cablegram be sent to President Stuart.

The Executive Committee expressed its concern as to the staff and the arrangements which are made and which will be made for the next year for the supervision and control of the financial affairs of the University on the field and requested that President Stuart be asked to advise the Trustees as to the character of these arrangements.

E-1996 VOTED that the Assistant Treasurer be authorized to sell the building fund securities at present held, if this should be necessary.

E-1997 VOTED that the Treasurer of the Corporation, or the Assistant Treasurer,

"be and hereby is authorized, (1) on behalf of the Corporation, from time to time, to borrow for a period of six months or one year, from the Irving Bank-Columbia Trust Company or some other bank or trust company, amounts not exceeding in theaggregate $120,000.00, including all previous authorizations, and (2) to execute, for and on behalf of the Corporation, notes, agreements, or other evidences of indebtedness to secure the repayment of the amounts so borrowed.

E-1998 VOTED that F. D. Gamewell, W. P. Schell and E. M. North be a committee of counsel on financial matters in the period before August 1st and that G. T. Scott and any two other members of the Finance Committee available during August act similarly during that month.

The Assistant Treasurer presented a memorandum showing the situation of the accounts of the Trustees in respect to the current budget of 1925-1926. See "Document A".

It was understood that the adjustment of the overdrawing of this budget and the accounts for 1925-1926 would be brought to the attention of the Trustees when the data from the field was fully in hand.

The Secretary presented the proposed budget for 1926-1927 (for summary of the field proposals, see "Document B"; for estimate of income of the Board of Trustees, see "Document C").

E-1999 VOTED that the budget for 1926-1927 be approved tentatively to the amount of Mex. $552,681.00 on the understanding that it is absolutely necessary to keep within the limits of assured income on all items and that within the amount of $522,681.a very considerable income is contingent and

that the budget must be reduced and expenses eliminated until the prospective expenditure is within the income assured and that expenditures beyond this reduced budget be authorized only upon word from the Trustees that the various items of contingent income are assured and that the budget must also be reduced in order to take care systematically of the accumulated deficit and

that the Assistant Treasurer be directed to notify the field of the amounts and items of income which are assured and upon which the revised budget must be based.

ARRANGEMENTS WITH DR. HENRY W. LUCE

In accordance with Action T-1977 of the Trustees, taken on April 13, 1926, the Executive Committee conferred with Vice President Luce concerning the arrangements for his work in the United States. Note was taken that on the basis of the alternatives presented, Dr. Luce accepted the alternative providing for three years' campaign work in the United States, dating from the time of the action of the Board of Trustees above referred to.

After consideration of the financial arrangements, it was

E-2000 VOTED that the supplemental allowance made by the Finance Committee of Gold $100. per month to Dr. Luce be increased to Gold $200. per month from the present time, further adjustment and the consideration of other

phases of the arrangements to be considered by the Finance Committee early in September.

The Committee adjourned.

ERIC M. NORTH,
Secretary

Rec'd JUL 31 1926

Kindly notify Secreta
of any corrections

MINUTES OF THE EXECUTIVE COMMITTEE OF THE
TRUSTEES OF PEKING UNIVERSITY

July 26, 1926 - 2.15 P. M.

150 FIFTH AVENUE - NEW YORK CITY

Members of the Committee:

James L. Barton
*G. A. Johnston Ross
*Frank Mason North
George T. Scott
*Frank D. Gamewell
Franklin H. Warner, ex officio.
*William P. Schell, vice Franklin H. Warner

The members whose names are starred above were present; the Assistant Treasurer was also present.

Prayer was offered by G. A. Johnston Ross.

The Assistant Treasurer reported that cabled advice had been received from Peking, on the basis of which it was found that the field had drawn $33,400. on various accounts, prior to the cablegram authorized by the Executive Committee on July 7, 1926, instructing them to draw no more, this being anticipated but the amount being unknown at the time of the meeting of the Executive Committee on July 7, and that the sale of the building fund securities (which had been completed) and the borrowing of $20,000. which was authorized at that time would not be sufficient to cover these drafts and expenses of staff on furlough and outgoing, and outstanding bills and letters of credit for building fund items, and at the same time maintain the bank balance necessary in view of the amount borrowed.

He further reported that from various sources, from the payment of appropriations somewhat in advance, and other items, about $9000. had been assured, of which $6,000. was already in hand, that of the amount reported by cable from the field, there remained undrawn at the time of the present meeting, about $500., that the bank balance was $19,400.

He further reported that through the help of Dr. M. W. Ehnes, Treasurer of the Methodist Episcopal Board, the bank had agreed to loan the University up to a total of $150,000. Gold. The Assistant Treasurer stated that it was his judgment that it was wise to authorize this limit of borrowing, with the expectation that it would not all be used. He further reported that the present hope was that funds from the Hall Estate would be available in the middle of August.

After consideration, it was

E-2001 VOTED that the Treasurer of the Corporation, or the Assistant Treasurer, be and hereby is authorized, (1) on behalf of the Corporatiom, from time to time, to borrow for a period of six months or one year, from the Irving Bank-Columbia Trust Company or some other bank or trust company, amounts not exceeding in the aggregate $150,000.00 including all previous authorizations, and (2) to execute, for and on behalf of the Corporation, notes, agreements, or other evidences of indebtedness to secure the repayment of the amounts so borrowed.

It was further

E-2002 VOTED that the Assistant Treasurer be authorized to permit the field Treasurer to draw $5,000. more, if this should be requested.

E-2003 VOTED that any two members of the Executive and Finance Committees, together with the Assistant Treasurer be authorized to take such action allowing further drafts as may seem wise and necessary, and to make such adjustments and further authorizations as may seem desirable upon the receipts of funds from the Hall Estate.

The meeting adjourned.

ERIC M. NORTH
Secretary.

23

Kindly notify Secretary of any corrections.

RECEIVED
FOREIGN DEPARTMENT
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Ans.

B-

MINUTES OF THE EXECUTIVE COMMITTEE

OF THE TRUSTEES OF PEKING UNIVERSITY

MARCH 25, 1927-12 noon

150 FIFTH AVENUE - NEW YORK CITY

Members of the Committee:

*James L. Barton
*G. A. Johnston Ross
*Frank Mason North
*George T. Scott
*Frank D. Gamewell
Franklin H. Warner, ex officio
William P. Schell, vice Franklin H. Warner

Pursuant to call, the Executive Committee met at 12 noon. Dr. F. M. North was elected Chairman, in the absence of F. H. Warner and W. P. Schell. There were also present E. A. Evans, Chairman of Committee on Finance and the Secretary.

Mr. Evans and the Secretary reported at length on Mr. R. S. Britton's claims against the University, his relations to the University and President Stuart, and the financial matters involved. After full consideration, and noting the exceptional nature of the matter, it was

E-2065 VOTED (a) That the University pay the regular normal return travel expense of Mr. and Mrs. Britton from Peking to Asheville, N.C., including the extra travel cost of Mr. Britton's route from San Francisco to New York by way of Panama, and one half of the round trip expense of Mrs. Britton's trip to New York to meet Mr. Britton, and the round trip expense of Mr. Britton from Asheville to New York and return;

(b) That disbursements by Mr. Britton for regular medical expenses incurred up to March 1, 1927 and duly receipted be repaid to him by the University;

(c) That travel items above normal travel and due to ill health be segregated and that of these the University bear one-half of the total cost;

(d) That all other items which Mr. Britton regards as due him from the University be referred to President Stuart for specific authorization before payment;

(e) That the Committee notes Mr. Britton's telegram of November 22, to Mr. North, and President Stuart's letter of January 19, 1927 to Mr. Britton accepting the latter's resignation, and that the Committee confirms President Stuarts action and regards Mr. Britton's relationship to the University or any department of it as terminated and that his responsibility and authority for any University matter has ceased;

(f) That the University will include in the financial settlement salary for Mr. and Mrs. Britton at U.S.$150.00 a month from the date of their arrival in the United States to June 30, 1927.

The Committee adjourned.

ERIC M. NORTH
Secretary.

Kindly notify Secretary of any corrections.

B
L.

MINUTES OF MEETING
EXECUTIVE COMMITTEE
TRUSTEES OF PEKING UNIVERSITY

September 9, 1927 11 A.M.

150 Fifth Avenue - New York City

Members of Committee:

J. L. Barton	G. A. J. Ross
*F. D. Gamewell	*G. T. Scott
*F. M. North	F. H. Warner

The members whose names are starred above were present as were also Dr. E. M. North and the Assistant Secretary. Execuses for absence were presented on behalf of Dr. J. L. Barton and Mr. F. H. Warner.

In the absence of the Chairman Dr. Frank Mason North presided.

The meeting was opened with prayer by Dr. Gamewell.

PROPOSED RETURN OF PRESIDENT STUART

There was presented for the consideration of the Executive Committee action F-2148 of the Finance Committee proposing the return to America this autumn of President Stuart. After consideration it was

E - 2149 VOTED to cable President J. Leighton Stuart inviting him to come to America at such time during this autumn as he believes most expedient, provided conditions in China permit his leaving the field at this time, in order that he may assist in securing funds for the University and may consult with the Trustees on matters now pending.

Note: The Assistant Secretary presented statements by Mr. Warner and Dr. Barton showing their approval of this action.

The Death of Mr. Walter E. Chamberlain

The Assistant Secretary reported to the Committee that news had been received of the sudden death in Waynesburg, Pa., on August 27th of Mr. Walter E. Chamberlain, former head of the Peking University Department of Agriculture. Acting on instructions of the Committee the Secretary prepared the following minute:

E - 2150 VOTED that the Executive Committee of the Trustees of Peking University have learned with deep regret of the sudden death of Walter E. Chamberlain, until recently Head of the Department of Agriculture of the University. Mr. Chamberlain went out to Peking in December 1920 to undertake preliminary work in the inauguration of a Department of Agriculture. With untiring energy and devotion, and with a genuine skill in comprehending and analyzing the problems involved, he developed the many phases of the work of the Department to a degree remarkable in the light of the handicaps surrounding the undertaking. We record with praise that

Mr. Chamberlain not only developed the material and the academic phases of the Department of Agriculture, but inspired a group of his Chinese fellow workers with his fine ideal of the service of such a department in making more livable the life of the hard worked farmers of NorthernChina. His death adds another bright name to those who have loved and served Yenching University and the Chinese people.

Confirmation of Actions on Campaign Personnel

The Assistant Secretary reported that there had been circulated to members of the Executive Committee early in August two proposed actions based on the report of Mr. George G. Barber which the Finance Committee on August 6th transmitted, with approval to the Executive Committee, for suitable action. The Assistant Secretary further reported that the vote by members of the Executive Committee when these actions were submitted to them by correspondence showed four approving and one disapproving. After discussion it was

E - 2151 VOTED that the Executive Committee records and confirms the following actions, already voted on by letter:-

(a) That the Executive Committee approve the report of Mr. George G. Barber as submitted in accord with action F-2143 of the Finance Committee;

(b) That the Executive Committee, recognizing the prolonged and invaluable service of Dr. Henry W. Luce in building up Peking University, and the severe tax upon his health and strength which has resulted from his service in the financial campaign, grant to Dr. Luce a vacation on full pay for a period of six months from August 15, 1927. It is understood that during this period Dr. Luce will, as far as possible, furnish any information requested of him by the Finance Committee. It is also understood that at the end of his vacation Dr. Luce will confer with the Finance Committee as to his further financial service to the University.

CONTINUANCE OF DR. H. W. LUCE ON PRESBYTERIAN BOARD LIST

Attention was called to the fact that, according to present arrangements, Dr. H. W. Luce's status as an appointee of the Board of Foreign Missions of the Presbyterian Church in the U. S. A. is to be terminated On October first. After discussion it was

E - 2152 VOTED that in view of the approaching date at which, under present arrangements, Dr. H. W. Luce's status as an appointee of the Board of Foreign Missions of the Presbyterian Church in the U. S. A. is to be terminated, the Executive Committee expresses the hope that the Presbyterian Board may see its way clear to continue Dr. Luce in his present status, at least until the end of this calender year.

The meeting adjourned.

B. A. Garside, Asst. Sec.

Dr. Barton
25

Kindly notify Secretary of any corrections.

RECEIVED
FOREIGN DEPARTMENT
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Ans.

MINUTES OF THE EXECUTIVE COMMITTEE

TRUSTEES OF PEKING UNIVERSITY

NOVEMBER 1, 1927 - 1:30 P.M.

150 FIFTH AVENUE - NEW YORK CITY

Members of the Committee: J. L. Barton, G. A. Johnston Ross, *F. D. Gamewell, *G. T. Scott, *F. M. North, * F. H. Warner and *J. L. Stuart, ex officio

The members whose names are starred above were present, as were also the Secretary and the Assistant Secretary.

Mr. F. H. Warner presided. The meeting was opened by prayer by Dr. F. D. Gamewell.

Excuses for absence were offered for Dr. J. L. Barton and Dr. G. A. Johnston Ross.

APPROVAL OF MINUTES

The minutes of the meeting of the Executive Committee on September 9, 1927, of the Joint Executive and Finance Committees on July 15, 1927 and of the Special Committee of July 18, 1927, were approved as distributed, except that one correction to the minutes of the Joint Executive and Finance Committees on July 15, 1927, was noted and approved.

FELLOWSHIP FOR DR. DAVID K. YANG

The Assistant Secretary reported that the division of Medical Education of the Rockefeller Foundation had approved a fellowship for Dr. D. K. Yang for the year 1927-1928 with an allowance of $1,200., it being understood that there would be no additional charges for either tuition or travel. It was

E - 2169 VOTED that the Committee records its appreciation of the action of the Division of Medical Education of the Rockefeller Foundation in approving a fellowship for Dr. David K. Yang for the year 1927-1928.

ARRANGEMENTS WITH DR. HENRY W. LUCE.

There was reported to the Committee the action of the Presbyterian Board at its meeting on September 19, 1927 in regard to Dr. and Mrs. Henry W. Luce:

"In response to the formal request of the Board of Trustees of Peking University, the Board voted to extend the furlough of the Rev. Dr. and Mrs. Henry W. Luce of the North China Mission, with the present financial allowances until December 31, 1927 when their relationship with the Board shall terminate unless the Board has then made definite arrangements for their early return to missionary service in China. It is expected that, during this further period of furlough extension, Dr. Luce will become a member of a Presbytery

"of the home church and that the Peking University Trustees will conclude arrangements with Dr. Luce regarding his future. If the relationship of Dr. and Mrs. Luce with the Board is discontinued, the Board assured them that their thirty years of service under regular Board appointment would qualify them for an equitable proportion of such pension as they would normally have received if they had continued as Presbyterian missionaries."

It was

E - 2170 VOTED that the Committee records its sincere appreciation of the action of the Presbyterian Board in extending the furlough of Dr. and Mrs. Henry W. Luce with the present financial allowances until December 31, 1927.

There was called to the attention of the Committee action F - 2168 of the Finance Committee at its meeting on October 24, 1927. After a careful discussion of the factors involved, the Committee

E - 2171 VOTED (a) that the trend of the judgment of the Executive Committee regarding the future relations of Dr. Luce with the University is in accordance with that expressed by the Finance Committee in Action F - 2168, October 24, 1927; the Executive Committee, however, does not desire to reach a final conclusion until further conference is had with Dr. Luce;

(b) that the Committee therefore requests Mr. George G. Barber to confer with Dr. Luce upon this matter and its bearing upon Dr. Luce's future, and that Mr. Barber report to the Committee as soon as practicable;

(c) that the Committee recognizes the financial responsibility of the University as continuing, in accordance with the Trustees' Action T-1977, for three years from April 1, 1926, unless Dr. Luce should desire to terminate the relationship at an earlier date.

ARRANGEMENTS WITH MR. OLIN D. WANNAMAKER

The attention of the Committee was called to Action F-2166 of the Finance Committee on October 24, 1927. President Stuart reported that he had spent some time in conversation with Mr. Wannamaker and hoped that it might be possible to effect some arrangement for Mr. Wannamaker's part-time assistance in the campaign during the next few months. It was

E - 2172 VOTED that the Committee approves the completion of arrangements between the Finance Committee and Mr. Olin D. Wannamaker whereby he will give part-time assistance to the promotion work of Peking University during the next few months.

PROGRAM FOR FINANCIAL PROMOTION

President Stuart outlined a program of definite objectives for the financial campaign. After discussion, it was

E - 2173 VOTED that the Executive Committee approves the following program of objectives for the promotion work of Peking University:

US$ 60,000	for meeting the present campaign deficit
50,000	for the erection of two dormitories at not to exceed $25,000 each
25,000	for six residences at approximately $4,000 each
15,000	for an Athletic Field
10,000	for improving the grounds
500,000	for permanent endowment or its equivalent in current annual gifts

The committee adjourned

B. A. Garside
Assistant Secretary.

DEC 11 1926 Rec'd

MINUTES OF THE MEETING OF THE YENCHING COLLEGE COMMITTEE OF THE TRUSTEES of PEKING UNIVERSITY

November 16, 1926 - Chicago

The Yenching College Committee met at the Union League Club, Parlor 5-C, 69 West Jackson Blvd., Chicago, November 16, 1926, at 10 A.M. Mrs. J. M. Avann presiding.

Present: Mrs. Avann, Mrs. Clark, Mrs. Williamson, Mrs. Lyman, Miss Gouldy, Mrs. Lee, Mr. Bowman

Miss Ruth Elliott - representing the Presbyterian Board during Mrs. Roys' absence

Mrs. Miriam Boyd Parlin - special representative of Wellesley College Alumnae

Mrs. Clark led in prayer.

Excuses were presented from - Mrs. Boyd, Mrs. Finley, President Pendleton, Mrs. Roys, Miss Tuthill, Dr. North, Dr. Schell and Mr. Warner.

As the Minutes of the last meeting had been circulated among the members they were approved without being read.

The Secretary read letters received from Mr. Hawkins of the London Missionary Society, from Mr. Gibb of Peking and from Dr. North reporting receipt by Peking University of substantial sums from the Hall Estate and a gift from Mr. and Mrs. McBrier to provide for Recitation Hall #5 for the University. She also reported that Mr. and Mrs. Boyd had promised the last $10,000. for the Gymnasium for the Woman's College and gave information from the field as to the moving to the new campus and the opening of the college year.

Miss Gouldy spoke briefly of her visit to Peking.

For the Candidate Committee - Mrs. Lyman reported correspondence with possible candidates for the Chemistry and Music Departments, the most promising at present being Miss Millie Grasby for the Music Department and Miss Gorilla Broadnax for the Chemistry Department. Mrs. Lyman also told of a Miss Wang now studying in Ann Arbor who might be a possibility for the Chemistry Department.

Y C Action 315 - VOTED: That as the engagement of nationals as members of the faculty pertains to the institution rather than to the Yenching College Committee, the Candidate Committee correspond with the field with regard to Miss Wang.

Mrs. Lyman, for the Candidate Committee presented new forms for blanks to be used in correspondence with candidates and recommended that such blanks be printed for use of the Committee.

Y - Action 316 - VOTED: That the blanks presented for use in candidate work be adopted and a supply printed.

For the Finance Committee, Mrs. Williamson reported that the field had agreed to the condition named by the Yenching College Committee in its approval of the budget of $26,587. Mex. at the April 14,1926, meeting. She also reported that the $500 designated for the maintenance of the Practice School would evidently be inadequate and that the $175. needed for equipment for the kindergarten-primary school had not been secured. It seems probable that the amounts voted for furnishings for residences and faculty rooms will be insufficient, but that the final estimates for these furnishings have not yet been received.

For the Committee on Promotion - Mrs. Parlin reported in Mrs. Boyd's absence stating that Mrs. Mary Carr Curtis had been secured by Mrs. Boyd to care for the work during her absence, that Mrs. Curtis had sent out a letter to the mailing list soliciting gifts and that a few gifts had been received.

It was suggested that Mrs. Parlin correspond with President Pendleton as to approaching alumnae of Wellesley College for gifts for Yenching.

Y - Action 317 - VOTED: That the Treasurer be requested to remit Mrs. Curtis' salary the first of each month at the rate of $50 a month.

The Committee adjourned for luncheon. As Queen Marie of Roumania was at this time being entertained at luncheon by the Union League Club, the Committee through Mr. Bowman's courtesy, was invited to attend and did attend the reception for the Queen which immediately the luncheon.

On reconvening, a report was called for from the Committee on Uniform Salaries. Mrs. Lee reported that the Committee is convinced that it is not practicable for the salaries of all Yenching faculty members to be made uniform. The Committee therefore recommends:

(a) That the Yenching College Committee acquiesce in the judgment of the mission boards that the salary and other allowances of any teacher under appointment as a missionary of a Board should be the same as the salaries and allowances of other missionaries under that board:

(b) That the salary of faculty members appointed by the Yenching College Committee be $840. gold ($1680 local currency);

(c) That instead of an outfit grant to the appointee a grant of $100 should be made to the College on the occasion of the appointment of each new member on the faculty, this money to be used for purchase and upkeep of furniture for the use of short term workers

(d) That the following form of contract be adopted by the Committee for faculty members sent out directly by the Yenching College Committee:

FORM OF CONTRACT WITH TEACHERS OR OTHER MEMBERS
of the STAFF UNDER THE DIRECT SUPPORT of the
YENCHING COLLEGE COMMITTEE

The AGREEMENT, entered into by and between the Yenching College Committee, and _____ this _____day of _____ 19_
WITNESSETH:

That the Yenching College Committee hereby agrees to and does employ _____ for the position of _____ for a term of _____ years, upon the following terms:

1. Salary at the rate of Gold $840. or Mexican $1680. per year, beginning on the day of sailing:

2. Travel expenses from _____ to Peking and return by the most direct route for those serving five (5) years. For four (4) years service four-fifths (4/5) of the return travel by most direct route and for three (3) years service, three-fifths (3/5) of return travel by most direct route. For term of less than three (3) years return travel will not be paid:

3. Residential quarters in Peking, China:

4. Medical attendance without charge in case of sickness. One-half (½) dental bills if incurred with approval of the Dean:

5. In the case of life contract, a furlough of fourteen (14) months including travel by most direct route, to be granted after the first five years with travel expenses to and from her home in the United States of America.

The College, upon due notice in writing, may terminate this contract at any time, upon the payment of three months' salary and travel expenses to the address given above, by the most direct route.

_____hereby accepts the said employment and the foregoing terms and conditions, and agrees, that if for any reasons she resigns the position before the expiration of two (2) years she will reimburse the Yenching College Committee for out-bound travel in proportion to her term of service. Return travel will not be paid for one who does not fulfill the terms of her contract except in the case of serious illness, which cases will be considered individually.

It is further agreed by _____ that she will give her whole time and attention to the work for which she is hereby employed, and that she will not engage in any outside occupation or activity for profit, except as may be agreed upon in conference with the Dean of Yenching College.

This agreement may be extended for a further period if signed by the parties hereto.

WITNESSETH the hands and seals of the parties here to this _____ day of _____19 .

On behalf of YENCHING COLLEGE COMMITTEE
By _____

ATTEST:

_____
Secretary, Yenching College Com.

Signed _____

WITNESSES:

Y - Action 318 - VOTED: That the recommendations be accepted and the above form of contract be adopted for faculty members supported directly by the Yenching College Committee and that this action supercede and annul the action of November 18, 1925, embodied in VOTE #270.

A question as to the relation of the effort of the Yenching College Committee to secure needed funds to the campaign of the Cooperating Committee for the Women's Union Christian Colleges in Foreign Fields was raised. Several members referred to letters of solicitation received from the Cooperating Committee. The report of a sub-committee appointed last January to study the relation of the Cooperating Committee to the governing bodies of the individual colleges was read.

The Secretary read a letter from Dr. North reporting a conference held on September 15, 1926, between representatives of Fukien Christian University, University of Nanking, Peking University, Shantung University and West China University concerning cooperation in campaign work and called attention to the vote of this representative body asking that the Yenching College Committee unite with other colleges in a common study of the problems of a cooperative campaign and of coordinated objectives for such a campaign in behalf of Christian colleges in China.

Y - Action 319 - VOTED: That Yenching College Committee unite with the controlling bodies of other China colleges in studying the feasibility of a united campaign for funds for Christian colleges and universities in China and that two members be appointed by the Chair to serve on a joint committee for this purpose.

After further discussion of the relation of the Yenching College Committee to the Cooperating Committee it was

Y - Action 320 - VOTED: That in view of the fact that during the years since the campaign for the seven union colleges for women in the Orient was carried through, the institutions of Higher Education in China have come into closer cooperation and are now considering a united financial effort, and because such an alignment of colleges in China seems more natural and to have more promise of success than would a similar effort for specified colleges in three countries: also

As Yenching College Committee has voted to unite with other institutions in China in studying the feasibility of a united campaign for colleges in China, the Yenching College Committee reiterates its action taken on November 18, 1925, Vote #273 as follows:

(Vote #320 - Continued)

"That it is the consensus of opinion of the Yenching College Committee that a united campaign for endowment for the Union Colleges for Women is not feasible."

The Yenching College Committee also reaffirms its position expressed in Actions #286 and #287, January 12, 1926, that the Cooperating Committee for the Women's Union Christian Colleges in Foreign Fields should not be a permanent organization.

A Statement was made that there is evidently some lack of understanding as to the status of Miss Myrtle Cline in that although her papers were approved by the Presbyterian Board and she was adopted as a full missionary by that Board and appointed to work in Yenching College she had nevertheless signed a contract with the Yenching College Committee as a short term worker.

Y - Action 321 - VOTED: That Miss Elliott explain the confusion to Miss Cline and learn her own preference as to appointment as a missionary in accord with the rules of the Presbyterian Board or term appointment under the Yenching College Committee.

A letter from Mr. Steele of the Presbyterian Board presentinga bill of $40.88 for books purchased by Miss Cline was read.

Y - Action 322 - VOTED: That this bill be paid and that the matter be adjusted later if correspondence shows that the books do not pertain to the Woman's College.

Correspondence with the Wellesley College Service Fund through Prof. Wellman was reported.

Y - Action 323 - VOTED: To express our appreciation to Mr. Bowman for his hospitality to the Committee.

Meeting adjourned at five o'clock.

Mrs. Lucius O. Lee
Secretary

Rec'd DEC 15 1925

Dr Barton

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MINUTES of the YENCHING COLLEGE COMMITTEE

of the TRUSTEES of PEKING UNIVERSITY

November 18, 1925, Chicago

The Yenching College Committee met at ten o'clock, November 18, 1925, in Room 103, Hotel La Salle, Chicago. Mrs. J. M. Avann, presiding.

Present: Mrs. Avann, Mrs. Williamson, Mrs. Finley, Mrs. Boyd, Mrs. Roys, Mrs. Lyman, Mrs. Lee, Mr. Bowman, Dr. North

Mrs. Roys led in prayer.

Minutes of the previous meeting (April 8, 1925) were approved without reading.

Execuses were presented from Mrs. Clark, President Pendleton, Mr. Warner and Dr. Schell.

Y - Action 257 - VOTED: to accept the Agenda prepared as the one to be followed for the day.

The Secretary reported Mrs. Frame's visit to this country, correspondence votes that were circulated during the summer, a letter from Miss Tyler of the Cooperating Committee for Union Christian Colleges suggesting a conference between that committee and the committees of the various colleges, and actions of two meetings of the Administrative Committee on the field, the first of May 27th, the second of October 7th. The Secretary also read a letter from Mrs. Frame dated October 9th in which she called attention to various needs and expressed sincere appreciation of her visit to America; a letter from Miss Milam dated November 5th in regard to the Home Management House for Yenching; and a letter from Dr. Stuart dated October 6th in which he referred to the Home Management House and expressed his conviction of the need of the Woman'sn College for a financial secretary. Correspondence with the Southern Methodist Board in regard to Miss Fannie Harmon was also reported.

The Treasurer reported for the fiscal year ending June 30, 1925, and also brought the account down to November 17th, as follows:

TREASURER'S REPORT

Balance on Hand in all Funds - July 1, 1925 ------- $242,253.50

RECEIPTS: July 1 - November 17, 1925

Current Expenses	$1,500.	
Interest Money	2,528.49	4,028.49
		$ 246,281.99

DISBURSEMENTS:

On Building Fund	$25,000.	
Current Expenses	5,308.36	
Promotion Fund	607.83	30,916.19
	Balance on Hand	$215,365.80

Balance on Hand - In special funds

Building Fund	$201,323.38	
Special Equipment	2,848.20	
Current Expenses	2,944.85	
Promotion Fund	8,249.37	$215,365.80

Y - Action 258 - VOTED: that the Report of the Treasurer be accepted and placed on file.

For the Finance Committee: Mrs. Williamson reported that the budget as revised at the April meeting of the Committee had apparently been accepted by the Field, and that after consultation with Mrs. Lee she had last summer as an emgegency measure, authorized Mr. Bowman to send Mrs. Frame a check covering the amount spent up to that time for travel in this country ($78.15) and also an additional $200 to meet personal needs. Mrs. Williamson also reported that Mrs. Frame had received $500 from Mrs. Gambel for furnishings for the Dean's residence.

Y - Action 259 - VOTED: that the Committee approve of the emergency action taken by the Finance Committee in thus appropriating the $278.15.

Y - Action 260 - VOTED: that the Committee reimburse Mrs. Frame for other expenses connected with her trip to this country, including the cost of Rosemond's coming.

Y - Action 261 - VOTED: to ask Mrs. Roys, Mrs. Lee, and Mrs. Williamson to decide on the amount of money to be sent to Mrs. Frame. They afterward reported their thought that the amount should be $500. Mrs. Lyman said she wished to give $100 toward Rosamond's expenses.

For the Promotion Committee; Mrs. Boyd reported work done in making satisfactory lists of friends who might be approached for Yenching. She paid high tribute to the work Miss Dickinson had done considering the handicap of her having come without preparation in the way or preliminary work. Mrs. Boyd reported that the W.F.M.S. had become a fully cooperating board on the basis of support of three teachers and $2,000. annually.for current expenses. The Promotion Committee had prepared a pamphlet with an edition of 3,000 copies. Mr. Lewis was now asking for several thousand additional copies. Mrs. Boyd also reported a very generous response on the part of the Committee members in the campaign for funds stating that a total of $2300. had been received from them. Among many other interesting developments, the Philadelphia Interdenominational Union has become enthusiastic in doing something for Yenching and has agreed to raise $1500. Total gifts and pledges to date amount to $11,529.14. Of that amount Miss Dickinson secured $5,324.14. Mrs. Boyd expressed her conviction that with an executive secretary to keep the records in shape, do the necessary follow-up work and seek new gifts, all the money needed for Yenching could be raised. She therefore presented a recommendation that the Yenching Committee appoint a committee to take the matter of an Executive Secretary under consideration and in case of favorable action to secure a suitable woman.

It was moved that the Yenching College Committee approve the securing of an Executive Secretary.

After discussion of the probable cost involved, reckoned at $5,000 - $6,000. annually, and of possible candidates for the position it was

Y - Action 262 - VOTED: that action in regard to the Executive Secretary be laid on the table until later in the afternoon.

For the Building Committee: Mrs. Roys reported that the Committee seems at length to have secured a plan for the Gymnasium which will be acceptable to both the field and the Committee.

Y - Action 263 - VOTED: that we approve the plans for the Gymnasium which have now been worked out by the Building Committee, with much appreciation of the tremendous amount of work involved.

The Building Committee recommended that no further building be begun until the Gymnasium is completed.

Y - Action 264 - VOTED: that we request Mrs. Frame and Mr. Murphy to take up in consultation with the Grounds and Building Committee questions relating to the further development of the Woman's Academic Quadrangle and the location of other buildings on the Woman's Campus.

Dr. North reported progress on buildings and purchases of land and presented the following as the approximate expenditure, actual or approved, on account of the Woman's College to date:

	Authorized	Estimated Total
Land	$15,000.	$25,000.00
Dean's Residence		28,216.95
Administration Building		27,329.30
Sage Memorial		48,600.00
Chemistry and Geology	62, 490.	76,753.84
Gymnasium		62,000.00
Dormitory #1		44,500.00
" #2		44,500.00
" #3		37,731.00
" #4		42,954.00
Residence #1		8,754.93
" #2		8,754.93
Chapel		8,333.33
Heat, water, light, etc.	215,000.	140,590.00

Dr. North further reported an estimate as to amounts needed for equipment of various buildings as follows:

Dean's residence - covered by special gifts	
For - Administration Building	$1,000.00
Sage Memorial	1,000.00
Chemistry & Geology	4,320.00
Gymnasium	1,000.00
Dormitories - 4 at $750. @	3,000.00
Residences 2 at $500. @	1,000.00
Library	25,000.00
For the Improvement of the grounds and for general plans - no idea of cost but probably	10,000.00

Discussion of the condition of the Building Fund followed and it was

Y - Action 265 - VOTED: that we refer the matter of "selling the Gymnasium" to the Promotion Committee and ask that they also seek for funds for the Home Management House to the amount of $8,000.00

Y - Action 266 - VOTED: that the authorization for construction of the Gymnasium be withheld except so far as may be necessary to conserve work already done until such time as the funds for the Gymnasium are in hand.

Y - Action 267 - VOTED: that authorization for expenditures for heat, light and water installations be extended from $110,000. to $125,000.

For the Candidate Committee: Mrs. Finley reported that Miss Margaret Speer sailed for the field early in September and is now in the Language School and that Miss Frederica Giang and Miss Augusta Wagner have also sailed, Miss Wagner to Mrs. Frame's personal secretary and part time English teacher; Miss Edith Boynton will sail in January, going for five years as Registrar and Treasurer. Mrs. Finley also read a letter from Mrs. Frame giving the present status of the faculty and presenting the needs for the coming year.

Y - Action 268 - VOTED: that we authorize the Candidate Committee to seek a teacher of Chemistry and a vocal music teacher, who will also if possible be able to play some instrument other than piano, with the expectation that they will go in the summer of 1925.

Two correspondence votes circulated during the summer were presented and confirmed as follows:

Y - Action 269 - VOTED: "inasmuch as the total cost of the heat, light, water and sewer system of the new plant is now estimated to be about $330,000. and as money for immediate payments is needed, the Treasurer of the Yenching College Committee should in my judgment be authorized and in case of an affirmative vote by the majority of the members of the Yenching College Committee, he is hereby authorized to pay to the Treasurer of the Trustees of Peking University a total sum not exceeding one hundred and ten thousand dollars gold ($110,000)"

Y - Action 270 - VOTED: "I approve the appointment of Mrs. Charles K. Roys as representative of Yenching College on the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China."

The Special Committee appointed to consider the matter of uniform salaries presented its report which after discussion and amendment was adopted as follows:

1 "That the Yenching College Committee request the cooperating mission boards to send all moneys appropriated for Yenching College, including salaries, grants to missionaries and funds for current expenses to the field through the Treasurer of Yenching College Committee, at the guaranteed rate of two to one:

2. That all money sent to the field for salary and grants be pooled and the basal salary of $750. be paid:

3 That all members of the faculty except those who contract for three years or less shall be entitled to receive from the funds so pooled, grants for language study and emergency grants for medical service, the amount to be granted for language study and safe-guarding of health to be determined on the field.

4 That each board follow its own custom in regard to outfit and travel.

5 That the Yenching College Committee be responsible for the support of all foreign teachers who are not appointees of mission boards and that the salary of these teachers be $750 with an outfit grant of $250 to each teacher who goes for a period of five years or longer.

6 That the Yenching College Committee pay all travelling expenses and an outfit allowance of $250 for permanent appointees to the faculty or staff who are not appointees of mission boards. Term workers contracting for three years shall receive travel both ways but no outfit allowance; travel one way only and no outfit allowance will be paid for those contracting for a term of two years.

7 That a form of contract be prepared which shall be signed by the appointees and by the Secretary of the Yenching College Committee and shall provide for proportionate refunding of moneys expended for outfit and travel in case the contract is not fulfilled.

Y - Action 270 - VOTED: to accept the Report of the Committee on Salaries and adopt the resolutions.

Y - Action 271 - VOTED: to submit the Resolutions prepared by the Committee on Salaries to the committees for Ginling College and Shantung Christian University with the suggestion that they adopt similar rulings as to salaries of the faculty in those institutions.

A letter from Miss Florence Tyler of the Committee on Union Colleges was read suggesting a meeting of the various Union College Committees with the Cooperating Committee and making for suggestions as to dates and topics for discussion.

Y - Action 272 - VOTED: that the Secretary reply to Miss Tyler that the Yenching College Committee would be glad to share in such a conference and suggest that the time and place bearranged in connection with the January meeting of the Foreign Missions Conference and the Federation of Woman's Boards.

Y - Action 273 - VOTED: that it is the consensus of opinion of the Yenching College Committee that a united campaign for endowment for all Union Colleges is not feasible.

Y - Action 274 - VOTED: that the question of employing an Executive Secretary Is taken from the table.

After discussion it was -

Y - Action 275 - VOTED: that the Promotion Committee be authorized to seek and if possible engage an Executive Secretary and also to employ such other help as is needed.

Y - Action 276 - VOTED: that the Promotion Committee be empowered to decide on the number of leaflets to be printed for the use of Mr. Lewis and others.

Y - Action 277 - VOTED: that the Chicago members constitute an Executive Committee for necessary ad interim action by the Yenching College Committee.

Y - Action 278 - VOTED: that we request Mrs. Finley to see what she can do in the way of securing the salary for Dr. Barlow-Brown in the hope of her continuing in Yenching College.

Y - Action 279 - VOTED: that the field be requested to present all needs through the Secretary of the Yenching College Committee that authorization may be secured before the actual work of meeting them is taken up by the sub-committee.

Peking Improved

Memorandum

28

M/Final 25

HARVARD-PEKING INSTITUTE FOR CHINESE STUDIES.

Memorandum of Conference of September 10, 1925, as Revised and Approved by Harvard University and Peking University.

A.

On the understanding that funds will be available from the Hall Estate to provide an income of about $60,000.00 a year, it is proposed to establish the Harvard-Peking Institute for Chinese Studies. The primary purpose of the Institute is to provide, through cooperation between Harvard University and Peking University and other institutions in China, facilities for research, instruction, and publication in the field of Chinese culture and in such other aspects of Chinese studies as the Trustees of the Institute may approve. It is expected that the Institute will provide a centre in China which will prove helpful to research students in many lines, and will cooperate with other educational institutions in China and America. Since the establishment of such a centre, however, requires close contact with Western educational ideals, it will be necessary to spend some part of the income in the United States in establishing there a centre for the training of scholars for work in China. It is proposed to establish such a centre at Harvard University where the American Headquarters of the Institute will be.

In regard to the administrative organization, it is suggested that the funds of the Institute be held and its affairs administered and controlled by a corporation incorporated under the laws of Massachusetts, with nine Trustees, (1) three to be chosen originally by the Corporation of Harvard University, (2) three by the Trustees of Peking University, and (3) three named by the Trustees of the Hall Estate. The successors of all Trustees shall be chosen by the other Trustees for the time being. The Trustees would have power to name a local administrative committee in Peking, a majority of whom should be members of the Board of Managers of Peking University, and an advisory educational committee in Cambridge, a majority of whom should be members of the Faculty of Harvard University. To these Committees the Trustees might delegate such powers as they deemed advisable.

B.

With the Institute thus established, it is proposed that the first step in carrying out its plan be the provision of centres of research and instruction at Harvard University and at Peking (Yenching) University. Such a centre at Harvard would require a leading Sinologist, trained in the most rigorous methods of Western scholarship, and one or two associates thoroughly familiar with Chinese life and ideals, as well as the development of increased library and museum facilities. Here would come students from China and elsewhere for technical training in a Western atmosphere. It is the expectation that facilities for study in Cambridge would be increased by gifts from various sources. At Peking the scheme would include two or three expert Sinologists, of whom one should be a visiting professor appointed by Harvard (but under salary from Institute funds), and such other teachers as may be found necessary, together with the building up of serviceable libraries in English and Chinese. Here would be in attendance students from China and from the West for studies in the atmosphere and among the unparalleled resources of the city of Peking. At both institutions fellowships would be available and full cooperation in research and publication in Chinese and English is anticipated. Western members of the staff, including research Fellows sent out to Peking under the Institute,

would be appointed by the President and Fellows of Harvard College as members of the staff or research Fellows of Harvard University. Members of the staff in Cambridge would also be appointed by the Harvard authorities. All other teaching appointments would be made by the authorities of Peking University and assignments to the staff there would be made with their approval. In all instances appointments would be subject to the approval of the Trustees of the Institute. Classrooms and other physical equipment would be provided by Peking University, with the possible exception of a limited number of residences.

It is expected that the aspects of Chinese culture to which funds will first be devoted will be such subjects as literature and art, history, linguistics, philosophy, and the history of religion in China. The common task will be to encourage Oriental studies in China under the stimulus of American interest and modern critical methods. It is not the purpose of the Institute to promote the elementary study of the Chinese language by Western students for vocational purposes, but primarily to provide, with the assistance of Western scholars and the educational resources of Harvard University, a Graduate School of Chinese Studies at Peking University with the objective of training Chinese and other students to assist in the dissemination and preservation of Chinese culture.

It is understood that the Trustees of the Institute shall have power to cancel or suspend or, with the approval of the two Universities, modify the arrangements here suggested, in case the work of the Institute cannot be carried on, to the satisfaction of the Trustees, as outlined herein. Such cancellation, suspension, or modification shall require the affirmative vote of a majority of all the Trustees of the Institute. In such a case, the Trustees shall give reasonable notice to the cooperating institutions and shall assume or provide for financial obligations incurred by the cooperating institutions or by the Trustees in carrying out the program approved by the Institute under this plan of cooperation. Each of the two Universities, upon reasonable notice to the Trustees and to the other University, shall have power to cancel or suspend or, with the approval of the Trustees and the other University, modify its own relationship to these arrangements. In such a case, equitable adjustment of outstanding obligations shall be made.

In the further performance of their trust, the Trustees of this Corporation shall have power to cooperate with or assist other educational enterprises working in China or elsewhere.

The details of this plan have been discussed by representatives of Harvard University and Peking University, and it seems to them entirely feasible and highly desirable.

(Note: On the assumption that funds will become available about January 1, 1926, the plan here outlined could be put in operation in September, 1926. It is suggested that the income for the first six months be used to cover preliminary expenses such as purchase of books and the building of residences in Peking, probably three houses at an expense of $22,500.00 or less.)

3 7

At the afternoon session, this committee reported, and after amendment, the following action was taken:

T-1925 VOTED that the proper officers of the University be instructed to express the appreciation of the Board of Trustees to the Trustees of the Hall Estate for their generous proposal to make possible the establishment of the Harvard-Peking Institute for Chinese Studies, and to the representatives of Harvard University for their cooperation;

that the proper officers of the University be authorized to cooperate with, and extend the facilities of the University to, the proposed Harvard-Peking Institute for Chinese Studies, as set forth in the Revised Memorandum of Conference dated September 10, 1925, on the following conditions:

1. That the appointment of all sinologists, visiting professors, and research fellows by Harvard University or by the Institute, for teaching or studying in Peking, be subject to the advice and approval of Peking University;

2. That it be understood and agreed that all activities of the Institute in connection with Peking University shall be subject to the general supervision and control of the University, and that the facilities accorded by the University to the Institute may at any time after six months' notice be withdrawn, provided the Board of Trustees of Peking University decides that further cooperation with the Institute is inconsistent with the character and purpose of the University as expressed in its Charter or detrimental to its best interests;

3. That an agreement satisfactory in detail to the officers of the University for the participation of the University in the administration of the Institute be worked out.

that it is understood that the administrative details involved will be worked out in harmony with the principles adopted and that a committee, to be appointed by the President of the Board of Trustees, be empowered to represent this Board in necessary consultation, and further, that when the committee is satisfied, the officers of the Board are authorized to take any legal steps required.

T-1926 VOTED that if and when the Secretary of the Board of Trustees shall receive word of the concurrence of the Trustees of the Hall Estate and of the representatives of Harvard University, he shall forward copies of these communications to the Mission Boards for their information, and that unless something calling for the further consideration of the matter by the Board shall arise prior to November 1, 1925, then the agreement shall be deemed acceptable and in force.

(After adjournment the President named as the Committee; G. G. Barber, J. L. Barton, F. N. North, G. T. Scott, Van S, Merle Smith.)

Rec'd NOV 3 - 1925

Kindly notify Secretary of any corrections.

Dr Barton

MINUTES OF THE
SPECIAL COMMITTEE ON THE HARVARD-PEKING INSTITUTE.
OF THE
TRUSTEES OF PEKING UNIVERSITY.

OCTOBER 28, 1925 - 11.00 A.M.

150 FIFTH AVENUE - NEW YORK CITY.

Members of the Committee: J. L. Barton, Chairman
G. G. Barber,
F. M. North,
G. T. Scott,
Van S. Merle-Smith.

All the members of the committee were present, and J. H. Lewis and E. M. North.

J. L. Barton was elected Chairman, and led the committee in prayer.

The Secretary reported that he had transmitted the action of the Board of Trustees, T-1925, to Mr. Homer V. Johnson of the Hall Estate, and to Dean George W. Chase of Harvard University, and that it had been suggested by Mr. Johnson that it would be desirable to cover the points made by the Board of Trustees by a modification of the "Revised Memorandum of Conference". The Secretary reported Mr. Johnson's indication on this point that whatever items were agreed to by the Harvard and Peking groups would be satisfactory to him.

The Secretary also reported a conference with Dean Donham with reference to the possible wording of amendment to the "Revised Memorandum". After consideration by the committee, it was

H-P 1939 VOTED that this committee approves the amendment of the "Revised Memorandum of Conference" by the addition of the following clause - "and assignments to the staff there would be made with their approval" - at the end of the sentence reading "All other teaching appointments would be made by the authorities of Peking University" so that this portion of the memorandum would read as follows:

"Western members of the staff, including research Fellows sent out to Peking under the Institute, would be appointed by the President and Fellows of Harvard College as members of the staff or research Fellows of Harvard University. Members of the staff in Cambridge would also be appointed by the Harvard authorities. All other teaching appointments would be made by the authorities of Peking University and assignments to the staff there would be made with their approval. In all instances appointments would be subject to the approval of the Trustees of the Institute."

and

that the paragraph concerning the powers of the Trustees of the Institute to cancel, suspend or modify the arrangements, be modified to read as follows:

"It is understood that the Trustees of the Institute shall have power to cancel or suspend, or, with the approval of the two Universities, modify the arrangements here suggested, in case the work of the Institute cannot be carried on, to the satisfaction of the Trustees, as outlined herein. Such cancellation, suspension, or modification shall require the affirmative vote of a majority of all the Trustees of the Institute. In such a case, the Trustees shall give reasonable notice to the cooperating institutions and shall assume or provide for financial obligations incurred by the cooperating institutions or by the Trustees in carrying out the program approved by the Institute under this plan of cooperation. Each of the two Universities, upon reasonable notice to the Trustees and to the other University, shall have power to cancel or suspend or, with the approval of the Trustees and the other University, modify its own relationship to these arrangements. In such a case, equitable adjustment of outstanding obligations shall be made."

H-P 1940 VOTED that in the judgment of this committee, the addition of these amendments to the "Revised Memorandum of Conference" which forms the basis of agreement between Harvard University, Peking University and the Trustees of the Hall Estate, adequately covers the conditions expressed by the action of the Trustees, T-1925, and that upon information that these modifications are acceptable to Harvard University, the satisfaction of this committee should be presumed, and the officers of the Board should be authorized to proceed with any legal steps required, as provided in the action, T-1925.

The committee adjourned.

ERIC M. NORTH
Secretary.

FEB 13 1926

Kindly notify Secretary of any corrections.

Beaton

COMMITTEE ON INSTRUCTION
TRUSTEES OF PEKING UNIVERSITY.

JANUARY 26, 1926 - 11.00 A. M.

150 FIFTH AVENUE - NEW YORK CITY.

Members of the Committee: *George T. Scott, Chairman
Frank Mason North, Vice-Chairman
Mrs. O. R. Williamson, alternate,
*Mrs. C. K. Roys
*William J. Thompson
Frank D. Gamewell
*Franklin H. Warner

The members whose names are starred above were present; the Secretary was also present.

The Committee examined the papers and held a conference with Miss Mary Louise Coleman of Springfield, Ohio, a candidate for the position of secretary at the University. After interview and discussion, it was

I-1955 VOTED that the Committee on Instruction approved the appointment of Miss Mary Louise Coleman of Springfield, Ohio, as a secretary at Peking University, with the understanding that her probable appointment would be to the Construction Bureau, but that the determination of this would be made by the University authorities in China.

Consideration was given to the papers of Miss Katherine Winton, and she was interviewed by the Committee. After consideration, it was agreed that the Committee was not prepared to appoint Miss Winton, but that Miss Winton, if she desired, could have further conference with Mrs. Roys.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary
of any corrections.

MINUTES OF THE COMMITTEE ON INSTRUCTION

TRUSTEES OF PEKING UNIVERSITY

March 3, 1926 - 2.00 P. M.

150 Fifth Avenue, New York City.

Members of the Committee: *G. T. Scott, Chairman
F. M. North
*F. D. Gamewell
Mrs. C. K. Roys
W. J. Thompson
*F. H. Warner

The members whose names are starred above were present; there were also present Mr. Ma Kiam of the University, and the Secretary.

In accordance with a request from President Stuart, the Committee met with Mr. L. T. Hwang of the University of Toronto, in order to advise President Stuart with reference to Mr. Hwang's suitability for a position in the Department of Chinese Studies.

The impression of the Committee was generally favorable, and it was understood that Mr. Hwang's papers, with the judgment of the Committee, would be sent to President Stuart for his information, and that final action would depend upon word from President Stuart.

ERIC M. NORTH,
Secretary.

DOCUMENT "B"
Trustees Peking University
September 24, 1 9 2 5.

MINUTES OF THE GENERAL FACULTY MEETING: A special meeting of the General Faculty was called on Wednesday afternoon June 3, 1925, there being also present by invitation representatives of other Christian Educational institutions in Peking.

VOTED

that the following statement in English be made tonight to the public, the foreign legations and the press, the Chinese version of this to conform as nearly as possible to the English version.

"The faculty of Yenching University composed of Chinese, American, British and Swiss teachers to give public expression to our profound disquiet at the reported treatment of Chinese in recent events in the International Settlement in Shanghai, which has resulted in the death of several and the wounding of a number of Chinese students. The facts of the incidents of May 30th and the succeeding days, as reported by Reuter's Agency, indicate that we are far from the state of mutual understanding and good will which is the only stable basis of international amity and from the observance of those Christian principles for which Yenching stands. We deeply deplore the shooting of the students and wish to protest aginst what appears to be too great reliance upon violent measures to meet the present disorders. We appeal to the foreign Governments concerned to do everything in their power to facilitate a thorough and impartial inquiry into the whole circumstances of the incidents referred to, with the promise of as much redress as the results of the inquiry may call for.

In the meantime we would urge that all possible conciliatory measures be taken to end the presnet troubles. We appeal to all editors and reporters to use the utmost care in publishing the exact facts and to avoid any expressions that will excite mutual suspicion and illwill.

Regrettable as the incidents are in themselves, they cause us still greater apprehension as a revelation of a grave underlying situation of estrangement and misunderstanding, which it should be the purpose of all who are interested in the future of Chinese foreign relationships to entirely change. It is probably on the foreign side that the heavier responsibility for this lack of understanding rests. It should be their object to remove this by means of a more sympathetic press in closer touch with the movements of Chinese life; by readiness to revise treaties which have long been out of date; and by actively working to put Chinese foreign relations on a basis of mutual good will rather than on the forcible retention of resented privileges. We would appeal to all sections of the foreign community in China to cooperate for the attainment of these objects.

We appreciate the desire of the students of the University to do nothing unworthy of the aims and purposes of our institution, and we are convinced that they are exerting themselves to the utmost

DOCUMENT "B"
Trustess Peking University
September 24, 1 9 2 5.

to work in harmony with these aims. We desire them to set an example of orderly and dignified action, and one which interferes as little as possible with their studies which we consider to be the most important means of fitting them for civic usefulness."

Peking

EXTRACT FROM

MINUTES OF BOARD OF MANAGERS

YENCHING UNIVERSITY

March 6, 1926.

GOVERNMENT REGISTRATION OF THE UNIVERSITY. President Stuart presented the matter of government registration of the University, stating that a committee of which Dr. T. T. Lew was chairman had made a careful study of this matter and had done a great deal of work in preparation for registration should it be decided to register the University with the government. Dr. T. T. Lew made a careful statement of the work done by the committee, with a statement as to reasons why the University should go forward with the registration at once. After very thorough discussion the following resolution was presented by W. B. Pettus:

RESOLVED, That the Board of Managers approve of the registration of the University with the Chinese government and recommend that the President proceed with negotiations with the Chinese authorities to this end, taking no final action till authority is received from the Trustees, and that he inform the Missions and Middle Schools of this action of the Board of Managers and the reasons therefore.

The resolutionwas carried, all voting in the affirmative except Dr. C. H. Fenn, Miss Wood, Mr. Chou and Mrs. T'ang having left before the vote was taken.

NOTE: With the exceptions noted in this minute, the following were present:

J. L. Stuart
C. H. Fenn
Miss Myfanwy Wood
Mrs. H. G. Dildine
Mrs. W. H. Gleysteen
Mrs. T'ang Li Shu Ch'eng
L. C. Porter
W. B. Pettus
T. T. Lew
Y. T. Tsur
Mrs. Alice B. Frame
T. H. Ch'en
J. F. Li
C. F. Chou
Fei Ch'i Hao
Wang Hou Chai
D. W. Edwards
L. O. R. Bevan
C. K. Searles
Carl A. Felt

Peking

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L. O. R. Bevan
C. K. Searles
Carl A. Felt

Extract from the April Issue of the "CHINA REVIEW" 1923, (Page 164)

There is a great deal in Christian institutions which we admire. Much of the missionary activities in China are deserving of the most unstinted praise, particularly the mission schools and hospitals. We do not, however, always agree with some of the methods the missionaries employ in raising funds to carry on their meritorious work in China. An example in point is the way in which they are soliciting funds in this country for a certain missionary school in Peking which they call the Peking University.

In the minds of the American public we fear there is some confusion about this institution. Few know that it has nothing whatever to do with the government Peking University (Pe-ching Ta-hsueh) whose teachers are leaders of the New Culture Movement in China and have by their literary reforms justly made that University famous. Its faculty includes such leaders of Chinese thought as Dr. Tsai Yuan-pei, Dr. Hu Suh, and Dr. Ching Mon-lin, and within its walls such renowned scholars as Dr. John Dewey, Prof. Bertrand Russell, Dr. Paul Monroe, and Prof. Albert Einstein have lectured. Also the students that took part in the recent reform movements in China mostly came from this purely Chinese institution.

A very different institution, however, is the so-called "Peking University". It is a missionary undertaking and a denominational one at that. As it goes about begging for funds, we think the attention of the American public should be drawn to this difference lest they be under the delusion that they are contributing towards the upkeep of a Chinese educational institution, the other Peking University.

We wish this missionary enterprise every success, but somehow we have not been able to work up much enthusiasm over their method of picking up a Chinese student in New York and sending him forth as "Professor of History in Peking University" on a speaking tour to raise funds without taking the trouble of explaining to the public what this "Peking University" is.

We have also our doubts as to the propriety of foreigners adopting the civic name for their institutions. What would be thought of a Chinese school on the Bowery styling itself New York University and going about begging for funds without stating that name? We know, of course, that this will never happen, for the Chinese are not a very enterprising people and missionaries will always be needed in China to educate them out of some of their old fashioned ideas.

NORTH CHINA MISSION OF THE METHODIST EPISCOPAL CHURCH.

December 22, 1924.

Doctor J. L. Stuart, President,
Peking University,
Peking.

Dear Doctor Stuart:

Your communication regarding the change in the name of Peking University was presented to our Finance and Executive Committees. We felt the force of the reasons presented urging the change, and although we would like to have retained the present name if possible, it seemed best to avoid causes of friction and misunderstanding with the Chinese authorities connected with the Government University and others who sympathized with them, so the vote was in favor of making the change to "Yenching". I suppose you will want later on the decision of Bishop Grose in regard to the matter, as that would probably influence the Trustees at home who have to deal with the technicalities of making the change.

With kindest regards, I am,

Yours sincerely,

(Signed) W. T. HOBART.

LONDON MISSIONARY SOCIETY
North China District Committee.

23/12/24.

Dear Dr. Stuart,

I have circularized the Executive of our North China District Committee on the question of the proposed change of the English name of the University, and beg to report that we are unanimously in favour of changing the English name from 'Peking University" to 'Yenching University'.

With kind regards,

Sincerely yours,

(Signed) WYFANTY WOOD.

THE NATIONAL UNIVERSITY OF PEKING

PEKING, CHINA

Nov. 19th, 1924

Office of the Chancellor

Dear Dr. Stuart:

I beg to thank you most heartily for your kind note of November 4th.

About three years ago the Faculty Council of this university passed a resolution asking the Chancellor to present a formal request to the Peking University to consider the advisability of changing its English name. Although the Action was taken three years ago, the Administration has so far hesitated formally to present this request. This was partly due to the eventfulness of this institution during the last years, but chiefly due to the consideration that a formal request regarding this subject might be misinterpreted by your institution and thereby injure the friendly relations long existing between our two sister institutions. Moreover, we have noticed with interest that you have of late added the words "Yenching Ta Hsueh" after the name "Peking University" in all your stationeries, and this has led us to hope that your institution might in the near future drop the old name entirely out of its own voluntary action.

It was the friendly spirit and open-mindedness you had manifested during our last informal conversation regarding this subject that has emboldened me, with your kind permission, to write you this letter and some of the practical inconveniences which have arisen from this confusion in our names and which must have been felt by your institution with equal keenness.

These practical inconveniences have been great and numerous. Mails have constantly been misdelivered and telegrams long delayed. Books and laboratory equipments ordered by this University have been sent to your institution. Foreign visitors have often been misdirected in their calls. This University has tried to adopt various devises to avoid such confusion; first by then by naming it "The National University of Peking." But all this has been of no avail, and confusion and misunderstanding continued to exist.

For instance, an illustrated pamphlet issued by your representatives in America which told of the activities of your institution and which, I believe, contained a photograph of Dr. John Dewey with the inscription to the effect that he was lecturer at the Peking University, -- caused much misunderstanding both among our students in America and among our American friends. Letters were written to us, protesting against what appeared to them an intentional confusion of the activities of our institution with those of yours. Please do not understand that we ever entertained such suspicion, the mere fact of our total silence on that subject shows that neither Chancellor Tsai Yuen-pei new any other member of the administration ever took these protests seriously. And I cite this instance merely to show how far such misunderstanding and confusion has actually been.

Dr. Stuart - 11/19/24

This university, as I have stated, has tried seriously to avoid the confusion by adding the words "Government" and later "National" to its name. But the fact remains that the name "Peking University" is too exact a transcription of the Chinese name of this institution to avoid constant misunderstanding. Any measure, therefore, which your institution may take to improve this situation, will surely be deeply appreciated by all the members of this University.

Allow me, once more, to assure you of friendly spirit which this institution has always cherished towards you and your university.

With kindest regards, I beg to remain,

Most sincerely yours,

Monlin Chiang

Acting Chancellor.

Copy

December 8, 1924

To the Secretaries of the Four Constituent Missions of Peking University:

At a meeting of the Board of Managers held December 6th, 1924, I was instructed to send to the secretary of each of the constituent missions the following actions which were passed without a dissenting voice:

"VOTED:

(a) that it is the sense of this meeting that the time has now come to recommend to the four constituent missions that the English name of Peking University be changed to Yenching University.

(b) that each mission be asked to give consideration to this action and to report to the President of the University as early as practicable whether or not it is ready to accept this change.

(c) if and when all of the four missions have approved this change the secretary of the Board of Managers be asked to transmit this result to the Board of Trustees.

(d) that the president of the University be requested to send an identical letter to each of the missions concerned stating the reasons upon which the above actions were based."

In attempting to explain the reasons leading to the above decision I should first like to make very clear that in my own thought and so far as I know the attitude of all concerned, there has not been the slightest desire to violate the agreement between the two groups out of which the present Peking University was first organized, or any objection to the decision then made regarding the English name in so far as any internal relationships are concerned. Such a proposal would not, in my judgment have ever been made, nor would it have had the slightest encouragement from myself or any of my associates if it were not for considerations which have developed since then, and are of common interest affecting all of us equally and the good name and effectiveness of the institution as representative of Christian missions in this country. The positive reasons may perhaps be summarized under the following three heads:

(1) The fact that the National University of Peking has the Chinese characters for Pei Ching Ta Hsueh results in constant confusion and embarrassment in both institutions as regards mail matter, telegrams and cables, visitors, etc. This is a constant source of irritation to the authorities in the other institution and naturally tends to aggravate the irritation they feel as

described under the second head. It also creates constant practical difficulties for us and in connection with such issues as the Anti-Christian attitude of teachers and students in the other University can result in serious and undeserved criticism of us.

(2) A much more fundamental reason lines in the right of the Chinese Government to this name, and the unfair advantage which as they see it, we have taken of them in claiming it. We ourselves know that our name was selected before there was any Chinese University of this name, and without any intention of such a conflict. This, however, is not apparent to them and ever since coming to Peking I have had evidence that our use of the name is regarded by them and foreign friends of both institutions as undesirable and presumptuous. This feeling is by no means confined to Chinese and foreigners who may be thought of as more or less unfriendly to missionary work, but has been shared during the past few years by an increasing number of our own best friends, and members of our own staff and student body. Evidence of this is constantly being forced upon my attention and can be easily verified by anyone who desires to make further inquiry.

(3) We are all conscious of a growing nationalistic spirit combined with an anti-religious agitation which is being directed at this time especially against the Christian colleges. Any legitimate process by which we can help to make clear our sincere purpose to have such an institution as this one become as truly Chinese as possible, while keeping intact the religious purpose for which it was founded, tends by so much to neutralize such hostility. By making the Chinese name which has already by an irrisistible populartendency become the one generally in use in China the official name also, merely translating the characters for Ta Hsueh into the equivalent word "University" we have the fitting and easy method of identifying the University more closely with Chinese forms and reducing its foreign complexion.

That there are material disadvantages especially as concerns the very necessary financial efforts in America, those of us most affected by the progress of such efforts are keenly conscious. When, however, it becomes a matter of following what seems to be the Christian course we cannot hesitate.

After the missions will have acted on this matter and the Trustees will have had official information from such of the Home that such action has been approved, the Trustees will, if it seems proper to them, present the matter to the secretary of the Regents of the University of the State of New York for legislative action calling for a change in the charter without which no legal change can be made.

I am enclosing a copy of an editorial and of a letter recently received which I have selected as typical evidences of opinion on this question.

J. Leighton Stuart
President.

MAR 12 1925

QUOTATIONS FROM LETTERS FROM PRESIDENT J. L. STUART.

January 2, 1925.

"In a recent communication I sent you a copy of the identical note sent by me on the instruction of the Board of Managers to each of our four constituent missions giving the reason why I had recommended and the Managers had approved that the name of the University be changed from Peking to Yenching. You will be interested to know that the Methodist Mission has formally approved of this change. I have not yet had official action from one or two others, but there is no question of their endorsement. Could you not see to it that this matter is put through whatever process must be observed with the Mission Boards, the Trustees and the Legislature, so that if the change is to be ratified at home this be done with the minimum of delay? It would be a very great advantage if we could start off on our new site with the official right to use our new name. We have never yet issued a catalogue and are delaying one now largely in order that it may record what we hope will hereafter be the name by which we shall be known. As soon as I get the official replies from all four missions I shall forward them to you. Dr. Augustus Downing of Albany told me that he would not recommend this change unless he had evidence that it was acceptable both to the Chinese Government and to the Methodist Board of Missions. The letter from the Acting President of the National University, a copy of which I sent you, ought to be sufficient evidence as to the desires of the former. Bishop Grose will not get back here until some time in March and I shall promptly ask him to write formally on the subject, but I am confident in view of a conversation with him before the matter was proposed to the Managers that he will support the action of his mission."

February 14, 1925.

"Owing to some oversight, neither the Presbyterian nor American Board Missions have confirmed in writing the approval of those missions for the change of the English name of the University. In each case there was never any question, and I have had informal word that the proper action had been taken. I am forwarding herewith the original letters from the Methodist Mission and the L.M.S. and shall do the same with the other two in a few days. These originals are sent as documentary evidence. I assume that a copy of the letter from the Acting Chancellor of the National University of Peking would be satisfactory evidence to Dr. Augustus Downing of Albany as to the attitude of the Chinese Government. I can, of course, send the original and could secure plenty of similar evidence if he wishes it. While there is no occasion for hurrying the legal change of name for use in America, yet it might very much simplify things out here to be able to make official the name that has become so current and is so much preferred."

Rec'd MAR 12 1925

Dr Barton 39

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

Coll 12

PEKING UNIVERSITY

Peking

March 11, 1925.

To the Members of the Executive Committee:

There has come from President Stuart a series of important communications with reference to the name of the University of which I enclose copies for your thoughtful perusal.

It has seemed very desirable that preliminary consideration be given to this by the Executive Committee prior to the Annual Meeting of the Board of Trustees on April 9th. Will you not give this matter most careful consideration in preparation for such a meeting of the Executive Committee? The time of this meeting will be arranged shortly.

You will recollect in this connection that the transliteration of the present official Chinese name of the University is Yenching Ta Hsueh (Yenching University).

Cordially yours,

Eric M. North

Secretary, Peking University

ENCLOSURES.

The Reverend James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

EMN/KJL

Rec'd APR 1 - 1925

Dr Barton +0

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

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PEKING UNIVERSITY

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

March 31, 1925.

EXECUTIVE COMMITTEE

TRUSTEES OF PEKING UNIVERSITY.

In accordance with the action of the Executive Committee on March 26th, I am enclosing herewith the draft of the statement concerning the name of Peking University, with the understanding that after the criticisms of the members of the Executive Committee have been received and the document thus revised, it will be presented to the Trustees for their consideration at the Annual Meeting on April 9th.

Will you, therefore, be so kind as to send me your criticisms of this document as soon as possible? In order to put this in the hands of the Trustees by mail before the meeting, I should appreciate having word from you by Saturday morning, April 4th.

Cordially yours,

Eric M. North

Secretary, Peking University.

The Reverend L. B. Wilson, D.D.
The Reverend A. J. Brown, D.D.
The Reverend James L. Barton, D.D.
The Reverend Frank Mason North, D.D.
The Reverend George T. Scott, D.D.
Mr. Franklin H. Warner.

A STATEMENT CONCERNING THE NAME OF PEKING UNIVERSITY.

From the Executive Committee for the Consideration of the Annual Meeting of the Board of Trustees - April 9, 1925.

The Trustees of Peking University have received through President J. Leighton Stuart the action of the Board of Managers recommending to the four constituent missions "that the English name of Peking University be changed to Yenching University" and the formal notice that two of these missions have concurred in the recommendation and that the other two have taken similar action although the formal notice is not yet at hand.

The grounds for this action appear in President Stuart's communication to the missions and may be summarized as follows:

1. The official Chinese name of the University is Yenching Ta Hsueh (Yenching University).

2. The National University of Peking has the Chinese characters for Pei Ching Ta Hsueh (Peking University) with confusion resulting both in the minds of much of the English speaking public in and out of China, and in many practical matters as mail and cables, a source of irritation to both Universities. "In connection with such issues as the Anti-Christian attitude of teachers and students in the other University it can result in serious and undeserved criticism of us."

3. There is a feeling in China that our use of the name Peking University even though chosen before the other University came into existence is undesirable and presumptuous. This is shared both by the friendly and the unfriendly.

4. The growing nationalistic spirit conbined with anti-religious agitation makes it desirable for the University to make clear its purpose to be as truly Chinese as possible while keeping intact its religious purpose. The change of name will identify the University more closely with Chinese forms and reduce the foreign complexion.

In considering this recommendation, the Trustees desire to make record of the following facts concerning the name of the University. The English name "Peking University" first appears in the corporate title "Trustees of Peking University" secured when the Methodist college was incorporated in the State of New York in 1889. This was nine years before the University now known as the "National University of Peking" was founded. In December, 1915, when the amendments making the University a union institution were added to the charter, the name of the corporation was changed from "Trustees of Peking University" to "Peking University." At that time the confusion between the names of the two Universities had not yet appeared.

The Chinese name of the University "Yenching Ta Hsueh" (Yenching University) was adopted by the Board of Managers and the Board of Trustees in 1919 with the approval of a commission of Chinese scholars. "Yenching" is an ancient name for the city of Peking. As the official Chinese name of the University this has (by transliteration of the first word and translation of the second and third words) naturally come into frequent English use in China to avoid confusion with the Government University. Such usage appears in newspapers, educational association reports, on the letter heads used locally, and in other more incidental ways. The recommendation of the Board of Managers that "Yenching University" be the English name of the University therefore does not involve the adoption of an entirely new name but seeks to make the Chinese name official both in English and Chinese.

The name "Yenching College", as applied to the College of Arts and Sciences for Women in Peking University and so used in the United States, came into usage after the affiliation with the University of the North China Union Woman's College, which took place several months after the name "Yenching Ta Hsueh" was adopted by the Trustees. In Peking at this time the Woman's College was known as "Yenching Nu Tsu Ta Hsueh" (Yenching Woman's College).

With these facts in view the Trustees would point out that neither the Chinese nor English names of the University have been intended to do other than to identify the institution as fully as possible with China and its life. Western names have not been imported and attached to an institution that aims to be fundamentally Chinese. Furthermore, for the confusion resulting from the selection of names, Peking University can hardly be held responsible, as, in respect to time at least, it may be held to have had a prior right to the name. The Trustees, however, recognize that now that the confusion has arisen, priority is far from being the sole consideration and, inasmuch as the choice of the Government of China for the name of its major institution in North China, - a choice which it had every right to make, - has brought about confusion, the Trustees of Peking University seek to remedy the difficulty. Yenching Ta Hsueh is in China to help and not to hinder and its major interest is to contribute, through high ideals of education and the inspiration of the Christian religion, to the advancement of humankind.

The Trustees further desire to express to Dr. Monlin Chiang, Acting Chancellor of the National University of Peking, their appreciation of his forbearance in the matter and their desire that Peking University in no way be confused with the National University.

In considering the proposed change of name, the Trustees have to bear in mind that Peking University has a considerable constituency of American and British friends devoted to it, a large proportion of whom know the University only as "Peking University". As associates, in a real sense, in building up the University, their understanding of the reasons involved in such a change must be secured.

In pursuance of the recommendation of the Board of Managers of December 6, 1924, and the concurrence therewith of the cooperating missions in North China, and with a view to the avoidance of confusion

between the National University of Peking and Peking University, the Trustees, therefore, instruct the officers of the Board gradually to introduce into letter heads and literature, the wider use of the Chinese name of the University and in such a form as "Yenching University at Peking" and to insert from time to time in our literature statements interpreting the use of the Chinese name and the purpose of the University in bringing this into wider currency. The possibility of a change of the legal name of the corporation will be under consideration at a later time.

CHINA UNION UNIVERSITIES
CHRISTIAN UNIVERSITY SHANTUNG CHRISTIAN UNIVERSITY
OF NANKING PEKING UNIVERSITY
CENTRAL OFFICE
156 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY

April 1, 1925

Dr. Eric M. North
156 Fifth Avenue
New York City

My dear Dr. North:

It seems to me that your record of the meeting of the Executive Committee of Peking University on the subject of changing the name of the University is a perfectly fair and informing record.

On the third page, the second line from the top, I believe I would take out the word "gradually." It seems to me that the statement ought to be made very clearly and emphatically at the outset which would gradually lead the constituents and friends to come to the conclusion that Yenching as the name of the University is just as good as Peking.

Very sincerely yours,

James L. Barton

JLB/M

Rec'd APR 6 - 1925

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CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

April 4, 1925.

To the Trustees of Peking University:

President J. Leighton Stuart has sent forward to the Board of Trustees the following action of the Board of Managers, taken at their meeting on December 6, 1924:

VOTED

(a) that it is the sense of this meeting that the time has now come to recommend to the four constituent missions, that the English name of Peking University be changed to Yenching University.

(b) that each mission be asked to give consideration to this action and to report to the President of the University as early as practicable whether or not it is ready to accept this change.

(c) if and when all of the four missions have approved this change, the secretary of the Board of Managers be asked to transmit this result to the Board of Trustees.

(d) that the President of the University be requested to send an identical letter to each of the missions concerned stating the reasons upon which the above actions were based.

President Stuart has also sent the formal record of the favorable action of the London Mission and the Methodist Episcopal Mission and reports that the Presbyterian and American Board Missions have taken favorable action, formal notice of it being now en route.

In order that the matter might have some consideration prior to the Annual Meeting of the Trustees, I sent the papers in the case to the members of the Executive Committee and the Committee considered them at their meeting on March 26th. The matter, therefore, will come before the Annual Meeting with a statement and recommendations from the Executive Committee for consideration.

This statement with the other papers, I am sending to the Trustees prior to the Annual Meeting in order that they may be fully conversant with the matter prior to the meeting.

May I venture to suggest that you read first the communication from President Stuart and then the statement and recommendations of the Executive Committee?

Faithfully yours,
Eric M. North
Secretary.

MEMORANDUM OF AGREEMENT made this day of 1925 between ARTHUR CURTIS JAMES, a resident of the City and State of New York, Party of the First Part, hereinafter called the Donor, AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS, a Massachusetts Corporation, Party of the Second Part, hereinafter called the Board, and Peking University, a New York Corporation, Party of the Third Part, hereinafter called the University.

W I T N E S S E T H:-

WHEREAS: Donor desires to give to the Board the sum of One hundred thousand dollars ($100,000) for the benefit of Peking University, a corporation of the State of New York, the said gift to be subject to certain agreements and conditions, and

WHEREAS the Board and the University desire to accept the said gift upon said conditions,

IT IS MUTUALLY AGREED that the conditions and trusts hereinabove referred to and subject to and upon which the above gift has been given and received are the following:-

FIRST: The Board agrees to accept the said principal sum of One hundred thousand ($100,000) Dollars and to hold the same intact as a permanent fund, and to invest, reinvest and keep invested the said principal sum, in such manner as to earn such income as shall be compatible with safety of investment, it being understood and agreed that the Board shall not be required to invest said principal sum in legal investments for trust funds, and further, in case circumstances should, in its judgment make it desirable, the Board shall have power to turn over to Peking University said principal sum and accumulations if any to be held by it in accordance with the provisions above contained in this paragraph. Said principal sum and accumulations if any, are hereinafter designated as the "Fund".

SECOND: All the income from the Fund shall be paid to Peking University [illegible]

THIRD: It is understood and agreed between the parties hereto that the said income may be used by the Trustees of the University, for the benefit of the University, in such manner as in their discretion they may decide. Said income so paid to the University shall not be treated or considered as a part of the contributions which the said Board is accustomed to make to the University.

FOURTH: In the event that the University, for any reason, is unable to continue its work on account of political conditions in China or otherwise, the Board, or if at that time the Fund has been turned over to the University, the Board of Trustees thereof, may add said income to the Fund or donate the same to some other similar educational work preferably in China, in such manner and in such amounts as the Board or the Board of Trustees of the University, as the case may be, may determine.

FIFTH: As and when the University shall be able to recommence its work, it shall so notify the Board and may again apply the income accruing thereafter as provided in Paragraph "Third", or, if at that time the Board holds the Fund the income thereof accruing thereafter shall again be paid to the University as above provided in Paragraph "Second".

SIXTH: In the event that the University, for any reason is forced permanently to abandon its educational work, the Board of Trustees thereof shall so notify the Board, and if the Board then holds the Fund, its obligation to the University shall thereupon cease and determine, but the Fund shall continue to be held as provided in Paragraph "First" and the income thereof shall be applied to educational work of a similar nature in China; but if such application in the opinion of the Board shall have become inadvisable, then to similar educational work in some other country. If at the time the Board of Trustees of

the University notifies the Board as above provided, the Fund is held by the University, the University forthwith shall pay over the Fund to the Board to be held by it and applied as in this paragraph above provided.

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

By:_____

PEKING UNIVERSITY

By:_____

Kindly notify Secretary of any corrections.

TRUSTEES OF PEKING UNIVERSITY

COMMITTEE ON FINANCE, PROPERTY & INVESTMENT

156 FIFTH AVENUE

JULY 15, 1924 - 4.00 P. M.

Members of the Committee : Chairman: A. J. Stock
*E. A. Evans
*W. P. Schell
E. M. McBrier
Van S. Merle-Smith

Advisory Members: *E. M. North
W. R. Wheeler

The members whose names are starred above were present; the Assistant Secretary was also present.

Mr. Evans raised the question as to the necessity of making provision for transportation between Peking City and the University site. It was

F-1754 VOTED to authorize President Stuart to make such arrangements for transportation as may be necessary for the University administration and the engineers, with the understanding that this may include the purchase of a Ford Sedan, to be charged to Building Operations.

Re-Survey of the New Site.

Mr. Evans raised the question of the necessity of supplying data to the architect which could only be provided by a re-survey of the new site. It was

F-1755 VOTED to authorize the Grounds & Buildings Committee to arrange for the completion of a re-survey of the site, and to have at least two copies sent to this country.

Arrangements with Clyde R. Place.

E. M. North raised the problem of making arrangements with Mr. Place for adequate consultation with Mr. Lund, who is at present in this country. It was

F-1756 VOTED to authorize making such arrangements as would enable Mr. Lund and others to consult freely with Mr. Place over any problems that may arise in the construction of the Heating, Lighting, Water and Sewage Plant.

It was

F-1757 VOTED, in view of the fact that Mr. Lund is travelling to his home in Copenhagen for a vacation and has incurred additional expense in coming by way of New York at the request of President Stuart to consult with the Trustees and Mr. Place, to authorize the Treasurer to make payment to Mr. Lund of such additional cost of his trip to New York over the cost of a round trip from Peking to his home, with the understanding that Mr. Lund will remain in New York until all necessary conferences have been held with him.

Mr. Evans reported the failure of negotiations with the Bankers Trust Company to secure a loan for the purpose of proceeding with the Power Plant. After discussion of various steps that had been taken, and various things that might be done, the meeting adjourned without further action.

L. B. MOSS;
Assistant Secretary.

COMMITTEE ON FINANCE, PROPERTY & INVESTMENT
OF THE
TRUSTEES OF PEKING UNIVERSITY.

SEPTEMBER 24, 1925 - 4.45 P. M.

150 FIFTH AVENUE - NEW YORK CITY.

Members of the Committee: E. A. Evans,
W. P. Schell,
*E. M. McBrier,
*A. J. Stock,
*Van S. Merle-Smith,
*F. H. Warner.

Following the meeting of the Trustees of Peking University, a meeting of the Committee on Finance, Property & Investment was held, at which the members whose names are starred were present. There were also present, President Stuart, Dr. Luce, Mr. Lewis and the Secretary.

RETURN OF T. T. LEW.

President Stuart brought to the attention of the Committee the proposal to have T. T. Lew come to America at once, to assist J. H. Lewis in campaign work. After discussion, it was

F-1936 VOTED to authorize T. T. Lew to come to America to cooperate with the campaign during the coming season.

GIFT OF RESIDENCE BY MRS. T. H. P. SAILER.

Dr. Stuart also reported that Mrs. T. H. P. Sailer desired to give a residence to the University, for the use of her son, and stated the provisions for payment. It was

F-1937 VOTED that the gift of Mrs. Sailer be accepted with much appreciation and that the usual exchange of letters regarding the pledge be followed, and that the construction of the house be authorized.

VISIT OF MR. MURPHY TO PEKING.

Following the report from Mr. Warner that Mr. Murphy had some suggestions for the Gate Houses, and word from the Secretary that the balance of the amount for the Chapel would probably be received by the first day of May and that the architectural plans might well be worked out at once, as it is desired that the Chapel be built prior to the Dedication, the question of Mr. Murphy's going to Peking was brought up. After a discussion of the matter, it was

Committee on Finance, Property & Investment. September 24, 1925.

F-1938 VOTED that Mr. Murphy be urged to go to Peking at once, and that in view of the circumstances, the Secretary be authorized to negotiate with Mr. Murphy, on the understanding that the University will pay US$500. toward his travel expenses with the usual per diem rate on the field, as provided for in tge University's contract.

The meeting adjourned.

ERIC M. NORTH
Secretary.

Committee on Finance, Property & Investment. September 24, 1925.

F-1938 VOTED that Mr. Murphy be urged to go to Peking at once, and that in view of the circumstances, the Secretary be authorized to negotiate with Mr. Murphy, on the understanding that the University will pay US$500. toward his travel expenses with the usual per diem rate on the field, as provided for in tge University's contract.

The meeting adjourned.

ERIC M. NORTH
Secretary.

Rec'd NOV 25 1925

Dr Barton 47

Kindly notify Secretary of any corrections.

COMMITTEE ON FINANCE, PROPERTY & INVESTMENT
OF THE
TRUSTEES OF PEKING UNIVERSITY

NOVEMBER 13, 1925 - 3.30 P. M.

Members of the Committee: *E. A. Evans, Chairman
W. P. Schell
E. M. McBrier
A. J. Stock
*Van S. Merle-Smith
*F. H. Warner

The members of the Committee whose names are starred above were present; J.H. Lewis was also present. Due to illness, the Secretary was unable to be present.

Messrs. Evans, Merle-Smith and Warner, for the Committee on Finance, Property & Investment, agreed as follows:

"Referring to Mr. Gibb's letter of September 25th in which Mr. Lund desires an adjustment of contract expiring December 31, 1925, we feel that the Trustees cannot judge of the merits of his demand and that the matter should be referred to the Grounds & Buildings Committee for recommendations as to any adjustment necessary to satisfy Messrs. Lund, Gernow & Company's demands. The Committee on Finance, Property & Investment feels that Messrs. Lund, Gernow & Company should stand by their contract and be paid according to the contract for work completed December 31, 1925. We have no way of knowing what work is in the course of completion and still unpaid for.

"We feel that Mr. Lund would best consult with the Grounds & Buildings Committee in all matters regarding his work and have the Grounds & Buildings Committee refer their recommendations to the Committee on Finance, Property & Investment for approval as they have all the facts in the case and should be able to give him a fair deal."

F. H. WARNER
President, Board of
Trustees.

Rec'd DEC 7 1925

Dr Barton 48

Kindly notify Secretary of any corrections.

COMMITTEE ON FINANCE, PROPERTY & INVESTMENT
TRUSTEES OF PEKING UNIVERSITY.

December 3, 1925 - 3.30 P. M.

150 Fifth Avenue, New York City.

Members of the Committee: *E. A. Evans, W. P. Schell, *E. M. McBrier, Van S. Merle-Smith, A. J. Stock, *F. H. Warner

The members whose names are starred above were present; there were also present, H. W. Luce, J. H. Lewis and the Secretary.

Prayer was offered by Dr. Luce.

Much pleasure was expressed at the success of Dr. Luce's operation and convalescence and the hope that steady return of full strength, in the course of the winter, would ensue.

DATE OF DEDICATION.

J. H. Lewis presented the matter of the date of the dedication of the new plant, reporting inquiry from President Stuart with the suggestion that the time be in October, rather than in September.

F-1939 VOTED that we advise the Board of Managers that the dedication be held in the fall of 1926.

PROGRAM OF DR. LUCE'S WORK.

After discussion of the program of campaign for the next ten months and beyond, it was

F-1940 VOTED that it is the judgment of the Committee that Dr. Luce should go to California for rest and incidental campaign work at least until the spring, and that the determination of whether he should then return to China or come east for campaign work should be deferred for later consideration.

After consideration of the immediate financial requirements, the Committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary
of any corrections.

MINUTES OF THE COMMITTEE ON FINANCE,
PROPERTY & INVESTMENT OF THE TRUSTEES
OF PEKING UNIVERSITY.

150 FIFTH AVENUE - NEW YORK CITY.

12.30 P. M. - DECEMBER 30, 1925.

Members of the Committee: *Ernest A. Evans Van Santvoord Merle-Smith
*William P. Schell Arthur J. Stock
*Edwin M. McBrier *Franklin H. Warner

The members whose names are starred above were present as was also F. D. Gamewell, by invitation, J. H. Lewis and the Secretary.

Prayer was offered by F. D. Gamewell.

The minutes of the meeting of December 3, 1925, were approved as distributed.

PRIVATE SECRETARY FOR CONSTRUCTION BUREAU

The Secretary reported a cablegram from Peking under date of November 19th, followed by supplementary cablegrams, requesting the appointment of a secretary to the Construction Bureau on a three-year term. It was noted that the Construction Bureau was at the present time without a secretary and that heavy work for the next year was to be expected.

F-1943 VOTED that the appointment be authorized on the understanding that the secretary is appointed as a secretary to the University, to be assigned to the Construction Bureau for such period as may be necessary and that the costs be charged to the Building Operations so long as the service there is necessary, and that thereafter the costs be charged to the Current Budget of the University.

STATUS OF AGREEMENT RE CITY SITE.

The Secretary reported information of the action of a sub-committee of the Executive Committee of the Board of Foreign Missions of the Methodist Episcopal Church upon the proposed agreement with reference to the balance due upon the sale of the City Site and read extracts from a letter from Mr. O. J. Krause to the Treasurer of the Board of Foreign Missions of the Methodist Episcopal Church under date of November 24, 1925, which presented different proposals for settlement, chiefly with reference to the provisions for the payment of rent of residences during the period the University remains on the site. After consideration, it was agreed that further word from President Stuart should be awaited and that Messrs. Warner and E. M. North, on receipt of such word, should carry on further negotiations with the Methodist Board and report back to the Committee on Finance, Property & Investment.

FINANCIAL SITUATION RE PLANT CONSTRUCTION

The Assistant Treasurer presented the following memorandum of the financial situation of the Plant Funds on the basis of the present Balance Sheet.

BALANCES AND DEFICITS

Deficit - Heat, Light, Water & Sewage	$ 47,389.22	Balance on Buildings and Residences	$ 8,606.12
Due from Yenching Committee	8,645.92	Anonymous #115	50,000.00
Securities	12,163.00		
Cash	23,407.98	Bank Loans	58,000.00
	$118,606.12		$118,606.12

Bank Loan Statement -	
Borrowed for Plant	$ 58,000.00
" " to cover Campaign Deficits	42,000.00
	$100,000.00

Cash for Plant available from Methodist Board, January 1, 1926, $25,000.00.

The Assistant Treasurer stated that because of the limitations of the bank balances he had advised the field, by cable on December 19, 1925, to withhold drawing until further word could be sent to them.

After discussion of the financial situation, it was

F-1944 VOTED that the Assistant Treasurer be authorized to sell the securities in the Plant Funds Investment Account ($12,163.00 Liberty Loan Bonds) if, as, and when necessary, to maintain the bank balances.

ENDOWMENT FUND INVESTMENTS

J. H. Lewis reported the probable payment of $25,000.00 additional for the Harkness Endowment Fund on January 2, 1926.

F-1945 VOTED that until otherwise ordered, this amount and any other endowment fund cash that may be available for investment be invested in the land contracts received from Mr. F. B. Wallace for the James Wallace Campus Fund.

It was noted that these contracts are secured both by the underlying value of the property and by the distribution of the contracts over a considerable number of purchasers, and that the interest upon contracts is at the rate of six per cent.

F-1946 VOTED to authorize the Treasurer to sell $10,000.00 French Republic External Loan - 7½% - due 1941 and to invest the proceeds in accordance with the preceding action.

The Assistant Treasurer was instructed to use available cash to keep the bank loans as low as possible.

PURCHASE OF PLANT MATERIALS.

F-1947 VOTED that the Assistant Treasurer be authorized to arrange for the purchase of the electric mains, the domestic hot water mains, and the sewage ejectors.

CAMPAIGN PROBLEMS

J. H. Lewis reported on the present program of the campaign and various suggestions were made and discussed.

RESIDENCE PROBLEMS

The Assistant Treasurer presented a schedule of the detailed costs of each residence including the amount assessed for land, walls, sewage, roads and overhead, and indicating the effect of the application against these costs of the funds received or pledged. The tabulation showed the total cost of the residences projected (with 5% added to cover variation in exchange and underestimates) to be Gold $275,192.84 and that the land, walls, sewers, mains, and overhead would amount to Gold $44,002.00, making a total of Gold $319,194.84, toward which there had been received Gold $160,271.74, with pledges not paid amounting to Gold $69,456.00, a total of Gold $229,727.74, indicating that the total amount which was needed to cover the cost of the residences projected and the local improvements was Gold $89,467.10.

F-1948 VOTED that the campaign staff be instructed to secure from the individual donors the amounts necessary to cover the excess costs of the residences.

GYMNASIUM.

F-1949 VOTED that H. K. Murphy be authorized to prepare the working drawings of the Warner Gymnasium in accordance with the preliminary sketches worked out by him in consultation with Mr. Warner.

FORMAL DEDICATION

The Secretary reported a cablegram from Peking, under date of December 24, 1925, as follows: "Formal opening do not think it advisable next autumn".

After discussion, it was agreed that the Secretary should write President Stuart and present the views of the Committee as to the desirability of an early dedication.

After consideration, it was agreed that the following list of items should be taken up by Mr. Murphy in conference with the Grounds & Buildings Committee on his arrival in Peking.

A. Location of - new dormitories, gymnasium, practice school, chapel, President's residence, Department of Agriculture Building, infirmary, Woman's College Music Building, Woman's College Home Economics Building.

B. Acoustics of Buildings.

C. Architecture of - new dormitories, chapel, practice school, infirmary, pavilion on island.

D. Development of Woman's College Academic Quadrangle.

E. Development of Site in general.

The Secretary reported items in Mr. Gibb's letter of November 23,1925, and the minutes of the Grounds & Buildings Committee, and reported progress in the matter of plans for the library stacks.

Authorization was given for a study of the acoustics of the Bashford and Ninde Halls by the Celotex Company.

The meeting adjourned.

ERIC M. NORTH,
Secretary.

COMMITTEE ON FINANCE, PROPERTY & INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

MARCH 10, 1926 - 3.00 P. M.

150 FIFTH AVENUE - NEW YORK CITY

Kindly notify Secretary of any corrections.

Members of the Committee: Chairman: *E. A. Evans E. M. McBrier
Vice " *W. P. Schell *Van S. Merle-Smith
A. J. Stock F. H. Warner

The members whose names are starred above were present; there were also present: H. W. Luce, J. H. Lewis and the Secretary. Excuse was received from F. H. Warner.

The minutes of the meetings of September 24, November 13, and December 30, 1925, were approved as distributed.

ALLOWANCE TO DR. LUCE

F-1956 VOTED that authorization be given for the continuance of the allowance made to Dr. Luce in Action F-1881 (see also the minutes of the Committee on Finance of September 16, 1925 and Action F-1940 of December 3, 1925) from the termination of that action until such time that the Committee on Finance may direct otherwise.

USE OF GIFT OF MRS. ELMHURST (STRAIGHT)

F-1957 VOTED that the gift of Mrs. Leonard Elmhurst of $30,000. now complete, be used to reduce the accumulated deficit on Campaign Expenses and that the Assistant Treasurer be authorized to make the necessary journal entry on the books.

CONTRACT WITH MR. LUND

The Secretary reported communication from Mr. Lund stating that Mr. Lund had accepted the agreement set forth in the minutes of the Board of Trustees action T-1940 and the accompanying letter of the Secretary and that Dr. Stuart had made a further interpretation of the agreement, adding $100. local currency to the salary figure to cover the cost of maintaining the motor transportation.

SETTLEMENT WITH LUND, GERNOW & COMPANY

The Secretary reported that under date of December 11, 1925, Mr. Lund had stated that the commission paid in accordance with the contract with the firm for the final quarter's work had been larger than he had anticipated and that this, together with the $5,000. approved by the Grounds & Buildings Committee, with a reasonable sum as commission for the work in hand, would meet the requirements of Lund, Gernow & Company.

MR. JESSE B. WOLFE

The Secretary reported a cable communication with reference to securing the services of Mr. Jesse B. Wolfe to assist in the construction work and that by the time that arrangements had been worked out here, a cablegram had come from Peking that other arrangements had been made and that it was not necessary to send out Mr. Wolfe.

GRAVES ON THE CAMPUS.

Note was taken of the foreign graves on the campus of the University and it was

F-1958 VOTED that it is the judgment of the Committee on Finance that these graves should be removed by January 1, 1927.

PROGRAM FOR DR. LUCE.

The Committee gave consideration to the campaign situation and the relationship of Dr. Luce to future work.

F-1959 VOTED that J. H. Lewis, H. W. Luce and E. M. North formulate for presentation to the Executive Committee a statement as to the requirements of the University, both immediate and for the near future, with a campaign plan for the next two years; and

that on the basis of this plan, the Committee on Finance recommend that Dr. Luce stay in the United States for the year 1926 for campaign purposes, and

that the Committee on Finance does not express itself beyond the year 1926, as it is its judgment that the Executive Committee or the Board of Trustees should pass upon the broader question of the scope and program of extended campaign operations for the future.

The Committee on Finance extended to Dr. Luce its very warm sympathy in the severe illness of Dr. Luce's son, Sheldon.

PLAN OF SETTLEMENT FOR CITY SITE.

The Secretary reported that a cablegram had been received from President Stuart expressing full approval of the program for adjusting the equities of interest and rent in connection with the occupation of the city site during the present year by the University as expressed in a letter from Mr. O. J. Krause to Dr. Morris W. Ehnes, Treasurer of the Board of Foreign Missions of the Methodist Episcopal Church, under date of November 24, 1925. After going over the matter fully, it was

F-1960 VOTED that the matter be referred to Van S. Merle-Smith and E. M. North with power, to make a final settlement, negotiating as clean cut an agreement as possible with due consideration to the legal phases involved and the interests of all parties concerned.

BASHFORD MEMORIAL STAGE PLAN.

The Secretary presented cabled word from the field stating that unless word to

the contrary were received, they would proceed to alter the rear of the stage and the large lecture room in the north end of the Bashford Memorial Building in accordance with plans providing for a deeper stage, additional dressing rooms and the reduction of the lecture room to two small classrooms. The blue prints were examined and note was taken of the importance of the preservation of the lecture room and of the inadvisability of extended provision for theatricals in a building which is a memorial to a Methodist bishop, and it was

F-1961 VOTED that in view of these considerations, the plan be disapproved with the understanding that a slight deepening of the stage would be permitted.

FINANCIAL SITUATION.

The Secretary presented a memorandum of the financial situation of plant funds which indicated that including anticipated income from the Wallace Fund on April 1, 1926, and payment from the Methodist Board on the Bashford Building, the maximum amount available for building requirements after April 1, 1926, would probably be not in excess of $54,000, not including pledges outstanding and that $190,000. additional in cash was needed to complete the construction now laid out, including grading, roads, extra costs of residences and the library, and that $160,000. further was needed to pay for the bank loans and release funds now tied up by requirements for projects now under way, and that against this latter amount, there was the frozen asset of $97,398.15, remaining due on the city site.

ENDOWMENT INVESTMENTS.

The Assistant Treasurer was authorized to secure independent report upon our endowment investments from the United States Trust Company or other sound financial consultant.

The meeting adjourned.

ERIC M. NORTH,
Secretary.

OCT 15 1926 Rec'd

Dr Barton 51

Kindly notify Secretary of any corrections.

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

September 24, 1926-1.00 P.M.

150 Fifth Avenue, New York City

Members of the Committee:

*E. A. Evans, Chairman
*W. P. Schell, Vice-Chairman
A. J. Stock
*Van S. Merle-Smith
E. M. McBrier
*F. H. Warner, ex officio

The members whose names are starred above were present; there were also present J. H. Lewis, H. W. Luce, and the Secretary.

W. P. Schell led in prayer.

FINANCIAL ARRANGEMENT WITH DR. LUCE

Consideration was given to the financial arrangements to be made with Dr. Luce in view of the action of the Executive Committee of the Trustees, E-2000. Dr. Luce made a statement and withdrew. After discussion it was

F-2006 VOTED that Peking University pay Dr. Luce such sum as will bring his salary in the aggregate, including his salary and allowances from the Presbyterian Board, up to $5,000. annually from April 1, 1926.

It was agreed that the Secretary obtain data from the Presbyterian Board as to the expense and responsibility for the return of Mrs. Luce and of their effects from Peking to the United States and present the facts to the next meeting of the Finance Committee.

FINANCIAL DEVELOPMENTS OF THE SUMMER AND THE PRESENT SITUATION

The Assistant Treasurer reported on the financial problems of the summer and on conversations with the Trustees of the Hall Estate. Consideration was given to the financial requirements of the University and to the problem of financial administration on the field.

F-2007 VOTED that the authorities in Peking be informed that authority is withdrawn for the Treasurer in Peking to draw upon the Treasurer in New York and that hereafter funds will be transmitted by sending (or cabling) drafts to Peking.

The Assistant Treasurer reported cablegrams from Peking indicating that the requirements for October would be for current expense Mex.$27,000; for building operations, Mex.$80,000., - a total of Mex. $107,000. This, with home base requirements, totaled about U.S.$55,000. as follows:

URGENT REQUIREMENTS OF FIELD & HOME BASE

Current		Plant	
October (includos coal)	Mex.$27,000.00	In October	Mex.$80,000.00
November	23,500.00		50,500.00
			Mex $130,500.00
		Or	U.S.$65,250.00

REQUIREMENTS IN NEW YORK

L/C Galloways	2,670.25
October salaries	779.16
November salaries	746.66
Central Office Oct. & Nov.	1,000.00
Interest on notes to be renewed	650.00
Current bills and drafts	1,119.20
	$72,215.27

Estimated Income		
Endowment Income	940.00	
Income from Boards (figure on 2d quarter includes C. M. B.)	6,325.00	
Probable available balances forward	10,000.00	17,265.00
	Needed urgently	$54,950.27

Report was made of campaign efforts to secure additional funds in the emergency.

MORE FREQUENT MEETINGS

F-2008 VOTED that the Finance Committee meet regularly every week at 1-00 P. M. on Thursday, subject to change of time if necessary.

SALE OF ENDOWMENT FUND SECURITIES

In accordance with action T-2004 it was

F-2009 VOTED that the securities to be sold under action T-2004 are

Electric Power Corp. of Germany 1st S. F. 6½ 1950
Great Consol. Elect. Power (Japan) 1st & Gen. 6½ 1950

Attention was given to an analysis of the relation of designated receipts to plant costs as bearing upon funds being sought.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

5-2

Kindly notify Secretary of any corrections.

MINUTES OF THE COMMITTEE ON FINANCE
PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

SEPTEMBER 30, 1926 - 1.00 P.M.

Members of the Committee:

*E. A. Evans, Chairman
W. P. Schell, Vice-Chairman
E. M. McBrier
*Van S. Merle-Smith
A. J. Stock
*F. H. Warner

The Committee met at the office of Mr. Van S. Merle-Smith, 57 William Street, New York City.

The members whose names are starred above were present, as was also the Secretary. For part of the time J. H. Lewis and H. W. Luce were present.

Consideration was given to sundry campaign matters, but action was not taken.

RELEASE OF FUNDS TO FIELD

The Secretary reported that there was still available within the maximum of the borrowing capacity, and funds in hand, or of assured early receipts, $10,000.00 not yet released to the field.

F-2010 VOTED that the Assistant Treasurer be authorized to forward US$10,000.00 to the field for use in the first week in October, and to say that it was hoped that additional amounts could be released at an early date.

ARCHITECT'S BILL

The Secretary presented the bill of H. K. Murphy, architect, for services in connection with drawings of the new lay-out, new bird's-eye and perspective studies of the proposed new dormitories and the Gymnasium and Pagoda. After consideration, it was

F-2011 VOTED that the Secretary be instructed to notify Mr. Murphy that the Committee desired to know his authority for undertaking these items, and that hereafter items of work undertaken by Mr. Murphy should be based on written authorizations.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary
of any corrections.

MINUTES OF THE SPECIAL MEETING
COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

OCTOBER 5, 1926 - 12.00 M.

A special meeting of the Committee on Finance, Property and Investment met at twelve o'clock in the office of Mr. Merle-Smith, 57 William Street, New York City.

There were present, E. A. Evans, Chairman, Franklin H. Warner, Van S. Merle-Smith and Eric M. North.

Mr. Warner presented a communication from Mr. James H. Lewis, Executive Secretary, conveying his resignation. After consideration, the following action was taken:

F-2012 VOTED that with the keenest regret the Committee on Finance, Property and Investment accept the resignation of Mr. James H. Lewis as Executive Secretary under date of September 30, 1926, and express their appreciation of his fine service to the financial interests of the University.

F-2013 VOTED that a month's additional salary be paid to Mr. Lewis.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary
of any corrections.

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Peking Univ

MINUTES OF A JOINT CONFERENCE OF THE MEMBERS OF THE COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT AND THE COMMITTEE ON DEVELOPMENT AND CAPITAL RESOURCES.

OCTOBER 19, 1926 - 3.30 P. M.

150 FIFTH AVENUE - NEW YORK CITY.

There were present, for the Committee on Finance, Mr. E. A. Evans, Dr. W. P. Schell; for the Committee on Development, Mr. George G. Barber, Mr. E. M. McBrier; and the President of the Board, Mr. Franklin H. Warner. There were also present, Mr. Walter E. Chamberlain, Head of the Department of Agriculture, and the Secretary.

The meeting was continued from a preliminary conference held a few days before on the program and needs of the Department of Agriculture. Correspondence from President Stuart concerning the policy of the Department, giving consideration to the question as to whether it was desirable to enlarge the Department into a College of Agriculture, or to shape other less extended plans for it, together with Mr. Chamberlain's comments upon these letters, was noted and discussed. It was felt that the policy of an effective School of Agriculture in North China was sound, but that it was undesirable at the present time to commit the University to the development of such a program, both because of the needs of the University for funds for its regular work, and because of the conferences now going on in China with reference to the coordination of the programs of the colleges.

Mr. Chamberlain presented a program indicating the amount which he felt he should try to raise during this, his furlough, year (See document appended). The committees felt it unwise to fix a particular sum as an objective to be sought, but thought that it was worth while for Mr. Chamberlain to endeavor to develop some special contacts, either new to the University, or among persons known to the University, but not now contributing to it, with a view to securing such sums as he could for the work of the Department of Agriculture, under whatever plan might develop.

It was therefore agreed that the conference felt that Mr. Chamberlain's program for the development of the Department was worth while, that it was unwise at the present time to commit the University as to a future program, but that an effort by Mr. Chamberlain to secure funds within the program outlined for the year should be approved.

It was understood that the matter of campaign expenses and procedure would be referred to the Committee on Finance, Property and Investment, as in charge of campaign matters, and that the matter of approval of this plan in behalf of the Trustees would be presented to a meeting of the Trustees or of the Executive Committee.

The conference adjourned.

ERIC M. NORTH,
Secretary.

THE DEPARTMENT OF AGRICULTURE

PEKING UNIVERSITY

What we hope to raise this year

		Salary for 5 years including furlough	
For staff			
Horticulture	Gold $3000. X 5	U.S.$15,000.	
Animal Husbandry	3000. X 5	15,000.	
Animal Disease Control	3000. X 5	15,000.	
Farm management	3000. X 5	15,000.	
Agriculture education	3000. X 5	15,000.	
Assistants - Chinese (10)		30,000.	$105,000.
Equipment			
Laboratory Equipment		10,000.	
Machinery and tools		5,000.	15,000.
Operations			
Agricultural extensions and demonstrations		25,000.	
Scholarships ($2,000. a year)		10,000.	35,000.
			$155,000.
Plant			
Buildings - completion of Dairy Barn	$30,000.		
Greenhouses	10,000.		
Outbuildings, sheds, etc	3,000.		
Library Books	2,500.		45,500.
			$200,500.

What these additional funds will enable us to do

1. Enable Yenching to become a vital factor in the improvement of North China's agriculture through

   (a) Increased cooperation with the missions.
   (b) Meeting the demands for agricultural extension and demonstration.
   (c) Training rural leaders.

2. We can greatly increase the number of agricultural students.

3. Develop a phase of University research which will be an invaluable economic contribution to China's welfare in famine prevention and eventually help to bring about the self-supporting Chinese church.

4. Increase our annual income

   (a) The additional staff in horticulture, and the greenhouses will enable us to develop winter vegetables, nurseries, and landscaping work.

   Estimated increase of annual income — Gold $2,500.

   (b) The development of the dairy will increase our annual income over expenses involved, by — 15,000.

   Gold 17,500.

Note: This sum is approximately twice the income now received from the famine funds.

October 6, 1926.

WALTER E. CHAMBERLAIN.

OCT 30 1926 Rec'd

Kindly notify Secretary of any corrections.

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

150 FIFTH AVENUE - NEW YORK CITY

OCTOBER 20, 1926 - 3.00 P. M.

Members of the Committee: *E. A. Evans, Chairman; W. P. Schell, Vice-Chairman; *F. H. Warner; *E. M. McBrier; A. J. Stock; Van S. Merle-Smith

The members whose names are starred above were present, as was also the Secretary.

The Committee learned with regret of the accident which had befallen Mr. Merle-Smith and the Secretary was requested to convey to Mr. Merle-Smith the sympathy of the Committee.

MINUTES OF PREVIOUS MEETINGS.

The minutes of previous meetings were approved as distributed, as follows:

September 24th, September 30th, October 5th, and October 7th.

EXPENSE OF DR. H. W. LUCE

The Secretary reported word from Dr. Scott of the Presbyterian Board advising that in the event of Dr. Luce's withdrawing from the field, the return of his household goods, up to the cost of four cubic tons of freight, would be met by the Presbyterian Board.

The Assistant Treasurer asked for instructions concerning the settlement of Dr. Luce's expenses while in New York City and it was

F-2020 VOTED that in view of the new salary basis adopted for Dr. Luce, and made retroactive from April 1, 1926, the Assistant Treasurer be instructed that expense items for living expenses in New York were chargeable against Dr. Luce's salary and not against travel, for the period beginning April 1, 1926.

REPORT OF THE ARCHITECT.

The Secretary presented the first sections of Mr. Murphy's report on the architectural aspects of his visit to Peking and the blue prints of the new bird's-eye view and lay-out of the dormitories were examined. It was

F-2021 VOTED that the Assistant Treasurer be authorized to pay Mr. Murphy's bill for these two drawings.

Mr. Warner presented a letter from President Stuart with the suggestion that the engineers on the field make the concrete drawings for the Infirmary and the Men's Gymnasium.

F-2022 VOTED that Mr. Warner consult with Mr. Murphy as to the latter's judgment upon Mr. Hildebrand's qualifications.

NEEDS OF THE DEPARTMENT OF AGRICULTURE

The report of the special conference on the needs of the Agricultural Department was presented and after consideration, it was

F-2023 VOTED that these plans be approved and that a budget of not to exceed $2,000. for campaign expenses be authorized, the same to be a first charge against any funds to be secured for the department.

BILL OF MR. R. S. BRITTON.

The Secretary presented a communication and bill from Mr. Britton for photographs sent on for campaign work and after discussion, it was

F-2024 VOTED that the Assistant Treasurer be authorized to pay the bill presented.

FINANCIAL ADMINISTRATION ON THE FIELD

Consideration was given to President Stuart's letter of September 23d with reference to the financial administration in Peking and it was agreed that the Assistant Treasurer should draw up a full plan for carrying on the financial operations between Peking and New York for the examination of the Committee on Finance

ARRANGEMENTS WITH MR. RUBY.

The Secretary presented the matter of the duration of Mr. Ruby's salary allowance in connection with his return, in view of the discontinuance of the Department of Business and took note of Dr. Stuart's request that every effort be made to stand by Mr. Ruby in the period of adjustment. After consideration, it was

F-2025 VOTED that the University provide Mr. Ruby with the full salary, children's allowance, and rent allowance, for six months from the date of his return to the United States, less the income received from his work, and that Mr. Ruby be asked to advise the Committee whether at the end of this period he will be able to carry on without further assistance.

The Committee adjourned

ERIC M. NORTH,
Secretary.

RECEIVED
FOREIGN DEPARTMENT
JAN 20 1927

Dec. 20-1926

Ans.

Kindly notify Secretary of any corrections.

Dr Balton

B.
L.

3-6

MINUTES OF THE JOINT SESSION OF THE

COMMITTEE ON BUDGET AND THE COMMITTEE ON FINANCE

TRUSTEES OF PEKING UNIVERSITY

A joint session of the Committee on Budget and the Committee on Finance, Property and Investment was held on December 20, 1926, at 9.30 A. M., at 150 Fifth Avenue, New York City.

There were present: E. A. Evans, W. P. Schell, E. M. McBrier, and G. T. Scott and the Secretary.

BUDGET FOR 1926-27

The Secretary reported that according to the action of the Trustees, July 7, 1926, (E-1998) he had notified the field of the limits of income that the Trustees were able to provide for the Current Budget, and that there was then in hand a Revised Field Budget indicating the cuts which had been made, and that in indicating the amounts available for the Revised Budget for 1926-27 he preferred to have action by the Committee on Finance and the Committee on Budget jointly, rather than to be alone responsible for the authorization of this budget. The revised budget estimate in total and the estimated income available to meet it is as follows:

REVISED BUDGET ESTIMATE 1926-27

Total Revised Field Budget (omitting special budgets of Agric.; Leather Tanning; Woman's College, etc.; but including Harvard-Orient Inst.)			Mex. $304,625.00
Local Income -	Student Fees	$38,000.00	
	Swiss Committee	500.00	
	Jane Bashford Endowment	1,200.00	
	Woman's College for General Budget	28,600.00	
	L. M. S. Quota	3,000.00	
	Presbyterian Quota	3,000.00	
	Am. Board Rent Tewksbury	1,200.00	
	Expense Political Science, etc.	2,000.00	
			77,500.00
Mex. amount required through Trustees			Mex $227,125.00

Estimated Income Board of Trustees

China Medical Board				Mex. $28,000.00
Harvard-Orient Inst. (est.)				41,630.00
Cooperating Mission Boards:	AB.C.F.M.	US$3,500.00		
	L.M.S.	1,000.00		
	M.E.Bd.	3,500.00		
	Presb. Bd.	3,500.00	US$11,500.00	
Income on General Endowment:				
$151,000. @ 5%		7,550.00		
Income on Restricted Endowment				
Theol. Sc. $137,000. @ 5%		6,850.00		
Income on Hall Est. Endowment				
in hand		25,000.00		
Expected		25,000.00	64,400.00	
Special Income				
P. in P. for S. H. Hsu		$1,800.00		
P. in P. for Leonard Hsu		1,800.00		
A.B.C.F.M. for Bartlett		1,142.00		
Salary T. T. Lew		750.00		
Salary Nash, est.		2,000.00	7,492.00	
			US $83,392.00	
Less Home Administration, est.			5,500.00	
			US $77,692.00	
At estimated rate of 2.05				Mex.$159,678.00
Total estimated income in Mex.				Mex.$229,308.00
Excess of income				Mex. 2,183.00
				Mex.$227,125.00

The Assistant Treasurer indicated that the amount of income on endowment held by the Trustees was conservatively estimated at 5%, and that the actual earning was beyond this rate. He further indicated the grounds for the expectation of US$25,000. from the Hall Estate as income for the first half of 1927 upon the University's endowment and for the estimated income from the Harvard-Orient Institute of Mex. $41,630. (Note; since this meeting, US$15,000. has been received on account of the Harvard-Orient Institute budget).

After consideration, it was

BF-2040 VOTED that the Revised Field Budget of Mex. $304,625.00 be approved with the understanding that the amount to be provided through the Trustees be Mex. $227,125.00, that the disbursements on the field must be held within this present Budget and that the President and the Treasurers be advised of the nature of the estimates as to the income from the Hall Estate and the Harvard-Orient Institute, and be requested to defer expenditures as far as possible, pending the receipt of these funds.

BUDGET FOR 1927-28

With reference to the desire of the field to know upon what basis to estimate the budget for 1927-28, it was

BF-2041 VOTED that the President be advised that the Budget for 1927-28 should be shaped upon the same basis as that of 1926-27, and that there should then be presented a supplementary schedule showing desired additions to the Budget, in the order of their importance, which could then be approved by the Trustees as additions to the Budget, in the degree to which additional funds might seem to justify it.

FINANCIAL SITUATION AND BORROWING IN PEKING

The Assistant Treasurer reported that he had inquired from Peking the total amount of borrowing from local banks and other agencies and persons for the University and the amount of outstanding bills for the Construction Bureau and had received a reply as follows:

> "Without including Mex. $7,000. Southern Residence walls Mex. $13,000, Yen Property, necessary close account Mex. $95,000.00."

It was estimated that the total of Mex. $115,000. asked for would require approximately US$52,000. and that if drafts were sent out to cover this amount they would become due in New York City in February. It was noted that it would be an advantage to free the University from paying high interest rates in China and that it was important to eliminate borrowing on the field.

The Assistant Treasurer further reported the financial situation as follows:

FINANCIAL SITUATION, NOV. 30, 1926.

AND FORECAST

Balances in hand:	Plant Funds	$60,902.33	
	Current General Funds	16,186.67	
	Current Special Section	5,324.84	
	Famine Funds	182.11	
	Campaign Budget	none	
		$82,595.95	
Less Old Campaign Expense Deficit		49,412.64	
Cash in Bank, Nov. 30.			$33,183.31

Broughtforward		$33,183.31
Anticipated income in December and January		
Yenching College Committee	$ 5,000.00	
Hall Estate (on Power Plant)	25,000.00	
M. E. Board on Bashford Building	25,000.00	
Receipts in Dec. to Dec. 21.	3,799.96	
Miscellaneous anticipated income	1,284.50	60,084.46
		$93,267.77
Actual and Expected disbursement as in Dec. and January		
Actual disbursements to Dec. 21	$24,876.34	
Outstanding authorizations and field drafts	22,200.00	
Campaign expense est. (additional)	3,500.00	
Miscellaneous est.(incl. arch.fees etc.)	6,000.00	
Current Budget (est.)	16,125.00	
		72,701.34
Anticipated Balance January 31		$20,566.43
Additional Funds Available on short notice		
Equity in Wallace land contracts (Liquidated Dec. 29)		12,000.00
Harvard-Orient Institute (Note: This was received Dec. 31.)		15,000.00
		$47,566.43
Anticipated income in February		
Hall Estate (on Power Plant)		25,000.00
		$72,566.43
Estimated Disbursements in February		
Campaign Expense	1,500.00	
Current Budget	6,000.00	
Miscellaneous	1,500.00	9,000.00
		$63,566.43
Other Assets to be Collected or Liquified		
Hall Estate (on Power Plant)	25,000.00	
" " (on Budget)	25,000.00	
Harvard-Orient Institute (additional)	6,000.00	
Equity in City Site	97,318.15	153,318.15
		$216,884.58

(Note: The estimates of income above do not include miscellaneous income from campaign activities; between Dec. 21 to Jan. 11, actual receipts of this nature reached $3,000.00.)

The Assistant Treasurer further reported that it was important that orders should be placed now for the stack of the library, amounting approximately to US$16,000. and that the trusses for the Men's Gymnasium should also be ordered, amounting to approximately US$1,500. After consideration, it was

BF-2042 VOTED that the Assistant Treasurer be authorized to send out to Peking drafts sufficient to cover the amounts required on the field to meet the field bank and other loans and outstanding bills as reported, and further, to place the orders for the library stack and trusses, when the receipt of funds warranted.

BF-2043 VOTED that in forwarding the funds for the payment of these accounts, the President and Treasurers and the Director of the Construction Bureau and the Grounds and Building Committee on the field be instructed that these are sent forward on the understanding that the funds will be used solely for the purposes of paying for the obligations stated and that hereafter no commitments should be incurred on the field in the form either of loans, overdrafts, or payments in excess of authorizations duly made under the authority of the Trustees.

CAMPAIGN ITEMS

Consideration was given to campaign matters. Report was made by Mr. Evans upon the program. It was

BF-2044 VOTED that Dr. Luce be asked to outline to the Finance Committee his ideas as to

1. The objectives the University should seek to secure within the next three years and the amounts required (so far as known) to meet these objectives.

2. From exactly what sources should any specific items in the list be sought.

3. Just what would be a systematic outline of campaign procedure

BF-2045 VOTED that Dr. Luce be requested to send, in weekly reports to the office, the following information for the purpose of transfer to office records:

(a) Name of person called upon
(b) Date of call and length of interview
(c) One sentence statement as to the content of the appeal
(d) Result or reaction of person interviewed

The limited time allotted to Seattle, Tacoma, Portland and San Francisco by Dr. Luce was discussed, and it was suggested that these cities should be more thoroughly canvassed.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary of any corrections.

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

OCTOBER 7, 1926 - 1.00 P. M.

Members of the Committee:

*E. A. Evans, Chairman *Van S. Merle-Smith
W. P. Scholl, Vice-Chairman, A. J. Stock
*E. M. McBrier *F. H. Warner

The Committee met at the office of Mr. Van S. Merle-Smith, 57 William Street, New York City. The members whose names are starred above were present; there were also present, H. W. Luce, and the Secretary.

Prayer was offered by F. H. Warner.

FINANCIAL SITUATION

The Secretary reported a telephoned conversation on October 6, 1926 with Mr. H. H. Johnson of the Hall Estate indicating his expectation that checks would be drawn at an early date. After consideration of the methods of meeting the needs of the field, it was

F-2014 VOTED that the Assistant Treasurer be authorized to cable during the month of October up to US$40,000.00 additional, if, when, and to the extent that funds are received.

The Secretary reported cablegrams from Peking under date of October 4th and October 6th, the latter signed by former Premier W. W. Yen, Mr. Pettus, Dean Hung and Dr. Y. T. Tsur, both stating that the Board of Managers strongly recommend the return of President Stuart to assist the Trustees in securing the funds urgently needed, and that the exchange rates were extremely favorable. It was recognized that these messages were sent in ignorance of early expectations of the receipts of funds from the Hall Estate. The Secretary was directed to cable to Peking, stating that favorable developments might make the trip unnecessary.

ACTION OF REPRESENTATIVES OF UNION COLLEGES - Sept. 15, 1926

The Secretary presented the action of a conference of the representatives of five union Christian colleges in China, and stated that Yale-in-China desired to join the group. The action reported was as follows:

"VOTED that the members of this conference recommend to the Boards of Trustees of their respective colleges that Fukien Christian University, Ginling College, Lingnan University, University of Nanking, Peking University, Shantung Christian University, West China Union University and Yenching Woman's College unite through a joint committee representing the Boards of Trustees in a common study of the problems of a cooperative campaign and of coordinated objectives for such a campaign, with a view to being prepared for a cooperative campaign by this group or by a wider group, should that seem advisable, upon securing the results of the efforts of the Council on Higher Education in China, and that immediate attention be given to such understanding between the colleges engaged in active campaign during the present year as may succeed in avoiding conflict in campaign efforts."

After consideration it was

F-2015 VOTED that it is the judgment of the Committee on Finance that Peking University ought to cooperate with this movement and that the Chairman of the Committee be instructed to appoint two representatives upon the proposed committee.

WILL OF THE LATE HENRY S. CHAPMAN

The Secretary presented a photostatic copy of the will of the late Henry S. Chapman of Glen Ridge, New Jersey, in which Peking University appears as one of fourteen residuary legatees.

F-2016 VOTED that the Secretary be instructed to write to the executors and in particular to Dr. Clarence H. Wilson, through whose interest the University was included in this legacy, expressing the appreciation of the University for Mr. Chapman's inclusion of the University in his will, and

That the officers be given such authority to sign under advice of counsel such legal documents as may be required in the settlement of this legacy.

CANCELLATION OF OVERDRAFT IN BANK IN PEKING

The Assistant Treasurer reported that word had been received from Mr. Bliss M. Wiant, Acting Treasurer in Peking (O. J. Krause to J. L. Stuart, 2/16/26, and B. M. Wiant to E. M. North, 6/25/26) to the effect that the Methodist Mission in Peking had paid to the University the amount of $11,475.04, the same being the Mexican balance of the cost of the city site not included within the gold purchase price and that in addition, interest upon this amount to the extent of $333.33 Mex. had been paid to the University. The Assistant Treasurer reported that in accordance with the previous authorization of the Trustees, this principal amount had been carried as overdraft in the bank in Peking, but that on the completion of this payment, he had notified the bank that the authority for this overdraft had been withdrawn.

PURCHASE OF COPPER WIRE

The Secretary reported a cabled request from the field in September for the purchase of 46,000 feet of insulated copper wire.

F-2017 VOTED that the Secretary be authorized to place this order.

ARCHITECT'S BILL

The Secretary presented a report from Mr. Murphy as to the authorizations for the items on his bill, referred to at the meeting of September 30th, and stated that on the strength of the authorizations reported, he had paid $850.00 on account for the new lay-out.

With reference to the other items, it was

F-2018 VOTED that action upon these items be deferred inasmuch as it is felt that the report of Mr. Murphy's visit to Peking should be in hand before these items are completed.

Committee on Finance, Property and Investment

October 7, 1926.

AUDIT OF ACCOUNTS OF CONSTRUCTION BUREAU

The Secretary presented the audit of the accounts of the Construction Bureau by Thomson and Company, chartered accountants, for the period ending May 31, 1926. It was

F-2019 VOTED that this audit be accepted.

CAMPAIGN OFFICE

Consideration was given to the Campaign Office arrangements, and Eric M. North and Henry W. Luce were authorized to make such arrangements as might be necessary to carry on the work efficiently.

ERIC M. NORTH,
Secretary.

NOV 8 - 1926 Rec'd

Dr Barton 38

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

150 FIFTH AVENUE - NEW YORK CITY

OCTOBER 29, 1926 - 3.30 P. M.

Kindly notify Secretary of any corrections.

Members of the Committee: *E. A. Evans, Chairman; W. P. Schell, Vice-Chairman; *F. H. Warner; *E. M. McBrier; A. J. Stock; Van S. Merle-Smith

The members whose names are starred above were present, as were also H.W.Luce and the Secretary.

Prayer was offered by the Secretary.

MINUTES OF PREVIOUS MEETING

The minutes of the meeting of October 20th were read and approved.

DEATH OF MR. JAMES H. LEWIS

Note was taken of the recent death of Mr. James H.Lewis. It was

F-2026 VOTED that the Committee records with great sadness the death of Mr. James H. Lewis, for two years and a half Executive Secretary of the University. The recollection of his many services in the organization of the recent campaigns, his success in securing funds for the University and the affection in which he was held by members of the Committee and the Trustees generally, brings to us all deep regret at his passing. The Secretary is instructed to convey to Mrs.Lewis an expression of the sympathy of the Trustees.

FINANCIAL SITUATION

The Secretary reported a cablegram from Peking urging that as much as possible be sent forward to Peking because of the favorable rates of exchange.

The Secretary reported also that there had been received a check from the Charles M.Hall Educational Fund for $179,500.00, for the purposes stated as follows:

For the general purposes of Peking University	$60,000.00
For the erection of buildings on the property of Peking University, said buildings to be devoted to the staff of the proposed Harvard-Peking Institute	22,000.00
To be used by the local committee of the proposed Harvard-Peking Institute for the development of the art or archeological collections in Peking in which the Institute will be interested or for personal services therefor	6,000.00

(Forwarded) ($ 88,000.00)

Part payment of a total contribution of $166,500. requested in a letter from Eric M.North to Mr.Homer H.Johnson, dated Sept.20,1926, said contribution to apply, in accordance with said letter to the erection of the physical plant at Peking University $ 91,500.00

$179,500.00

The Secretary was instructed to express the profound appreciation of the Trustees to Mr. Davis and Mr. Johnson for this gift and all it means to the University.

F-2027 VOTED that the Assistant Treasurer be authorized to make available to the Peking Treasurer by cable the sum of US$42,000.00, with instructions that this amount is to cover all the needs of the University to December 31, 1926.

INFIRMARY PLANS

Query was raised as to the condition of the Infirmary plans and it was agreed that Mr.Warner should see Mr.Murphy as to the status of these plans.

CAMPAIGN.

Consideration was given to a number of campaign matters, and it was

F-2028 VOTED that the Assistant Treasurer be instructed, either through the staff of the China Union Universities' Central Office or by the use of additional help, to take charge of the matter of the campaign records of the University, particularly as to pledges, payments upon pledges, and in general, the determination and carrying out of a satisfactory system of campaign records.

Consideration of other campaign business was deferred until the next meeting of the Committee which it was agreed should be held on Monday, November 1, 1926, at three o'clock.

The Committee adjourned.

ERIC M. NORTH
Secretary

Kindly notify Secretary of any corrections.

59

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

150 FIFTH AVENUE - NEW YORK CITY

NOVEMBER 1, 1926 - 3.00 P. M.

Members of the Committee: *E.A.Evans, Chairman
W.P.Schell, Vice-Chairman
*F.H.Warner
*E.M.McBrier
A.J.Stock
Van S.Merle-Smith

The members whose names are starred above were present; there were also present H.W.Luce and the Secretary.

Prayer was offered by H.W.Luce.

CAMPAIGN ITEMS.

Consideration was given to the reorganization of the campaign program of the University. For the clearance of indebtedness, for additional dormitories, and additional residences, and for campaign expenses, a rough approximation of US$300,000. was stated as the objective to be sought for at the present time, with the understanding that full analysis of these items, depending in part upon correspondence with Peking, would be prepared.

F-2029 VOTED that E.A.Evans, as Chairman of the Committee on Finance, be requested to undertake the direction of the campaign of the University, securing the cooperation of the Trustees and others in promoting the interests of the University.

F-2030 VOTED that an issue of the "Peking News" be sent out before the first of December, the Director of the campaign to arrange for outside help so far as may be necessary.

Other campaign problems on the docket, including the schedule for Dr.T.T.Lew, were referred to the Director of the campaign, on the understanding that so far as necessary, he would bring items to the Committee for action.

F-2031 VOTED that Action F-2006 with reference to the salary ofDr.H.W.Luce, be modified so that beginning November 1, 1926, his salary in the aggregate, including his salary and allowance from the Board of Foreign Missions of the Presbyterian Church in the U.S.A., shall be $6,000. annually.

F-2032 VOTED that the University provide such an amount beyond the freight allowance made by the Presbyterian Board for the return of Dr.Luce's goods from China as may be necessary.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

DEC 8 - 1926 Rec'd

Kindly notify Secretary of any corrections.

60

Dr Burton

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

NOVEMBER 30, 1926 - 3.00 P. M.

150 FIFTH AVENUE - NEW YORK CITY

Members of the Committee: *E. A. Evans, Chairman; W. P. Schell, Vice "; Van S. Merle-Smith; *E. M. McBrier; *A. J. Stock; F. H. Warner

The members whose names are starred above were present; there was also present the Secretary.

Prayer was offered by the Secretary.

MINUTES OF PREVIOUS MEETINGS

The minutes of the meetings of October 29th and November 1st were approved as distributed.

PAYMENT OF BANK LOANS

The Assistant Treasurer reported that the whole amount of the bank loans outstanding against the Treasurer of the Trustees had been fully paid off the morning after the receipt of the check from the Hall Estate and that there are now no loans outstanding against the University.

GIFT OF MR. AND MRS. E.M. MCBRIER

The Secretary reported the receipt of a letter from Mr. and Mrs. Edwin M. McBrier as follows:

> "You will recall that in April 1925 I had a consultation with you in which I expressed my intention of assuming the cost of one of the buildings of Peking University. I felt that my relation to the building of the University might properly be expressed by such a gift. At that time I inquired what buildings were not provided for. In speaking about different buildings you told me that Recitation Building No. 5, which I was about to select, had been talked over with the McCormick family. You recall I said if they were "sold" on that building I could select another.
>
> "More than a year and a half has passed, and still Building No. 5 is unprovided for. I therefore feel free to say that if it is acceptable to the Committee, Mrs. McBrier and I are ready to assume the financial responsibility of erecting Recitation Hall No. 5, and will provide the necessary $70,000. for same as needed during the year 1927 to 1928. The $10,000. already given is to apply on said building.

"If it can be arranged it would be nice if the corner stone could be laid when we are at Peking next year. This is to be considered as our pledge for this building, same to be known as "McBrier Hall."

F-2033 VOTED that the Committee on Finance accept the gift of Mr. and Mrs. E. M. McBrier for the building to be known as "McBrier Hall" in accordance with their letter of October 30, 1926, with heartiest appreciation of their generosity and the expectation that the building will be for long a witness to the fine interest and service which Mr. and Mrs. McBrier have rendered to the University.

ARRANGEMENTS WITH DR. T. T. LEW

The Secretary reported that in accordance with the invitation given by the Trustees to Dr. T. T. Lew last spring, Dr. Lew has come to the United States and has put himself at the disposal of the Committee on Finance for assistance in campaign work, while at the same time making use of such opportunities as may arise for studying and lecturing. Consideration was given to the arrangements which should be made with Dr. Lew and it was

F-2034 VOTED that the University provide Dr. Lew with $150.00 per month for living expenses while he is assisting the Committee, and that this amount and the travel of Dr. Lew from Peking to New York and return be a charge against the campaign expenses, this arrangement being made with the understanding that Dr. Lew is to be at the call of the Committee for such speaking in behalf of the University as the Committee may arrange.

MR. ROSWELL S. BRITTON

The Secretary reported communications from Mr. Britton indicating that he was in ill health in San Francisco and the Committee instructed the Secretary to wire to Mr. Krick of the Mercantile Trust Company in San Francisco asking him to make such arrangements as might be necessary for the care of Mr. Britton and for having him come to New York as soon as his health permitted.

LOCATION OF WARNER GYMNASIUM

The Committee gave consideration to a suggestion from Dr. Stuart that the location of the Warner Gymnasium be shifted to the southwest corner of the property. The Secretary reported that Mr. Warner, in consultation with Mr. Murphy, had been over the whole matter and concluded that such a change was undesirable.

F-2035 VOTED that the Committee approve the conclusions of Mr. Warner and Mr. Murphy.

INTERIOR DESIGN OF THE INDIRMARY.

The Secretary reported the recommendation of Mr. Warner that Mr. Murphy incorporate his suggestions for a change of the interior of the Infirmary in a drawing which should be sent out to Peking.

F-2036 VOTED that the Committee approve having this drawing made, after the costs thereof have been ascertained, and with the understanding that comments upon it by some competent medical authority will be secured.

RETURN OF MR. T.M. BARKER.

The Secretary reported Dr. Stuart's recommendation that Mr. Barker return to Peking by way of New York, in order to go over fully the situation with reference to the Construction Bureau and other matters related to the interests of the University.

F-2037 VOTED that the Committee approve of Mr. Barker's return by way of New York.

DISBURSEMENTS OF FUNDS TO THE FIELD

The Assistant Treasurer reported that certain designated gifts, not related to the budget, had been closed out against the deficit for 1925-1926, because of the financial situation, but now that the financial situation was relieved, it was his belief that these gifts should be sent out at once as distinctive items, to be carried through clearly on the books for the purposes intended.

F-2038 VOTED that the Assistant Treasurer's recommendation be approved.

F-2039 VOTED that the Committee approve forwarding at once a draft for $10,000. for the current budget for 1926-1927.

CAMPAIGN ITEMS.

Attention was given to campaign items in general discussion.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary
of any corrections.

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

JANUARY 4, 1927.

Members of the Committee:

*E. A. Evans, Chairman
*W. P. Schell, Vice-Chairman
A. J. Stock
*E. M. McBrier
Van S. Merle-Smith
*F. H. Warner

The members whose names are starred above were present; there were also present Dr. T. T. Lew, the Reverend T. M. Barker and the Secretary.

The Committee met at luncheon at 12.30 P. M. on January 4th, at the Chemists' Club and continued its session at 2.00 P. M., at the office of Mr. Henry Killam Murphy, in the Pershing Square Building,

SALE OF SECURITIES

The Assistant Treasurer reported that in accordance with the authorization of the Committee on Finance, F-2009 the following bonds had been sold:

$6,000	Elec. Power Corp. of Germany	1950	6½%	Bought @ 87¾	Sold @ 97¼ - .20
4,000	" " " " "	1950	6½%	" @ 87¾	" @ 97½ - .20
1,000	Great Consolidated Elec. Pr. of Japan	1950	6½%	" @ 86	" @ 93 1/8 - .20

PAYMENTS FROM THE HARVARD-ORIENT INSTITUTE

He further reported that the sum of $10,000. toward the salaries of the staff to be supported under the Harvard-Orient Institute arrangements had been received from Dean W. B. Donham of Harvard University, and in addition, the sum of $5,000. for the purchase of books.

PAYMENTS UPON THE BASFORD MEMORIAL BUILDING

He further reported that in conference with the officers of the Board of Foreign Missions of the Methodist Episcopal Church, a tentative agreement had been reached with reference to the payment of the further amounts on the Bashford Memorial Building fund as follows: That the Board will pay in January, or shortly thereafter, the amount of $25,000. additional to the amounts already paid over, making a total of approximately $136,000., estimated to cover the whole cost of the building, and the balance in the hands of the Board, approximately $35,000. will be held until the building is completed, and should the Board not be prepared at that time to pay over the full balance, it will provide interest at 5% upon this amount, as the surplus of the fund above the cost of the building was intended, in the original plan, to be used as an endowment for the repair and upkeep of the building.

F-2046 VOTED that the Committee on Finance approve the arrangement tentatively agreed to by the Assistant Treasurer.

SETTLEMENT UPON THE CITY SITE PROPERTY

The Assistant Treasurer further reported that owing to the illness of Dr. Ehnes of the Methodist Board and the accident of Mr. Merle-Smith, the negotiations for the settlement of the City Site matter had been unavoidably delayed, but that recent conference had been had with Dr. Ehnes on certain phases of the problem. This was discussed informally, and it was

F-2047 VOTED that in view of the probable illness of Mr. Merle-Smith for some time, the negotiations be put into the hands of the Chairman of the Committee on Finance, E. A. Evans, and the Assistant Treasurer.

ARCHITECTURAL ITEMS

At the continued session at the office of Mr. Murphy, systematic attention was given to the report of Henry Killam Murphy, Architect, on his visit to Peking, from April 7th to May 8th, 1926, as received December 28th, 1926. This report had been previously distributed to the members of the Committee on Finance, and had been also examined by Mr. Barker, who, at the request of the Committee on Finance, was returning from his furlough in Ireland by way of New York, in order to have first-hand contact with the Committee on these matters. With the report there were also submitted drawings of the lay-out and bird's-eye perspective incorporating the recommendations made by Mr. Murphy. The report was taken up seriatim.

The recommendation that the architectural development of the campus back of the line between the easternmost Men's dormitories and the Woman's College buildings be of an informal character rather than of the formal character of the academic group was briefly reviewed and was approved in accordance with the recommendations of the authorities on the field and the architect.

The recommendation that the vista to the west of the Woman's College Administration Building and the Dean's Residence be kept free from buildings as recommended in the architect's report was approved.

It was noted that unless the property to the north of the campus be secured, the future expansion of academic buildings beyond the main group already laid out would have to be south of the vista referred to above. It was felt that the determination of the location of the buildings of the School of Education and the proposed Practice School of the School of Education should be delayed until the program of the School has been more fully determined and the Character of the buildings to be required by it can be more definitely known. It is presumed, however, that this location would be somewhere south of the vista referred to unless the property to the north of the campus can be secured.

The location of the building of the Leather Tannery was considered and while the Committee felt that it was very desirable that the building be erected on separate property at some distance from any part of the campus, it was agreed that pending receipt of information as to whether any building had been located and erected, no action should be taken by the Committee.

Correspondence from President Stuart was reported stating the desire of Governor Chen to locate a residence on the north shore of the lake in accordance with the agreement made at the time of the purchase of the property that some residential facilities should be provided. It was

F-2048 VOTED that the Committee on Finance request President Stuart to inform Governor Chen that it is impossible to accede to his request that space be assigned on the north shore of the lake for a residence as this location has already been assigned to a dormitory development which the University is under the necessity of undertaking at once and that the Committee request President Stuart in conference with Governor Chen to endeavor to find some other location which may be mutually satisfactory to the University and to Governor Chen. The Committee on Finance recognizes with satisfaction the interest which Governor Chen has displayed in the University and regrets that its imperative requirements make it impossible to accede to his suggestion.

Consideration was given to the location of future dormitories for Men. It was agreed that the lay-out of dormitories as shown south of the lake and north of the agricultural field was by no means final and that the lay-out and design of such dormitories as might be located in this area was a matter of re-study in the future. It was also agreed that the next location to be developed for dormitories was the north shore of the lake. With reference to the lay-out of the dormitories on the north shore of the lake, attention was given to the preliminary sketches of the architect and it was agreed that it was desirable that while these buildings might be somewhat simpler than the type of dormitory already erected, the new dormitories should be developed somewhat more ornamentally than appeared in the preliminary sketches, in order that the transition from those already erected to the new type should not be too radical. It was further

F-2049 VOTED that the Committee authorize the preparation of complete working drawings for the dormitories on the north shore of the lake in general accordance with the lay-out and preliminary sketches but subject to the modifications agreed upon in the preceding paragraph.

F-2050 VOTED that in addition to the working drawings there would be authorized the preparation of a perspective (not in colors) to show three of the buildings of the unit in rather more detail than the general perspectives submitted have had.

F-2051 VOTED that in view of the character of the buildings, the work done under the two preceding actions be placed under the paragraph in the contract of January 2, 1924 (fourth paragraph on page 2) by which the payment for the work shall be "equivalent to the costs incurred by the architect on such work (as shown on his accountant's reports) plus an equal amount for profit."

The recommendations of the report as to the location and size of the Chapel were considered, and the relation of the size of the Chapel to the religious policy of the University was briefly reviewed. The location was approved and tentative approval was given to the preliminary sketches with the understanding that they should be carried forward on the basis of a building to cost not to exceed US$50,000. erected in China and on the understanding that these sketches should have the approval of the Wheeler family and the advantage of such consultation with Mr. Barker and Dr. Lew as might be possible. It was further agreed that the Secretary should be authorized, when he is assured that funds are available for going forward with the

building, to instruct the architect to prepare the working drawings.

The proposed location of the Infirmary was noted and approved, as was also the location of the Men's Gymnasium.

It was agreed that the recommendations as to the development of the Woman's College academic quadrangle and the location of the Household Arts Practice House should be referred to the Woman's College Committee.

It was agreed that the proposal for the building of the Department of Agriculture including the matter of location, should be left open as this building is not needed in the immediate future.

The landscaping of the grounds was discussed by the architect and the importance of having these grounds in suitable condition at the time of the dedication in the fall was emphasized by the Committee.

The Committee adjourned to meet January 6, at 1:30 P.M.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary of any corrections.

MINUTES OF THE ADJOURNED MEETING OF THE

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

JANUARY 6, 1927 - 1.30 P. M.

Members of the Committee:

E. A. Evans	*E. M. McBrier
W. P. Schell	A. J. Stock
*F. H. Warner	Van S. Merle-Smith

The members whose names are starred above were present; there were also present, T. M. Barker, H. K. Murphy, at whose office the session was held, and the Secretary.

ARCHITECTURAL ITEMS

Consideration was given to the item of the location and style of the President's house which had been overlooked at the preceding session of the Committee. After consideration, it was agreed that the location was satisfactory and that we authorize the architect to amplify, chiefly by sketch, the suggestions made in the report for the information of the Committee and the field.

The Committee went over extensively with Mr. Murphy and Mr. Barker the criticisms of Mr. Murphy as to the quality of workmanship, the departure from the architect's drawings, the exterior coloring, and similar items. After very thorough consideration it was

F-2052 VOTED that the architect be requested to prepare the following memoranda with reference to corrections and improvements in construction which has been completed:(a) as to items which the architect considers unsatisfactory but which can be corrected, the statements to be accompanied by suggestions as to how the changes are to be made and estimates as to the costs;(b) items that are unsatisfactory, which cannot be fully corrected, but which may be partly improved, the items to be accompanied by suggestions as to how the changes can be made and estimates as to the costs;(c) items which are unsatisfactory and which probably cannot be changed;(d) list of studies and information required from the field to work out items (a) and (b) above.

In connection with item (d) of the above action, it was understood that the Secretary would cable the field asking them to forward at once the drawings called for by paragraph 10 of Mr. Murphy's letter to Dr. Stuart under date of May 10, 1926.

It was

F-2053 VOTED that no deviation should be made in the plans and recommendations approved by the Committee on Finance in New York, and that where the field considered deviations to be imperative, the grounds for such deviation should be forwarded to the Committee on Finance here for review.

Consideration was given to the problem of landscaping the grounds, including not only the lay-out of trees, shrubs, and so forth, but also the location of roads, buildings, ponds, pools and streams. It was

F-2054 VOTED that the landscaping should be planned by a competent Chinese authority and executed under his supervision, it being the desire of the Committee on Finance that the sketches for the lay-out, thus shaped, with explanatory statements be sent to the Committee on Finance for approval and authorization.

The Committee adjourned at 4.30 P. M. to meet the next morning.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary of any corrections.

MINUTES OF THE SECOND SESSION OF THE ADJOURNED
MEETING OF THE COMMITTEE ON FINANCE, TRUSTEES OF PEKING UNIVERSITY

JANUARY 7, 1927 - 10.30 A. M.

150 FIFTH AVENUE - NEW YORK CITY

The Members of the Committee:

*E. A. Evans	*E. M. McBrier
W. P. Schell	A. J. Stock
*F. H. Warner	Van S. Merle-Smith

The members whose names are starred above were present; there were also present Mr. Barker and the Secretary.

The Secretary reported on a conference with Mr. Wheeler on the matter of the Chapel and it was agreed that Mr. Barker should re-open the question of the size of the Chapel and advise us by cable of the field's judgment.

In view of the possible wisdom of a larger chapel and of securing additional funds for it, it was agreed that the Secretary should confer further with Mr. Wheeler about this.

Mr. Warner reported a cablegram from Peking stating that the middle section of the Infirmary was two-fifths completed. It was

F-2055 VOTED that in view of this cablegram the architect be requested to stop work on the re-studies and that Mr. Barker be requested to confer with the architect upon these re-studies and take them out with him to Peking, with the understanding that such changes as are practicable and seem desirable should be made before completing the center section.

It was understood that the payment for the Infirmary plan would be based upon the cost-plus-100% feature of the contract.

Consideration was given to the recommendation of Mr. Murphy concerning the relocation of the bridge and it was agreed that it was better to await the judgment to be expressed in the landscaping lay-out.

It was

F-2056 VOTED that the Construction Bureau be informed that it is the desire of the Committee on Finance that McBrier Hall be erected strictly according to the architectural features of the architect's plans.

The Committee reviewed generally with Mr. Barker the problems of the Construction Bureau and the general administration of the University's finances. The Committee expressed to Mr. Barker their appreciation of his work upon the construction matters and their satisfaction in the results of the conferences which they had had with him.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary of any corrections.

RECEIVED
FOREIGN DEPARTMENT

MAR 17 1927

Ans.

Dr Burton B

MINUTES OF THE COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

FEBRUARY 10, 1927 - 3.15 P.M.

Members of the Committee:

*E. A. Evans
W. P. Schell
*F. H. Warner
A. J. Stock
Van S. Merle-Smith
*E. M. McBrier

The members whose names are starred above were present. Prayer was offered by F. H. Warner.

MINUTES OF PREVIOUS MEETINGS

The minutes of the meetings of the Committee on December 20th, January 4th, January 6th, and January 7th were approved as distributed.

SALE OF SECURITIES

It was reported that $8,000. Missouri Pacific 6% bonds, held by the University were being called on May 1st at 107½% and that there was a balance of $1,900. cash uninvested. Consideration was given to possible reinvestments, and it was

F - 2057 VOTED to sell the $8,000. Missouri Pacific 6% bonds and to buy $13,000. Kansas Oklahoma and Gulf Railway first mortgage 6% due January 1, 1976.

CARE OF SECURITIES

In accordance with a previous request of the Committee, the report from the Assistant Treasurer was presented, stating that the Bankers Trust Company could make arrangements for the safekeeping of securities at a cost of 1/20 of 1% par value of securities and of 1/8 of 1% of par value of mortgages.

FIELD FINANCIAL ITEMS

The Committee examined the report of the auditors of the field accounts. After consideration, it was

F - 2058 VOTED that the Secretary be requested to inquire of the field what is meant by the items for which cash disbursements are made and to inquire whether department heads or department treasurers or representatives pay out money for salaries or other expenses directly or whether the Treasurer pays all bills by check and to express to the Treasurer the belief of the Committee that all bills, salaries, and accounts of whatever description, be paid by check by the Treasurer.

The Committee noted communications from President Stuart with reference to efforts to secure a Treasurer on the field.

OUTSTANDING DEFICITS

The following memorandum was presented from the Assistant Treasurer.

THE OUTSTANDING DEFICITS AND HOW TO MEET THEM

JANUARY 31, 1927.

The Deficits

1. Campaign expense deficit accumulated from past years, As of June 30, 1926		$46,129.34
2. Deficit in Current Expense 1924-25		3,913.08
3. Deficit in Current Expense 1925-6		
On N. Y. Books 1/31/27	$27,209.70	
On Field Books Est.	5,400.00	
		32,609.70
Total Deficits January 31, 1927		$82,652.12

How to Meet Them

1. Apply Hall Estate Income for Jan. 1-June 30, 1926 to item #3		
Income	$30,000.00	
Less ½ Stuart's trip	735.84	
		29,264.16
2. Apply from Harvard-Orient Inst. Grants for books enough to cover purchases of old Chinese Books charged to Current budget for 1925-6 Estimated at say		1,500.00
		$30,764.16
Balance to be met		$51,887.96

3. Meet this balance (1) by raising in Campaign as much as possible
(2) by adopting the recommendations to appear in the Treasurer's report that all undesignated income over 5% from endowments and gifts based on the endowment idea be applied to the reduction of the debt, until it is eliminated. These amounts are annually as follows:

Hall Estate (on $60,000 basis)	$10,000.00
D. W. James Fund	415.00
Hall Estate (old endowment, on basis of earning of July 1 - Dec. 31, 1926.)	502.86
	$10,917.86

The earning will not keep quite as high as this but very nearly this amount could be applied in 1926-7.

F - 2059 VOTED that the recommendations contained in this memorandum be adopted.

The receipt of $75,000. from the Estate of Charles M. Hall, being the final payment on the gift of $166,500. for the power plant was noted.

CAMPAIGN EXPENSE ESTIMATE

The following schedule was submitted.

Memo. #3

CAMPAIGN FINANCING

Campaign Expenses July 1, 1926 to Jan. 31, 1927 (disbursed)		$9,352.64
Estimated Interest on Campaign Expense Deficit July 1, 1926 to Feb. 28, 1927.		780.00
		$10,132.64
Campaign Receipts toward Expense		6,440.00
Net Deficit this year to date		$ 3,692.64
Projected Expense Feb. 1, to June 30, 1927		
Salaries	$3,780.00	
Travel (say)	2,000.00	
Rent	300.00	
Other Items (say)	2,000.00	
		8,080.00
Estimated Interest on Deficit		643.60
Total Forecast to June 30, 1927.		8,723.60
Estimated amount to be covered by June 30, 1927		$ 12,416.24

F - 2060 VOTED that all undesignated receipts secured from the campaign be applied to meeting the campaign expenses for the current year until such expenses are cleared.

F - 2061 VOTED that a copy of this estimate be sent to Dr. Luce with the suggestion that undesignated gifts be secured, if possible, in order to meet this situation.

Consideration was given to various persons who might be secured to assist in the campaign work of the University. No action was taken.

DATE OF DEDICATION

Note was taken of the recommendation of President Stuart that the date of the dedication be in the first week of October, 1927.

F - 2062 VOTED that the Secretary be requested to advise President Stuart that the Committee doubted the advisability of holding the dedication next fall because of the probability that the present situation in China would cause persons, whom the University would wish to have go, to hesitate to make the trip.

President Stuart's letter to the Trustees, conveyed with his letter of January 11th was read by the Committee and judgment was expressed that the letter should be read to the Trustees but not circulated.

ARCHITECT'S BILL

A bill from H. K. Murphy dated January 28, 1927, for work done on the Infirmary plans was presented and approved for payment.

The Committee adjourned to meet the following day.

K. J. LINEHAN
Clerk of Meeting.

Kindly notify Secretary
of any corrections.

MINUTES OF THE ADJOURNED MEETING
COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

FEBRUARY 11, 1927 - 3.00 P. M.

150 FIFTH AVENUE, NEW YORK CITY

Members of the Committee:

*E. A. Evans
W. P. Schell
F. H. Warner
A. J. Stock
Van S. Merle-Smith
*E. M. McBrier

The members whose names are starred above were present, as was also the Secretary.

Consideration was given to the statements from Mr. Gibb and President Stuart with reference to the furnishing of the measured drawings requested by the Committee in its action F-2052. The Secretary was requested to write to the field explaining the reasons for the request of the Committee, as these had not been understood by the field, as indicated by their cablegram.

The Secretary was requested to prepare a statement of the needs of the University.

After consideration of other matters, the Committee adjourned.

ERIC M. NORTH
Secretary.

Kindly notify Secretary
of any corrections.

RECEIVED
FOREIGN DEPARTMENT
MAR 17 1927
Ans.

MINUTES OF THE COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

MARCH 3, 1927 - 2.30 P. M.

150 FIFTH AVENUE - NEW YORK CITY

Members of the Committee: *E. A. Evans, *W. P. Schell, F. H. Warner, *E. M. McBrier, A. J. Stock, Van S. Merle-Smith

The members whose names are starred above were present as was also the Secretary.

Prayer was offered by E. M. North.

FINANCIAL SITUATION

The Secretary reported that he had presented a request to the Trustees of the Hall Estate for information as to the date of the next payments of income.

The Assistant Treasurer presented analyses of the condition of the Plant Funds and of the financial situation and forecast on all accounts up to June 30, 1927, a memorandum of the items which it would be desirable to authorize at the present time, if funds were in hand, and a statement of the needs of the University. (Of these, the financial situation and forecast, and the statement of the needs, schedules #3 and #6, respectively, are attached to these minutes.)

After consideration, it was

F - 2063 VOTED that as soon as it might be practicably arranged, the funds of the Board of Trustees should be kept in three bank accounts, as follows:

(1) for the principal of endowment funds while awaiting investment
(2) for Plant Funds balances
(3) Current Accounts with the understanding that inasmuch as the campaign deficits and part of the present campaign work is for the purpose of securing funds for the new plant of the University, the deficits be floated against the Plant Funds balances.

The Assistant Treasurer reported a cablegram requesting $3,000. for the campus lighting system and for the completion of the Infirmary.

After examination of the Plant Funds balances in the light of the data presented by the Assistant Treasurer, it was

F - 2064 VOTED that word be sent to the field that they were authorized to proceed with the following items:

(a) completion of the Bashford Administration Building at an additional cost of not to exceed $24,010.;
(b) the construction of the north end of the Warner Gymnasium at a total cost of not to exceed $6,000.;

(c) the completion of the Pagoda part of the water tower at a cost not to exceed $7,000.;
(d) work on McBrier Hall to the extent of $5,954.28 (over and above the architect's fees) and to the extent to which funds are made available by Mr. McBrier;
(e) for the campus lighting system, $3,000.

This is with the understanding that the balances of the Harvard-Orient Institute library funds, $5,000. and the Woman's College Science Building Equipment funds, $3,000. are held for the purposes named, and that the funds for the completion of the Infirmary, in accordance with the desire of the field, be provided as rapidly as word from the field indicates that their requirements on other items are cleared and that additional items be authorized as funds are received.

The Secretary reported a cablegram from the field recommending that the seating capacity of the Chapel be kept at 550.

The Secretary reported that communication had been received from the Presbyterian Board (Dr. G. T. Scott to H. W. Luce February 23) stating that the salary being paid at the present time to Dr. Luce would be continued until October 1, 1927.

STATEMENT OF NEEDS

It was agreed that the statement of needs presented by the Assistant Treasurer be approved as a basis of campaign work.

Other information from the field on various items was reported and noted.

ARCHITECT'S BILL

The bill of H. K. Murphy for photographs dated March 2, 1927, was approved.

The meeting adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary
of any corrections.

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

MAY 20, 1927 - 3.00 P.M.

150 FIFTH AVENUE , NEW YORK CITY

Members of the Committee:

*E. A. Evans, Chairman
W. P. Schell, Vice-Chairman
*F. H. Warner
E. M. McBrier
A. J. Stock
Van S. Merle-Smith

The members whose names are starred above were present as was also the Secretary.

Note was taken of local matters in connection with the Estate of Charles M. Hall, and it was

F - 2089 VOTED that conference should be sought with Mr. Merle-Smith.

CAMPAIGN ITEMS

Consideration was given to the financial arrangements for Mr. Nash. It was

F - 2090 VOTED that Mr. Nash be paid a salary of $300. a month beginning May 1st without children's or medical allowances and that of this amount salary at the field rate should be charged to the field budget, the balance to be charged to campaign expense, and that the expenditure both in the field budget and in the campaign expense budget should be covered by sums raised, crediting first the field budget and second the campaign expense budget.

Consideration was given to the provision for Mr. K. A. Wee in connection with his work with Mr. Nash prior to the beginning of Mr. Wee's summer school studies. It was

F - 2091 VOTED that Mr. Wee be given furlough salary during the period of his campaign service, the salary at field rate being charged against the field budget, his travel expense to the United States to be charged against the field budget for 1927-28, his travel expense in connection with campaign to be charged to campaign expense.

The meeting adjourned.

ERIC M. NORTH,
Secretary.

EXTRACT FROM MINUTES OF THE GROUNDS AND BUILDINGS COMMITTEE

MAY 23, 1927

"GB 1202 - The following minute was adopted,

The Committee accepts with regret the medical report recommending Mr. Gibb to take furlough at once.

The members wish to take this opportunity to put on record some expression of their appreciation of Mr. Gibb's service to the University as Director of the Construction Bureau.

Five years ago against his own wishes he was detailed for this work. Since then he has been untiring in his energy and devotion to the building scheme.

His knowledge of the Chinese language and Chinese customs has saved the University unlimited expenditure of time and money. He has come through a most difficult period in the history of Chinese labour without a single untoward incident with the men under his control. During these years he has continually been making purchases of land, conducting other difficult negotiations for the committee, and has been in charge of anywhere from 300 to 1500 workmen.

Apart from labour troubles the military changes in North China had added much to the anxiety and strain. Constant movements of troops, the taking and evacuating of the neighbouring villages and the city of Peking, commandeering of transport facilities by incoming and outgoing armies and sometimes attempts to commandeer our property, have made situations that could only be handled by one who had a unique knowledge of the people and an unshaken determination to carry the work to completion.

On the other hand relations with the neighbouring villages have been extremely friendly, as was witnessed by the public presentation of a magnificent tablet and other similar gifts some weeks ago in appreciation of what he had done to save the inhabitants from the hardship of military occupation.

Nor has he ever lost sight of his missionary vocation in the stress of his work. One feature of the Yenching building programme has been the enforcing of Sunday as a day of rest, a remarkable achievement in North China, and another has been the Sunday evangelistic service for workmen continued without interruption for the past five years. Both are entirely due to him.

Several improvements in the architectural design of the Campus and buildings must also be put to the credit of Mr. Gibb. It was he who suggested and carried out the introduction of the curved Chinese roof instead of the straight roof designed in New York. He was also responsible for the changing of the window frames in the main buildings to Chinese design.

Partly because of his Scottish ancestry, and partly because of the nature of the work, he has carried the burden alone. Not many other men could have accomplished so much in the same time. Still fewer could have done it with as small a budget for overhead expenses, and as little clerical help. No one else amongst us could have retained in the same degree the admiration respect and love of the entire Chinese community in and around the Yenching Campus."

June 2, 1927.

Statement by the President of the Chinese-American Bank of Commerce:

In the spring of 1927, upon the kind invitation of Doctor Stuart, President of Yenching University, I had the pleasure of visiting that college. It has a big campus and splendid construction. All sorts of equipment are adequately furnished; but the things which impressed me most are its completeness of curriculum and efficiency of supervision.

I have always had the conviction that education in China should be undertaken by our own nationals and on our own initiative, and feel much ashamed to find our foreign friends performing the task which it is our duty to do. However, it may be said that while there are so many constructive projects that have to be worked out in slow process during this period of political reorganization that we are facing at present, the place of education may not have been given due attention and adequate consideration. At such a time as this when strong incentive is most needed, we are particularly indebted to our foreign friends for their arduous help and cooperation.

Doctor Stuart has been in China for many, many years and is the principal devotee to the work of this institution, which owes a great part of its present status to his personal interest and effort. In addition to the large number of Chinese on the faculty, quite a number of Chinese friends, who are all noted persons in educational circles, are also invited to help in the administration, like the Vice-President and a few others on the Board of Managers. Doctor Stuart has not infrequently expressed the view that he is willing to turn over the entire administration to Chinese control when the opportune time comes. His unselfish spirit and cosmopolitan attitude as revealed in his speech and action command our respect and admiration.

Even though I am not an expert in education, I am delighted to share the fruitfulness of education in its cultivation of young leaders and feel especially hopeful for the future prospect of such a promising university as Yenching.

(S) Shen Chih-fu

RECEIVED
FOREIGN DEPARTMENT
JUN 24 1927
Ans.

Kindly notify Secretary of any corrections.

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Dr Burton

COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

TRUSTEES OF PEKING UNIVERSITY

June 6, 1927 3.00 P.M.

150 Fifth Avenue, New York City.

Members of the Committee: *E. A. Evans, Chairman; W. P. Schell, Vice-Chairman; *F. H. Warner; *E. M. McBrier; A. J. Stock; Van S. Merle-Smith

The members whose names are starred above were present as was also the Secretary; also, by invitation, Mr. B. A. Garside.

REPORT OF MR. BARKER

The Secretary reported communication from Mr. Barker under date of March 3 and other correspondence from President Stuart under date of February 25, and from Mr. Gibb under dates of February 17, March 17 and April 7 upon the items which the Finance Committee asked Mr. Barker to report upon on his arrival in Peking. Appreciation was expressed for Mr. Barker's care in these matters.

Note was taken of the situation in respect to the President's residence (J.L.S. 2/25/27), the arrangements with Governor Chen (J.L.S. 2/25/27), the seating capacity of the chapel (again J.L.S. 2/25/27), the mechanical installations (Barker 3/3/27).

Note was taken of the report and recommendations concerning Landscaping conveyed in President Stuart's letter of Feb. 25, 1927, Mr. Barker's of Mar. 3, 1927 and Mr. Sohtsu King's report to the Grounds and Buildings Committee dated April 7, 1927. It was

F - 2092 VOTED that the Secretary send a letter of appreciation to Mr. King for his work on this report.

F - 2093 VOTED that this landscaping report be referred to Mr. Murphy for comment.

FINANCIAL ITEMS

The Assistant Treasurer reported that there was approximately $3,000. Endowment Funds available for investment. It was

F - 2094 VOTED to invest this in Chicago and Northwestern 4% Common Stock at the market.

F - 2095 VOTED that the Treasurer or Assistant Treasurer be and hereby is authorized to borrow not to exceed US $25,000. for the current budget in accordance with the provisions of action No. F-2063.

Consideration was given to the amount of important work carried by the Finance Committee and also to the difficulty of securing a larger attendance at meetings, and it was

F - 2096 VOTED to request the Executive Committee to increase the membership of the Finance Committee by five additional members either by direct appointment or by naming alternates for any absent member.

The Committee adjourned to meet at 3 P.M. June 7th.

ERIC M. NORTH
Secretary.

Kindly notify Secretary of any corrections.

MINUTES OF THE ADJOURNED MEETING
COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

JUNE 7, 1927 3.00 P.M.

150 FIFTH AVENUE, NEW YORK, N.Y.

Members of the Committee: *E. A. Evans, Chairman; W. P. Schell, Vice-Chairman; *F. H. Warner; *E. M. McBrier; A. J. Stock; Van S. Merle-Smith

The members whose names are starred above were present as was also the Secretary; also, by invitation, Mr. B. A. Garside.

GROUNDS AND BUILDING ITEMS

Mr. Barker's report that the items in Mr. Murphy's letter of October 5, 1926 to President Stuart had been cleared so far as possible, and the record of these items in the Grounds and Buildings Committee Minutes of February 15, 1927 was noted. It was

F - 2097 VOTED that these items also be checked over with Mr. Gibb on his arrival in New York.

Note was taken of information concerning the problems of the color of the buildings received from Mr. Barker under date of March 3, 1927, Mr. Gibb of February 17, March 17, April 7, 1927, and of Professor Porter's report in behalf of the Color Committee and the actions of the Grounds and Buildings Committee Nos. 1160 to 1180 inclusive.

F - 2098 VOTED to approve the color scheme as reported, subject to comment by Mr. Murphy.

Note was taken of the arrangements of the chapel in Ninde Hall as reported by Mr. Barker March 3, 1927 and the report was approved.

Note was taken of the recommendations for a sloping floor for the stage and for the sloping of the floor of the auditorium in Bashford and the recommendation as to the seats for this building. Doubt was raised as to the wisdom of the sloping floor and the kind of seating provided in view of the question as to whether the seating in this room should not be removable.

F - 2099 VOTED that the Secretary take up with the field further the matter of this floor and of the seats.

Note was taken of the information concerning roads in Mr. Gibb's letter of March 4, 1927 and it was

F - 2100 VOTED that this item be referred to the Committee on Landscaping in conference with the Grounds and Buildings Committee.

Report was also made of information received concerning the wall around the grounds (Gibb 4/7/27), concerning residences (Stuart 3/5/27, 3/9/27) method of contracting (Gibb 2/17/27).

A report was made as to the arrangements for the financing of the telephone system by the issue of bonds and of provisions in the University budget for the liquidation of these bonds for charges made for the use of the telephone, etc. (Stuart 2/14/27, Wiant 2/12/27). The Committee noted that this arrangement had been made before the field had received the statement of the desire of the Trustees to eliminate borrowing upon the field, and it was

F - 2101 VOTED that in view of the lack of sufficient resources the Treasurer of the Board of Managers be instructed to carry out the arrangements for financing the telephone system as they are at present being carried on.

Note was taken of a communication from Mr. Wiant of April 23, 1927 concerning the University's cemetery and the assignment of the Famine Funds capital for this in view of the care of this property by the Department of Agriculture.

F - 2102 VOTED that, inasmuch as the purchase of this land for the cemetery had become necessary, the Treasurer be instructed that the cost of this land should not be charged against the Famine Funds capital for the Department of Agriculture, but it should be charged against the General Land account of the University.

Note was taken of the query raised as to the provision for carrying the rental charge for the Tsaitao Gardens held on long term lease for residential purposes.

F - 2103 VOTED that the rental of Tsaitao Gardens is a current account item and not a plant account item.

Statement concerning architectural changes in McBrier Hall recommended by communication from Mr. Gibb February 25, 1927, were reviewed and it was

F - 2104 VOTED that the changes proposed be approved with the exception of the provision of thirty-six offices in the second floor of McBrier Hall, and that on this matter the Secretary be requested to communicate with the Grounds and Buildings Committee the doubts of the Finance Committee as to the wisdom of providing so many offices.

Mr. Gibb's comments in his letter of February 25th with reference to the canopy over the library door were considered and it was

F - 2105 VOTED that this be referred to Mr. Murphy for further information in explanation.

FINANCIAL ITEMS

F - 2106 VOTED to rescind the action yesterday with reference to investing in Chicago and Northwestern stock.

F - 2107 VOTED to invest the available balance of endowment fund cash in International Paper Company 7% Cumulative Preferred stock.

The Committee adjourned to meet on June 10, at 3 P.M.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary of any corrections.

MINUTES OF THE ADJOURNED MEETING
COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

JUNE 10, 1927 3.00 P. M.

150 FIFTH AVENUE, NEW YORK, N. Y.

Members of the Committee: *E. A. Evans, Chairman; W. P. Schell, Vice-Chairman; *F. H. Warner; *E. M. McBrier; A. J. Stock; Van S. Merle-Smith

The members whose names are starred above were present as was also the Secretary; also, by invitation, Mr. B. A. Garside.

Note was taken of the request of President Stuart that such provision as was necessary be made for the support of Mr. Wee during his studies at Columbia University, and that this expense be charged to current budget for 1927-8 (Stuart 4/13/27). A communication from Mr. Wee making an estimate of his expense was presented, and after consideration it was

F - 2108 VOTED that this tentative budget be taken up with President Stuart the necessary expenses being meanwhile advanced on account.

Consideration was given to campaign matters and it was

F - 2109 VOTED that the Finance Committee express to the Executive Committee its judgment as follows:

> Owing to the growing deficit in campaign expenses and the inability of the present force to interest our constituency in giving new money to our enterprise, it is the best judgment of the Finance Committee that the campaign office should be relieved of the services of Dr. Luce as of July 1, 1927.

BUILDING MATTERS

Note was taken of the delay in receiving from Mr. Murphy the plans for the lake-front dormitories and new studies for the chapel and of the fact that funds for the purchase of Chinese sculptures, which Mr. Murphy is expected to raise, have not be secured.

GENERAL ITEMS

The Secretary reported that at the request of President Stuart he had secured information concerning the qualifications of Captain Swinehart of Korea for the position of Treasurer and had reported them to President Stuart.

The Secretary also reported that arrangements had been made in Peking (Stuart 3/14/27, Wiant 3/16/27) for a continuous auditing of the accounts by a firm of chartered accountants, Thompson and Company, with a view to putting the whole range of accounts on a satisfactory basis, clearing up all unadjusted transactions, and that in accordance with this procedure, several audits had already been received for examination by the New York office.

BUILDING ITEMS

Further note was taken of the recommendations concerning the floor in the Bashford Auditorium as contained in Mr. Gibb's letter of May 6th, and it was

F - 2110 VOTED that the Secretary be requested to cable that no work be done altering the floor of the Auditorium until after consultation with Mr. Gibb in New York.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary of any corrections.

MINUTES OF JOINT MEETING
EXECUTIVE AND FINANCE COMMITTEES
PEKING UNIVERSITY

JUNE 16, 1927 3.00 P.M.

150 FIFTH AVENUE, NEW YORK CITY

Members of the Committees

Executive Committee		Finance Committee	
J. L. Barton	G. A. J. Ross	*E. A. Evans	W. P. Schell
F. D. Gamewell	*G. T. Scott	*E. M. McBrier	*A. J. Stock
*F. M. North	*F. H. Warner	Van S. Merle-Smith	*F. H. Warner

Mr. Warner presided.

The members whose names are starred above were present, also the Secretary.

Prayer was offered by George T. Scott.

Excuses were presented for J. L. Barton, F. D. Gamewell, G. A. J. Ross, W. P. Schell and Van S. Merle-Smith.

The Minutes of the Finance Committee of May 20, 1927 were approved as distributed.

COMMISSION TO VISIT PEKING

Consideration was given to the action of the annual meeting of the Trustees concerning a commission to visit the University in the fall, and it was

Ef - 2111 VOTED that the Secretary be requested to send a cable to President Stuart pointing out the difficulty of securing an adequate number to visit the University in the fall, and to inquire whether President Stuart could suggest some alternative whereby the administration on the field and the Trustees could have opportunity for consultation.

ELECTION OF ASSISTANT SECRETARY AND ASSISTANT TREASURER

Note was taken of the resignation of Eric M. North as Secretary of the Central Office of the China Union Universities and of the election of Mr. B. A. Garside as Acting Secretary by the Supervisory Committee in charge of the Central Office.

EF - 2112 VOTED that Mr. B. A. Garside be elected Assistant Secretary and Assistant Treasurer of Peking University pending arrangements for a permanent appointment to the Central Office.

CAMPAIGN PERSONNEL

The following action of the Finance Committee of June 10, 1927 was reported:

"VOTED that the Finance Committee express to the Executive Committee its judgment as follows:

"Owing to the growing deficit in campaign expenses and the inability of the present force to interest our constituency in giving new money to our enterprise, it is the best judgment of the Finance Committee that the campaign office should be relieved of the services of Dr. Luce as of July 1, 1927"

After extended consideration it was

EF - 2113 VOTED that George T. Scott as a member of the Executive Committee and such other representative or representatives of the Presbyterian Board as he desires, confer with Dr. Luce and report to a meeting of the Executive Committee to be called later.

ENLARGEMENT OF FINANCE COMMITTEE

The request of the Finance Committee for enlargement of its membership (F - 2096) was noted, and after consideration it was

EF - 2114 VOTED that in view of the extended and important business carried on by the Finance Committee, it seems desirable that this committee be enlarged and

That in view of the by-law defining the number of the members of the Finance Committee, the Executive Committee does not have power to increase the membership of the Finance Committee, but

That, pending action by the Board of Trustees, the Executive Committee co-opt four additional members to the Finance Committee, authorizing the committee so constituted to proceed, observing legal restrictions, and

That in event of the absence of a regular member of the Finance Committee any of the coopted members shall serve as alternate with full powers.

EF - 2115 VOTED that George G. Barber, W. R. Wheeler, and E. M. North be added to the Finance Committee in accordance with the preceding action.

EF - 2116 VOTED that the Chairman be authorized to appoint the fourth member.

The Committee adjourned.

ERIC M. NORTH,
Secretary.

Dr. Barton

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FOREIGN DEPARTMENT
JUL 26 1927
Ans.

Kindly notify Secretary of any corrections.

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MINUTES OF THE COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT, TRUSTEES OF PEKING UNIVERSITY

150 FIFTH AVENUE - NEW YORK CITY

JULY 15, 1927 - 12.15 P.M.

Members of the Committee: E. A. Evans, *W. P. Schell, *E. M. McBrier, A. J. Stock, Van S. Merle-Smith, *F. H. Warner

Alternates for any of the above: *G. G. Barber, W. R. Wheeler, *E. M. North

The members whose names are starred above were present; Dr. H. W. Luce was also present for a part of the time.

The committee had before it a communication from Mr. Evans concerning the campaign and conferred with Dr. Luce. After consideration, it was

F - 2117 VOTED that the Finance Committee request the Executive Committee to return to it for further consideration action F - 2109 concerning the relation of Dr. Luce to the campaign.

It was

F - 2118 VOTED that Mr. Barber be requested to confer with Dr. Luce and report to the Finance Committee concerning the problems involved.

The committee adjourned.

ERIC M. NORTH,
Secretary.

Kindly notify Secretary of any corrections.

MINUTES OF JOINT MEETING
EXECUTIVE AND FINANCE COMMITTEE
TRUSTEES OF PEKING UNIVERSITY

JULY 15, 1927 - 2.30 P.M.

150 FIFTH AVENUE - NEW YORK CITY

Members of the Committees:

Executive Committee		Finance Committee	
J. L. Barton	G. A. J. Ross	E. A. Evans	
F. D. Gamewell	G. T. Scott	*E. M. McBrier	*F. H. Warner
*F. M. North	*F. H. Warner	Van S.Merle-Smith	*G.G.Barber (Alt.)
		*W. P. Schell	*E.M.North (")
		A. J. Stock	W. R.Wheeler(")

The members whose names are starred above were present.

Mr. Warner presided.

Prayer was offered by Dr. W. P. Schell.

Minutes of the meetings of the Finance Committee on June 6, 7, and 10, 1927, and of the Joint meeting of the Executive and Finance Committee on June 16, 1927 were approved as distributed.

FINANCIAL SITUATION

Dr. E. M. North presented the field budget for 1927-28 together with a financial statement and forecast as of July 1, 1927. These are attached to the minutes. After discussion it was

EF - 2119 VOTED that the field be instructed to reduce the budget as presented by the amount of U.S. $20,000. or more for the academic year, and U. S. $10,000. or more for the first half of the academic year.

EF - 2120 VOTED that the budget for the first half-year be authorized on the said reduced basis; and that if and when hoped-for funds from the Hall Estate or a like amount from other sources are received, the Executive Committee stands ready to approve the second half-year's budget on this reduced basis.

EF - 2121 VOTED that the Treasurer or Assistant Treasurer be and hereby is authorized to borrow not to exceed U.S. $100,000. for the current budget and other needs.

CAMPAIGN PERSONNEL

The Secretary presented the request of the Finance Committee that the action of the Finance Committee F - 2109, referred to the Executive Committee by the Finance Committee, be now returned to the Finance Committee for further consideration. It was

EF - 2122 VOTED that the Executive Committee return to the Finance Committee for further consideration the judgment expressed in action F - 2109.

REORGANIZATION OF ADMINISTRATION ON FIELD

The Secretary presented the minutes of the annual meeting of the Board of Managers of Yenching University on June 13, 1927. It was

EF - 2123 VOTED that the actions of the Board of Managers in regard to the reorganization of the administration of the University be noted in the record of this meeting and that action be taken at the first future meeting of the full Board of Trustees.

COMMISSION TO VISIT PEKING

The action of the annual meeting of the Trustees on April 14, 1927, concerning a commission to visit the University this autumn, was discussed in the light of recent information from the field particularly the cablegram of July 5, 1927, and it was

EF - 2124 VOTED to postpone for the present plans for sending to Peking a special commission provided for in action T - 2079 of the Board of Trustees.

LIST OF CANDIDATES FOR CERTIFICATES AND DEGREES

Note was made of the action of the Board of Managers on June 13, 1927 in recommending students for the various certificates and diplomas of the University and for the degrees of Bachelor of Arts, Bachelor of Science and Master of Arts. It was

EF - 2125 VOTED that the Executive Committee approves the list of candidates for certificates and diplomas as presented by the Board of Managers at its meeting on June 13, 1927, as follows:

CERTIFICATES OF THE AGRICULTURE SHORT COURSE

Ao Nai Shu
Shih Chia Kan
Lin Yen

CERTIFICATES OF THE LEATHER TANNING SHORT COURSE

Chiang Li Hsiang
Chin Wu Tse
Liu Hsi Ch'eng
Wang Chi Tse
Ch'en Chang Wu
Fu Teh Kuang
Sung Hsi Ming
Hsu Kuei Ch'ang

CERTIFICATES OF THE DEPARTMENT OF EDUCATION SHORT COURSE

Women

Ch'en Chih Pao
T'u Pi Hsien
Liu Yu Chen
Jao Meng Mei
Hsieh Hsien I

CERTIFICATES OF THE DEPARTMENT OF EDUCATION SHORT COURSE (Cont.)

Men

Chiang Tung Ch'en
Chao Chun Lung
Ch'eng Teng Feng
Lin Chao Chi

CERTIFICATES IN THE PREMEDICAL COURSE

Women

Chiang Chao Chu
Feng Hui Hsi
Huang Huai Hsin
Lin Fei Ch'ing
Wang P'ei Wo
T'ang Jun Te
Ho Pi Hui
Ku Yun Yu
Shih Yung Chen

Men

Kuo Ping K'uan
Hsu Ch'en Liang
Yen Ch'un Hui
Chang Ch'ing Nan
Lin Sung
Hsu Su En
Chang Hsun Ta
Hsu Shih Hsun
Wu Chi Wen
Yen Ching Ch'ing

CHINESE STUDIES RESEARCH CERTIFICATES

Tseng Huan Shu
Chang Ming Tzu

VOCATIONAL CERTIFICATE OF LEATHER TANNING

Ma Yu Ch'eng

DEPARTMENT OF EDUCATION CERTIFICATES

Women
Class A.

Hu Hsueh Heng
Chang Chu Ying
Hsu Huan Tzu
Liu Wen Ts'ai
Kuan Mei Jung
Liang Ching Hsun

Men

Yu Lien K'uei
Ting Yu Ch'un
Li Kuan Ju

Men
Class B.

Liu Chih Kuang

VOCATIONAL CERTIFICATE OF BUSINESS TRAINING

Wang Ta En

CANDIDATES FOR THE DEGREE OF BACHELOR OF ARTS

Women

Hsu Huan Tzu
T'ien Kuei Luan
Liang Ching Hsun
Kuan Mei Jung
Liu Wen Ts'ai
Hsu Wan Chun
Chang Chu Ying
Li Yuan Chen
Li Kuan
Hu Hsueh Heng

Li En Fu

Men

Chang Chin Te
Yin Hsi Ch'i
Ch'ing Ju Chi
Wu Ch'i Yu
Ch'iu Yu Lin
Lo Hsueh Lien
Chin Shou Ch'ing
Liu Shou Tz'u
Liu Shih Ch'ang
Yu Ch'eng Tse
Liao Chung Ling
Ting Yu Ch'un
Chao Ch'uang Ch'eng
Lu K'un Ch'i
Yu Wen Ping
Wu Lung Fu
Li Yu P'ei
Wang Tsung Yuan
Hsu Tien Kuei
Yang Hsueh K'un
Liu Hsiao Hsiang
Lung Ch'ien
Huang Ch'ao Fa
Ts'ai Wen Hsi
Lin Lien K'e
Wu Ch'i Cheng
Huang Cheng
Li Kuan Ju
Sun Meng Ta
Liu Hsi Ku
Lin Jui Chieh
Shiang Yun Ch'ang
Chang Ch'eng Sun
Chu Fu Yuan
Chang Tung Ch'en
Liu Ch'eng Chao
Huang Yu T'i
Ch'en Huan Chin
Ting Kuang Wen
Yu Lien K'uei
Kao P'eng Yuan
Chu Ch'ang Ya

Liu I Kuang

CANDIDATES FOR THE DEGREE OF BACHELOR OF SCIENCE

Women

Chang Shun Ying
Hou Yu Mei
Chou Lan Ch'ing
Wu Li Hsun

Men

Wei P'ei Hsiu
Ke Ch'i Lin
Lin Shu Yen
Ma Yu Cheng
Wang Ta En
Ni Hsueh Mao
Wu Ching Huan
Liu Wei En
Liu Chu Kuang
Wu Chu Jen
Lin Sun
Ch'en Hsuan Tun

Yu Ching T'ang

CANDIDATES FOR THE DEGREE OF MASTER OF ARTS

Yang Ch'ang Tung

VACANCIES ON UNIVERSITY STAFF

The Secretary reported that the following members of the university staff had recently returned to America or would be returning within the next few months: E. L. Terman, H. S. Vincent, R. M. Bartlett. It was noted that these withdrawals from the university staff would leave one vacancy in the quota of each of the three following cooperating Boards: Board of Foreign Missions of the Methodist Episcopal Church, Board of Foreign Missions of the Presbyterian Church in the U.S.A., and American Board of Commissioners for Foreign Missions.

PERSONNEL ITEMS

Consideration was given to the question of Mr. J. McGregor Gibb's relation to the N. Y. Office of the University. It was

EF - 2126 VOTED that Mr. F. H. Warner, Mr. E. M. McBrier and Dr. W. P. Schell be appointed as a committee to confer with Mr. Gibb in regard to his service to the University while in America.

The Assistant Treasurer reported that the settlement of Mr. R. S. Britton's travel and expense account showed a debit balance of U.S. $1171.11. It was

EF - 2127 VOTED that the action of the Treasurer in incurring a deficit of U.S. $1171.11 in the settlement of Mr. R. S. Britton's account be ratified and that this amount be charged to the accumulated deficit.

The Secretary presented a letter of resignation from Mr. W. E. Chamberlain, Head of the Department of Agriculture. The Secretary reported that Mr. Chamberlain, who is now in America, was presenting his resignation because of the fact that a Chinese Head of the Department was now available to carry on the work. It was

EF - 2128 VOTED to accept the resignation of Mr. W. E. Chamberlain from the staff of Peking University to become effective on August 31, 1927; and to record the appreciation of the Trustees for the splendid service rendered by Mr. Chamberlain in the development of the Department of Agriculture, and the admirable spirit he has shown in meeting the present situation.

The Secretary presented a letter from Mr. Lawrence M. Mead, in which Mr. Mead stated that he planned to engage in study during the coming year. It was

EF - 2129 VOTED that Mr. Lawrence M. Mead's plans as outlined in his letter of July 9, 1927, be approved, that they be reported to President Stuart, and that the matter of his return to the University in 1928 be left open.

EF - 2130 VOTED that the action of the Executive and Finance Committees EF- 2112 be interpreted as assuming the continuance in office of both

Dr. Eric M. North and Mr. B. A. Garside, and that Mr. B. A. Garside be designated First Assistant Treasurer and Dr. E. M. North Second Assistant Treasurer.

The committee adjourned.

B. A. GARSIDE,
Assistant Secretary.

Enclosure 75A

Kindly notify Secretary of corrections.

REPORT TO THE COMMITTEE ON FINANCE, PROPERTY, AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

Pursuant to resolution F-2118 adopted at meeting of Committee on Finance, Property, and Investment (Trustees of Peking University) held on July 15, 1927, Dr.H.W.Luce and I had a conference on Tuesday morning, July 26, 1927, concerning problems involved.

At the time the resolution was passed, I was not familiar with the details of the difficulties involved, so between July 15, 1927 and July 26, 1927 I read carefully all papers submitted to me by both sides and informed myself from other sources, so that before my conference ~~with Dr.Luce~~ with Dr.Luce, I was fairly well informed as to the real situation. Dr.Luce and I spent more than two hours discussing his relations with the Committee. Dr.Luce spent some time reciting details of criticisms directed at him and interpreting his position. I stated that, in my judgment, the reason for resolution passed at meeting held June 10, 1927 was that the Campaign Committee felt that sufficient funds had not been produced and that to continue the same policy would not produce any more effectively the desired results.

A careful study of the situation proved to me that Dr.Luce was on one side of a high fence and the Campaign Committee on the other, and neither was able to scale the fence or get around it - an impossible situation for any institution.

I believe Dr.Luce is over-wearied and much disturbed in mind and heart. I believe the Committee has not functioned as effectively as it might have, due to the anxious concern of its conscientious and faithful members caused by failure to get adequate results. I think the resolution adopted at meeting held June 10, 1927 was unfortunate and unfair to Dr.Luce and would recommend that it be expunged from the record.

I believe Dr.Luce in his long connection with the University has been of invaluable service in building the Institution to its present position, and I would strongly urge a sympathetic attitude toward Dr.Luce and making use of his enthusiasm toward and interest in the Institution for the benefit of the University.

Dr.Luce is in a disturbed frame of mind and needs a rest; while the Campaign Committee, in my humble judgment, needs time to revamp plans and office matters. I therefore recommend that Dr.Luce be given a vacation of six months from August 15, 1927 on full pay and that during that time the Committee go over its affairs and revamp or reorganize where necessary.

It is understood that Dr.Luce will turn over all papers, reports, documents, etc. in his possession on or before August 15, 1927, and that he will gladly furnish any and all information requested of him by the Committee during his vacation. It is also understood that at the end of his vacation Dr.Luce will confer with the Committee as to his further financial service to the University. An open mind should be maintained by both Dr.Luce and the Committee.

It must be understood that this report covers only Dr.Luce's relation with the Committee on Finance, Property and Investment.

(Initialed) H.W.L. (Signed) George G.Barber

Kindly notify Secretary of any corrections.

MINUTES OF THE SPECIAL COMMITTEE OF THE TRUSTEES OF PEKING UNIVERSITY

150 FIFTH AVENUE - NEW YORK CITY

JULY 18, 1927 - 2.30 P.M.

Members of the Special Committee: *F. H. Warner *W. P. Schell
*E. M. McBrier *E. M. North

The members of the committee were all present.

The Secretary presented the suggestion of President Stuart that Mr. Gibb might serve the University in the New York Office acceptably while at home. Consideration was given to the relation of the University to the Central Office of the China Union Universities and also to administrative work in connection with campaign matters.

The Secretary withdrew for a time, Mr. B. A. Garside was called to the conference by the committee.

Note was taken of the arrangements already made by the Supervisory Committee for the administrative work in the Central Office and of the desirability of maintaining the Central Office. After further consideration, the committee

SP - 2131 VOTED that it is the judgment of the committee that under the present circumstances it would not be practicable to make use of Mr. Gibb's help in the New York Office of the University, and

that the Secretary be requested to inform President Stuart of this by cable in case it should be desired that Mr. Gibb return to China to complete the building season.

The committee adjourned.

ERIC M. NORTH,
Secretary.

MINUTES OF MEETING
COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT

Kindly notify Secretary

TRUSTEES OF PEKING UNIVERSITY

JULY 20, 1927 - 12:30 P. M.

150 FIFTH AVENUE - NEW YORK CITY

Members of Committee:

E. A. Evans
*E. M. McBrier
Van S. Merle-Smith
*W. P. Schell
*F. H. Warner
*G. G. Barber (Alt.)
*E. M. North (Alt.)
W. R. Wheeler (Alt.)

Those whose names are starred above were present, as were also Mr. J. Macgregor Gibb and the Assistant Secretary. Mr. Warner presided.

AUDITORIUM IN BASHFORD ADMINISTRATION HALL

Mr. Gibb reported on the considerations involved in the question of whether the floor in the auditorium of the Bashford Administration Hall should be level or inclined. After discussion it was

F - 2132 VOTED to recommend that the floor of the auditorium in the Bashford Memorial Hall be kept level, and that the stage be raised sufficiently to provide a less obstructed view.

F - 2133 VOTED that the purchase of chairs for the auditorium of the Bashford Administration Hall be postponed, owing to the financial situation; and that the field be earnestly requested to continue using the present temporary equipment for another year.

OFFICES IN SECOND FLOOR OF MCBRIER RECITATION HALL

Consideration was given to the proposal from the field that all of the second floor of McBrier Recitation Hall be used for offices of the staff members. It was

F - 2134 VOTED that the Committee recommends that at least half of the floor space of the second story of McBrier Recitation Hall be made into rooms of classroom size.

CANOPIES OVER LIBRARY DOORWAYS

F - 2135 VOTED that the Committee recommends that for the present the canopies over the doorways of the Library be omitted, pending further conference with Mr. Murphy.

F - 2136 VOTED that the Secretary correspond with the field in regard to the size of the rooms in the proposed Lake Front Dormitories.

MR. NASH'S PLANS FOR NEXT YEAR

There was presented a letter from Mr. Vernon Nash, dated June 28, 1927, asking for permission to spend next year in study. It was

F - 2137 VOTED that subject to the approval of President Stuart, the Committee approves Mr. Vernon Nash's proposal as outlined in his letter of June 28, 1927 that he spend the next year in study. This action is taken on Mr. Nash's written assurance that "I am prepared to assume personal responsibility for the securing of my support in view of the continuance of my salary while in school." It is suggested that the pledges made toward Mr. Nash's support should be filed in the New York Office of the University.

PURCHASE OF MARBLE COLUMNS

The Secretary presented a letter from President Stuart, asking that assistance be given in securing the sum of U.S. $4,000 to complete the purchase of four carved marble columns which would be of great historic and artistic value to the University. It was

F - 2138 VOTED that the Secretary be asked to take up this matter with any organizations or individuals whose interest might be enlisted.

CIRCULATION OF MINUTE IN REGARD TO MR. GIBB

The Chairman presented a minute of the Grounds and Buildings Committee in regard to Mr. Gibb.

F - 2139 VOTED that the minute of the Grounds and Buildings Committee on May 23, 1927 in appreciation of Mr. Gibb's services as Director of the Construction Bureau, be mimeographed and distributed to the members of the Board of Trustees.

RATIFICATION OF ACTION OF TREASURER

F - 2140 VOTED that the Committee hereby ratifies the action of the Treasurer in recommending that the funds on the field be continued on deposit in the Hongkong & Shanghai Banking Corporation, or some other institution of recognized financial strength; and that it records its disapproval of the policy of inviting branch banks or other commercial firms to occupy any of the University buildings on the campus.

The meeting adjourned.

B. A. GARSIDE
Assistant Secretary.

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Dr. Barton.
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Kindly notify Secretary
of any corrections.

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MINUTES OF MEETING
COMMITTEE ON FINANCE, PROPERTY, AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

JULY 26, 1927 - 1:00 p.m.

150 FIFTH AVENUE, NEW YORK CITY

Members of Committee

E. A. Evans	*W. P. Schell	*G. G. Barber (Alt.)
*E. M. McBrier	A. J. Stock	*E. M. North (Alt.)
Van S. Merle-Smith	F. H. Warner	W. R. Wheeler (Alt.)

The members whose names are starred above were present, as was also the Assistant Secretary.

Mr. McBrier presided.

The meeting was opened with prayer by Dr. Schell.

There was presented by Mr. Barber a report on his conference with Dr. Luce, held in accordance with Minute No. F - 2118. After discussion it was

F - 2141 VOTED that Minute No. F - 2109 be expunged from the records.

F - 2142 VOTED that, recognizing Dr. Luce's extended experience with the University, the Finance Committee requests him to outline in writing a constructive plan for the financial campaign during the next two years.

F - 2143 VOTED that the Finance Committee expresses its thanks to Mr. Barber for the service he has rendered, that it receives his report of his conference with Dr. Luce, and that after consideration of the proposals recommended by Mr. Barber it refers these proposals with approval to the Executive Committee for action.

The meeting adjourned.

B. A. GARSIDE
Assistant Secretary

Dr Barton 79

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Ans

Kindly notify Secretary of any corrections.

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L.

MINUTES OF MEETING
COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

September 6, 1927 3 P.M.

150 Fifth Avenue - New York City

Members of Committee:

E. A. Evans	W. P. Schell	G. G. Barber (alt.)
*E. M. McBrier	A. J. Stock	*E. M. North (Alt.)
Van S. Merle-Smith	*F. H. Warner	*W. R. Wheeler (Alt.)

The members whose names are starred above were present as was also the Assistant Secretary. Mr. Warner presided.

The meeting was opened with prayer by Dr. E. M. North.

Reinvestment of Funds

The Assistant Secretary reported briefly on the development of the Peking financial situation during the past two months. It was

F - 2144 VOTED: to approve the action of the Assistant Treasurer in disposing of Peking University's securities amounting to $10,000 in the Adirondack Power and Light Corporation Refunding 6% bonds called for payment September 1, 1927 at 106½ and interest, and the reinvestment of the proceeds in $11,000 Illinois Power and Light 5½% Debentures due 1957 at 96½ and interest.

F - 2145 VOTED: to reinvest in the Lincoln Mortgage and Title Guarantee Company 5½% bonds due 1937 at 100 and interest the proceeds which will accrue from the disposal of the University's $10,000. investment in Southern California Edison Company 6% bonds called for payment October 1st at 105 and interest, together with any other funds in the hands of the Treasurer awaiting investment.

Death of Mr. Walter E. Chamberlain

The Assistant Secretary informed the Committee of the sudden death of Mr. Walter E. Chamberlain on August 27, 1927. It was

F - 2146 VOTED: that the Assistant Secretary be requested to write a letter of sympathy to Mrs. Chamberlain.

Financial Campaign

The Committee gave some time to the consideration of the outline of a suggested two year policy for the financial campaign of Yenching University, as prepared by Dr. H. W. Luce. It was

F - 2147 VOTED: that efforts be made to secure someone for part or whole time service in carrying on the office work of the Peking campaign, the preparation of publicity material and the collection of pledges.

9/6/27

Mr. E. M. McBrier and Dr. E. M. North were appointed as a committee to make investigations and propose nominations.

Proposed return of President Stuart

The Chairman called to the attention of the Committee the letter of Dr. Stuart dated July 15, 1927, which had already been circulated to the Trustees, accompanied by a covering letter written by the President of the Board. After discussion it was

F - 2148 VOTED: to recommend to the Executive Committee that a cable be sent to President Stuart inviting him to come to America at the earliest possible moment, provided conditions in China permitted his leaving the field at this time, in order that he may assist in the financial campaign and may consult with the Trustees on problems of reorganization.

The meeting adjourned.

B.A. GARSIDE
Assistant Secretary

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Ans.

MINUTES OF MEETING
COMMITTEE ON FINANCE, PROPERTY, AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

Kindly notify Secretary of any corrections.

September 23, 1927 - 2:30 P.M.

150 Fifth Avenue - New York City

Members of the Committee:-

E. A. Evans	A. J. Stock	*G. G. Barber
W. P. Schell	Van S. Merle-Smith	*W. R. Wheeler
*E. M. McBrier	*F. H. Warner	*E. M. North

Those whose names are starred were present, as was also the Assistant Secretary.

Mr. Franklin H. Warner, the Chairman, presided. The meeting was opened with prayer by Mr. B. A. Garside.

APPROVAL OF MINUTES

The minutes of the Finance Committee for July 20th, July 26th, and September 6th were approved as distributed.

PROPOSED REINVESTMENT OF FUNDS

There was presented a letter from Harris, Forbes & Company proposing that the Trustees of Peking University take advantage of the present favorable conditions to dispose of their $10,500 of Dutch East Indies 6% bonds and reinvest the proceeds in Free State of Prussia 6% bonds. After discussion it was

F - 2153 VOTED that the proposal to dispose of Peking University's holdings in Dutch East Indies 6% bonds and to reinvest the proceeds in Free State of Prussia 6% bonds, be referred with power to Mr. McBrier and Mr. Warner.

FINANCIAL FORECAST FOR REMAINDER OF FISCAL YEAR

The Assistant Secretary presented a Financial Forecast showing probable receipts and disbursements for the remainder of the current fiscal year. A copy of this Forecast is appended to these minutes. After discussion it was

F - 2154 VOTED that the Financial Forecast for the remainder of the current fiscal year be accepted and filed.

CAMPAIGN OFFICE MATTERS

After discussion of the immediate needs confronting the Campaign Office it was

F - 2155 VOTED that the Assistant Secretary be authorized to confer with Mr. Donald Tewksbury for the purpose of securing his services in the Campaign Office until November, for as large a part of his time as he can give, for special assistance in preparing Peking News and in making arrangements for Dr. Stuart's work.

F - 2156 VOTED that Mr. McBrier and Mr. Wheeler be requested to prepare a news letter which should be printed and sent out to the Peking constituency as soon as possible.

F - 2157 VOTED that the Assistant Secretary be instructed to work out in consultation with Dr. H. W. Luce a tentative schedule for Dr. Stuart's journey from Seattle to New York, it being understood that Dr. Stuart will probably wish to make only brief stops en route for consultation with certain friends of the University, and that he will desire to wait until his arrival in New York before making final plans for his work while in America.

ACTION OF PRESBYTERIAN BOARD ON SALARY OF DR. LUCE

The Committee was informed that on September 19th, 1927, the Board of Foreign Missions of the Presbyterian Church in the U. S. A. had voted to extend the furlough of Dr. and Mrs. H. W. Luce with the present financial allowances until December 31st, 1927. It is understood that the Executive Committee of the Board of Trustees of Peking University will make formal acknowledgment of this action. It was

F - 2158 VOTED that the Finance Committee notes with appreciation the action of the Board of Foreign Missions of the Presbyterian Church in the U. S. A. extending the furlough of Dr. and Mrs. H. W. Luce with the present financial allowances until December 31st, 1927.

ACCOUNT WITH BANKERS TRUST COMPANY

The Assistant Secretary called attention to the fact that at the present time Peking University has a relatively inactive balance amounting to $1,213.31 on deposit with the Bankers Trust Company. Since the Trustees are carrying loans to meet the expenses of the University, this inactive balance represents a net loss in interest. It was

F - 2159 VOTED to authorize the Treasurer to close the University's account with the Bankers Trust Company.

The Meeting adjourned.

B. A. Garside
Assistant Secretary.

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OCT 17 1927
Ans.

Kindly notify Secretary of any corrections.

MINUTES OF MEETING
COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

October 10, 1927 - 12:30 P.M.

150 Fifth Avenue, New York City

Members of the Committee:

E. A. Evans	W. P. Schell	G. G. Barber (Alt.)
*E. M. McBrier	F. H. Warner	*E. M. North (Alt.)
Van S. Merle-Smith	A. J. Stock	*W. R. Wheeler (Alt.)

Those whose names are starred were present, as was also the Assistant Secretary.

In the absence of the Chairman, Mr. E. M. McBrier presided.

CONTINUANCE OF SALARY OF THE LATE MR. WALTER E. CHAMBERLAIN

It was brought to the attention of the Committee that at the time of Mr. Chamberlain's death his family had been compelled to incur a number of heavy expenses not provided for in the furlough financial regulations. After discussion it was

F - 2160 VOTED that because of the special circumstances involved, the late Mr. Walter E. Chamberlain's salary be continued for two and one-half months from September 1, 1927 at the rate of $150 per month.

ARRANGEMENTS WITH MR. DONALD G. TEWKSBURY

The Assistant Secretary reported that, in response to the invitation of the Finance Committee (Action F-2155) Mr. Donald G. Tewksbury has consented to give temporary part-time assistance to the Campaign Office, devoting his attention chiefly to preparing the October number of Peking News. It was

F - 2161 VOTED that, in consideration of the service he is rendering in the Campaign Office, Mr. Donald G. Tewksbury be paid an allowance of $15 per week, beginning October 3rd and continuing not later than November 15th, 1927.

FINANCIAL ARRANGEMENTS WITH DR. TIMOTHY T. LEW

The Secretary reported that Dr. Timothy T. Lew had within the last few days returned from England and was now on his way to the Pacific Coast where he is to give a series of lectures. After discussion it was

F - 2162 VOTED to defer action on financial arrangements for Dr. T. T. Lew during the current fiscal year pending conference on this question with President J. Leighton Stuart.

The meeting adjourned.

B. A. GARSIDE
Assistant Secretary

Dr Barton 82

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MINUTES OF THE COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

October 24, 1927 - 2: P.M.
150 Fifth Avenue, New York City

Kindly notify Secretary of any corrections.

Ans.

Members of Committee:

E.A.Evans	*W.P.Schell	G.G.Barber (Alt.)
*E.M.McBrier	A.J.Stock	*E.M.North (Alt.)
*Van S.Merle-Smith	*F.H.Warner	*W.R.Wheeler (Alt.)

Those whose names are starred were present, as were also President J.Leighton Stuart and the Assistant Secretary.

Mr.Warner presided. The opening prayer was offered by President Stuart.

Excuses for absence were presented for Mr.Stock and Mr.Barber.

The minutes of the meeting of the Finance Committee on September 23rd and October 10, 1927, were approved as distributed.

The meeting was devoted to a general discussion of campaign personnel and problems. The following actions were taken:-

F-2163 VOTED that in response to an inquiry from President J.Leighton Stuart as to plans for Mr.J.M.Gibb, the Finance Committee reaffirms Action SP - 2131, and requests President Stuart to consult with Mr.Gibb in regard to plans for the latter.

F-2164 VOTED that the Finance Committee recommends to the Board of Trustees of Peking University that it extend an invitation to Dr.Edward H.Hume to direct the financial promotion campaign of Peking University.

F-2165 VOTED that the Finance Committee invites Mr.Sidney Gamble to assist during the next few months, as far as time limitations will permit, in promotion work on behalf of Peking University. The Committee understands that no question of remuneration is involved.

F-2166 VOTED that Mr.Merle-Smith be requested to negotiate with Mr.O.D.Wannamaker with a view to securing Mr.Wannamaker's part-time assistance in promotion work during the next few months.

F-2167 VOTED that authorization with power be given to President Stuart and Dr.E.M. North to make satisfactory financial arrangements with Dr.Timothy T.Lew.

F-2168 VOTED that the Finance Committee respectfully reports to the Executive Committee of the Peking Board of Trustees that, having studied the entire situation as regards the promotion campaign in behalf of Peking University, it cannot find any further service which Dr.H.W.Luce can render in this promotion work after the expiration of his present six-months' vacation on February 15, 1928.

The Committee adjourned.

B. A. GARSIDE
Asst. Secretary

Kindly notify Secretary of any corrections.

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NOV 15 1927
Ans.

Dr Barton

MINUTES OF MEETING
COMMITTEE ON FINANCE, PROPERTY, & INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

November 7, 1927, 3:30 P.M.

150 Fifth Avenue, New York City

Members of the Committee

*E. A. Evans	W. P. Schell	G. G. Barber (Alt.)
*E. M. McBrier	A. J. Stock	*E. M. North (Alt.)
Van S. Merle-Smith	*J. L. Stuart (ex-officio)	W. R. Wheeler (Alt.)
	*F. H. Warner (ex-officio)	

Mr. Evans, the Chairman of the Committee, presided.

Mr. O. D. Wannamaker and the Assistant Secretary were also present.

INVESTMENT OF FUNDS

Several members of the Committee made suggestions for the investment of funds now on hand. It was agreed that the major portion of this amount should be held for a few days awaiting further recommendations. It was, however

F - 2178 VOTED That the Assistant Secretary be instructed to invest in thirty shares of International Paper Co. 7% Preferred Stock, par value $100. per share, on the understanding that this stock may be secured at approximately 104.

APPROVAL OF BILL FOR LEGAL SERVICES

There was presented a statement from the firm of Sprague, Merle-Smith & Smart for legal services rendered in connection with the Estate of Charles M. Hall. The committee noted with appreciation that the firm, in computing its bill had made substantial reductions from the usual charges. It was

F - 2179 VOTED That the Committee approves the statement rendered by the firm of Sprague, Merle-Smith and Smart, amounting to $1133.67; and directs that this amount be charged to Home Administration, to be later closed off against the portion of the income from the Hall Estate which has been set aside for the reduction of the present Campaign deficit.

EXPENSES OF PRESIDENT STUART

F - 2180 VOTED That the travel expenses of President J. Leighton Stuart in coming to America at this time, together with expenses to be incurred in returning to China, be divided equally between the Home Administration account and the Campaign account; and that his expenses while in America be charged to either Home Administration or Campaign as the nature of these expenses may warrant.

F - 2181 VOTED That arrangements for an allowance to cover the incidental daily expenses of President Stuart be made as may be agreed upon by Dr. Stuart and the Assistant Secretary.

ALLOCATION OF FUNDS FOR RESIDENCES

F - 2182 VOTED That President Stuart and Dr. E. M. North be constituted a special committee, with power, to allocate as far as possible all funds available for residences.

WIANT MEMORIAL RESIDENCE

The Assistant Secretary reported the receipt of inquiries from Mr. Bliss M. Wiant as to the prospects for beginning construction on the Wiant Memorial Residence. At the present time there has been received, or is standing to the credit of this fund on the books of the Methodist Board, a total of $4,333.46. It was

F - 2183 VOTED That the Assistant Secretary be requested to write to Mr. Wiant, explaining the cause for the delay in authorizing construction on this building and expressing a hope that present outstanding deficits may soon be cleared off so as to release the funds needed to complete this residence.

LETTER TO THE BOARD OF TRUSTEES

F - 2184 VOTED That Dr. E. M. North be requested to write on behalf of the Finance Committee to each member of the Board of Trustees, asking that they assist President Stuart in every way possible in making contacts with friends whose interest in Peking University he may be able to enlist.

ARRANGEMENTS WITH MR. O. D. WANNAMAKER

The Chairman reported that he had conferred with Mr. Wannamaker as directed by Action #F-2174, and on his recommendation it was

F - 2185 VOTED That the services of Mr. O. D. Wannamaker be engaged on a part-time basis, for which payment shall be made at the rate of $10. for each half-day he devotes to the Peking promotion work, this item to be charged to the Campaign account.

B. A. GARSIDE
Assistant Secretary

MINUTES OF MEETING
COMMITTEE ON FINANCE, PROPERTY & INVESTMENT
TRUSTEES OF PEKING UNIVERSITY

Kindly notify Secretary of any corrections.

November 21, 1927 2 P.M.

150 Fifth Avenue, New York City

Members of the Committee

*E. A. Evans Van S. Merle-Smith A. J. Stock *E. M. North(Alt.)
*E. M. McBrier W. P. Schell *G. G. Barber (Alt.) W. R. Wheeler(Alt.)
*J. L. Stuart and *F. H. Warner ex-officio

The members whose names are starred above were present as was also the Assistant Secretary.

Mr. Evans presided.

LIMITATIONS ON INVESTMENT OF FUNDS BY TRUSTEES
PEKING UNIVERSITY

The Assistant Secretary reported that Mr. Merle-Smith had been asked to investigate the question of what legal limitations on the investment of funds should be observed by the Trustees of Peking University, and read to the Committee Mr. Merle-Smith's report. It was

F - 2189 VOTED to enter on the record the following opinion given by Mr. Van S. Merle-Smith as to the limitations on the investment of funds which should be observed by the Trustees of Peking University:

"An examination of the revised charter and by-laws of Peking University and of the statutes governing educational institutions incorporated under the laws of the State of New York reveals no other general limitations on the Trustees than that they shall invest the funds belonging to the University in whatever manner they deem most beneficial to the interests of the institution.

"Of course in cases where property is deeded in trust to the University, the terms of the trust deed would then govern. In ordinary cases, the investment of those funds would be subject to the law in reference to the investment of trust funds. In general however, funds given to the University outright but with a provision that the income would be used for a special University object would not be such a trust fund as referred to above. Where, however, there was a remainder over to a third person in the event that the University should cease to function or for some other cause, this might then set up a specific trust in relation to those particular funds donated. In order accurately to determine what funds are held under specific trust, it would be necessary to examine the deed of gift in each instance.

"In the case of specific trusts, a trustee may invest the principal of the trust in the same kind of securities of those in which savings banks of New York are by law authorized to invest the money deposited with them and also in bonds and mortgages on unincumbered real property in the State of New York worth 50% more than the amount loaned thereon and in addition in shares or

parts of such bonds and mortgages.

"The section providing for the investment of trust funds is Section 21 of the Personal Property Law of the State of New York and this continues after the above mentioned provisions with numerous details with regard to such types of investments. These restrictions on investments may be and generally are waived by the terms of the trust deed."

INVITATION TO REV. FRANK BIBLE D.D.

President Stuart reported that during recent weeks he has been in touch with the Rev. Frank Bible, D. D., and has suggested to him the possibility of Dr. Bible's undertaking financial promotion work on behalf of Peking University. The latest information received from Dr. Bible has been that he is considering the invitation carefully but has not yet been able to reach a decision. It was

F - 2190 VOTED to telegraph the Rev. Frank Bible, D.D., urging him to accept an invitation to take charge of the financial promotion work of Peking University.

ARRANGEMENTS WITH TAMBLYN AND BROWN

F - 2191 VOTED that President Stuart and Mr. Wannamaker, in consultation with Mr. Warner, be empowered to make arrangements with Tamblyn and Brown for assistance from them during the period that Dr. Stuart is in America.

TRAVELING EXPENSES OF MR. THOMAS F. BYRD

F - 2192 VOTED to authorize the Assistant Treasurer to pay the traveling expenses of Mr. Thomas F. Byrd from North Carolina and return, this expense by Mr. Byrd having been incurred in order that he might consult with representatives of this Committee.

DEFINITION OF MR. WANNAMAKER'S DUTIES

F - 2193 VOTED that Mr. O. D. Wannamaker be authorized to sign correspondence in connection with the Peking promotion work as "Assistant to the President".

F - 2194 VOTED that Mr. O. D. Wannamaker be authorized to carry on the promotional campaign of Peking University during his period of service.

The Committee adjourned.

B. A. GARSIDE

Assistant Secretary

MINUTES OF THE COMMITTEE ON FINANCE, PROPERTY AND INVESTMENT
PEKING UNIVERSITY

November 28, 1927 12:30 P.M.

150 Fifth Avenue, New York City

Kindly notify Secretary of any corrections.

Members of the Committee

*E.A.Evans	Van S.Merle-Smith	W.P.Schell
*E.M.McBrier	*F.H.Warner, ex officio	G.G.Barber, Alt.
A.J.Stock	*J.L.Stuart " "	*W.R.Wheeler "
		*E.M.North "

The members whose names are starred above were present as were also Mr.O.D.Wannamaker, Mr.G.O.Tamblyn and the Assistant Secretary.

Mr.Evans presided. The meeting was opened with prayer by Dr.North.

COMMUNICATION FROM DR.FRANK W. BIBLE

The Assistant Secretary read a letter from Dr.Frank W.Bible to President J.Leighton Stuart in which Dr.Bible expresses his regret that he finds it impossible to accept the invitation extended to him by action F-2190 of the Finance Committee. It was

F - 2195 VOTED that the Finance Committee learns with regret of Dr.Bible's inability to accept the invitation tendered him by action of the last meeting of this Committee.

ARRANGEMENTS WITH TAMBLYN & BROWN

Mr.George O.Tamblyn of the firm of Tamblyn and Brown was present at the meeting and outlined for the Committee a tentative plan for a campaign on behalf of Peking University to be directed by his organization. After discussion it was

F - 2196 VOTED that the Finance Committee give general approval to the suggestion of an intensive campaign and give tentative approval to making a contract with Tamblyn and Brown for their services in connection with this campaign.

F - 2197 VOTED that a sub-committee of two, in company with Mr.Wannamaker, be requested to confer with the Executive Committee of Princeton-in-Peking concerning the cooperation of Princeton-in-Peking in the objectives, methods and expenses of the proposed campaign; that a sub-committee of two be requested to confer with Mrs.Boyd and Mrs.Roys concerning the cooperation of the Yenching Women's College Committee in the objectives, methods and costs of this campaign; that these sub-committees be requested to present a joint report with full recommendations to a meeting of the Finance Committee or a joint meeting of the Finance and Executive Committees if such can be secured to advantage prior to the next meet-

ing of the Board of Trustees; and that President Stuart and Mr.Wannamaker be requested to present definite recommendations concerning the personnel available for personal solicitation work in connection with such a campaign.

Note: Mr.Warner and Mr.Wheeler were appointed to confer with the Yenching Women's College Committee, with Mr.Evans as alternate. Dr.Stuart and Dr.North were appointed to confer with Princeton-in-Peking.

FUNDS FOR BASHFORD MEMORIAL ADMINISTRATION BUILDING

The Assistant Secretary reported the receipt from the Board of Foreign Missions of the Methodist Episcopal Church of an added amount of $10,441.20, designated as for the Bashford Memorial Building, and requested instructions as to the disposition of this money. It was

F - 2198 VOTED that all amounts received for the Bashford Memorial Administration Building above the sum of $135,000.00 shall be placed on investment, the income from such investments to be used in providing for the maintenance of this building.

The Committee adjourned.

B. A. GARSIDE

Assistant Secretary

RECEIVED
FOREIGN DEPARTMENT
DEC 15 1927
Ans.

Mrs Lee 86

Kindly notify Secretary of any corrections.

MINUTES OF A JOINT MEETING
EXECUTIVE-FINANCE COMMITTEE
TRUSTEES OF PEKING UNIVERSITY

December 5, 1927 2: P.M.

150 Fifth Avenue New York City

Members of the Executive Committee

J. L. Barton *F. D. Gamewell *F. M. North G. A. J. Ross *G. T. Scott
Ex officio: *J. L. Stuart *F. H. Warner

Members of the Committee on Finance:

*E. A. Evans W. P. Schell *E. M. McBrier A. J. Stock Van S. Merle-Smith
Alternates: G. G. Barber *E. M. North W. R. Wheeler
Ex officio: *J. L. Stuart *F. H. Warner

The members whose names are starred above were present as were also Mrs. Wm. Boyd, Mr. O. D. Wannamaker and the Assistant Secretary.

Dr. Frank Mason North presided until the arrival of Mr. F. H. Warner, the Chairman. The meeting was opened with prayer by Dr. Stuart.

APPROVAL OF MINUTES

The minutes of the Executive Committee for November 1, 1927 and of the Finance Committee for November 7, 17, 21 and 28 were approved as distributed.

PROPOSED ARRANGEMENTS WITH TAMBLYN & BROWN

The Assistant Secretary called attention to actions Nos. F-2196 and F-2197 of the Finance Committee covering the proposed arrangements with the firm of Tamblyn & Brown. President Stuart reported on behalf of the sub-committee appointed to confer with representatives of the Executive Committee of Princeton-in-Peking that preliminary discussions with members of this committee indicated they preferred that the Princeton-in-Peking cooperation in a financial campaign at this time should be on an informal basis only. Mr. Warner reported on behalf of the sub-committee appointed to confer with representatives of the Wenching Women's College Committee that, while all of the members of the Committee with whom the proposed cooperation in a financial campaign had been discussed were heartily in favor of such cooperation, the Committee had not yet been able to take formal action and was planning a meeting on the morning of Friday, December 9.

Mrs. Boyd expressed her interest in the suggest campaign but stated that she was not authorized to make any formal commitment on behalf of the Committee.

EF - 2199 VOTED that the Committee approve the proposal to enter into a contract with Tamblyn & Brown for their services in connection with the financial campaign on behalf of Peking University with the understanding that this proposal be confirmed by the Board of Trustees and that the campaign be of a quiet type.

EF - 2200 VOTED that a sub-committee be appointed, with power, to confer with representatives of the Yenching Women's College Committee and

to work out with them the details of whatever cooperation the Yenching Women's College Committee may wish to undertake in the proposed campaign; that the University members of this committee also work out the details of the objectives to be sought by the University in the proposed campaign; and that the University members of this committee also be available for further conference with the representatives of the Executive Committee of Princeton-in-Peking if such conferences are desired.

Note: Mr. Warner, Dr. Stuart and Dr. E. M. North were appointed University representatives of this Committee.

EF - 2201 VOTED that these actions be reported to the next meeting of the Board of Trustees with a request that they be confirmed and that the Finance Committee be asked to continue to serve as a Campaign Committee of the University.

REVISION OF FIELD BUDGET

The Assistant Secretary reported the arrival from Peking on December 2 of a cablegram containing the following passage:

"TREASURER ACCEPTS THE PROPOSAL ACCORDING TO YOUR LETTER OF OCTOBER FOURTH OF THIS YEAR NOW BUDGET MAY WE INCREASE TOTAL AMOUNT (OR EXPENSE) PREPARATORY DEPARTMENTS DEMAND ADDITIONAL APPROPRIATIONS ADVISE BY TELEGRAM."

Dr. Stuart informed the Committee that due to the action of the Executive Committee on July 15th directing the reduction of the field budget by gold $20,000. it had been found necessary to reduce all University salaries by 10%, this reduction effecting a saving of approximately gold $8,000. He urgently requested that, if at all possible, the budget as now approved should be increased to the extent of gold $8,000. so as to permit the restoration of this 10% salary cut. He stated that the nature and amount of the increase requested in the cablegram of December 2 did not seem to be clear. After discussion it was

EF - 2202 VOTED that the Committee authorizes the addition of gold $8,000. to the revised field budget as approved on July 15, 1927 in order to permit the restoration of the 10% cut in salaries which the committee understands the field authorities found necessary in order to meet reductions in the budget.

The Committee informally suggested that the field be asked for further information as to the meaning of their cablegram of December 2.

FREIGHT ALLOWANCE FOR MEMBERS OF UNIVERSITY STAFF AT PRESENT IN AMERICA

The Assistant Secretary asked for a definition of the policy of the Trustees in providing freight allowance for members of the staff returned to America either on furlough or upon their resignation from the University. It was

EF - 2203 VOTED to request the Assistant Secretary to present to the next meeting of the Committee a statement showing the policy of the various boards cooperating in the University in regard

to freight allowance for return to America on furlough and after resignation.

MEDICAL OFFICER

The Assistant Secretary presented the matter of the services of the Medical Officer, referred by the Trustees on April 14, 1927 to the Executive Committee. At the request of Dr. Stuart, it was agreed that the matter should be dropped.

ARRANGEMENTS WITH DR. HENRY W. LUCE

The Assistant Secretary called to the attention of the Committee actions Nos. F - 2168 and E - 2171, and also read to the Committee a letter from Mr. George G. Barber transmitting a communication from Dr. H. W. Luce. The following minute was adopted:

EF - 2204 VOTED:- At its last meeting the Executive Committee gave consideration to the statement of the Finance Committee (F - 2168) to the effect that in the present program of financial promotion for the University the services of Dr. Luce will not be needed, and requested Mr. Barber to confer with Dr. Luce upon this matter. The Committee has now before it Mr. Barber's report and a letter from Dr. Luce dated November 28, 1927 in which Dr. Luce states

"I understand that the Finance Committee desires to make plans which will secure a larger income than seems possible to them under present arrangements. This effort secure greater funds is, happily, so much in accordance with my own great desire for the University that I could hardly fail to be willing that the Committee proceed in this great task without my cooperation.

I regret, however, that the personal plans which I made when endeavoring to carry out the desires of the Committee, as registered in its action of April 1st, and July 7, 1926, are such as to make it necessary for me to ask the Committee to hold to its original agreement in the matter of personal finance."

After full consideration the Committee records its action as follows:

In the judgment of the Executive Committee the active service of Dr. Luce to the University is not now required. Leave of absence under salary for the remainder of the period of the three year agreement adopted April 13, 1926 is accordingly granted.

The meeting adjourned.

B. A. GARSIDE

ASSISTANT SECRETARY

Dr Burton

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REPORT OF THE TREASURER OF THE TRUSTEES OF PEKING UNIVERSITY
FOR THE YEAR ENDING JUNE 30, 1926

(all figures are in U.S. dollars unless otherwise indicated.)

Herewith are presented the balance sheets of the Endowment, Property, and Current Accounts of the Trustees for the year ending June 30, 1926.

ENDOWMENT FUNDS

General Endowment Funds (Hall Estate, Sackett, and James) total $151,094.61; Special Endowment Funds (Harkness for Theological School) $137,000.; Scholarship Endowment and Loan Funds (Friant, Richards, Pardee (2), F. J. Hall, and Boyd) $19,525. The additions during the year have been as follows:

To General Endowment:	D. Willis James Fund	$100,000.00
" Special "	Edw. S. Harkness for Theol. School	100,000.00
" Scholarship and Loan End:	Friant Fund	25.00
	Mrs. C. Pardee	1,500.00
Total of additions		$201,525.00
Premium from sale of bonds during 1925-6		1,310.06
		$202,835.06

Of the total Endowment Funds, $208,829.67 is invested in securities of which amount $104,770.57 was invested since the last Treasurer's report; $100,000. is held in trust by the American Board of Commissioners, in accordance with the trust agreement for the D. Willis James Fund; and $100. is held in Peking for loaning according to terms of gift. The funds have been invested in accordance with the directions of the Committee on Finance and a list is subjoined. The current earnings (annual income) are at the rate of 6.22 per cent on the investment. The market value of these ~~investments~~ securities on June 30, 1926 was $ 159,713.21.

The practice of applying each year the income in full from endowment funds to the budget for the year appears likely to cause considerable variation in the amounts so applied as our yield varies, the yield this year being about one-third of a per cent lower than last. At the present time our yield is very high. When it decreases fresh income will have to be found or budgets sharply cut. It would seem wise to avoid these fluctuations by fixing a normal rate of earning and applying income above that rate to the accumulation of a fund to be drawn upon to equalize the income when the actual earning falls below the norm. If it should appear necessary the norm could be adjusted at long intervals. Furthermore, we now have a considerable deficit to deal with. To meet these two problems the following recommendations are presented:

(1) That the normal rate of income be fixed at five per cent and that income of unrestricted endowment funds above five per cent be applied for the present to the reduction of the outstanding deficits in Current and Campaign Expense Accounts, until these are wiped out and thereafter to be divided equally between (a) an Endowment Income Reserve Account to be used to maintain applied income at the level of the norm, the size of the fund to be subject to the judgment and action of the Finance Committee and (b) a Loss in Exchange Reserve Account, or a Current Account Contingency Fund, its size to be determined by action of the Finance Committee, and to be used to assist the Trustees in maintaining each year the Chinese silver budget at the level of the rate of exchange on which the budget is based.

(2) That the same rate of income be fixed for the Special (restricted) Endowment Funds and that all income above this rate be accumulated in Income Reserve Accounts for the respective funds, to be used to maintain the level of earning and Chinese silver equivalent.

Funds established in this manner would, up to a large part of their amount, be invested and earn additional increment.

PROPERTY FUNDS AND ASSETS

General Property Funds total $268,958.17 (a decrease of $9574.59); Special Property Funds (not including the Yenching College Trust) total $934,293.93, an increase of $290,712.57; the Yenching College Trust totals $473,916.25, an increase of $117,645.92 Income from Building Fund Investments (not yet distributed to the separate fund accounts) amounts to $7,523.21. The total of the Plant Funds is $1,684,691.56, an increase over June 30, 1925 of $397,595.66. As $117,645.92 of this increase is due to Yenching Trust, the increase in the funds for which the Trustees are primarily responsible is $279,949.74. The total of property Funds, apart from the Yenching Trust, is $1,210,775.31.

The decrease in the General Plant Funds is due to the transfer from this account of a gift of $10,000.00, received previously, but assigned during the year to a designated object. Apart from this the fund was increased by miscellaneous gifts (included in the analysis below) of $425.41.

The chief additions in the past year have been the following:

McKelvy Infirmary (additional)	$19,000.00
Ninde Memorial School of Theology (additional)	3,368.64
Finley Estate Dormitory (additional)	5,000.00
Bashford Memorial (additional)	30,000.00
Forbes Dormitory (additional)	10,000.00
Wheeler Memorial Dormitory (additional)	20,000.00
Buffalo Hall - Refectory (additional)	9,750.00
Famine Fund for land	1,200.00
Warner Memorial Gymnasium	3,333.34
Pagoda Water Tower (additional)	4,500.00
Congregational Refectory	25,000.00
Weyerhaeuser "	15,000.00
James Wallace Campus Fund	99,405.41
Miscellaneous	1,302.00

Residence Funds:

Walnut Street Presbyterian Church, Phila.	$500.00	
Mr. F. B. Wallace	5,000.00	
Mr. A. J. Stock	2,000.00	
London Missionary Society	1,111.11	
Mr. Robert Garrett	7,500.00	
Dr. Edw. Lincoln Smith, L. J. Coleman & others (Seattle House)	7,000.00	
First Presbyterian Church, Warren, Pa.	1,100.00	
Mr. Wm. E. Guy	3,500.00	
Dean Memorial St. Paul, Minn.)	2,800.00	
Mrs. H. A. Strong	4,000.00	
Forwarded	$34,511.11	$246,859.39

Brought forward		$246,859.39
Residence Funds brought forward	$34,511.11	
Mr. Philip Ritter	2,000.00	
Miss Anne I. Laughlin	1,459.95	
Mr. & Mrs. T.H.P.Sailer	3,000.00	
Dr. & Mrs. Bronson	1,000.00	
Miscellaneous	1,882.12	43,853.18
		$290,712.57

The Plant Assets are represented in part by amounts disbursed to the Treasurer of the Board of Managers for land and construction of buildings and improvements, or expended here for plans, materials or equipment exported as follows:

Land	$110,805.46
Land Improvement & General Plans . .	26,352.67
Building Operations.	1,049,830.50
" " Woman's College. .	341,641.45
Equipment and books.	24,064.13
Invested in New Plant.	$1,552,694.21

This is an increase of $501,274.05 over June 30, 1925.

The asset item of the remaining equity in the old site has been reduced to $97,398.15 from $171,882.15 on June 30, 1925, by payments of $75,000.00 from the Board of Foreign Missions of the Methodist Episcopal Church, less a credit of $516.00 due to an adjustment in the books of the field treasurer. The outstanding amount is in effect the offset to $100,000.00 of our loans at the bank. The title for this property has been transferred to the Methodist Board and there is under negotiation a form of agreement covering the method of payment of the balance.

Special note should be taken of the generous gift of Mr. F.B.Wallace of a large number of pieces of residential property in Detroit which at the time of the gift were already under contracts for sale on a monthly payment plan, payments covering not only principal, but also interest on outstanding amounts at 6 per cent. The principal amount, less anticipated commissions to the brokers handling the property, at the time of the gift was $97,447.42. The default of purchasers has so far resulted in the resale of the contracts at an increased figure. From this source and the interest received the additional income (less miscellaneous charges for legal documents, discounts for advance payments, taxes paid to be collected later, etc.) was $3,206.93 of which $1,957.99 was added to the principal and $1,248.94 treated as endowment income. The latter was so done as under the authority of the Finance Committee available endowment cash was invested in these contracts both because of their safety and yield and in order to make immediately available for plant funds as much as possible of the amount tied up in these contracts. On June 30, 1926 the amount of endowment cash so invested was $60,523.01. On that date the principal amount of the contracts outstanding was $82,764.28.

The item "Payments on Deferred Commissions" in Accounts Receivable represent amounts which in course of time are to be collected from purchasers of these properties, within the total of their principal payments, but applied to the payments of the commissions that then become due to real estate agents in Detroit who administer these properties for us. The future payments offsetting these receipts are set up in Accounts Payable.

The remaining Plant Assets are Building Fund Investments which remain the same as last year, $12,163.75, cash on hand $53,542.54 and Accounts Receivable - Loans to Campaign $6,651.64.

Of the total amount of $100,000.00 of bank loans outstanding $60,000.00 was credited to the Plant Accounts. In part offsetting this is the $6,651.64 loaned to Campaign Account to meet accumulated interest charges on campaign expense indebtedness of past years.

CURRENT ACCOUNTS

Final statement on the current receipts and disbursements for appropriations to the field for the fiscal year 1925-26 cannot be made until after the final adjustment of accounts on the field has been made and reported for clearance upon the books in New York. A supplementary report covering this matter will be made later. The status of this account on June 30th showed receipts applicable to current disbursements of $56,777.37; appropriations paid to June 30th to the field, $71,029.93; home base administrative expenses, $5714.40, carrying over to next year a deficit on this account of $19,456.96.

The Current Special Account stood overdrawn $10,218.51, divided between the following accounts: Managers Deficit 1924-25, $3913.08; debit balance in Suspense Account $6305.43.

Receipts and disbursements in the general Famine Fund account for 1925-26 are each $10,686.11. This account is being held open pending adjustment of field accounts.

Campaign Expense Account shows the total campaign expense disbursements for the year ending June 30, 1926 to be $17,028.44. Campaign receipts applicable to these expenditures total $17,350.50, leaving $232.06 applicable to meeting the interest on accumulated campaign deficit of past years. The interest so charged during the year totalled $2648.45. At the beginning of this fiscal year the total campaign expense deficit without interest amounted to $69,105.99. This was reduced during the year by the application of $30,000.00 received in installments over the last three years from Mrs. Willard Straight, leaving an outstanding principal deficit of $39,105.99. The total accumulated interest on loans amounts to $7867.71, making a total standing deficit of $46,973.70. This is carried at the end of the year by bank loans of $40,000.00, loans from Plant Funds $6,651.64, and balance of undesignated campaign receipts, $232.06.

Recommendations concerning the handling of these deficits will be presented to the Finance Committee and will appear in the supplementary report of the Treasurer to be presented to the annual meeting of the Trustees.

Respectfully submitted,

E.M. McBrier, Treasurer
Eric M. North, Assistant Treasurer.

TRUSTEES OF PEKING UNIVERSITY

BALANCE SHEET AS OF JUNE 30, 1926

ASSETS

PERMANENT

Consolidated Endowment Investments	207,829.67
Amer. Bd. of Commissioners (in trust)	100,000.00
Burt Friant Student Loan	100.00
E. L. Richards Investment	1,000.00
	308,929.67

LIABILITIES

PERMANENT

Endowment Funds:	
Hall Estate	50,094.61
Edw. S. Harkness	137,000.00
Lucy K. Sackett	1,000.00
D. Willis James	100,000.00
Burt Friant Student Loan	125.00
E.L.Richards Scholarship	1,000.00
Mrs. C. Pardee "	3,000.00
Olive Pardee "	3,000.00
F. J. Hall "	2,400.00
Wm. Boyd "	10,000.00
Premium & Disc. on sale of bonds	1,310.06
	308,929.67

PLANT SECTION

City Site	97,398.15	**General Funds:**		
Land	110,805.46	American Board	54,500.00	
Land Improvements & Gen.Plans	26,352.67	London Missionary Soc.	50,000.00	
		Methodist Board	94,504.76	
		Presbyterian Bd.	60,000.00	
		Undesignated	9,953.41	268,958.17

Building Operations:		**Special Funds**		
Nindo Memorial	40,474.06	Anonymous #115	50,000.00	
Thoo.School Dorm.	40,299.21	Presby.Jubilee Fd.	5,000.00	
Undistributed	172,877,98	McKelvy Infirmary	25,000.00	
Heat, Light, Sewage	304,732.37	Bonnell Memorial	6,000.00	
Recitation Hall	4,045.72	Nindo Memorial	40,000.00	
Refectory #1	7,299.64	Finley Est. Dorm.	60,000.00	
Refectory #2	12,000.00	Harkness Temporary Fd.	13,000.00	
Bashford Memorial	111,000.00	Miscellaneous for land	11,000.00	
Residences	167,916.68	Bashford Memorial	110,010.59	
Ch. Mod. Bd.1stSc.	60,694.68	Residences	165,334.35	
Scranton-Luce Soc.C	651.24	Ch.Mod.Bd.-1stScience	58,194.68	
Finley Dormitory	34,475.50	Scranton-Luce Soc. Con.	260.00	
Wheeler "	34,475.50	Forbes Dormitory	50,000.00	
Gamble "	25,000.00	Wiant Memorial	4,229.46	
Berry Memorial	29,809.80	Wheeler Memorial	50,000.00	
Warner MemorialGym.	4,078.12	Buffalo Hall	10,700.00	
	1,049,830.50	N. Vincent Mem.Lib.	100.00	
Yenching B. O.		Mechanical Install.	825.00	
2nd Science Bldg.	62,490.00	Famine Fund-Land	7,953.25	
Other Bldg.Oper.	279,151.45	Athletic Field	1,666.66	
	341,641.45	Warner Mem'l Gym.	3,333.34	
		Library Books	9,379.07	
		Berry Memorial	50,000.00	
		Caskey Well	675.00	
		Pagoda Water Tower	7,000.00	
		Gamble Dormitory	43,756.65	

Balance Sheet June 30, 1926

ASSETS			LIABILITIES		
PLANT SECTION (Cont.)					
			Anonymous #1144	10,000.00	
			Congregational Refectory	25,000.00	
			Weyerhaeuser "	15,000.00	
			Wallace Campus Fd.	99,405.41	
			Miscellaneous Gifts	1,000.00	
			Plant funds from Current	470.47	
					934,293.93
			Yenching Trust		
			Land	15,000.00	
			Land Imp.&Gen. Plans	1,800.00	
			2nd Science Building	62,490.00	
			Bldg.Op.& Machinery	7,835.00	
			Other Bldg.Operations	279.151.45	
			Heat, Light, Sewage	101,639.80	
			Library Books	6,000.00	
					473,916.25
			Income - Building Fund		
			From Investments	3,851.82	
			From Loans to other Funds	6,092.66	
				9,944.48	
Equipment:			Less -		
Scientific	8,444.83		Disc. on sale of Bonds 623.99		
Library Books	15,619.30	24,064.13			
Building Fd. Investments		12,163.75	Int. on Bank Loans 1,797.28	2,421.27	
					7,523.21
Plant Cash		53,542.54			
Accounts Receivable:					
Loans to Campaign		6,651.64	Notes Payable		60,000.00
Wallace Contracts		82,764.28			
To Pay Commissions		3,984.92	Accounts Payable		3,984.92
			Endowment Fund Equity in Wallace Property Contracts		60,523.01
		1,809,199.49			1,809,199.49

TRUSTEES OF PEKING UNIVERSITY

BALANCE SHEET AS OF JUNE 30, 1926

Current Special		Current Special	
Managers' Deficit - 1924-25	3,913.08	Cash - overdraft	28,768.20
Managers' Deficit - 1925-26	19,456.96		
Suspense	5,398.16		
	28,768.20		28,768.20

Current General		Current General	
Managers' Current Acct.1926-27	907.27	Reserve for a/cs Pay.Home Admin.	471.73
Cash on hand	564.46	London Miss.Soc.on 1926-27 a/c	500.00
		Designated Items	500.00
	1,471.73		1,471.73

Current Campaign		Current Campaign	
Petty Cash	10.00	Accounts Payable-Loans from Bk.	40,000.00
Deficit - 1919/21	6,610.32		
" - 1921/24	32,495.67	" " "from Spec,Acct.	6,651.64
Interest on Loans	7,023.35		
Equipment	512.30		
	46,651.64		46,651.64

General Famine Fund		General Famine Fund	
Gen.Famine Fd. Exp.1925/26	10,686.11	Receipts 1925/26	10,686.11
" " " " 1924/25	34,429.58	" 1924/25	34,429.58
	45,115.69		45,115.69

TRUSTEES OF PEKING UNIVERSITY

STATE OF CURRENT ACCOUNTS JUNE 30, 1926, BEFORE CLOSING

Current Special

Managers' Deficit 1924-25	3,913.08
Suspense	6,305.43
	10,218.51

Current Special

Cash - overdraft	10,218.51
	10,218.51

Current General

Managers' Cur.Acct.1925/26	71,029.93
Home Adm. - Central Office	4,099.55
" " - Incidentals	604.85
	75,734.33

Current General

Receipts: American Board	3,500.00
London Miss. Soc.	1,025.73
Methodist Board	2,800.00
Presbyterian Board	3,500.00
China Med. Board	13,539.28
Designated Items	26,389.78
Endowment Income	5,589.78
Interest on Bank Bal.	432.80
Reserve for A/cs Payable-Home Adm.	471.73
Receipts: London Miss.Soc.1926/27	500.00
Cash -- overdraft	17,985.23
	75,734.33

Current Campaign

Petty Cash		10.00
Deficit - 1919/21		6,610.32
" - 1921/24		32,495.67
" - 1921/26 Int.on Loans		7,867.71
Salaries	7,646.17	
Office Rent	800.25	
Cables& Tel.& Tel.	257.14	
Publicity	2,477.71	
Miscellaneous	1,871.61	
Equipment	512.30	
Lion Fund Expenses	1,541.21	
Travel	1,912.05	17,018.44
		64,002.14

Current Campaign

Receipts - Undesignated	3,542.17
" - Lion Fund	13,808.33
Accounts Payable-Loan from Plant	6,651.64
Notes Payable - Loans from Bank	40,000.00
	64,002.14

General Famine Fund

GeneralFamine Fd. Exp.1925/26		10,686.11
" " " " 1924/25		34,429.58
	-	45,115.69

General Famine Fund

Receipts 1925/26	10,686.11
" 1924/25	34,429.58
-	45,115.69

TRUSTEES PEKING UNIVERSITY

SECURITIES ON HAND JUNE 30, 1926

Endowment Funds - Bonds	Interest Rate	Due Date	Face Value	Cost	Market Value
Railway -					
Chicago, R.I.& Pac.1st & Ref.	4%	1934	$5,000.00	$4,068.75	$4,537.50
Chicago & Western Ind. 1st & Ref.	5½	1962	10,000.00	9,855.00	10,425.00
Great Northern Ry. "A"	7	1936	10,200.00	10,006.75	11,526.00
Mo. Pacific R.R.Co. 1st & Ref."E"	6	1955	8,000.00	8,070.00	8,540.00
Public Utility -					
Alabama Power Co. 1st & Ref.	6	1951	10,000.00	8,475.00	10,575.00
Adirondack Power & Light Co.	6	1950	10,000.00	8,500.00	10,700.00
Elec. Power Corp.of Germany 1stS.F.	6½	1950	10,000.00	8,775.00	9,300.00
Great ConsolidatedElec.Pow.1st & Gen.	6½	1950	10,000.00	8,600.00	8,700.00
Ill. Power & Light 1st & Ref. "A"	6	1953	10,000.00	10,270.00	10,400.00
Iowa Railway & Light Co.1st Mtge.	8	1932	10,000.00	10,000.00	10,675.00
New England Tel.&Tel.1st Mtge.	5	1952	100.00	97.50	102.62
Pacific Tel&Tel. Co. Ref.	5	1952	8,000.00	7,378.00	8,160.00
Puget Sound Power & Light1st & Ref.	5½	1949	10,000.00	9,962.50	10,200.00
Southern California Edison Ref.	6	1943	10,000.00	10,000.00	10,500.00
Government -					
Argentine Republic Ext.	6	1959	5,000.00	4,825.00	4,900.00
Kingdom of Belgium Ext. S. F.	7	1955	9,000.00	8,820.00	8,527.50
Mortgage Bank of Chile Ext.	6½	1957	10,000.00	9,600.00	9,700.00
Dutch East Indies Ext.	6	1962	10,500.00	9,904.38	11,103.75
U.S. Liberty Loan (2nd)	4¼	1942	100.00	98.78	100.84
			155,900.00	147,306.66	158,673.21
Real Estate					
Equity in Wallace Property Contracts (est.)	various		60,523.01	60,523.01	60,523.01
E. L. Richards Investment -					
Kingdom of Denmark Bond	6%	1942	1,000.00	1,000.00	1,040.00
			217,423.01	208,829.67	220,236.22

SUPPLEMENTAL REPORT
of the
TREASURER OF THE TRUSTEES OF PEKING UNIVERSITY

March 31, 1927

The outstanding financial event of the last nine months has been the receipt from the Trustees of the Hall Estate in October and in January of the sum of $254,500.00, divided as follows:

For general purposes of the University	$60,000.00
Toward the cost of the Power Plant of the University	166,500.00
For residences at the University of the members of the staff of the Harvard-Orient Institute	22,000.00
For aid to a Museum in Peking in the interest of the Harvard-Orient Institute	6,000.00

The bearing of these receipts upon the finances of the University will appear in the proper places below.

ENDOWMENT FUNDS

No substantial change has taken place in the principal of the Endowment Funds other than the addition of $1,579.25 by profit upon the sale of securities. This was the result of the maturing of $8,000.00 Missouri Pacific R. R. 1st and refund 6s. To replace these and to invest endowment equities made available in cash by payments on the Detroit land contracts, there were purchased $13,000.00 Kansas, Oklahoma & Gulf Ry. Co. 1st 6s.

PLANT FUNDS

Since June 30th the receipts in Plant Funds have been as follows:

From the Yenching College Committee for:	
Land Improvements and general plans	$ 1,000.00
Second Science Building	6,000.00
Other Building Operations per contra	21,800.53
Heat, Light and Sewer	23,360.20
Library Books	5,750.44
Science Building Equipment	3,000.00
For Residences from	
Harvard-Orient Institute	22,000.00
Kinnear Estate	1,400.00
For Warren Pa. residence	100.00
G. R. Morris for Baltimore residence	250.00
For Portsmouth, Ohio residence	3,320.00
Mrs. T. H. P. Sailer	4,000.00
For Cayuga residence	167.00
Mr. Philip Ritter	2,000.00
L. A. Williams for Evanston Congregational residence	1,000.00
From China Medical Board for First Science Bldg.	19,712.47
From Chas. M. Hall Estate for Power Plant	166,500.00
From Famine Funds for Agriculture Department land	1,000.00
For Warner Memorial Gymnasium	11,000.00

For McBrier Hall		$10,000.00
Additions to Wallace campus fund from interest and resale of contracts		1,340.63
From Mr. and Mrs. Bidney Gamble for campus roads		6,500.00
From Mrs. Elizabeth C. Marmon for Aline Rodd Stuart Memorial		10,000.00
From Mrs. Edwin Lodge for Lake Front Dormitory		500.00
Income from Building Fund Investments		164.01
Sale of Building Fund Investments		12,163.75
Interest from loans to other funds		780.00
Adjusting account Detroit Land Contracts		223.37
From endowment funds for equity in Detroit land contracts		6,016.63
Liquidation of Detroit Land contracts		16,224.64
Total additions to plant funds		$357,273.67

Disbursements in Plant Funds have been as follows;

For land		$ 1,000.00
Land Improvements and Gen'l Plans:		
For Roads	$3,500.00	
For architect's services	3,950.00	
Draft for field expenditures	5,000.00	12,450.00
For Scientific equipment		86.35
For library books		9,334.15
For interest on bank loans		659.73
Liquidation of bank loans		60,000.00
Building operations:		
McKelvy Infirmary		524.00
Ninde Memorial		2,500.00
Building Operations undistributed	20,257.74	
Less refunds	82.90	20,174.84
Heat, Light, Water and Sewer		49,804.39
Woman's College other building operations per contra		21,800.53
McBrier Hall		5,000.00
Refectory #1		26,887.33
" #2		11,015.00
Residences		45,769.45
C.M.B.Science Building		19,712.47
Finley Dormitory		5,000.00
Wheeler Dormitory		5,000.00
Gamble Dormitory		14,387.33
Wheeler Chapel		750.00
Berry Library	10,545.15	
Less refund	10.52	10,534.63
Warner Gymnasium		5,000.00
Lake Front Dormitory		1,239.76
Loans to Campaign Account		45,271.19
Total Disbursements in Plant Funds		$373,901.15

In accordance with information from the field treasurer a charge of $24,083.77 was transferred from Building Operations Undistributed to Heat, Light, Water and Sewer Plant. Similarly $6,000. has been transferred to Woman's College Science Building. The large increase in the Loan to Campaign Funds is due to the fact that upon receipt of the Hall Estate Funds all bank loans were paid off including $40,000.00 on account of Campaign Expense Deficit, and this $40,000.00 was borrowed from the Plant Funds instead of from the bank.

On March 31st the Plant Cash Balance stood at $36,826.02. Owing to an overdraft of other funds not shown as loans the actual amount of plant cash in the bank March 31st was $10,239.45. If these overdrafts and the loan to Campaign Expense Deficit could be eliminated the Plant Funds balance would be $78,509.40.

CURRENT ACCOUNT FOR 1925-26

As stated on page 4 of the Report of the Treasurer for June 30th final statement on current receipts and disbursements to the field for 1925-26 had to await final adjustment for accounts on the field. The total expenditure on the appropriations to the field and home base administration is as follows:

Managers' Current Expense 1925-26 before June 30,1926	$71,029.93	
after June 30	8,752.74	$79,782.67
Home administration Central Office		4,099.55
" " Incidentals		604.85
Total		$84,487.07

Regular receipts were as follows:

American Board	$ 3,500.00
London Missionary Society	1,025.73
Methodist Board	3,500.00
Presbyterian Board	3,500.00
China Medical Board	13,539.28
Designated items from miscellaneous sources	26,889.78
Endowment income unrestricted	5,589.78
Interest on bank balances	432.80
Total Receipts	$57,977.37

This left a deficit of $26,509.70. In addition to this deficit there was a similar deficit on 1924-25 of $3913.08. These deficits, together with one-half of the expense of President Stuart's trip to the United States in connection with negotiations with the Hall Estate, ($721.64) make a total of $31,144.42. The Committee on Finance have authorized the application of one-half of the $60,000.00 received from the Hall Estate (representing income of the period of January 1st to June 30th, 1926) to the outstanding current deficits, reducing these deficits to $1,144.42. The Finance Committee further approved the recommendation in the Treasurer's report for June 30, 1926 that receipts representing income from endowment be fixed at a normal level of 5% and that receipts above such a rate be applied to deficit. In accordance with this an additional $5,000.00 of the Hall Estate gift is applicable to deficits and the $1144.42 has been thus wiped out, leaving a balance of $3,855.58 for further applications.

This is being held pending the adjustment of one or two items with the Treasurer on the field which may represent further deficit on account of 1925-26. When these are cleared any abalance will be applied to Campaign Expense Deficit.

The deficit of $26,509.70 on the Current Accounts for 1925-26 was due, first to the definite failure of income upon which the Budget Committee of the Trustees had relied in approving the budget, amounting to nearly one-half of this deficit. The balance was due to the increase in budget expenditures on the field above authorizations from the Trustees. It is believed that a further understanding has been reached that will avoid such overdrafts in the present year.

CURRENT GENERAL ACCOUNT FOR 1926-27

Owing to the change in the method of disbursement to the field charges come upon our books earlier in the year than formerly. This, together with certain large amounts of income for the second half of the year not yet received account for the overdraft in this account of $25,966.68. It seems important that a larger number and amount of special gifts for current budget should be secured.

CAMPAIGN EXPENSE ACCOUNTS

The total expenditure for this year's campaign to March 31st amounted to $11,811.54. Receipts applicable to campaign expense total $8,067.00, showing that we are running behind on meeting our campaign expense by $3,744.54. No change has taken place in the status of the accumulated campaign expense deficit except the charging of additional interest on loans of $602.30, making the total of accumulated deficit $47,576.00. This, together with the running deficit to date for this year, is being floated, as stated above, against Plant Funds.

The Finance Committee has taken action recommending that separate bank accounts for endowment funds, plant funds and current funds be established on the understanding that the campaign overdraft shall continue to be floated against plant funds, but provided that overdrafts on the other current accounts shall be made by borrowing from the bank. It is a sound policy to make a sharp distinction between the current and the capital funds and the emphasis made by this form of accounting will be valuable.

A change has been made in the arrangement of current accounts for the present year so that the actual condition of the budget can be clearly seen without the necessity for analyzing the accounts.

A considerable amount of work has been done this year with the view to the reconciliation of the accounts of the Treasurer on the field with those of the Treasurer of the Trustees. There has not been time for the results of this work to appear on our books but considerable progress can be recorded.

The trial balance for March 31st is attached herewith.

Respectfully submitted,

E. M. McBrier, Treasurer,
Eric M. North, Assistant Treasurer.

Bd. Trustees + those whom they represent in full sympathy with desire + purpose Chinese, achieve national independence + control over their own affairs.

Action already taken by b Bd. giving Chinese control, local Bd. managers hand, Chinese

Also, running laws, Chinese respecting private schools in China, the trustees have cultivated the registration of Peking University + expect to meet all requirements, law respect thereto ⟹

Document 12
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PEKING UNIVERSITY TRIAL BALANCE AT ~~March 31, 1926.~~

PERMANENT		
11 Consolidated Endowment Investments	183,306.66	
11d Amer.Bd. of Commissioners (in trust)	100,000.00	
111 (a) Hall Endowment Fund		50,094.61
(b) Harkness " "		112,000.00
(c) Sackett " "		1,000.00
(d) James " "		100,000.00
12 & 112 Other Permanent Funds:		
(a) Burt Friant Student Loan	100.00	125.00
(b) E.L.Richards Scholarship		1,000.00
(c) Mrs. C. Pardee "		3,000.00
(d) Olive Pardee "		3,000.00
(e) F. J. Hall "		2,400.00
(f) Boyd "		10,800.00
13 Cash Awaiting Investment	523.01	
113 Premium & Discount on Sale of Bonds		1,310.06
	283,929.67	283,929.67

#2 - PEKING TRIAL BALANCE

PLANT			
21	City Site	97,398.15	
121	General Funds: (a) American Board		54,500.00
	(b) London Miss.Soc.		50,000.00
	(c) Methodist Board		94,504.76
	(d) Presbyterian Bd.		60,000.00
	(e) Undesignated		9,953.41
22	Land	109,605.46	
22b	Land Improvements & General Plans	24,840.17	
122	Special Funds: (a) Anonymous #115		50,000.00
	(a1) Presby. Jubilee		5,000.00
	(b) McKelvy Infirmary		11,000.00
	(c) Bonnell Memorial		6,000.00
	(d) Ninde Memorial		40,000.00
	(e) Finley Est.Dorm.		60,000.00
	(f1) Yenching Coll.T.-Land		15,000.00
	(f2) " -Land Imp.& G.P.		1,800.00
	(f3) " -2nd Science Bldg.		62,490.00
	(f4) " -Bldg.Op.& Mchry.		7,835.00
	(f5) " -Other Bldg.Op.		279,151.45
	(f6) " -Heat,Lgt.Sewage		94,639.80
	(f7) " -Library Books		6,000.00
	(g) Harkness Temporary		13,000.00
	(h) Miscellaneous for Land		11,000.00
	(k) Bashford Memorial		95,010.59
	(m) Residences		151,642.28
	(n) China Med.Bd.-1st Sc.		58,194.68
	(p) Scranton-Luce Social Center		260.00
	(r2) Forbes Dormitory		50,000.00
	(s) Wiant Memorial		4,229.46
	(t) Wheeler Memorial		50,000.00
	(u) Buffalo Hall		10,700.00
	(w) N.Vincent Mem.Libr.		100.00
	(x) Mechanical Install.		825.00
	(x2) Famine Fund - Land		6,733.23
	(x3) Athletic Field		1,666.66
	(x4) Warner Mem'l Gym.		3,333.34
	(y) Library Books		9,379.07
	(z) Berry Memorial		50,000.00
	(z1) Caskey Well		625.00
	(z1a) Pagoda Water Tower		7,000.00
	(z2) Gamble Dormitory		43,756.65
	(z3) Anonymous #1144		10,000.00
	(z4) Congregational Refectory		25,000.00
	(z4a) Weyerhaeuser "		15,000.00
	(z5) Wallace Campus Fund		99,472.41
	(z6) Miscellaneous		1,000.00

#3 - PEKING TRIAL BALANCE

123 Plant Funds transferred from Current		470.47
24 Equipment: (b)Scientific	[illegible]	
(c)Libr.Books	15,619.30	
124 Income Building Fund:(a)from Investments		3,612.75
(b)Prem.& Disc. on sale of Bonds	623.99	
(c)Loans to other Funds		6,029.24
(d)Interest on Bank Loans	847.97	
25 Building Fund Investments	12,163.75	
125 Notes Payable		45,000.00
26 Building Operations:(d)Ninde Memorial	40,474.06	
(e)Theo.School Dorm.	40,299.21	
(f1)Undistributed	161,962.92	
(f2)Heat,Lgt.Sewage	290,977.13	
(f3)Yenching+2nd Science	62,490.00	
(f5) " -Other Bldg.Op.	279,151.45	
(g)Recitation Hall	4,045.72	
(h1)Refectory #1	7,299.64	
(h2) " #2	7,000.00	
(k)Bashford Mem'l	106,000.00	
(m)Residences	145,711.35	
(n)China Medical Bd.-1st Sc.	60,694.68	
(p)Scranton-Luce S.C.	651.24	
(r1)Finley Dormitory	34,475.50	
(r2)Wheeler "	34,475.50	
(r3)Gamble "	25,000.00	
(z) Berry Memorial	29,809.80	
(s1) Warner Mem'l. Gym.	4,078.12	
27 Plant Cash	21,660.96	
28 Accounts Receivable: Loans to Current	2,934.53	
28a " " : Wallace Contracts	91,699.82	
128 Accounts Payable		4,787.36
29 Deferred Commissions	4,787.36	
28b Endowment Equity in Wallace Prop.Contract		35,000.00
	1,724,722.63	1,724,722.63

#4 - PEKING TRIAL BALANCE

CURRENT GENERAL		
31 Managers' Current Expense-1925/26	50,953.47	
36a Home Administration: Central Office	2,352.82	
36b " " : Incidentals	563.29	
39 Current Cash		15,582.16
131 Receipts: American Board		1,325.00
132 " : London Missionary Society		1,025.73
133 " : Methodist Board		2,275.00
134 " : Presbyterian Board		2,[illegible].00
135 " : China Medical Board		13,539.28
136 " : Designated Items		14,590.87
137 " : Endowment Income Unrestricted		2,500.00
138 " : Interest on Bank Balances		406.54
	53,869.58	53,869.58
FAMINE FUND		
51 Famine Fund Expense-1925/26	7,352.53	
52 " " " -1924/25	34,429.58	
59 Current Cash		115.20
151 Famine Fund Receipts-1925/26		7,237.33
152 " " " -1924/25		34,[illegible]
	41,782.11	41,[illegible].11
SPECIAL		
77 Managers' Deficit- 1924/25	8,265.53	
78 Accounts Receivable-Loans to Campaign		
79 Special Cash	2,773.88	
171 Endowment Income Undistributed		6,088.01
172 Suspense		576.72
176 Special Gifts Reserve-1924/25		4,074.68
	11,039.41	11,039.41

#5 - PEKING TRIAL BALANCE

CAMPAIGN				
81a	Salaries	5682.17		
b	Rent	574.50		
c	Travel	1661.10		
d	Cables, Tel.& Tel.	196.73		
e	Publicity	877.69		
f	Miscellaneous	1440.06		
g	Lion	1476.31	11.908.56	
83	Deficit Current-1919/21		6,610.32	
84	Deficit Campaign-1921/24		38,495.67	
85	Interest on Loans		7,368.18	
86	Equipment		512.30	
87	Petty Cash		10.00	
88	Postoffice Deposit			
89	Current Cash			
181	Receipts: Undesignated			3,417.17
182	Receipts: Lion Fund			12,553.33
188	Accounts Payable:Loans from Special Acct.			
189	Notes Payable:Loans from Bank			40,000.00
188b	Accounts Payable: Loans from Plant			2,334.53
			58,905.03	58,905.03

PEKING UNIVERSITY TRIAL BALANCE AT MARCH 31, 1927

PERMANENT

11	Consolidated Endowment Investments	209,978.80	
11d	Amer. Bd. of Commissioners (in trust)	100,000.00	
111	(a) Hall Endowment Fund		50,094.61
	(b) Harkness " "		137,000.00
	(c) Sackett " "		1,000.00
	(d) James " "		100,000.00
12 & 112	Other Permanent Funds:		
	(a) Burt Friant Student Loan	125.00	125.00
	(b) E.L.Richards Scholarship		1,000.00
	(c) Mrs. C. Pardee "		3,000.00
	(d) Olive Pardee "		3,000.00
	(e) F. J. Hall "		2,400.00
	(f) Boyd "		10,000.00
13	Cash Awaiting Investment	405.12	
113	Premium & Discount on Sale of Bonds		2,889.31
		310,508.92	310,508.92

#2 - PEKING TRIAL BALANCE

PLANT				
21		City Site	97,398.15	
121	General Funds:	(a) American Board		54,500.00
		(b) London Miss. Society		50,000.00
		(c) Methodist Board		94,504.76
		(d) Presbyterian Board		60,000.00
		(e) Undesignated		10,153.41
22a	Land		111,805.46	
22b	Land Improvements & General Plans		38,802.67	
122	Special Funds:	(a) Anonymous #115		50,000.00
		(a1) Presbyterian Jubilee		5,000.00
		(b) McKelvy Infirmary		25,000.00
		(c) Bonnell Memorial		6,000.00
		(d) Ninde Memorial		40,000.00
		(e) Finley Est. Dorm.		60,000.00
		(f1) Yenching Coll. Trust-Land		15,000.00
		(f2) " Land Imp.& G.P.		2,800.00
		(f3) " 2nd Science Bldg.		68,490.00
		(f4) " Bldg. Op. & Mchry.		1,835.00
		(f5) " Other Bldg. Op.		300,951.98
		(f6) " Heat, Light, Sewer		125,000.00
		(f7) " Library Books		11,750.44
		(f8) " Equip. Science Bldg.		3,000.00
		(g) Harkness Temporary		13,000.00
		(h) Miscellaneous for Land		11,000.00
		(k) Bashford Memorial		110,010.59
		(m) Residences		177,571.35
		(m1) Chas.M.Hall Educational Fd. for Harvard-Orient Institute		22,000.00
		(n) China Med.Bd.-1st Science		77,907.15
		(p) Scranton-Luce Social Center		260.00
		(r2) Forbes Dormitory		50,000.00
		(s) Wiant Memorial		4,229.46
		(t) Wheeler Memorial		50,000.00
		(u) Buffalo Hall		10,700.00
		(w) M. Vincent Mem. Libr.		100.00
		(x) Mechanical Install.		825.00
		(x1) Chas M. Hall Educational Fd. for Mechanical Install.		166,500.00
		(x2) Famine Fund - Land		8,953.25
		(x3) Athletic Field		
		(x4) Warner Memorial Gym.		16,000.00
		(y1) Library Books		9,379.07
		(y2) Harvard-Orient Lib. Fd.		5,000.00
		(z) Berry Memorial		50,000.00
		(z1) Caskey Well		675.00
		(z1a) Pagoda Water Tower		7,000.00
		(z2) Gamble Dormitory		43,756.65
		(z3) McBrier Hall		20,000.00
		(z4) Congregational Refectory		25,000.00
		(z4a) Weyerhaeuser "		15,000.00
		(z5) Wallace Campus Fund		100,746.04
		(z6) Miscellaneous Gifts		7,500.00
		(z7) Aline Rodd Stuart Mem'l		10,000.00
		(z8) Lake Frant Dormitory		500.00

#3 - PEKING TRIAL BALANCE

123	Plant Funds Transferred from Current		470.47
24	Equipment (b)Scientific	8,531.18	
	(c)Library Books	24,953.45	
124	Income Building Fds.(a)from Investments		4,015.83
	(b)Prem.&Disc.on sale of Bonds	623.99	
	(c)Loans to other Funds		6,872.66
	(d)Interest on Bank Loans	1,869.51	
25	Building Fund Investments		
125	Notes Payable		
26	Building Operations:(b)McKelvy Infirmary	524.00	
	(d) Ninde Memorial	42,974.06	
	(e) Theo. School Dormitory	40,299.21	
	(f1)Undistributed	162,915.59	
	(f2)Heat,Lgt. Sewage	378,550.53	
	(f3)Yenching Second Science	68,490.00	
	(f5) " Other Bldg. Op.	300,951.98	
	(g) McBrier Hall	9,045.72	
	(h1)Refectory #1	33,887.33	
	(h2) " #2	23,314.64	
	(k) Bashford Memorial	111,000.00	
	(m) Residences	213,686.13	
	(n) China Medical Bd.-1st Sc.	80,407.15	
	(p) Scranton-Luce S. C.	651.24	
	(r1)Finley Dormitory	39,475.50	
	(r2)Wheeler "	39,475.50	
	(r3)Gamble "	39,387.33	
	(t) Wheeler Memorial Chapel	750.00	
	(z) Berry Memorial Library	40,344.43	
	(z1)Warner Memorial Gym.	9,078.12	
	(z2)Lake Front Dormitory	1,239.76	
27	Plant Cash	36,826.02	
28	Accounts Receivable:Loans to Campaign	51,922.83	
28a	" " Wallace Contracts	66,539.64	
28a	Adjusting A/C		223.37
28b	End. Equity in Wallace Property Con.		66,539.64
128	Accounts Payable		1,827.33
30	Deferred Commissions	1,827.33	
		2,077,548.45	2,077,548.45

#4 - PEKING TRIAL BALANCE

CURRENT GENERAL

31	Managers' Current Expense -1926-27	91,484.64	
36a	Home Administration:Central Office	4,833.40	
36b	" " :Incidentals	610.00	
39	Current Cash		25,966.68
131	Receipts:American Board		2,625.00
132	" London Missionary Society		1,000.00
133	" Methodist Board		2,375.00
134	" Presbyterian Board		2,625.00
135.1	" China Medical Board		13,037.69
135.2	" Harvard-Orient Institute		10,000.00
136	" Special Gifts for Current Budget		5,409.79
137.1	" Endowment Income Unrestricted		29,690.02
137.2	" " " Restricted(Budget)		4,104.07
138	" Interest on bank balances		94.79
		96,928.04	96,928.04

FAMINE FUND

51	Famine Fund Expense 1926/27	8,319.89	
51	" " " 1925/26	9,686.11	
59	Current Cash		619.89
151	Famine Fund Receipts 1926/27		7,700.00
151	" " " 1925/26		9,686.11
		18,006.00	18,006.00

SPECIAL

75	Managers' Deficit 1925/26		
77	" " 1924/25		
79	Special Cash	9,097.30	
171	Endowment Income Undistributed		2,337.30
172	Suspense	636.78	
175.1	Miscellaneous Current Gifts		7,305.58
175.2	Endowment Income Restricted (non-budget)		91.20
		9,734.08	9,734.08

#5 - PEKING TRIAL BALANCE

CAMPAIGN

81a	Salaries	6,815.91		
b	Rent	478.23		
c	Travel	2,337.03		
d	Cables, Tel.& Tel.	118.46		
e	Publciity	1,595.38		
f	Miscellaneous	168.43		
g	Lion	298.10		
			11,811.54	
83	Deficit Current 1919/21		6,610.32	
84	Deficit Campaign 1921/24		32,495.67	
85	Interest on Loans		8,470.01	
86	Equipment		592.29	
87	Petty Cash		10.00	
88	Postoffice Deposit			
89	Current Cash			
181	Receipts: Undesignated			7,492.00
182	" Lion Fund			575.00
188	Accounts Payable:Loans from Plant Acct.			51,922.83
189	Notes Payable: Loans from Bank			
			59,989.83	59,989.83

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September 24, 1925.

PEKING UNIVERSITY
LIST OF INVESTMENTS.

Amount	Security	Rate	Maturity	Purchase Price	Total
$10,000	Govt. French Republic	7½%	1941	95	$9,500.00
10,000	Alabama Power Company	6	1951	84¾	8,475.00
10,000	Great Northern Ry.	7	1936	98	9,800.00
200	" " "	7	1936	103 3/8	206.75
10,000	Iowa Ry. & Light Co.	8	1932	100	10,000.00
10,000	Adirondack Power & Light Co.	6	1950	85	8,500.00
5,500	Pacific Tel. & Tel.	5	1952	92½	5,087.50
2,000	" " " "	5	1952	91½ plus .15	1,833.00
500	" " " "	5	1952	91½	457.50
5,000	Chic. R.I. & Pacific	4	1934 4M	81¼ plus .15)	
			1M	81 1/8 " .15)	4,068.75
10,000	Dutch East Indies	6	1962 5M	94¼ (	4,712.50
			5M	94½ plus .15)	4,720.00
500	" " "	6	1962	94 3/8	471.88
100	New England Tel. & Tel.	5	1952	97½	97.50
100	2nd Liberty Loan	4¼	1942	98.78	98.78
10,000	So. Calif. Edison	6	1943 4M	98½)	3,940.00
			6M	101)	6,060.00
2,500	Puget Sound Light & Power	5½	1949	98½	2,462.50
8,000	Ill. Light & Power	6	1953	102½	8,200.00
9,000	Kingdom of Belgium	7	1955	98	8,820.00
2,000	Ill. Light & Power	6	1953	103½	2,070.00
7,500	Puget Sound Light & Power	5½	1949	100	7,500.00
10,000	Elect. Power of Germany	6½	1950	87¾	8,775.00
10,000	Great Cons. Electric	6½	1950	86	8,600.00
5,000	Argentine Govt.	6	1959	96½	4,825.00
137,900	Total Endowment Securities				129,281.66
1,000	3rd Liberty Loan	4¼	1928	100	1,000.00
11,000	2nd " "	4¼	1942	100 1/8	11,013.75
100	" " "	4¼	1942	100	100.00
50	4th " "	4¼	1938	50	50.00
12,150	Total Building Fund Securities				12,163.75
1,000	Kingdom of Denmark	6	1942	Gift	
1,000	Ester Loring Richards Scholarship				

PEKING UNIVERSITY

COMPARISON OF BALANCE SHEETS OF ENDOWMENT & PLANT SECTIONS

DECEMBER 31, 1922 & 1924
(FIGURES GIVEN IN GOLD)

1922 Assets	1922 Funds and Liabilities	Permanent Section	1924 Assets	1924 Funds & Liabilities
$ 74,153.66		**Endowment Funds & Investments**	$ 92,396.60	
	$ 50,094.61	a. Hall		$ 50,094.61
	26,500.00	b. Harkness		37,000.00
		c. L. K. Sackett		1,000.00
		Other Permanent Funds		
	25.00	a. Burt Friant Loan Fund	25.00	100.00
		b. E.L.Richards Scholarship	1,000.00	1,000.00
		c. Mrs. C. Pardee		1,500.00
		d. Olive Pardee		3,000.00
2,465.95		Cash awaiting investment	273.01	
$ 76,619.61	$ 76,619.61	TOTAL Permanent Funds & Invest.	$ 93,694.61	93,694.61
		Plant Section		
		General Funds		
	287,178.76	Mission Boards & Misc.		263,339.76
	10,000.00	Miscellaneous for Land		11,000.00
		Famine Fund for Land		6,753.25
80,938.29		Land & Land Imp. & G.P.	94,691.54	
218,882.15		City Site	196,882.15	
		Special Funds & Buildings		
25,502.11	50,000.00	Dormitory (Anonymous #115)	43,299.21	50,000.00
27,072.00	16,500.00	Theological Bldg. (Ninde Mem.)	30,512.75	27,631.36
	23,500.00	Harkness Temp. Fund		13,000.00
		Administration Bldg. (Bashford)	39,254.35	60,980.59
		Science Bldg. (Ch. Med. Bd.)	58,194.68	58,194.68
		Library (Berry Memorial)	8,309.80	25,000.00
	50,000.00	Dormitory (Finley Estate)	15,000.00	55,000.00
		Dormitory (Wheeler)	15,000.00	25,000.00
		Dormitory (Gamble)	5,000.00	43,756.65
		Dormitory (Forbes)		20,000.00
3,402.72		Recitation Building	9,045.72	
2,040.64		Refectory (Buffalo)	4,299.64	600.00
		Niant Memorial		4,008.00
		Scranton-Luce Is.	651.24	260.00
	12,000.00	Residences	10,000.00	114,336.50
		Mech. Instal.H.W.L. & S.	17,130.21	900.00
19,188.79		Building Operations Undistrib.	154,167.69	
	11,800.00	Yenching Trust: Land & Land Imp.		16,800.00
	7,835.00	Bldg. Mach.		7,835.00
		Science Bldg.	59,990.00	59,990.00
		Gen. Bldg. Op.	186,793.32	186,793.32
		H. W. L. & S.		3,605.55
8,220.39		Equipment Sci. & Books	8,864.13	279.07

(Plant Section)

		Plant Funds from Current Funds	$ 470.47
	$ 1,477.58	Income Invest. Bldg. Funds (net)	2,405.39
	784.98	" Loans to other funds	784.98
$ 56,748.35		Building Fund Investments	$ 12,163.75
21,756.91		Loans to Campaign Account	59,621.54
7,323.97		Cash on Hand	29,852.85
$ 471,076.32	$471,076.32	TOTAL PLANT FUNDS & ASSETS	$1059,348.56 1059348.56

According to these figures the two years have seen the plant funds increase, apart from the Woman's College, from $451,641.32 to $784,324.69, and increase of $332,683.37. In the same period, the investment in property, buildings, and equipment in Peking has increased from $365,812.09 to $682,686.55, an increase of $316,874.46. If, to this is added the investment in the Woman's College plant, the total plant cost to date would represent $957,710.42. As the equity in the old site amounts to $196,882.15, the investment in the new plant to date is $760,828.27 as compared with $188,364.94 in December 31, 1922.

UNPAID PLEDGES

Residences		$ 63,965.50
General, Buildings & Equipment		333,636.76
Campus Lighting	3,000.00	
Additional expense required (est.)	15,000.00	135,000.00

This could all be covered by undesignated Plant Funds provided items 1 - 4 in this list are covered or by liquidation of the City Site.

Schedule 6
2/23/27

THE NEEDS OF PEKING UNIVERSITY

For Finance Committee Consideration

1.	To cover Current Campaign Expense to June 30 unprovided for to date		US $ 12,732.33
2.	To cover Standing Accumulated Deficit This will be reduced by $5,000. if and when the next payment of $30,000.00 is received from the Hall Estate.		47,388.29
3.	To cover Current Budget of University Operation for 1926-7 assuming Hall Estate Funds are <u>not</u> assured		18,207.81
4.	To cover probable overdraft Current Budget 1926-7 as indicated by reports in January letters		5,000.00

Plant Needs

5.	Power Plant and Heat, Water, Light and Sewer System Overdraft on above designated receipts		
	N.Y. Books	75,000.00	
	Additional overdraft appearing from Peking Books	42,000.00	
	Campus Lighting	3,000.00	
	Additional expense required (est.)	15,000.00	135,000.00

This could all be covered by undesignated Plant Funds provided items 1 - 4 in this list are covered or by liquidation of the City Site.

6. <u>Funds for Campus Improvement</u>

Until estimates are made on the field and checked in the general reanalysis of the plant funds accounts it is difficult to say what may be needed here. The following items are "safe", however, whether they release general plant funds already used or provided for additional new expense.

Roads, paths, etc.	1,500.00
Grading, Bunding	2,000.00
Chinese Gates, monuments and decorations	3,000.00
Landscaping, planting, etc.	2,000.00

7. Dormitories on Lake Front

Section A	$6,000.00	
" B	17,200.00	
" C	23,900.00	
" D	20,000.00	
" E	23,900.00	
" F	17,200.00	
" G	6,000.00	$114,200.00

8. Residences

A one at	8,000.00	
B one at	8,000.00	
C one at	8,000.00	
D one at	4,500.00	
E one at	4,500.00	
F one at	4,500.00	
G one at	4,500.00	
H one at	4,500.00	46,500.00

9. One half of Library Steel Stack 16,000.00

Current Needs

These are put down subject to adjustment after receipt of budget for 1927-8; there are included here items for which gifts formerly were given but which have lapsed.

10. Salary funds for Chinese staff

For Dean of College of Arts and Sciences	1,500.00
For Professor of Mathematics	1,300.00
For Professor of Philosophy of the Christian Religion	1,800.00
For Professor of Psychology	1,800.00
For Associate Professor of Biology	1,500.00
For Associate Professor of Education	1,800.00
For Assistant Professor of Economics	1,200.00
For Assistant Professor of Physics	1,200.00

11. Salary Funds for Foreign staff

For Professor of Chemistry	1,500.00
For Instructor in History	1,500.00
For Instructor in English	1,200.00

(These could be added to, rearranged, adjusted, etc.)

Other Current Funds

12. For Dedication Expense	1,000.00
13. For Library Books	5,000.00
14. For Scientific Equipment	3,000.00
15. For Miscellaneous Needs	10,000.00

Document "A"

PEKING UNIVERSITY

BUDGET STUDY - 1925 - 1926

ANALYSIS OF SUMMARY OF FIELD BUDGET

MEX.DOLLARS

	Budget of Expenditure	Budget of Salaries Paid direct by Board and of Other Income Not Received through Trustees Budget	Amount Trustees are to furnish
10 University Admin.	23,898		23,898
20 Operation & Maint.	18,030		18,030
31 Coll. A. & S. Men	209,358	177,480	31,878
32 School of Religion	21,353	9,385	11,968
40 Library	3,418		3,418
50 Contingent	2,000		2,000
60 Miscellaneous not Strictly Educational	42, 171	22,850	19,321
	$320,228	$ 209,715	$110,513

Amounts listed in "To be paid direct by Boards" now to be received through Trustees.

Bartlett	$1,142	Mex.	2,000
L. S. Hsu	625		1,250
S. S. Hsu	2,000		3,600
C. M. B.	13,539.28		23,753
T. T. Lew	750		1,500
	$18,056.28		32,103

32,103

Mex. $142,616

Theological School

Designated Items

Harkness Endowment	U.S. 4,940
H. S. Coffin	1,800
Mrs. Wick	2,400
Mrs. Owen	1,000
	U.S.$10,140

At 1.75 this yields Mex. 17,745 which is Mex. $5,777 in excess of amount of est. expense as this amount is all designated, it must all be furnished - - - - - - - - - - - - - - - - 5,777

Revised requirements:

Total Trustees are to furnish Mex.$148,393

Budget of Trustees Income
As Approved June 29, 1925 with revisions of July 6, 1926.

Amounts to be Received by Trustees

	Gold	Rate	Mexican
General Income:			
Co-op. Boards	$11,500.00	2.00	$23,000.00
Invested Funds:			
Hall	3,298.69		
James	5,000.00		
Sackett	65.97		
	8,364.66		
Less C. O. $3,000	3,000.00		
	$5,364.66	1.75	9,388.00
Designated Income			
For Nash	3,000.00		
Ennis	530.00		
Bartlett	1,142.00		
Mrs. Straight (Elmhirst)	1,000.00		
Mrs. Torrence	5,000.00		
Mrs. Thompson	1,000.00		
Mrs. Jenkins	10,000.00		
	$ 21,672.00	1.75	37,926.00
Total of General Income Anticipated			Mex$70,314.00
Less Failures on General Income			
	700.00		
	1,756.00		
	530.00		
	10,000.00		
	U.S$12,926.00	1.75	22,725.00
Net General Income			Mex.$47,589.00
Plus Special amounts received and paid through Trustees			
For Bartlett	U.S.$1,142	Mex.2,000	
L. S. Hsu	625	1,250	
S. S. Hsu	2,000	3,600	
C. M. B.	13,539	23,753	
T. T. Lew	750	1,500	32,103.00
			79,692.00
Theological School			
Original Estimated Income	12,140		
Less Failure of U.S.$2,000	2,000		
	10,140	1.75	17,745.00
Total Presumed Income			$ 97,437.00
Less Excess of expense of Home Admin. over estimate say U.S.$1,400		1.75	2,450.00
			Mex. 94,987.00
Deficiency in income over Revised Requirements			53,406.00
			$ 148,393.00
Amount drawn by field (including amounts reported by cable 7/12/26)			Mex.179,437.96
Income of Trustees			94,987.00
Deficit Actual (Subject to adjustment on the closing of the books and on report from Peking.)			Mex.$74,450.96

Document "B"

YENCHING UNIVERSITY

PROPOSED BUDGET : 1926 - 7

BOARD OF MANAGERS

Summary

	Total	Special Budget	Paid By Boards	Balance
University Administration	$40,820.		$ 3,720.	$37,100.
Physical Plant, Op. & Main.	60,000.	60,703	53,319	60,000.
Arts & Sci. for Men	284,274.	~~54,910.~~	~~59,112.~~	170,252.
School of Religion	32,608.		7,780.	24,828.
Womans College	50,984.	50,984.		
Library	34,020.		18,000.	16,020.
Contingent	10,000.			10,000.
Items not Strictly Educational	9,975.			9,975.
	$522,681	~~$105,894~~ 111,687	~~$88,612~~ 82,819	$328,175

Analysis

University Administration				
11 Presidents Office	$18,960.		$ 3,720.	$15,240
12 Treasurer's Office	4,980			4,980
13 Secretarial Bureau	6,160			6,160
14 Medical Office	5,200			5,200
15 University General	5,520			5,520
Total for Administration	$40,820		$ 3,720	$37,100
Operation & Main Physical Plant				
21 Superintendents of Grounds	$6,500			$ 6,500
22 Engineers Office	5,500			5,500
23 Light	20,000			20,000
24 Heat	20,000			20,000
25 Water	1,000			1,000
26 Care & Main. Bldgs	4,000			4,000
27 " " " Furniture	1,000			1,000
28 " " " Ground	2,000			2,000
Total for Physical Plant	$60,000			$60,000

Yenching University - Summary of Proposed Budget 1926-7

	Total	Special Budget	Paid By Boards	Balance
College Arts & Sci. for Men				
311 Dean's Office	$5,220			$5,220
312 Registrars Office	3,900		2,100	1,800
313.1 Salaries-Agriculture	17,620	17,620		
313.2 " Biology	8,300			8,300
313.3 " Chemistry	12,856			12,856
313.4 " Chinese & Japanese	21,300			21,300
313.5 " Economics	9,720		4,200	5,520
313.6 " Education	12,660		9,060	3,600
313.7 " English	14,848		4,300	10,548
313.8 " European Lang.	5,440		3,280	2,160
313.9 " Geog. & Geol.	7,990		7,990	
313.10 " History	15,040		1,980	13,060
313.11 " Journalism	7,080			7,080
313.12 " Leather Tanning	5,793	5,793		
313.13 " Math. & Astron.	5,778			5,778
313.14 " Philosophy	11,894		5,494	6,400
313.15 " Physics	8,490		870	7,620
313.16 " Political Sci.	6,600			6,600
313.17 " Psychology	10,000		3,000	7,000
313.18 " Sociology	7,920		3,600	4,320
313.19 " Steno. & Accounting	1,440			1,440
314 Furloughs & other Transits	20,945	1,200	7,445	12,300
315 Outfit Allowances	1,650	50.		1,600
316 Faculty Residence Oper.	5,000			5,000
317 Medical & Dental Allow. (& Exp.)	4,000			4,000
318 Departmental Supplies)	36,440	25,840		10,600
319 " Equipment	16,350	10,200		6,150
Total College Arts & Science for Men	$284,274	$ 60,703	$53,319	$170,252
School of Religion				
321 Deans & Registrars Office	6,500			6,500
322.1 Salaries: Church Hist,	2,510		1,980	530
322.2 " Comparative Religion	840			840
322.3 " Hist & Philosophy of Religion	1,700			1,700
322.4 " Sacred Music	3,280		3,280	
322.5 " New Testament	3,648			3,648
322.6 " Old "	2,700			2,700
322.7 " Christian Theol.	3,600			3,600
322.8 " Religious Education	2,660			2,660
322.9 " Socio. & Christian Ethics	1,800		1,800	
322.10 " Worship & Preaching	720		720	

Yenching University - Summary of Proposed Budget 1926 -7

	Total	Special Budget	Paid By Boards	Balance
School of Religion (Cont.)				
323 Furloughs & other Transits	$2,500			$2,500
324 Departmental Supplies & Expense	150			150
Total School of Religion	$32,608		$7,780	$24,828
Womans College	50,984	$50,984		
Total Womans College	$50,984	$50,984		
Library				
411 Staff Sal.	$5,920			$5,920
412 Maintenance	900			900
413 Equipment & Bks,	27,200		18,000	9,200
Total for Library	$ 34,020		$18,000	$16,020
50 Contingent Fund	10,000			10,000
Total Contingent Fund	$10,000			$10,000
Items not Strictly Educational				
61 University General	1,900			1,900
62 College Arts & Sci. for Men	3,125			3,125
63 School of Religion	450			450
64 Yenta Elementary School	4,500			4,500
Total Items not strictly Educational	$9,975			$9,975

Document "C"

PEKING UNIVERSITY

BUDGET STUDY - PROPOSED BUDGET OF 1926-7

July 6, 1926.

Gross Budget on Field			Mex.$522,681
Income:			
Student Fees		38,907	
Mission Boards-Salaries	82,819		
Cash Payments on quotas	8,470	91,289	
Princeton-in-Peking		10,020	
China Medical Board		28,753	
Harvard-Peking Institute		41,630	
Yenching School of Chinese Studies		6,000	
Jane Field Bashford Endowment		1,000	
Woman's College share in Gen'l Exp.		32,274	
" " Budget		50,984	
" " Library App'n		18,000	
Agriculture Dept. (& F. F.)		53,510	
Leather Tanning Dept.		7,193	
			379,560
Mex. Income Required from Trustees			
Sources according to Field Budget			Mex. 143,121
Plus estimated home expense Ruby family			2,800
Total estimated Mex. amount required from Trustees			Mex.$145,921

Estimated Income: Board of Trustees

		U.S.$	Rate	Mex.$
Coop. Bds:	A. B. C. F. M.	3,500	2.00	7,000
	L. M. S.	1,000	2.00	2,000
	M. E. F. B.	2,100	1.75	3,675
	M. E. F. B. Conditional	1,400	2.[illegible]	3,325
	Presbyterian	3,500	2.00	7,000
Endowments				
	Hall Estate (old)	3,298	1.75	5,771
	" " (new)	52,000	1.75	91,000
	D. Willis James Fd.	5,000	1.75	8,750
	Harkness Fund	7,440	1.75	13,020
	Sackett Fund	65	1.75	113
Designated Gifts				
	A.B.C.F.M. for Bartlett	1,142	1.75	1,998
	A.B.C.F.M. for T. T. Lew	1,500	1.75	2,625
		U.S.$81,945		Mex146,277
Loss Expense Home Administration		5,000	1.75	8,750
Total Available		U.S.$76,945		Mex.137.527
Deficit over requirements		$ 4,222		$ 7,394

95 B

Schedule 3
2/23/27

PEKING UNIVERSITY

FINANCIAL SITUATION AND FORECAST

January 131 - June 30, 1927

1. CURRENT ACCOUNT GENERAL

Balance January 31, 1927		none
Income assured to June 30		
American Board	$1,750.00	
Methodist Episcopal Board	1,250.00	
Presbyterian Board	875.00	
China Medical Board (see below)		
Harvard-Orient Institute say	2,000.00	
Special Gifts		
Princeton-in-Peking	2,600.00	
Am. Board, Bartlett	571.00	
Nash (say)	1,020.00	
Endowment income	4,230.00	
" " restricted	4,100.00	18,369.00
Total assured		$18,369.00
Hall Estate probably payable June 30		25,000.00
		$43,369.00

Charges required on Current Account to June 30

Mex. Budget authorized		Mex.$227,125.00
Less Harvard-Orient Book Item		16,000.00
Mex.		$211,125.00
Mex. furnished by L/C and Drafts to Jan. 31 N.Y. Balance sheet (so far as Mex. equivalent is reported	Mex.$72,056.04	
Plus distribution of L/C items in suspense	13,630.10	
Mex. furnished by payment of bills, etc. in New York and drafts not exchanged yet @ same rate as average of drafts US $36,376.15 @ 2.18	79,300.00	164,986.14
Balance of Mex. required		Mex.$46,138.86
Less Balance of C.M.B. Mex. pledge		7,188.25
Net Balance required		Mex.$38,950.61
Estimated cost in US $ @ conservative rate of 2.05		US$19,000.00
New York Office expense to June 30 (est.)		2,500.00
Dept. of Agriculture item belonging in Special		2,000.00
Present overdraft (including distribution of L/C in Suspense)	7,467.96	
	5,608.85	13,076.81

Schedule 3 - 2
2/23/27

Total additional required to cover Current Budget		$36,576.81
Assured Income above		18,369.00
Required to be floated above assured income pending receipt of Hall Estate Amount	US	$18,207.81

2. SPECIAL ACCOUNTS

Balance January 31, 1927 allowing for distribution from Suspense		$ 3,913.04
Income Assured to June 30		
Dept. of Agric. Item belonging in Special	2,000.00	
Endowment Income Restricted (non budget)	551.20	
Suspense a/c say	1,013.80	3,565.00
Total Assured		$ 7,478.04
Hall Estate probably payable June 30, 1927		5,000.00
		$12,478.04

Charges Required to June 30

Endowment Income Undistrib. on hand 1/31	$1,006.46
Endowment Income Restricted (non budget) to be disbursed	1,102.40
	2,108.86
Balance estimated on June 30, 1927, not including estimated income from Hall Estate	5,369.18
	$7,478.04

3. CAMPAIGN EXPENSE ACCOUNTS

Campaign Expense Balance	none
Estimated assured receipts	none
Total	none

Charges estimated to June 30, 1927

Salaries		$3,780.00	
Travel (say)		2,000.00	
Rent		300.00	
Other Items		2,000.00	
Est. Interest on Plant Loan of $50,617.02 to 2/28	780.00		
to 6/30	643.60	1,423.60	9,503.60
Overdraft on 1926-27 to Jan.31, 1927			3,228.73
			12,732.33
Accumulated standing deficit			47,388.29
			$60,120.62

Schedule 3 - 3

4. PLANT ACCOUNTS

Plant Cash Balance		$34,982.34	
Loans to other funds including distributions from Suspense		50,617.02	$84,599.36
Income Assured by June 30			
M. E. Board on Bashford Building		25,000.00	
Yenching Committee on Library Books		750.44	
" " " Chapel		750.00	
B.D. Gamble for Roads	3,000.00		
Ditto (not entered)	1,000.00	4,000.00	
Mrs. Sailer for Yen Property		4,000.00	
Other items		100.00	34,600.44
			$119,199.80
Estimated Balance Special account to June 30			5,369.18
Total			$ 124,568.98

Note: No other income for McBrier Hall or Wheeler Chapel is included as whatever is received will have to be spent for new construction on these buildings.

Amounts in other accounts which must be floated to June 30, according to preceding analyses:

Current Account	$ 18,207.81
Campaign Standing Deficit	47,388.29
Campaign Expense to June 30 not yet covered	12,732.33
Total amounts to be floated	$ 78,328.43
Plant Funds available for plant uses	46,240.55
	$124,568.98
Plant Funds available	$ 46,240.55

Plant Funds balances on items which must be held for designated use

Basford Memorial	24,010.59	
Warner Gymnasium	11,921.88	
McBrier Hall	5,954.28	
Harvard-Orient Library Fund	5,000.00	
Yenching Com.Science Bldg. Equipment	3,000.00	
Pagoda part of Water Tower	7,000.00	56,886.75

This does not include balances on a number of buildings which are assumed to be practically completed. These balances are thus being used to float operations on which there is a deficit of designated or general

funds or are not cleared out of the Undistributed Account. The balances omitted must eventually be restored. See Section 5 below.

Estimates Cash deficit June 30 if these are provided $10,646.20

Accordingly, of the items listed above, only $46,240.55 worth can be provided until the receipts referred to below come in. If they come in to the extent of $10,646.20 the whole list of plant balances just above can be made available. If they come in beyond $10,646.20 additional items can be provided.

This prospective net deficit of $10,646.20 will be favorably modified

(1) by receipt of Hall Estate Funds (if received in full) June 30; this will wipe out the prospective net deficit and give the Current Account for the year a balance of $ 6,792.19
will reduce the Standing Deficit by 5,000.00
and therefore release available Plant Funds to amount of $11,792.19

(2) by every receipt from campaign applicable to campaign expense; assuming that item (1) is accomplished such receipts will release available plant funds.

(3) by any receipts for undesignated purposes not required to cover campaign expenses; or for designated purposes for which disbursements have already been made.

(4) by a rate of exchange on current account better than that used in making this estimate.

This deficit will be unfavorably affected

(1) by expenditures other than those provided for in the schedules above, when such expenditures are not covered by new funds or by balances available after the deficit has been covered.

(2) by any at present unexpected and radical increase in silver exchange rates.

5. PROTECTION OF DESIGNATED PLANT FUND BALANCES AND GENERAL PLANT FUND BALANCES AS OF JUNE 30, 1927

A. Anticipated change in actual Cash Balance assuming no Plant Funds disbursements but disbursements on other accounts according to estimate.

Cash Balance (actual) 1/31/27	$28,234.15
Less Cash Awaiting Investment	2,568.70
	$25,665.45

Schedule 3 - 5

Forward			$25,665.45
Estimated assured Receipts (in preceding analyses)			
Current Account			18,369.00
Special Account			3,565.00
Campaign Expense			none
Famine Funds			none
Plant Funds			34,600.00
			$82,199.45
Estimated Disbursements (in preceding analyses)			
Current Account	36,576.81		
less 1/31 overdraft	13,076.81	23,500.00	
Special account		2,108.86	
Campaign Expense		9,503.60	35,112.46
Estimated Actual Cash June 30			$47,086.99

B. Designated Plant Funds Balance estimated June 30

Designated Plant Funds Balance Jan. 31		$176,049.28
Account #122f4		7,835.00
Estimated Assured Receipts		34,600.00
		$216,484.72
Building Operations Undistributed	161,783.82	
Part of Designated Overdraft chargeable to balance	6,000.00	167,738.82
Designated Plant Funds Cash balance June 30 should be		$ 50,645.90

C. General Plant Funds Balance estimated June 30

General Plant Funds Balance 1/31		$268,838.43
Designated Items Overdrafts	101,986.21	
City Site Equity	97,398.15	199,384.36
General Plant Funds Cash should be on June 30		$ 69,454.07

D. Position of these Balances

Estimated Actual Cash Balance 6/30		
from A (Cash awaiting Investment omitted)		$ 47,086.99
Cash Balances in other sections		
(79) Special Accounts cash bal.	5,369.18	
(89) Campaign Cash balance	331.09	5,700.27
Net Cash balance applicable to Plant Funds		$ 41,386.72
Designated Plant Funds balance 6/30		50,645.90

Schedule 3 - 6

Actual Cash Shortage 6/30 on Designated Plant Fund Bal.		$ 8,259.18
General Plant Funds Bal. 6/30; no cash available to cover		69,454.07
Total Plant Cash Overdraft June 30		$ 78,713.25
Sources of Deficit		
Current account overdraft estimated	$18,207.81	
Standing Campaign Deficit	47,388.29	
Campaign Expense overdraft "	12,732.33	
Famine Funds overdraft	219.89	78,548.32
Difference not found		164.93

If the $46,240.55 referred to at the end of section 4 is expended for Plant Items referred to, there will be a Designated Plant Funds Balance of $4,205.35 for which cash will not be available on the basis of receipts assured. Whatever receipts come in that are not counted on here will correct this situation by so much as comes in.

July 14, 1927.

PEKING UNIVERSITY

FINANCIAL SITUATION AND FORECAST

AS OF JULY 1, 1927.

1. What we Have in Cash and can secure.

Endowment Cash Bal.	177.03		
Plant Funds " "	26,170.91	26,347.94	
Current a/c Deficit	95.30		
Famine Cash "	1,835.50		
Special " "	20,591.58	22,522.38	
Net Balance - cash in Bank July 1			$3,825.56
Present borrowing capacity unused $20,000. net cash useable - - -			18,750.00
			$22,575.56

2. Disbursements pending in July

Outstanding drafts		$15,852.92	
Hsu T. Shan L.M.S. a/c		1,250.00	
Campaign Office		1,137.50	
Bills payable		725.68	
Field Current a/c Mex.	$20,000.00		
Less already sent	7,000.00		
	Mex. $ 13,000.00	6,500.00	
Field Plant Overdraft & bills Mex. $10,000.00		5,000.00	
Monthly Requirement Bldg. Op.		15,500.00	$45,966.10

3. Disbursements for August

Outstanding drafts		2,610.00	
Outstanding Cable auth.		15,000.00	
Campaign Office		975.00	
Field Current a/c (mail in July) Mex. 20,000.00		10,000.00	
Monthly Requirement Building Op.		15,500.00	$44,085.00

4. Disbursements for September

Campaign Office		975.00	
Field Current a/c(mail Aug. 1) Mex.$10,000.00		5,000.00	
Monthly Requirement Bldg. Op.		15,500.00	$21,475.00

5. Disbursements for October

Campaign Office		1,137.50	
Field Current a/c (mail Sept. 1)		12,500.00	
Monthly Requirement Building Op.		15,500.00	$29,137.50

6. Estimated Income for July (not received prior June 30)

Endowment Interest	1,739.50	
American Board	325.00	
Presbyterian Board	875.00	
McBrier Hall	5,000.00	
Miscellaneous Receipts	6,899.70	
Harvard-Orient	4,000.00	
Yenching Woman's Com. for Chapel Plans	750.00	$19,589.20

7. Income for August

Endowment Interest	200.00	
Methodist Board	625.00	$ 825.00

8. Income for September

Endowment Interest	1,290.00	
American Board	550.00	$ 1,840.00

9. Income for October

Endowment Interest	2,102.50	
Methodist Board	625.00	
Presbyterian Board	875.00	
McBrier Hall	10,000.00	
Harvard-Orient	4,000.00	
China Medical Board	3,300.00	$20,902.50

S U M M A R Y

		Deficit for month	Cumulative Deficit
Cash available now	$22,575.56		
July income	19,589.20		
	$42,164.76		
July expense	45,966.10		
End of July		3,801.34	3,801.34
August Income	825.00		
" Expense	44,085.00		
End of August		43,260.00	47,061.34
September Income	1,840.00		
" Expense	21,475.00		
End of September		19,635.00	66,696.34
October Income	20,902.50		
" Expense	29,137.50		
End of October		8,235.00	74,931.34
		74,931.34	

Amounts of estimated income include no anticipated income from campaign activities (except that already in hand in July).

Assets not included are
City Site - M. E. Board - $97,398.15 on the basis of which our bank loans are made.
Chapman Estate probably $25,000.00 - some time in the fall.

PEKING (YENCHING) UNIVERSITY
BOARD OF MANAGERS
Budget of Proposed Current Expenditure

July 1, 1927 - June 30, 1928
(April 1927)

(Note:- For actions by the Finance and Executive Committees on this proposed budget, see minutes EF - 2119 and EF - 2120)

SUMMARY

	Mex.
University Administration	$56,871.00
Operation and Maintenance of Physical Plant	75,000.00
College of Arts and Sciences for Men	244,529.00
School of Religion	23,044.00
Library	13,554.00
Contingent Fund	5,500.00
Items not strictly educational	15,505.00
	$434,003.00

ANALYSIS

		Mex.
University Administration		
11	President's Office	$13,312.00
12	Treasurer's Office	5,960.00
13	Secretarial Bureau	5,920.00
14	Business Manager's Office	9,780.00
15	Medical Office	6,880.00
16	University General	15,019.00
Total for University Administration		$56,871.00
Operation and Maintenance of Physical Plant , 20		75,000.00
College of Arts and Aciences for Men		
311	Dean's Office	5,370.00
312	Registrar's Office	7,320.00
313.2	Salaries - Biology	12,098.00
.3	" Chemistry	13,166.00
.4	" Chinese and Japanese	25,360.00
.5	" Economics	13,980.00
.6	" Education	13,320.00
.7	" English	19,236.00
.8	" European Languages	5,180.00
.9	" Geology and Geography	7,890.00
.10	" History	17,110.00
.11	" Journalism	3,480.00
.12	" Leather Tanning	5,160.00
.13	" Mathematics and Astronomy	5,400.00
.14	" Music	1,094.00
.15	" Philosophy	10,600.00
.16	" Physics	9,150.00
.17	" Political Science	6,600.00
.18	" Psychology	7,780.00
.19	" Sociology	7,800.00

Peking - 2
Budget of proposed Expenditures (cont.)

College of Arts and Sciences for Men (cont.)

314	Furloughs and other transits	22,900.00
315	Outfit allowance	500.00
316	Departmental expense and equipment	24,035.00
Total for College of Arts and Sciences for Men		$244,529.00

School of Religion

321	Dean's and Registrar's Office		2,300.00
322.1	Salaries and Departmental Expense -	Church History	2,510.00
.2	Ditto	Comparative Religin	1,200.00
.3	"	History &Philosophy of Religion	800.00
.4	"	Sacred Music	2,236.00
.5	"	New Testament	3,648.00
.6	"	Old "	1,500.00
.7	"	Christian Theology	3,600.00
.8	"	Religious Education	1,200.00
.9	"	Sociology and Christian Ethics	1,900.00
.10	"	Worship & Preaching	800.00
.11	Library		150.00
323	Furloughs and other transits		1,200.00
Total for School of Religion			$23,044.00

Library

411	Salaries	5,554.00
412	Maintenance	1,000.00
421	Foreign Books and periodicals	7,000.00
Total for Library		$13,554.00

Contingent Fund - 50 5,500.00

Items not strictly Educational

61	University General	11,280.00
621	Athletics	3,600.00
622	Intercollegiate Debate	125.00
623	Entrance Committee Expense	500.00
Total for Items not Strictly Educational		$15,505.00

Corrections by New York Office

Add -	error in School of Religion, Church History	$50.00
	Salary H. W. Luce	930.00

Peking - 3

Budget of Proposed Current Income
(Re-arranged by N.Y.Office)

I. From Students: (500)	Mex.	Mex.
Tuition 200 @ 50.00	10,000.00	
300 @ 60.00	18,000.00	28,000.00
Room Rent (Light, Heat, Water Service) @ 40.00		20,000.00
Athletics @ 3.00		1,500.00
Medical 2.00		1,000.00
Incidental 2.00		1,000.00
Examination		300.00
Graduation		250.00
Laboratory		800.00
Total from Students		52,850.00
II. Other Local Income		
Jane Bashford Endowment Fund		2,500.00
Woman's College Share:		
University Administration	9,145.00	
Power Plant	23,333.00	
Instruction	4,138.00	
Library	2,000.00	
Formal Opening	1,083.00	39,699.00
Princeton-in-Peking, amount not paid in New York		7,060.00
Swiss Student Committee		500.00
Leather Tanning		3,340.00
Telephone System		1,350.00
Light & Water for Residences		3,816.00
Residence Rent		324.00
Total from Local Income		58,589.00

III. Mission Board Salaries and quotas (including furlough travel)

A.B.C.F.M.	Men's College	School of Religion	
H. S. Galt	7,780.00		
L. C. Porter	5,494.00		
Ph. de Vargas (½)	1,980.00 (½)	1,980.00	
D. G. Tewksbury	5,400.00		
	20,654.00	1,980.00	22,634.00
Meth. Epis. Board			
T. E. Breece	3,580.00		
W. W. Davis	4,680.00		
J. M. Gibb, Jr. (including travel)	9,780.00		
E. L. Terman	3,980.00		
B. M. Wiant (1/3)	1,094.00	2,186.00 (2/3)	
	23,114.00	2,186.00	25,300.00

Peking - 4

Budget of Proposed Income (cont.)

III. Mission Board (cont.)

Presbyterian Board	Men's College	School of Religion	
H. W. Luce	930.00		
H. S. Vincent	4,320.00		
L. E. Wolferz	3,680.00		
R. C. Sailer	3,280.00		
R. H. Ritter	2,880.00		
Quota	2,250.00		17,340.00
L.M.S.			
J. B. Taylor	6,700.00		
G. B. Barbour	6,280.00		
Quota	3,000.00		15,980.00
Anglican			
E. J. Bentley (½)	720.00	(½) 720.00	1,440.00

Total of local income and mission board salaries and quotas paid direct 194,133.00

Income to be provided through Board of Trustees 239,870.00

Peking - 5

Estimated Income Board of Trustees

		U.S.$	Local Currency
China Medical Board (assured)			28,753.00
Harvard-Orient Institute (pending)			32,300.00
Cooperating Mission Boards			
A. B. C. F. M.	$3,500.00		
L. M. S.	1,000.00		
Meth. Epis. Bd.	2,500.00		
" (cond.)	1,000.00		
Presbyterian Bd.	3,500.00	11,000.00	
Income on General Endowment - $151,000. @ 5%		7,550.00	
Income on Restricted Endowment Theological School $137,000. @ 5%		6,850.00	
Income from Hall Estate (pending)		50,000.00	
Special Income			
Princeton-in-Peking for H. H. Hsu and Leonard Hsu	$3,600.00		
A. B. C.F.M. for Bartlett	1,142.00		
For Salary T. T. Lew	750.00	5,492.00	
		80,892.00	
Less Home Administration, est.		5,500.00	
		75,392.00	
Estimated at rate of 2.05			154,553.60
Total Estimated Income			L.C$215,606.60
Amount required to balance budget assuming sources of income given above are dependable			" 24,263.40
			" $239,870.00

or approximately U.S. $11,900.00 to be raised by special contributions.

FINANCIAL FORECAST - PEKING UNIVERSITY

Sept. 23, 1927 - June 30, 1928

RECEIPTS		DISBURSEMENTS		Net for Month Deficit	Net for Month Balance	Accumulated Deficit
		September 23 - 30				
Cash on Hand Sept. 23rd	7,433.	Outstanding drafts	20,800.			
Contribution, Mr. E. M. McBrier	10,000.	Campaign Office	350.			
		Central Office	115.			
	17,433		21,265.		$ 3,832	$ 3,832.
		October				
Presbyterian Board	875.	Various bills payable	4,338.			
Miscellaneous special gifts	900.	Campaign office	1,400.			
Endowment income	935.	Central office	450.			
	2,710		6,188		3,478	7,310.
		November				
China Medical Board	3,300.	Draft, October Building Operations	15,000.			
Harvard-Orient Institute	4,000.	" " Budget	12,000.			
American Board	875.	Repayment of note	10,000.			
Methodist Board	875.?	" " "	15,000.			
Endowment Income	700.	Campaign office	1,400.			
Miscellaneous special gifts	900.	Central office	450.			
	10,650		53,850.		43,200.	50,510..
		December				
London Missionary Society	500.	Building Operations November	15,000.			
Wallace Equity	800.	Managers Current November	8,000.			
Endowment Income	1,650.	Campaign office	1,400.			
Contribution Mr. E. M. McBrier	10,000.	Central office	450.			
Miscellaneous special gifts	900.					
	13,850.		24,850.		11,000.	61,510.

Financial Forecast - Peking University - 2

RECEIPTS		DISBURSEMENTS		Net for Month Deficit	Net for Month Balance	Accumulated Deficit
		January				
Hall Estate	30,000.	Building Operations.December	6,000.			
Presbyterian Board	875.	Managers Current December	8,000.			
Endowment Income	1,487.	Campaign Office	1,400.			
Miscellaneous special gifts	900.	Central Office	450.			
	33,262.		15,850.		17,412.	44,098.
		February				
China Medical Board	3,300.	Managers Current January	8,000.			
Harvard-Orient Institute	4,000.	Campaign Office	1,400.			
American Board	875.	Central Office	450.			
M. E. Board	875.?					
Endowment Income	200.					
Miscellaneous special gifts	900.					
	10,150		9,850		300.	43,798.
		March				
Contribution Mr. E. M. McBrier	10,000.	Managers Current February	8,000.			
Endowment Income	2,637.	Campaign Office	1,400.			
Miscellaneous special gifts	900.	Central Office	450.			
	13,537.		9,850.		3,687.	40,111.
		April				
Presbyterian Board	875.	Managers Current March	8,000.			
Endowment Income	935.	Campaign Office	1,400.			
Miscellaneous special gifts	900.	Central Office	450.			
	2,710.		9,850.	7,140.		47,251.
		May				
China Medical Board	3,300.	Managers Current April	8,000.			
Harvard-Orient Institute	4,000.	Campaign Office	1,400.			
American Board	875.	Central Office	450.			
M. E. Board	875.?					
Endowment Income	700.					
Miscellaneous special gifts	900.					
	10,650.		9,850.		800.	46,451.

Fianacial Forecast - Peking University - 3.

RECEIPTS		DISBURSEMENTS		Net for Month Deficit	Net for Month Balance	Accumulated Deficit
		June				
Contribution, Mr. E. M. McBrier	10,000.	Managers Current, May	8,000.			
Hall Estate	30,000.	Campaign Office, June	1,400.			
Endowment Income	1,487.	Central Office, June	450.			
Miscellaneous Special Gifts	900.	Managers Current, June	8,000.			
	42,387.		17,850.		24,537.	21,914.

Notes:- To the reduction of this deficit we have hoped-for receipts from the Chapman Estate, $25,000; any payments from the M. E. Board on the City Site, etc.; Special Gifts for Building Operations; Special new money secured by the Campaign Office beyond the gifts estimated in this forecast.

To the increase of this deficit would be any building operations after December 1927, any special expense or deficits on the field or in the Campaign Office, and any falling off of miscellaneous campaign gifts.

C. The University

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REPORT OF PRESIDENT J. LEIGHTON STUART - MARCH, 1925.

TO THE BOARD OF TRUSTEES OF PEKING UNIVERSITY

It has been customary for me to make an Annual Report to the Board of Managers, but I have not yet undertaken preparing one for the Trustees. Indeed it has so happened that I have been able to meet with you in person at your lat three Annual Meetings. However, since returning to China last May I have been so impressed with the rapid and startling developments in this country and their bearing on the affairs of our University that I have repeatedly had in mind attempting to interpret these to you.

But all through the past autumn and thus far into the winter the immediate claims of each day have been too insistent to permit this, and I am now taking advantage of the leisure while on a coasting steamer to Shanghai to formulate my ideas. It may be just as well that this has not been done earlier as in some issues at least there has been time for a more matured conviction, and at any rate it will reach you as you are getting ready for your Annual Meeting.

THE POLITICAL OUTLOOK Since the early autumn there has been almost continuous civil strife in China, thus far without any advance toward stable government. Nor is there any immediate prospect of improvement. It has been merely a succession of factional struggles in which ambitious leaders combine against others and after achieving their purpose or failing resolve themselves into new groupings. Whether the "Christian General" will prove an exception and strengthen his position until able to enforce some disinterested constructive policy it is too early yet to speak with confidence, but certain it is that thus far his actions have aroused the distrust of almost all Chinese whether Christian or non-Christian and of the great majority of foreign observers. Sun Yat-Sen is very sick now but if he lives he will be the leader in a new revolution against foreign, or more strictly European and American, interests in China, supported by the radical younger element and endorsed alike by Japan and Soviet Russia. In any case it is the emergence of this new force that demands our attention. The fighting among various military chieftains and the individuals who successively constitute a precarious and powerless "Central Government" in Peking are of no consequence in themselves. But they are causing much misery or at least annoyance to the people in the affected areas and are producing a general disintegration throughout the country resulting in lawlessness and discontent. Meanwhile the intellectual awakening especially in student circles has generated an intense nationalism,- nationalism rather than patriotism. This might well take the form of protesting against internal disorders but - largely no doubt because of vigorous and heavily financed Russian propaganda - is rather being directed against western domination. Russia and Japan have little else in common but they share in the desire to arouse China against western influence. There is much talk about demanding the revision of "unequal treaties" which is helping to breed anti-

foreign sentiment. This may at any time or place under slight provocation take the form of actual violence with the result that the government concerned could feel compelled to assert its rights thus aggravating the resentment against foreign interference. The Diplomatic Corps in Peking and the Nations they represent are in an extremely difficult position. It is idle to predict what lies ahead, but we can be reasonably certain that stable government is not to be expected for some time yet.

THE ANTI-CHRISTIAN MOVEMENT From what has been said above you will have surmised correctly that this is more largely racial than religious. Or perhaps it is more accurate to describe it as fear of a wide-spread, highly-organized, well-financed propaganda from the West the visible result of which to Chinese eyes is the westernization of those who come under its influence both in habits of thought and in formal relationships. It is regarded as of a piece with political aggrandisement and commercial exploitation and is described as a subtle form of imperialism and the instrument of capitalism. This revolt against the domination of the white race in China as among the other peoples of Asia is fomented by the spread of Bolshevik ideas from Russia and the advocacy of a Pan-Asian alliance by Japan. The racial aspects of the issue are, however, reinforced by a purely anti-religious sentiment which is almost universal among the young intelligentsia except in so far as they are genuinely Christian. The ancient scepticism of Chinese thought as to spiritual issues has made it easy for the intellectual leaders of to-day to accept the philosophy of naturalism or atheism which as they freely assert they carry to its logical affirmations unhampered by the long Christian tradition in the west which prevents most thinkers there from going to such extremes. They are therefore entirely sincrre and even earnest in regarding religion and especially education under religious auspices as a menace, a reactionary force making for controversy, conservatism and confusion of ideas. This helps to explain why the present agitation is primarily against Christian education and is convincing evidence of how effective they regard it to be. This is not the place to comment on the faults in Christian schools which are perhaps to no slight extent responsible for the bitterness of the present attacks. But it is worth noting that several of the leaders in them are former students in mission colleges and that a number of "strikes" and other outbreaks are occuring in mission schools.

The remainder of this report can best be occupied by stressing in the light of present tendencies in China, certain features of what as I conceive it should be our own policy.

DEVELOPMENT INTO A CHINESE UNIVERSITY The institution exists for the purpose of extending the Kingdom of God into China and the strengthening of a truly Chinese Christian Church. Its western founders wish it to accomplish this purpose most effectively and to remain as a gift from them for the finest and fullest mauntenance of this function. But thus

far it has been almost entirely controlled, staffed, financed, protected, from the West. How can it become Chinese and be assured in the process of remaining actively Christian? In so far as this question can be satisfactorily answered will the value of the University in the judgment both of western Christians and of the Chinese public be recognized. For despite all that may be feared from anti-Christian agitations I for one am more confident than ever of the permanent and hearty endorsement by the vast majority of thinking Chinese of a wisely conceived Christian University. Never was the need for such more evident nor its strategic importance to Chinese Christianity more unquestionable. It would seem to me that the process of making the University Chinese in character should be along four lines:

(1) Faculty: Chinese men and women should be secured for vacancies or additions on the staff whenever the right ones can be found and they should be given full responsibility in such positions as they are called upon to fill. But only the best of each grade should be selected. There should be no race discrimination and there should be developed a comradeship based on mutually sharing the same motives, hardships, hopes, duties, etc. In no feature of our institution has a more encouraging beginning been made than in this respect, and we can be very proud not only of the splendid nucleus of Chinese teachers and the way in which they are meeting the confidence placed in them but also of the attitude of our foreign teachers toward them and the happy harmonious fellowship between the two groups. In fact the present problem is more one of training the Chinese to work together than in breaking down the barriers between them and the foreigners. In this and in other respects these gifted young Chinese may be thought of as themselves in training for the time when they must carry the burden and do it together. If we can accomplish this the students could for the time being - to put it in the form of an exagg erated statement - be regarded as a by-product.

(2) Board of Managers. This is now predominantly foreign and the Chinese control is still somewhat nominal. It would be difficult for this to be otherwise under the present theory by which the constitutent missions appoint the majority of the members. As the Presbyterian China Council pointed out on the minutes of its last meeting, the union universities are becoming less and less closely related to the local missions in actual administrative issues. Even when disposed to appoint Chinese the number of those who can in any true sense represent the Mission or Church and qualify as Managers of a University are pitifully few. On the other hand ther are well-qualified Christian Chinese who could be drawn upon not necessarily from our immediate area only and who would if they found themselves in a majority on the Board take their responsibilities very seriously while giving to the University a prestige in Chinese eyes of great value in view of present tendencies. Not only so, but if they are ultimately to take over its control would it not be the part of wise foresight to exercise them in it - as in the case of the Chinese teachers - while we western

missionaries are still sufficiently in authority to ensure the continuity of our basic principles? The Board of Trustees would remain in ultimate control and guarantee that the true interests of the Mission Boards and other contributors were conserved. I realize that there are obstacles toward putting this proposal into effect but am convinced that it would greatly increase the friendly respect of Chinese for us and make it much easier to secure Chinese funds.

(3) Government Recognition. This matter has been under consideration by missionary educationalists for several years and our students are eager to have our schools registered They now have various disabilities in consequence of having attended schools that are not registered and these could be - probably will be - made more serious as the government becomes stronger. Several of the "strikes" in mission schools have been in order to force those in charge to secure this privilege. There have been on the other hand several factors which tend to make the authorities unwilling to encourage this step on the part of our schools - fear of the Roman Catholics and of Japanese political schemes disguised as educational, complications with our governments, opposition from communist and other radical elements among their own people. It is quite certain that registration will be impossible unless compulsory attendance on religious exercises and required classes in religious - they usually say biblical - instruction are discontinued. Whatever may be the best course for those engaged in primary and secondary education, it seems probable now that colleges will be allowed to register if in addition to the above points certain academic requirements are complied with. The question for the colleges has, therefore, assumed a two-fold aspect: First and chiefly, can our religious objective be better realized by forcing students to attend church and daily chapel and take curriculum work in religion, or by making all such features voluntary while throwing around the students every influence calculated to develop spontaneous religious activity and study; and secondly, what should be our policy if either the government becomes strong enough to compel all schools to cancel such regulations or public opinion becomes sufficiently aroused to boycott our schools or in other ways force a change of policy. In our own institution this is the second session since we have removed the requirement of attendance upon Sunday services or daily chapel and the results have convinced us all that we made no mistake. We have only one required course in religion, two hours a week in the Freshman year with several possible courses to select from, and our faculty are now discussing whether purely from the standpoint of religious benefit this requirement should be retained. Personally, I am coming rather definitely to the opinion that in view of all the elements in our present situation and what may be expected in the future, we shall do well to have all our religious instruction elective. If in consequence we can become recognized by the government I feel confident that the quality of students we shall attract, our general acceptance in the country, and our direct religious influence upon our own students will all be improved. My own

chief hesitation at this stage is due to a desire that the Christian Colleges act together in a matter affecting us all.

(4) Finance. Chinese support is something that we are all thinking of. The moral value of money given by the Chinese makes such gifts much more desirable than the actual monetary benefit, because it shows as nothing else could that we are being approved by them. It must be planned for. But apart from the political disruption and its economic effects, especially in North China, I doubt if we can hope to secure Chinese money in appreciable amounts until the other three developments mentioned above have taken place. The government and private schools are all sorely in need of funds and public-spirited Chinese naturally feel those to have the first claim. Our own alumni are still very few and have in the main entered idealistic, or at any rate, unremunerative careers. If we can carry out our program successfully for the next few years I have good hope of gradually securing funds from Chinese and their helping forward the whole process which has occupied these paragraphs.

Religious Life. From what has been implied above, you will understand something of the ferment among the Chinese students and the radical theories of life which are everywhere current among them. An institution located in the pulsating center of all such intellectual activity could not hope to have its students sheltered from such influences, and as a matter of fact, they are quite conscious of what is going on around them. Our position ought to be - and is - that the Christian religion as we believe and practice it, has nothing to fear from modern scientific or other knowledge but rather welcomes all such as in harmony with and helpful to the truth with which it is immediately concerned, that the spiritual interpretation of the universe is at least as reasonable a philosophy as the one now dominant in China, that the broadest culture and the highest morality require a religious basis, that we seek to supply those who in life service or in other callings will help create for China a church thoroughly Christian and as thoroughly Chinese, and that the principles of Jesus Christ and the living energy that comes from faith in Him alone can give the ½ersonal character that must come before China's political, industrial and social ills can be cured or her proper relations with other nations be established. Meanwhile, if faculty members among themselves - despite their heterogeneous personnel - and in dealing with their students and the students among themselves in turn can actually practice the teachings and faith of Jesus we shall furnish a demonstration far more telling upon Chinese life than the mere number of students whom we are enabled to win to Christ and His service. This latter, of course, will continue to be our constant effort. We are considering the reorganization of our theological staff so as to merge it with the Department of Religion in the Men's and Women's colleges, and have this faculty of Religion offer elective courses of great variety and attractiveness in every year of the college, with the chance to major in Religion in the last two years, especially with vocational intent, taking graduate work leading to an M.A.

degree as in any other subject, or going on for a B.D. on the present standards. We shall thus meet the present opposition or indifference by featuring this subject, with a much more flexible arrangement than exists at present, and thus enlarge the range of usefulness for the splendid group of teachers in this field which is our most precious asset. Whatever is decided as to this particular plan, we shall on the new site be able to have personal and group contacts with our students under conditions that ought to enable us to come nearer realizing our ideals than has been possible as we are.

Financial Matters. It is with reluctance that I come to this topic, and yet any statement to you concerning our university's affairs would be very incomplete otherwise. You will have presented to you in other forms the details of our needs for carrying through the construction work and for next year's budget. I shall only remark that the lack of adequate funds for both these aspects of our development constitutes by all odds our most harrassing problem. It is scarcely ever out of my consciousness, and is making what would otherwise be a challenging and gloriously worth-while, if difficult, enterprise, into a haunting burden of discouragement and anxiety. On the other hand, if the comparatively small amounts needed for the few remaining necessary buildings and for endowment, or otherwise providing for the shortage in our budget, could be provided we could carry on however modestly until from donors in China or abroad the extensions we desire could be secured. You will be interested that Chinese who are told what our budget now is all marvel that we can do so much with such limited resources. I appeal to you, our trustees, to exert every effort for providing that plant and annual income without which we cannot function.

Conclusion. I had not intended to write so lengthy a message but cannot refrain from a few words on a different note. This report has been frank in commenting on the threatening changes in Chinese life and thought and our own spiritual and material problems. It would be incomplete not to refer to the surpassing significance of our common task. Many indications are reaching me of what our own students and outside Chinese are saying of us. It sobers one to hear these favorable comments and their hopes of what we are going to be. The opportunity is supremely great. The concentrated dynamic of a single institution in our location, with our ideals and policies, dedicated to our objectives, may have an incalcuable influence upon the winning of China to Christ and the establishment of international friendship across the Pacific in a time of rapid and radical changes.

Rec'd JUL 28 1925

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Dr. Barton

President J. Leighton Stuart of Yenching (Peking) University has asked that the statement below, sent by him on June 29th, be sent to you.

July 21, 1925
150 5th Ave. New York.

Eric M. North
Sec'y Board of Trustees

Dear Friend-

To those of you who have followed the fortunes of the University through the chronicles of "Mother Stuart's" letters it would be a great pleasure to report a happy Commencement with the attendant buzz and hum of birds and bees and youthful voices. But you have read reports of a sort regarding recent events in Shanghai, with the consequent results in all student centres of China. Because our University has had its share of responsibility in trying to work out a solution for these perplexities and because it has effected our work as well as that of all other schools and colleges in the country we would like you to know just where we stand to date.

It is impossible to give a chronological account of the past month. No one incident can be marked the beginning - because the beginnings are rooted in years of dissatisfaction on the part of thinking patriotic Chinese with the foreign invasion which has been steadily increasing. Such words as "foreign concession", "mixed courts", "extraterritoriality", "unequal treaties", "Western---anything" that is economically, socially, politically, unjust are provocative of deep thought these days on the part of both Chinese and foreigners alike. To those who reason without a mutual respect and understanding of the other's background and tradition, it all engenders bitterness, race hatred and a separation that is greater than ever. But to those who can catch the other's point of view and discuss without rancor the present situation - there has come a deeper understanding of Christian citizenship - with its attendant responsibilities whether one is a native or an alien. After the Shanghai incident our faculty was the first group to issue a statement of any sort. This was the more easily arrived at because for several weeks previous a large group of both Chinese and foreigners had been discussing in an open forum extraterritoriality and its consequences. Our students knew that the faculty were not unsympathetic with their request to strike, and through all their proceedings have consulted the faculty and kept them informed as to their plans. The strike of one day was lengthened and lengthened till it finally extended to the end of the semester, making final examinations and Commencement impossible. This does not mean that there has been any dropping off in academic standards. Examinations and Commencement will be held before the opening of the fall semester. Altho all schools and colleges in the city have met the same fate - not all are maintaining the same standards amd meeting the regular requirements as our students voluntarily agreed to do before they declared their strike.

Peking has been particularly free from anti-foreign and anti-Christian agitation this whole year - and the prompt action of our University students as well as these of the mission middle schools has established a very close relationship with the government schools and with most private schools in the city. For one thing they placarded the street cars with telling posters both in Chinese and English which read "The Student Strike is NOT Bolshevistic, NOT anti-foreign, NOT anti-Christian, but a cry for humanity". Whether they admit it or not they are demanding a demonatration of those self same standards which we have for so long called Christian. When the fifty-five schools in the larger and more thoughtful student union wanted to send a delegate to Shanghai, they voted to elect him from Yenching leaving the student body free to select their own man. (Some schools supported by political parties or private individuals have formed a more radical union of their own, but they have very little influence in the city at this time.) It is not a boastful assertion to say that our students have been by far the largest single factor in keeping the program of the strike on a high ethical basis. It has not been an easy task either. Committee meetings and conferences lasting half a day and often way into the night have taxed their strength at every point. The students have kept themselves under very rigid discipline during the past month. They agreed that during the school hours there should be only work in the interests of the strike. They have not used their time for play - no parties, no movies and on special days no social engagements whatever. You see it is a tremendoudly serious thing with them.

And what about the faculty. For us too a tremendously serious affair. Although we foreigners are largely an American group, our numbers include British and Europeans. We have a large Chinese staff who are as intensely patriotic as any similar group could be - and this episode has stirred them to the depths of their souls. The one outstanding feature is that er have come through whole - faculty and students, Chinese and Westerners - we have lived through the hardest experience since Boxer days. It has been real living too, not just a passive getting along. No one can forget the togetherness of the past month. We all know each other a little better - and trust each other a little more freely. If one small group can arrive even this far on the road to international and interracial fellowship - it can be done again and yet again, till we are in truth a family.

The incident is not closed, and the end is not yet reached. There is still a possibility of an unhappy twist in diplomatic relationship, but we are hoping that it will all come out peacefully, and in such a way as to make a repetition of it absolutely impossible.

PEKING UNIVERSITY

Peking, China

Commencement Day, June 22, 1925.

To The Board of Trustees:

Since the eventful occurrences which began in Shanghai on May thirtieth by the shooting under a British police officer of Chinese students and others I have tried to find time to write you especially in regard to the bearings of the whole issue upon our University, the reasons for the policy adopted by us and the outlook for the future in the light of what has been revealed by the nation-wide flaming out of passionate nationaliam during the past three weeks. It will scarcely be necessary to recount the details of the killing in Tsingtao by Japanese of a striking workman, the consequent student demonstrations in Shanghai several weeks later with the result referred to above, nor the popular agitations and official negotiations which have ensued. But it may be of interest to analyze what seem to me to be among the causes for this development.

(1). The existence on Chinese territory of Foreign concessions has come to be regarded as a national humiliation, and this feeling has been greatly aggravated by the attitude of indifference and contempt toward the Chinese people and their culture assumed from the beginning by the large majority of the foreign residents. Most of them are entirely ignorant of Chinese life and unconscious especially of the remarkable awakening of racial self-consciousness during the past few years. This attitude is constantly disclosed in individual acts of rudeness and in a certain superciliousness of manner which has bred a pent-up resentment gradually infecting the Chinese people everywhere. In the absence of any humane legislation by the Settlemants themselves, and the inability of the Chinese Government to interfere even if it wanted to, factory conditions are indescribably bad. From the Christian standpoint most of the residents in these Settlements are at least as pagan in their manner of life and as materialistic in their aims and amusements as the Chinese people. That missionaries come from the same countries and have not been able entirely to free themselves from the same racial characteristics largely explains the recent anti-Christain outbreaks.

(2). The spread among Chinese - especially the younger intellectuals and workingmen - of Russian Communism and other revolutionary social theories has helped to create a leaven of unrest. To what extent this has been deliberately fomented and financed from Moscow opinions differ, though the tendency among foreigners to explain away the outbreaks as due to this source is entirely to over-rate its influence and to be blind to other factors. The oppression by their own militarists and the economic hardships resulting from continued civil disorders have of course added largely to the prevailing discontent, and it is not impossible that warring politi-

cians have been ready to avert attention from their own misdeeds by helping on the anti-foreign propaganda. That Christian teaching has had no slight part in the general movement by arousing to a new sense of human values and those convictions that are the basis for democracy, justice, freedom, unselfish service and sacrificial endeavor has been apparent to those having eyes to see.

(3). The outstanding feature has been the rapid development of Chinese Nationalism sweeping as a resistless tide through the whole people. It is raw and sensitive because of wrongs and affronts innumerable from foreign powers and their nationals and because of the deplorable weakmess and corruption of their own government. It expresses itself in crudities and excesses of all sorts. But it is essentially a wholesome and promising growth. In fact, without it there would be no hope for the application of republican principles and salvation from present menacing chaos.

When news of the Shanghai incident reached our students, they, like the students everywhere, were at once stirred instinctively into protest which took the usual form of going on strike. They organized for action by appointing a committee of ten men and six women who have since directed their activities and were the authorized agency for working with the other students of the city. they first asked for two or three days with no classes, then to go on until the issues became more clear, and finally it was recognized by all alike that any attempt to prepare for and hold examinations on schedule would be futile. The administrative problem we faced was three-fold:

(1). Political. The movement at once became of national significance. Students in mission schools have been charged with lack of patriotism, with being under the domination of foreigners etc. It was extremely important that there be no restriction upon any outlets for patriotic effort such as were permitted in Chinese controlled institutions, and indeed any such limitations would have almost certainly led to rebellion against us and the alienation of our Chinese teachers in the bargain. On the other hand, we had British teachers among us, and America was involved in the Shanghai Municipal Council as well as in the Diplomatic Body here.

(2). Educational. We must maintain our academic standards. Indeed our students of their own accord assured us early in the outbreak that they intended to make up all the work required according to the usual regulations - which has not been the intention of students or teachers in many of the other schools here. However, derangements have been hard to adjust especially with foreign teachers leaving on furlough, needing vacations etc.

(3). Religious. We have been for several months past experiencing violent anti-Christian-education attacks and scarcely less vigorous intellectual discrediting of religion. How could it be made clear that Christianity was not an agency of Imperialism, Capitalism, Conservatism, and that students in Christian schools were not denationalized and dominated by foreign interests? And what danger was there while allowing free expression of their indigna-

tion that we would encourage an un-Christian spirit and approve behavior inspired by race hate or frenzied anger?

It has been a time of anxiety and tension for us all. Almost immediately our faculty after long discussions issued a statement in English and Chinese which was the first one of its kind to appear. Incidentally it was drafted by an Englishman. This has been widely read and commented upon not always favorably by the foreigners. It gratified our students immensely and as other statements began to appear from all sorts of bodies they took no little pride in the fact that their teachers had led the way, even before those of the government institutions. I think it can be claimed that it had the immediate effect of showing the Chinese that some foreigners sympathized with them and thus prevented in Peking any alignment on racial or religious lines; that it set the course for the missionary agencies of this city who have more or less followed our lead; that it brought especially our American Legation into a point-of-view which might not otherwise have been possible (there was no Minister here at the time); and that it has exerted a favorable influence over the country upon Chinese toward a friendly settlement of the issue and an appreciation of Christian work. Our students identified themselves with the local student organization and when the more radical element belonging chiefly to private schools subsidized by political parties broke off from the others, we remained the saner and now by all odds stronger group in which our students have had a leading place and have been perhaps the largest factor in urging moderation, avoidance of violence, the prevention of anti-foreign measures or even feelings, and in general guiding the local course of events. They have been respected and admired by the whole body as can be most strikingly seen by the fact that when the fifty-five schools in the Union decided to send a delegate to Shangahi they voted that he should be from Yenching, leaving our men to choose the individual. In Peking there has been virtually no trace of anti-Christian or anti-foreign agitation, nor any disorders such as have happened elsewhere, and for this the prompt action of our faculty and the behavior of our students have been one important cause.

We have held together - teachers and students, Chinese and Western, British and American - in a time of severe testing when the Chinese especially have been in a state of war psychology and misled by intentionally false and inflammatory reports. Our teachers also have been active in the Teachers Association for dealing with the Shanghai affair, on the central executive committee of which Dr. Lew and I are members. I have been welcomed although the only foreigner present at meetings of college presidents in a way which would have been inconceivable a few months ago. Our University teachers and students have quite naturally been able to lead the teachers and students of the Christian schools in the city, both of which have oragnized for the affair like almost every thing else in China. In all this, we have in a real sense been doing evangelistic work, witnessing to the Christian spirit and message,

neutralizing hostility and misconception, and giving our students a certain practical training for life. That our place is finally established and that there will be no more opposition we do not for a moment believe. That our students have not kept entirely innocent of conduct and speech which we could not approve may be freely admitted. But we have shown something of that quality of character, that breadth of outlook and that loftiness of purpose which Christian education ought to develop. During the past three weeks there has been many an anxious time when feelings ran high and they were swayed by an excitement that made them as reckless of consequences as they seemed regardless of courtesies. But on the whole I feel immensely proud of them and more confident than ever of the results we hope to secure in and through them. And our teachers - notably the British and the Chinese in more responsible positions - have been splendid.

We shall open in September early enough in advance of the usual time to make up all interrupted work and there will be no lessening of academic requirements. Even the Seniors must pay the cost and will have their Graduating Exercises at the same time as the Opening of the new session. It involves no little hardship to teachers and even more to the students, but if we can keep the present good feeling we shall be all the better for the discipline. The issue is by no means settled and the situation in general is full of ugly possibilities. But we are quietly closing the session today with a feeling of gratitude to God for His grace and guidance through a time of opportunity for living out our Faith such as does not often come.

(Signed) J.L. Stuart.

YENCHING UNIVERSITY
Peking, China.

Dr. Eric M. North,
150 Fifth Avenue,
New York, U. S. A.

March 5, 1926.

My dear Eric:

Your cablegram asking for further information on the matter of registration arrived this morning. As it happens the Board of Managers is meeting tomorrow to consider this question. It has taken us a long time to prepare the documents in Chinese that must be presented to the Ministry of Education in applying for registration and we did not want to have the Managers act until all this material was in shape. I do not know the exact date of the annual meeting of the Trustees, but with the delay in mail service I shall try to get this letter off at once, to be followed, of course, by a report of actions growing out of the meeting tomorrow. You will meanwhile have received a number of copies of the general letter prepared by Timothy Lew as President of the China Christian Educational Association. My personal opinion is that it would be disastrous and foolish not to seek registration with as little delay as possible. The Chinese government will probably not consider any terms easier than those recently promulgated, and the best evidence of the value to us in securing them is the strong opposition from radical Anti-Christian and Communist organizations through the promulgation. As they themselves point out this puts the Christian schools on the same established status as other schools. Mr. Wu Lei Chuan (sometimes written C. C. Wu) has been for many years a Christian and an official in the Ministry. He was recently offered the position of Vice-Minister, but he declined, and when the staff recently seemed to yield to the pressure of the opposition referred to above he decided to resign from the Ministry altogether, a step which he has had in mind for some time. I have written you about Mr. Wu before, and am planning to nominate him to the Board of Managers tomorrow as Vice-President. He is a man whose ripe old Chinese scholarship and beauty of life give him the respect of all who know him. He has very reluctantly agreed to accept this office for a limited period of time in order to help the University out of a difficult situation. These regulations were drafted by Mr. Wu and carried through by his personal influence as an effort to make it possible for Christian schools to register. As he interprets the language of number five and the conditions in all six articles, he feels that no Christian school in any way compromises itself by merely compliance with the regulations which are to its own best interests. Article number five is discussed in Dr. Lew's message at some length on page seven, and I need only to add that I am in fullest agreement with his interpretation, and agree that the University exists as a University for the sake of imparting education. The Christian religion is one of the factors by which we undertake to develope the fullest product of education, and the regulations are not concerned with the process but only with the purpose for which any educational institution should exist. We have foreseen the tendencies in China and more than two years ago faced the question of compulsory attendance in Chapel, and a year later that of required courses in religion purely from the standpoint of their religious value. In each case it was determined to do away with these regulations because we believe we can accomplish our religious function more effectively on voluntary and elective basis. While we are by no means satisfied with our achievement in this respect yet there would be very few among our teachers and Christian students, if any, who would advocate a return to the old method. We are, therefore, not affected by article six. I for one am sure that if we had attempted to continue these regulations we would have had protests from our student body, instigated and exploited from the outside, which even though we could have held out against them would have largely destroyed any benefit from such compulsion. Not only so, but I believe we are beginning to have an attendance at the religious services and the deliberate selection of courses on religion which will do much

more for those students than the old method, and that the students who take advantage of their freedom will in most cases be at least no less responsive to Christian influences. To sum it up, these regulations do notas far as I can see have any unfavorable religious effect upon our University, nor do they restrict nor thwart our religious activities in any way that conflicts with our own policy. On the other hand, our known agreement with this conception of education leaves us more free to stress curriculum courses and religious services of a voluntary nature unembarrassed by any consciousness of criticism or objections on the part of the Chinese public or of our own students. It ought to attract a quality of students and challenge all of our teachers and Christian students to an earnestness in Christian living and work that finds no smug relief in the fact that this is being provided by requirements imposed upon the students.

Passing on to the other aspects of the issue, we are in danger of having to take one of three sharply defined courses. We must either (1) depend upon the foreign treaties and defy an almost universal Chinese nationalistic sentiment depending upon the present weakness of Chinese political authority; or, (2) close down altogether as a protest against the government demands; or (3) comply with the regulations which the government would inforce upon all foreign schools if it had the power. The lastcourse seems to me the only one that is ethically tenable in view of the obligations we have assumed to our supporters in the West, and to the nation within the borders of which we have started this enterprise. Not to make every effort to do so would disappoint every member of our Chinese Faculty. As the greatest asset, perhaps, which we possess, and our most distinctive feature is the relatively numerous and very superior group of Christian Chinese who have identified themselves with us because they heartily endorsed our ideals, our purposes and our policy, it would be a very serious matter to go against their unanimous and unquestioned conviction. Our students are eagerly pressing for registration, and could not understand our unwillingness to seek it. It would seem to them inconsistent with all of our declarations as to the place we wish to have in Chinese life. In this delicate and important phase of the present situation, unwillingness to take this step, or even delay in doing so, very much aggravates the administrative difficulties. We are trying to present our application in such a way that the control of the Board of Trustees and the foreign relationships in general are not in any way compromised. In fact, once registered, except for reporting changes in the constitution, in the personnel of our administrative officers and staff, and lists of students kept up to date, with the right of inspection on the part of the Ministry, there would be, perhaps, no actual consequences to us except that of a much more friendly appreciation and endorsement by the Chinese generally, and the removal of the disabilities which our students now have and which will undoubtedly be increased as Chinese political arrangements become more definitely regulated. If we are ever going to endeavor to secure money from Chinese sources, or expect our students to draw allowances from Provincial and other Bureaus, as it is customary for those in recognized schools, this would be an essential step.

In short, it seems to me that there is every reason why we should apply for registration at the earliest possible time and no reason why we should not. The government is in such a parlous condition and unexpected changes may take place at any time, so that we may very much regret postponement of this action. Mr. Wu assures us that once registered there will never be any cancellation except on legitimate grounds, but that obstacles or more rigid regulations may be introduced at any time. Personally I would go further and say that this is not only the Christian and right course, but one that is vital to our permanent establishment in China, as well as to the maintenance during these troubled years immediately ahead of us of all that we have done.

So much for the University. As to the secondary schools, we intend to make provision by which diplomas issued by the Ministry of Education will be given to students who come to us from registered middle schools, and diplomas under our New York charter given as hitherto both to students and to others coming from unregistered schools. If this proves practicable, as we think will be the case, there will be no discrimination against any Christian middle schools, which find themselves unable or unwilling to comply with the new regulations. We have, however, been in frequent conference with the principals of the Christian middle schools in and near Peking. The missions concerned have not as yet in every case acted on the matter, but the heads of these schools and other Chinese colleagues have, without exception, speaking as individuals, approved of the registration of their schools. The Chihli-Shansi Christian Educational Association has been discussing the matter quite actively with the result that the general sentiment seems to be entirely in accord with this policy. We of the University took pains to ask that the question be decided irrespective of what the University might decide to do. We tried to make it clear that we would act as a system of schools and that the University would not force the hands of the secondary schools by any steps that we might take. Personally I think it is only a question of time until the schools generally, except those in treaty ports, will find that the pressure from Chinese opinion both Christian and otherwise will make it desirable for them to seek registration. In any case, we shall not take any action that is prejudicial to those directly affiliated with us.

As this matter is so urgent, may I ask that you cable as soon as the Trustees can take action, and that they try to reach a decision on the facts available if possible without involving further correspondence. The senior class is extremely anxious to be able to graduate from a government-recognized school, and it would be no little advantage to start on our new campus with this matter already settled, apart from the fact that change in the political situation might at any time complicate the process.

Very sincerely yours,

(Signed) J. LEIGHTON STUART.

JLS-GES

Who wrote this? 104 B

J L Stuart

YENCHING UNIVERSITY

PEKING, CHINA

Not for Publication

March 14, 1927.

To the Board of Trustees:

On the Function and the Future of Yenching University.

For several years past in China hostility to Mission Schools has been becoming more articulate and effective. They are supposed to be agencies of western countries deliberately intended for political or commercial exploitation or at any rate to foster false and harmful beliefs and to be a denationalizing influence. The swelling tide of Nationalism has now found in the Southern Government an organ for controlling or closing mission schools which, when reinforced by public opinion and popular boycotts or acts of mob violence has almost unlimited power. These schools can now be compelled to conform to government regulations or even to the irresponsible demands of excited and ill-informed agitators to the extent of reducing or entirely removing the religious teaching for which they exist and thus exposing them to the other danger of losing the missionary support which is at present the only possible source from which they can be maintained. It would seem therefore that their right to exist is being denied and their functional value questioned alike by Chinese patriots and by Western Christians. Nor are the anxieties of either of these two radically contrasted groups entirely without foundation..

It is significant that the present opposition from both Chinese and Christian critics is directed against schools rather than other forms of mission work. This is partly a recognition of their influence and of the large financial issues involved. But there is a much more fundamental cause. These schools were usually started in order to provide education for the children of Christian families or for the training of Christian workers, but for various reasons they have, generally speaking, gone into the field of secular education, receiving students and treating them essentially as would be the case in any other private institutions. The only differences are the Christian control and the provision for religious teaching and worship. Evangelistic work is frankly propagandist and is restricted to the small, and as a rule not very influential, circle of those who care to listen to the preacher or to join the church. Medical work also is as frankly philanthropic. But the schools, while in effect part of a national system of education and thus partaking of the nature of public institutions, are at the same time organized and managed by foreigners with unrestricted freedom hitherto to run them as they willed under treaties now bitterly resented by the entire nation. In their early years they attracted students because they were virtually the only places where modern education could be obtained, just as they do at present because of a superiority due not so much to their own excellence as to the injury to government schools from disturbed political conditions. They thus appear to many intelligent and public-spirited Chinese to have been exploiting their material advantages to carry on an undesirable propaganda to the detriment of the political and cultural welfare of the country. Conversely, among many no less intelligent and zealous missionaries and their constituencies in the West the abandonment or alteration of processes of religious teaching which have appeared to give the largest tangible results, or at any rate to discharge most faithfully the obligation to spread the Gospel, has given rise to a form of criticism or questioning concerning mission schools that simply could not occur in the case of other types of mission work.

In this maelstrom of clashing interests all those concerned with Yenching University may well inquire what its function ought to be as it faces a future so very different from the concepts and conditions out of which it was born. In two respects there would seem to be quite definite commitment alike from its charter and from the attitude and dominant purpose of those who have thus far been responsible for its maintenance. The first of these is to give education under "strictly Christian, evangelical, but not sectarian, principles"; and the second, to make it a real University, broadly conceived, imparting knowledge and encouraging free inquiry according to the best academic standards, and looking forward to a permanent and accepted position in Chinese life.

This involves inevitably a metamorphosis from the earlier conception of it as an accessory feature to an intensive foreign and missionary and therefore transitory enterprise to that of a private university, on a Christian foundation to be sure and with all facilities for fulfilling its Christian purpose, but subject to the regulations of the Chinese Government, passing into Chinese control, and in all of its secular features maintaining essentially the same standards and objectives as other private institutions of higher learning in the country.

More specifically, this means registration under the Ministry of Education, as now already effected with the Peking Cabinet, and compliance with whatever additional requirements will be enforced by any succeeding Government that either has constitutional authority or clearly represents a consensus of public opinion. It means that from now on the actual control must be in a Board of Managers and a Faculty predominantly Chinese, with freedom to conduct all its affairs as may seem advisable to them. Religious teaching and worship should be without compulsion, but this and all its academic work should be of the very best. Such a policy need have nothing to fear from any sane and constructive nationalistic developments, and as a matter of fact our attitude is already well and favorably known among people of all classes and political groupings. Except for possible attacks from radical revolutionary groups hostile to all religion and to whatever represents the established order, Yenching University can be reasonably confident of winning an established place in Chinese life and of peacefully carrying on its work with the increasing goodwill and the moral as well as material support of the Chinese people.

Assuming this to be the case, its supporting constituency in the West remains primarily interested in its religious function and the contribution it is making to the Christian Movement in China. About this time last year I wrote you regarding our religious policy and shall not repeat the comments of that rather extended report. It is worth noting, however, that the rapid and radical political upheavals which have taken place since give added force to much of what was then written. A University that, when this storm will have swept past, finds itself in an even stronger position than before ought to be of surpassing value to the Christian cause, especially if -- as seems probable now -- many of the existing organized activities will never be completely resumed on the old lines. In so far as this institution is able, by its policies and by the finely spiritual quality of its corporate life, to disprove the objections that Chinese now feel so keenly against Christian missions, and to demonstrate their true nature and purpose in terms that Chinese can especially appreciate, will it be an enormously useful asset in the reconstruction of religious life that must follow the impending break-up.

From this view-point the really distinctive strength of the Yenching position is that while it has in other respects been planning for Chinese leadership and control this has been at least equally stressed in religious affairs. With a very few exceptions the Chinese on the faculty are professing Christians and their zeal

and comprehension is on the average not below that of the foreign teachers. In fact, the religious activity of the institution is now chiefly under the direction of certain Chinese teachers and the officers of the Y. M. and Y. W. C. A. This means that as we have been yielding to a wholesome nationalistic tendency, with which we are in heartiest sympathy and to which in any case we should be driven sooner or later to submit, we have also prepared for the transfer by building up a nucleus of Chinese whose religious purpose is as strong as that of us missionaries. We could even now drop out and safely leave the future of Yenching in their hands. But with the harmonious cooperation between foreign and Chinese teachers which now exists we can mutually supplement each other until the Chinese will have gained in experience and in the carrying of responsibility until they gradually find themselves maintaining unaided an already established tradition. Current views among the intelligentsia assume that science has discredited religion, yet all of our Chinese teachers in the natural sciences are professing Christians with one exception and he is as truly one in character as the others. Psychology will perhaps be hereafter the field of most acute conflict between the now dominant materialistic theories and Christian belief, but we have by all odds the leading Chinese specialist in this subject and he a radiantly devoted Christian. Even more striking is our Chinese Department, now the best in all China with the possible exception of Tsing Hua College. This department has been in mission schools notoriously manned by "heathen" teachers, whereas with us the core of the staff are actively Christian. In view of present tendencies in China the importance of this feature of having Christian Chinese in literally every type of administrative office and in every department (except English and European Languages) can scarcely be over emphasized.

I wish, however, to call your attention to the place of the School of Religion faculty as it is at present. The original intention was a School of Theology for the training of educated pastors and other Chinese workers in a highly organized and foreign financed propagandist movement projected into China along western ecclesiastical lines. It was thus a useful feature of the missionary enterprise but had no necessarily vital relation to the rest of the University. The need for training preachers still exists, as it always will, and our School remains as well prepared to meet it as it ever has been. But with the rationalistic and nationalistic influences upon students, the falling receipts of mission boards, and the lack of foresight in planning for the use of such men, the number of college graduates willing to enter vocational Christian work cannot in the immediate future be very large. Even so, I should rather have the six or seven gifted and genuinely consecrated students now in this School, whom their very environment has tested and sifted out, than many times that number as more easily secured under earlier conditions. The faculty of this School have, in addition to the teaching of their own graduate students, the charge of the religious courses in the Men's and Women's Colleges where they constitute the Department of Religion. That Department is thus as richly provided with qualified specialists as any other and as such cannot but have the respect of all our students. But more than that. It is coming to be the spiritual power-plant of the whole university, consciously responsible for the religious welfare of faculty and students and actively functioning in this capacity. Nor is its usefulness limited to our own campus. A group of Chinese and foreign Christians and another purely Chinese group have for several years maintained a very helpful fellowship and a monthly and weekly publication known respectively as <u>The Life</u> and <u>Truth</u>. These have recently been combined into a bi-weekly under the title <u>Truth and Life</u>, under the editorship of our own Dr. T. C. Chao. This periodical is virtually the organ of our School of Religion and is apparently rendering a unique service among thoughtful Chinese all over the country. I have before me the last two numbers and shall quote their table of contents for the main section.

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4. The Problem of the Organization of the Chinese Church. . . . J. F. Li
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6. Relative Values of Christianity and Confucianism in the Upbuilding of Society . . . . . Leonard S. Hsu
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1. How should the Christian Schools meet the Present Political Situation? . . . . . Wu Lei Chuan
2. The Future of Christian Education in China . . . . . J. L. Stuart
3. Has Christianity any Special Contribution to make to Education? . . . . . L. T. Wang
4. The Bible as an elective in a University Curriculum. . . . . J. F. Li
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You will note that in each instance every contributor is a member of our faculty. There is also a newly organized and purely Chinese National Christian Literature Association with headquarters in Shanghai, in which it may perhaps be safely affirmed that the most valuable producing unit is the faculty of our School. Its members have begun to publish books which may have an incalculable influence in the Christian Intellectual Awakening for which many are hoping as one consequence of the earlier one. I shall do no more than refer to the service these men render as speakers at conferences and as leaders in various Christian activities. The scope of our School of Religion and the beautiful Ninde Divinity Hall in which it is now at last housed is therefore much more far-reaching than the training of ministers although as conditions settle and the Church of China comes into its own this, its primary function, will become increasingly also its largest one.

Treating of the whole issue somewhat more broadly in relation to its present setting, the foreign missionary enterprise was begun when there literally was no other prospect of non-Christian peoples hearing the Gospel message. Now the interchange of information and experience has no barriers of distance, language or race. Mechanical devices for instantaneous spread of news periodicals and books in their own language discussing every subject of knowledge or speculation that is current in the West, constant intercourse through students and other travellers, are among the factors in China that are cancelling the obligation merely to herald an otherwise unknowable Gospel. Everything that has been occurring of late in China is on the other hand making it more desirable, more imperatively essential, not only for China but for international peace and progress, that the spiritual energies of the Gospel be released among this people. The salvation of China is chiefly dependent on the intelligently directed and persevering idealism of its youth. Our interest should not be therefore as to the establishment of Christianity in China (by which we usually mean replicas of western church life) so much as finding the process by which the Christian dynamic can awaken and reinforce, elevate and purify, the idealism of her potential leaders in application to her most pressing problems. There are at present at Hankow in the propagandist headquarters of the Nationalist (or South

Government a former teacher in our School of Religion and half a dozen or more of our college graduates of the last two years, all Christians, one of them also a theological graduate, two or three others volunteers for the Ministry. From the typical foreign standpoint they are under the hateful Red influence and a menace to be feared. They, however, regard themselves as doing the biggest service they can for their country, and are doing it with a passionate enthusiasm and unselfish sacrifice which we covet for organized Christian agencies. More than one of them has consulted with me about joining in this revolutionary movement and all of them feel that they are actually living up to and putting into effect the principles which the University to which they are loyally devoted has stood for. I refer to them as one instance of the way in which we can send students out into every phase of China's new life in the hope that they will be a reforming, steadying and inspiring influence and that in their tasks they will find and prove to others that religious faith is of value in practical living and in attempts to serve their nation. One need not defend the Cantonese revolutionary movement, nor on the other hand mourn the defection from mission agencies of these choice young fellows, to learn the lesson that the form of effect into which we feed our students is of less consequence than the spirit with which we equip them. The time will come when this same idealism will impel some of them into purely religious awakenings and we shall then see of the travail of our souls for them and be satisfied.

Again and again there has come to my mind during the past few eventful months the word of Jesus that except a grain of wheat fall into the ground and die it abideth alone but if it die it beareth much fruit. He seemed to be speaking of his own approaching end but the verses immediately following show that he was thinking no less of his disciples. It would sometimes seem that unless the whole elaborate frame-work of our western missionary enterprise in China be allowed to fall into the ground and die it is doomed to abide alone, forever segregated from the throbbing life of this people. But as it fades out of existence in its formal patterns and foreign control, in its personnel and programs, it will spring up from apparent failure into rich and abounding fruition. We could not and there is need of attempting to foretell what the forms will be except that they will fit in with the genius and racial heritage of the Chinese people. But we can be very sure that for this vitally significant and constructive task such institutions as ours will have an indispensable function.

In all that has been written above there is no thought of merely defending our university policy nor of camouflaging discouragements that we at this end feel keenly enough. No one would be more thrilled than I by well-attended chapel services, heavy enrollments in Bible classes curricular or voluntary, more volunteers for the ministry, and all the conventional evidences of successful Christian effort. But I am absolutely sure that we would make a mistake to seek these by any of the administrative resources which we may think we now possess. There are undoubtedly losses that could be avoided by more intensive methods. But after all we can leave something to God, and learn the deep oriental wisdom of Laotse's paradox that by mastering the art of inactivity there is nothing which one cannot achieve. Such a conception of our function cannot be undertaken in any faint-hearted way. It calls for abandon and for flinging money and life into our task reckless of statistical results, thus proving our own calm confidence in the outcome. Yenching University is in reality a costly bit of experimentation as to the abiding realities and present-day values of religious faith and as to the processes by which these can best be mediated by western believers to Chinese students and their public. In so far as it succeeds it will be a demonstration convincing and conspicuous. Herein lies its truest function. Accepted ideas of function and value give way to new ones that at first

disturb and to others even more disquieting that may soon be forced upon us, but the essential aim remains. Amid these changes Yenching University becomes even more to us of the West as it always has been to our Chinese comrades a glorious adventure of faith, challenging alike in its problems and potentialities, an enduring gift to the people of China not merely of a most attractive and well-equipped plant and a certain assured income, but even more of the hope and faith and love that created these and have thus become enshrined in all its activities and life.

PERSONAL AND CONFIDENTIAL - NOT TO BE PUBLISHED

YENCHING UNIVERSITY
Peking, China

July 5, 1927

Dr. Eric M. North,
New York City.

Dear Dr. North:

In reply to the cable of June 25, giving alternate courses for arranging the reorganization made necessary by nationalistic developments in China, my present thought would be that we should confer with Mr. McBrier any other Trustees who may come out this summer or autumn, and that we decide in the light of developments whether a Commission be planned for the year following, or I be called to America for conference and decision with the whole Board of Trustees present, after the political changes that are anticipated in this region will have taken place. The steps we have taken to secure a Chinese Chancellor will enable us to get by the first clash. What follows will depend largely, as does everything else in China, upon personal relationships. If our student body remains loyal, and agitators cannot work up some form of attack from within, if individuals in our organization will have formed or can form friendly relations with individuals of sufficient importance in the new government, if the general program of the nationalists includes a bid for Western, and especially American goodwill, all of which at present seem probable, we shall not be seriously disturbed during the first days of the new regime. Latterly, as they get down to serious business in educational matters we can hope for a procedure which, while determined on their part, will also be friendly and will not involve unreasonable demands to be immediately complied with. with.

It may be that despite the opposition of our Board of Managers and the lack of authority from the Trustees, we shall, if no Chinese Chancellor can be secured, go on a Commission basis as a temporary expedient to avoid an attack on me similar to what occured in Fukien Christian University. I am not very hopeful about our securing a Chinese Chancellor in the near future. While many of us would urge Dr. W. W. Yen, yet as he himself quite correctly points out, we have no evidence that he would be acceptable to the Southern leaders who regard him as identified with the old mandarinate which they are trying to destroy. Every time an individual is discussed the net result simmers down to an attitude of let well enough alone for the present. This is embarrassing to me, and yet I can see the disadvantages in a wrong, or only mildly satisfactory, choice. The Trustees need have no anxiety regarding our use of the Commission form of government. In effect it only means that we go on as we are doing now with the Faculty Executive Committee and with a change of title on my part until the crisis is over. No responsibility will be neglected or confused. If we survive the first impact and seem to be functioning smoothly under the new regime, it may be advisable to have me make a trip to America, having interviewed the new educational authorities, and being thus prepared to answer any questions

Dr. Eric M.North July 5, 1927

in the midst of all members of the Board. I would thus expect to return to China with authoritative action.

I incline to think that the two matters that will require most attention after the vexed question of the President will have been disposed of, are the final authority of the Board of Managers in matters affecting administration, all of which must now be referred to the Trustees, and a simplified reorganization of the Board of Managers itself. On the first of these the Trustees in actual practice always have and doubtless always will follow the recommendations of the Managers, and the ceding of authority is more apparent than real. The real power of the Trustees will continue to be , as it actually is now, in the financial resources, which they will continue to control or secure, and in a moral and spiritual fellowship which will exist as long as the right people are sought and secured at both ends. On the other hand, the present organization of the Board of Managers is extremely clumsy with a membership of nearly forty, most of whom are mere figureheads, and is constructed on the assumption of the permanent existence in China of churches affiliated with and projected by the western ecclesiastical bodies which have organized the University.

I think it quite probable that the new educational authorities will object to the whole conception therein involved, and am no less sure that a simplification could be effected without injuring any of the real interests concerned, and making not only a much more presentable but much more effectively functioning body.

These comments are not official and only represent my personal opinions at this time for the guidance of yourself and others interested. In general, I should say that the Trustees, having acted as wisely and helpfully as they have thus far, may await further news of recommendations from us out here before acting further. It is a constant source of comfort and reassurance to me to be able to work under a Board that has the intelligent sympathy with the rapidly changing developments that our Trustees have been showing .

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Very sincerely yours

(Signed) J. Leighton Stuart

YENCHING UNIVERSITY
PEKING, CHINA

Peking, July 15, 1927.

To the Board of Trustees of Yenching University:

From time to time I have undertaken to send you reports concerning the religious life of the University, the bearing on its affairs of the awakening national self-consciousness, and other phases of our common task. This is an attempt to deal with the financial problems of the University as viewed from the standpoint of my special responsibilities. Perhaps little will be said with which you are not already quite familiar from your own knowledge of the facts as well as from annoyingly insistent comments by myself and others in Peking. However, I venture to feel that a summary of present conditions and future requirements will not be without value, and am confident that it will be received by you with the understanding sympathy and readiness to help which have characterized you in all the issues which I have thus far brought to your attention.

1. Problems of Construction. The Grounds and Buildings Committee of the Board of Managers has recently been endeavoring to allocate to various buildings the large item of undistributed funds which appears in the monthly statements of the Construction Bureau. As this effort progresses shall we be able to see more clearly in what instances particular buildings or other features have been kept under or have exceeded the original estimates or the amounts donated. This information is being forwarded to you and with the further advantage of Mr. Gibb's presence will enable you to form your own conclusions as to the bearing of these figures on work as yet unfinished. Of course, we have all felt the burden of the ever increasing costliness of the Power Plant over the successive estiiates furnished and the diversion of undesignated funds to this single feature that we had counted on using elsewhere. The oppressive weight of the campaign deficit in which apparently much money contributed for specific purposes is still tied up is another misfortune one consequence of which is that building work except for certain favored units is now almost at a standstill and the grounds are in a state of unfinished disorder. If my understanding is correct there is still due from the sale of the old site enough to clear off this deficit and thus release funds needed for projects already authorized and started,

Another serious embarrassment has been in the matter of housing our faculty. The foreign style residences first erected with funds specially contributed exceeded on the average the amounts secured for them, but fell far short of accomodating those families who had to be provided for. The all but absolute lack of progress during the past two or three years in securing additional gifts for residences has been most disappointing, and this has been aggravated by the no less absolute necessity of finding some solution of the housing problem. We have secured leases for houses in the neighborhood and have taken advantage of all available old buildings on property bought by us. But in every instance this

has involved more or less expenditure to secure some degree of comfort and sanitation, and there are now no funds--again we are forced to speak in absolute terms--even for the renovation and installation that all such properties require. Despite orders to the countrary we are forced to borrow among ouselves to put in order a few houses to accommodate the people to whom we are obligated this autumn. It is only the accidental circumstance--to be regarded from this standpoint as fortunate--of the absence of an unusual number of the staff who had homes that enables us to get along at all through the coming session. To go into detail: the resignation of Messrs. Chamberlain and Vincent, and for the time at least of Messrs. Bartlett and Terman, the withdrawal of Messrs. Britton and Nash and the anticipation of their furloughs by one year of Misses Konantz and Dickinson, the political anxieties which have led to the advice that Messrs. Tayler and Mead do not bring their families with them this autumn, the delay in the return of the Burgesses and Dr. T. T. Lew, the decision of Mrs. Davis to stay in the city next session for the children's schooling, the furloughs of the Barbours, Tewksburys and Gibbs, have put a number of houses temporarily at our disposal. But as against this, the Chinese who are being quartered in the homes of the Barbours, Davises and Burgesses and of Misses Konantz and Dickinson must be otherwise provided for next year, the Taylers and Meads must be housed, etc. Doctors Homer Lew and J. S. Li and Mr. K. L. Chen have recently been married, Messrs. Andrew Cheng and Shadick will be before the session opens. The first named is on the Agricultural Budget, and Miss Gouldy has graciously solved the problem created by the marriage of the second. It is quite clear that hereafter there should be no expansion unless adequate residential equipment is provided. This should apply to the conditions upon which Mr. Terman is permitted to return, the Department of Journalism is authorized and Princeton-in-Peking is to be extended. . . . It is wasteful to pay annual rental for houses into which we have to put rather expensive improvements with no assurance of continuous use. We should erect very few, if any more, of the costly two story foreign houses such as we have been building. I recommend that hereafter we build simple Chinese houses of the general type put up in the Prince's Garden and for Dr. and Mrs. J.C. Li, costing about six thousand silver (Mex.$6,000) or bungalows with one upstairs room. It may be that a few neighboring houses can be bought and improved to advantage. But it is essential that permission be given for erecting or purchasing about six additional houses before March 1928. Under the present trying conditions in this country the morale of our foreign and Chinese teachers simply must be maintained and the basic factor in doing so is that they and their families be given comfortable homes.

Scarcely less urgent is the need of additional Men's dormitories. The two existing quadrangles, after office space and other claims upon them have been deducted, accomodate about 400 students. The Chinese building on the south edge of the campus can take nearly 50 more, and by using attics and other space perhaps as many more can be packed away as a temporary expedient. In view of the derangements affecting other colleges we shall be sorely put to it this year to receive all those who wish to transfer to us and thus not have their course of study interrupted, to say nothing of those who seek to enter as Freshmen. We have under consideration the using of rooms scattered through the academic buildings as improvised dormitories, a makeshift

solution unsatisfactory alike to teachers and students. It would be highly desirable if we could start construction next spring on enough of the new lake-shore units to accomodate about 150 men. Expansion beyond that figure need not be hastened. But this total would require almost no increase in the teaching staff or in equipment, and none in general overhead or plant. In other words, we have a larger faculty than the present enrollment really justifies although the number and variety of courses offered requires their maintenance. Economy and efficiency are best combined by increasing the enrollment up to about 600-650 men, rather than by reducing the number of teachers. Under such circumstances the fees from 100 additional students amount to approximately ten thousand silver (Mex. $10,000) which can be treated as practically that much net income. The contribution of dormitory units thus becomes in effect an additional endowment, accomplishing two things: the enlargement of our spiritual influence and of our material resources. Mr. Gibb will be able, with access to our architect's working drawings, to compute the exact cost of these units and the number of students each will accommodate.

The pressure for increasing dormitory provision for women students is not so immediate an issue, but should be kept in mind as one that we shall soon be joyously facing. The outstanding need of the Women's College, at present, is a Gymnasium, although it may be that simple Chinese-style homes for a few teachers singly or in small groups should be put before this.

Next to these items in order of need I should place the equipment of the Men's Athletic Field at the north-east corner of the campus, and the improvement of athletic facilities on other parts of the grounds. Apart from the usual reasons for this expenditure, provision for sports and physical exercise can be under present conditions of unique character-building value and of no slight help in winning student loyalty which will be the ultimate factor in holding our place during the revolutionary disturbances through which we shall soon be passing.

The above represent almost all that is necessary to round-out our working plant. When the gift of Mrs. Marmon can be released for improving the grounds and if this amount can be doubled we shall have a physical equipment beautiful, serviceable and a source of pride and high hopes for the future. Other features will be needed and can doubtless one by one be provided. But until these are supplied we shall work under a harassing sense of limitation and incompleteness. Mr. Gibb will be prepared to give figures on all the above items. But the total amount required will only be a small fraction of what has already been expended.. Having started out eight years ago with nothing but a vision of opportunity and a determination to realize it, and struggling on through discouragements that will be vividly recalled by all those concerned, we need not flinch at the comparatively small requirements called for in completing our first unit of construction.

11. Problems of Budget. Taking as a basis the statement of income furnished in a letter from Dr. E. M. North under date of July 6, 1926, and assuming that the income from the Hall Estate endowments is assured, we can with rigid and sometimes harmful

economies just about carry on for the next year or two. We shall also assume that the constituent Mission Boards will maintain the grants in men and money upon which they originally determined, and that the Departments of Sociology and Political Science will hereafter be entirely cared for by Princeton-in-Peking. There are, however, several considerations which we should keep in mind even in endeavoring to maintain our present program. The grant from the Far Eastern Division of the Rockefeller Foundation for our premedical sciences will soon have exhausted its five-year period. The nationalistic movement will undoubtedly increase the cost of all labor. Our salaries both for Chinese and foreigners--especially perhaps the latter--were fixed when living conditions were much easier, and should soon be increased in order merely to give equivalent values. We have no reserve for insurance or pensions, almost none for sabbatical years of absence, emergencies, etc. Annual budgeting for equipment, notably in library and athletics, is not on a scale in keeping with our plant and pretensions. To do no more than maintain our work as now projected we should have an increase of perhaps from 10% to 20% of our present income. It would be almost impossible to reduce our current expenses. In preparing the budget for one year upon which we are now entering, the Faculty Executive Committee spent many uncomfortable hours in taking it up item by item, department by department, teachers one by one, to see how we could effect economies. Allowing for features specially provided, there seemed not to be a single department that could be eliminated without cutting into the living organism, nor any individuals who could be spared without doing injustice to the courses offered. As in the case of the Physical plant, the true blend of economy and efficiency will be secured not by reduction but by a relatively slight increase. Such increase would very much improve the morale of faculty and students and relieve no little tension. Speaking personally, the greatest possible relief that could have come to me during the past harrowing session or that would help me as I face those perhaps more critical ones just ahead would be assurance that this marginal difference could be provided. A large proportion of my working hours is expended in harassed efforts to satisfy those who desire funds for perfectly proper purposes or to "get by" some perplexing financial issue. In as intimate a communication as this aims to be, it may be permissible to say that my usefulness in higher and more significant emphasis will perhaps be increased about in proportion as the pleasof the above few sentences could be met. To state in broader terms the provision for current expenses that would be adequate for developments both within the institution and in adjustments with its present supporting constituency and future environment, we ought in my judgment to plan in the very near future for an additional endowment of one and a half million dollars (U. S. currency). This figure is meant to include the Women's College.

It would seem that in order to meet those needs definite plans should be made and put into effect with as little delay as possible. For the past two years very little new money has been secured except from the Hall Estate and for McBrier Hall . As each monthly financial statement comes to me from New York I always scan it eagerly to note any such items and always of late with the same depressing result. I am writing thus not at all in criticism or complaint. The death of Mr. Lewis must have caused a serious derangement of your promotional efforts.

Recent happenings in China must have made it all but impossible to interest people in putting money into any form of altruistic enterprise under such chaotic and threatening conditions. These and other difficulties are in no sense ignored in urging--as I hereby do--that the Trustees undertake some process, beginning in the early autumn, for a vigorous continuance of our financial campaign. You may feel that this can best be done by securing a competent successor to Mr. Lewis. It may be that experience may have led you to adopt some other method as more likely to prove fruitful. Meanwhile, we at this end shall do our utmost to demonstrate that anxieties as to our permanent and welcomed place in Chinese life and the misfortunes we may suffer when the Nationalists reach North China are groundless, and that this institution is more gloriously worth supporting in the new order now struggling into birth than it ever was before. If we survive the impact of the revolutionary movement when it finally gets control of this region--and I have always been confident that we shall--we shall have a place of superlative influence for conserving the past investments in the Christian Movement and in the healing or reconstructive work that must begin at once for the church, for social, economic and other national progress, and for international peace and goodwill, The next year or two will probably be decisive, and in fighting thus for our very existence we shall need to muster all our resources of every sort. Success in securing American money will not only accomplish the results with which the earlier paragraphs of this report are occupied, but will have valuable spiritual by-products in heartening our faculty when they need all such encouragement, in strengthening the loyalty of our students, and even more in proving to the now watchful Chinese public American confidence in their country and undisturbed desire for her welfare. Lifting thus a lengthy and otherwise wearisome report on financial needs into the plane of its spiritual significance, I commit the whole problem to you with the hopeful assurance that you will now as always accept your share in the responsibilities of our common task and with my determination by God's help to make our University as worthy as possible of your efforts on its behalf,

Respectfully submitted,

J. Leighton Stuart

A Post-script

The communication on University finances was finished at Peitaiho and sent to Peking to be typed a few days before your cable of July 16 was forwarded from there. It is difficult to speak with restraint about the desolating effect of this news and much of what might be said is already understood by you, I am returing to Yenching to-day to face the issue, Apart from teachers' salaries and a few items which may be eliminated (e.g. Formal Opening, Books for the Library) everything had been already worked over until it could be scarcely be reduced any lower, so that practically no relief can be found there. We shall break off negotiations with two or three very choice and much needed Chinese Christian teachers if we can do so without breach of faith, It would be almost impossible to dismiss any of our present staff (already in several instances carrying extra work because of the unusual number of those to be absent next session)

not only because of courses of study already announced but also because in the present chaotic conditions they could scarcely get any other position at this late date. The only two possible courses are, therefore;

(1) to try to raise some money locally from Chinese sources and,

(2) to cut all salaries on whatever percentage is necessary.

As to the former, one could scarcely conceive a less favorable time than the present; and as to the latter, I have already commented on the inadequacy of the present scale and might add that amid all of the present uncertainties the one certain feature after the Nationlists arrive is that the cost of living will at once be materially increased. The salary cut will make more so the already difficult task of maintaining faculty morale, and can only be enforced as a temporary device.

The most alarming feature of the cable is, however, the implication that the Hall Estate will not even pay interest as promised. If we are to lose this source of income the sooner we know it the better, and in that event I recommend at least for the present closing down the institution. The small amount of cash available after deducting income for the School of Religion and Department of Agriculture would count for little in operating the physical plant and maintaining our Chinese staff. Even assuming the Mission Boards can continue to supply foreign teachers (the day after the cable reached me I had the first intimation that L.M.S. would probably be forced to discontinue the support of Mr. Tayler and Miss Wood), an institution chiefly staffed by foreigners has no future under new conditions in this country. Judging by the experience of recent years, apart from the Hall Estate, we have no supporting constituency to appeal to and no effective process even for attempting to do so. Once the present staff--built up with patient effort and remarkable good fortune--is allowed to disintegrate, it would not be easy to gather them or their like together again. At this crisis failure to keep the property in use and full to capacity would make the holding of it risky. In short, the very existence of the University is at stake.

A. Unless these endowments, especially the ones we speak of as our own are retained, or until an equivalent income can be provided from other sources, we would seem to be forced to discontinue, although the loss of every kind none of us will care to contemplate. Personally, I should prefer to spend my remaining active years in directly religious work, preferably in China or failing this in America, to continuing to attempt the next to impossible and doubtfully worth-while task of maintaining a University with as wholly insufficient and precarious a financial basis as this one would be left with, and this in the face of the storming strength of Chinese Nationalism. What makes my attitude serious is that it would be shared by at least the majority of my colleagues and perhaps by almost anyone outside who might be considered for Administrative responsibilites. I shall undertake to carry through with honor and fidelity to all obligations incurred until June 30, hoping passionately that the endowments we have been counting on are not to be taken

away from us, and endeavoring to sustain the uncomplaining fortitude and hopefulness of staff and students.

B. After that date some solution must be found for liquidating obligations and disposing of the property. Meanwhile, let us pray and strive for continued life and usefulness of our university as we never have before.

J.L.S.

(Note by New York Office: The cable of July 16th, to which Dr. Stuart refers in his postscript summarized actions EF-2119, 2120, and 2121 of the Joint Meeting of the Executive and Finance Committees on July 15th, and was as follows:-

"ILLNESS OF JUDGE WILL CAUSE DELAY IN HALL ESTATE. DATE AND DECISION UNCERTAIN. TRUSTEES OF PEKING UNIVERSITY MUST BORROW U.S.$100,000 AS MATTERS NOW STAND TO COVER EXPENSES TO OCTOBER 31, 1927. TRUSTEES OF PEKING UNIVERSITY CANNOT NOW APPROVE BUDGET FOR A WHOLE FISCAL YEAR. REDUCTION OF MEX. $41.000 MUST BE MADE OF WHICH MEX. $20,500 MUST BE WITHIN FIRST TERM. BOARD APPROVES BUDGET FIRST TERM REDUCED BY THIS MEANS. PREPARE FOR POSSIBILITY OF SERIOUS ACTION SECOND TERM."

On August 5th the Surrogate rendered a favorable decision on the point at issue, and a few days later the Trustees of the Hall Estate sent a check to cover income for the first six months of 1927. On August 11th, the following cable was sent to Peking:-

"COURT DECISION HALL ESTATE FAVORABLE. REDUCED BUDGET SECOND TERM AS PER OUR CABLEGRAM OF JULY 16th AND OUR LETTER OF JULY 19th IS AUTHORIZED. PLEASE SEND BY EARLIEST POSSIBLE MAIL COMPLETE AMENDED BUDGET FOR THE CURRENT YEAR."

During July and August there has been transmitted to the field over forty-five thousand dollars gold for building operations and twenty thousand dollars gold for current budget. These amounts must have materially relieved the financial pressure on the institution. - B. A. Garside.)

ec'd MAY 22 1926

Dr Burton 107

YENCHING UNIVERSITY

PEKING, CHINA

To the Board of Trustees

(not for circulation)

On Religious Services and Classes as Now Conducted.

April 22, 1926.

J. L. Stuart.

To the Board of Trustees

(not for circulation)

On Religious Services and Classes as Now Conducted

Word having reached me from America of criticisms against the University in this respect it may be pertinent to report not so much on the reasons for adopting the policy of voluntary attendance on such services and elective courses in religion (which have been previously explained) as on the problem in general.

1. Affirmations:

1. There has been no weakening or other change in the religious and evangelistic purpose of those responsible for the conduct of the university's affairs. We understand fully what is the aim of those who have organized the institution and have contributed to its maintenance, and are absolutely committed to achieving it as best we can.

2. The policy was deliberately discussed and adopted purely on the grounds of greater religious effectiveness before it would become involved with national issues.

3. We who are dealing constantly and directly with Chinese college students under present conditions and are in consequence intimately in touch with the currents of thought among educated Chinese venture to feel that we ought to be better qualified to decide on the methods by which our aim can be most fruitfully realized than others whose opinions would be based on differing conditions. We ask that we be trusted as to our intentions.

4. We are working for the establishment of a university in the capital of China that will remain Christian long after all the protection and authority afforded by foreign treaties or foreign members of the staff will have been removed, one that will have an assured and recognized place in Chinese life, one that will commend the Gospel of Jesus Christ by its whole atmosphere and

program to the Chinese public. This planning for a distant future under startlingly now radically changing conditions may cause misgivings to observers accustomed to accepted conventions of religious efficiency and may prove mistaken in its assumptions or the application of them. But in so far as it succeeds will the whole Christian cause have an enduring and germinating source of life and light in a most strategic location. It may be that the results of such a course cannot be properly evaluated for one or more decades yet. Many of our critics are certainly not competent for the task at present.

(5) The issue should not be confused with that of fundamentalism versus modernism which is so acute now in America and finds its counterpart chiefly among missionaries in this country. Compulsory attendance on religious exercises and classes as against our policy is a question of the most effective and most truly Christian method of extending the Kingdom of God and witnessing for Christ. On this then is honest difference of opinion among Christian educators in China but not necessarily along any lines of theological cleavage.

(6) We are frankly experimenting as to what is the wisest procedure, conscious of having blundered at times seeking to discover the best solution.

II. Difficulties

(1) Thus far we have been seriously hindered by the physical conditions of our city quarters, widely scattered in many ways inconvenient. The Sunday service has been held in a Chinese church about a mile alike from the Men's and Women's Colleges. It has been held in the afternoon in order not to conflict with other services. Details of this sort need not be dwelt upon

as they will soon have ceased to apply, but they have created an precedent. It has also been impossible thus far to have our own organized university church.

(2) Students from Christian middle schools are apt to come to us with a resentment against compulsory religious duties. In such cases especially, and more or less with them all, our recnetly adopted policy has produced a quite natural rebound. It will be our task to awaken a new desire for worship and study as this reaction spends itself.

(3) The anti-Christian agitations, Communist propaganda, nationalistic prejudices, and other influences have produced a somewhat negative attitude to the whole subject of religion which could easily become inflamed into positive opposition under too much coercion.

(4) The language problem is not to be ignored. All the more attractive hymn-books and other forms of worship are in English, and yet a foreign medium can never bring the same vivid sense of reality as o one's native tongue. Very few foreigners can preach acceptably to college students in Chinese, and the number of Chinese to whom they care to listen is quite limited. Whichever language is used there are some of our constituency who are unable to understand what is being said or sung.

(5) There is a general and very regrettable lack of college spirit, due in part in our own case to our present quarters and to our rapid growth. This is seen in athletics and other student activities and even in patriotic movements except under special provocation. Religious interest is in comparison rather more pronounced than these other phases of life-Chinese students are passing through a reaction of depression and detachment which is affecting unfavorably all their finer loyalties.

(6) Lastly, there is the temper of modern youth as shown in every land, accentuated in China by the political and social disintegration, With the youthful demond for reality, the scrapping of ancient sanctions, the restless insistence on freedom, etc. we must not forget from their standpoint the lack of reasons why they should go to the meeting we arrange for them or choose the classes offered, and the many, many factors that influence them otherwise.

Encouragements:

(1) Once on our new site we ought to find conditions dedidedly improved. There will be much more of a community consciousness and a more compact common life. We shall have our own attractive and accessible places for worship which can be used even before the new chapel is completed. We plan separate services in English and Chinese at least on Sunday thus providing for the whole group. Teachers and their families, may go to either service. The same will be true of the students. Servants and employees will be welcomed at the Chinese service although other arrangements may be made for them in addition. Rev. E. J. Bentley, who is rarely qualified for the task, has accepted an invitation to be chaplain of the English-speaking service and its constituencey for an experimental period of two years, and Dr. J. F. Li will act in a similar capacity for the Chinese service. These two with Mr. R. H. Ritter will be a committee in charge of the whole matter. We can at least organize into a Christian fellowship of our own with its spiritual advantages. In the Pre-sessional Conference next autumn one entire morning will probably be devoted to the responsibility of the Faculty in starting off on the new campus

with a heartily supported and carefully-planned religious life. Similar meetings can be held with the students at the outset in large meetings and smaller groups. The School of Religion has been reorganized so as to take responsibility for all the religious teaching in the colleges as well as for theological students, and a glance at the curriculum will reveal the attempt to offer a wide range of courses, meeting intellectual, devotional and vocational needs. We have the best qualified teachers that can be found in China for these subjects, and they compare very favorably with the faculty as a whole. With the departure of Dean Lew for the States I have been asked to act through 1926-7 as chairman of an Ad Interim Committee for the administration of this School pending the election of Dr. Lew's successor, and no task in the institution could be more congenial to me, my chief hesitation being the constant pressure of other claims.

(2) We shall count much on the spontaneous activity of the Christian students as we have already begun to do. This policy has been adopted in all forms of student life as part of their training for the new democratic standards to which China must attain if she is to survive the present disorders. The danger in mission schools has been that the instinctively passive and dependent temperament of Chinese students has yielded to the strict regimentaion in religious observances only to cease these entirely once the outside control or stimulus has been removed, whereas self-directed activity and struggle during college days tends to develop the force of character that should keep them actively Christian even in a less favorable environment. We dare to hope that such a policy will make for a growing Christian life under student initiative with the active support of Chinese teachers even when

missionary influence becomes weaker.

Comparisons:

(1) What are the true tests of failure or success in mission work?

Our critics are said to be adducing the small attendance at our chapel and church services as evidence of our religious inefficiency, indifference or excessive liberalism.

Much could be said about the futility of a great deal of devoted evangelistic and other efforts conducted through long years and along impeccably conservative lines if judged by the tangible results. Critics of missions have not failed to exploit the poor showing in visible fruition, and such observers from the outside would make a stronger case if they could estimate the yet smaller showing if foreign financial and other aids were removed. But it is ungracious of fellow-missionaries to use such evidence as a ground of attack. Our attendance is small. We deplore it. We shall endeavor to increase it. But we would ratherhave those students who attend do so of their own will than to use the compulsion which military and material power has thus far made it possible for us to exert in requiring their attendance. We believe such a policy to be more true to the Spirit of Jesus and to be more productive of really religious fruits. Nor do we fear comparison with results in other forms of effort if examined in the same glaring light under which we now happen to be observed.

(2) Mission schools have been carrying on required teaching of religion and compulsory religious exercises for many years in China. In attempting to pass judgment on an institution that has changed to a different policy it might be pertinent to inquire as to the real effectiveness of the other method judged not by the comfortable appearance of crowded chapels and class-rooms, nor even by the

Christian decisions made in school, but by the Christian character of the graduates and their service to organized church life throughout the country. No one recognizes more heartily than do I that large numbers of the finest Christian men and women have resulted from such training. I am only interested now in applying one test that is apt to be neglected. Has the proportion of genuine and lasting Christians been large enough to justify that policy? From the nature of the case it would be difficult to secure accurate statistics. But from personal observation after living in a city to which graduates of mission schools gravitate in large numbers I can find no sufficient evidence of the value of the older methods. And I am quite willing to have our present Yenching output compared with those colleges holding to the other method if based on their Christian record after graduation. In discussing this problem one important aspect is usually overlooked, and that is the harm done by compulsory attendance. It is not merely the larger good resulting from the one or the other method, but also the relative amount of injury to the Christian cause. Many students under either system may be expected to remain more or less negative. But compulsion has produced in a not inconsiderable number a positive aversion to religion. Not a little of the anti-Christian urge and the telling effect of Soviet arguments are due to embittered graduates of Christian schools. The night before last I happened to be at a meeting where two professors in the National University of Peking were the speakers. One, a graduate of one of our best union universities, disavowed his need of religion and passionately declared his opposition to any connection between religion and education. The other one, a brilliant young leader of the radical revolutionary group in that institution, and one who had never attended a mission school, spoke with

no less conviction of the function of Christian schools and the religion they taught in meetin Chinese present needs. The significance of the incident is that the former is typical of a fairly large percentage of those whose attitude subsequent to graduation largely neutralizes the greater religious benefit that is supposed to be obtained by the method of which they are partial product.

The Real Issue:

We hear that one Mission Board is having reports which are forcing it to raise the question whether it should continue to participate in the support of our University. These reports apparently make much of the small attendance at our religious services and the lack of required courses in our curriculum. Even by this mechanical quantitative standard we may not appear to disadvantage in comparison with other forms of missionary work. Or even taken independently we are not discouraged. When a missionary educator of long experience and exceptional ability, Dr. Luella Miner, heard of our determination to discontinue required courses in religion she remarked that with the temper of Chinese students now we would be fortunate if we had 4 or 5 to register, yet we had 78 last semester. What is at stake is, however, infinitely more vital than superficial, stereotyped statistics of the kind that make a good showing in publicity literature. They are only relevant on the assumption that foreign missions exist to enroll members in churches that are replicas of western ecclesiastical units or a fusion of such worked out chiefly by missionaries, whereas many thoughtful Chinese Christians are questioning whether China ever will have a church organization or formal worship based on western models. Be that as it may, Yenching University contends that life will always organize itself and that the release of dynamic energy

through living faith in Jesus Christ will express itself in forms suitable to its own environment; that religion is too sacred and precious to be enforced by regulations upon mature students especially when associated with racial antagonisms; that the quest for truth should be free and fearless and that the truth as it is in Jesus will make its own appeal and win its own allegiance. We wish to furnish the facilities wherein Chinese can out of personal religious experience and with an adequate background of historical Christianity interpret and apply their Christian faith in terms that will witness with conviction to their own people. We endeavor to lead our students to give their lives to Christian service when this is based on what they believe to be God's leading and to give them the highest possible training for it. The present Secretary of the Student Volunteer Movement for the Ministry is a graduate of our Theological school last year and he is to be joined this summer by another one of our men as his assistant, both of them selected from all China. Our own Volunteer Band has about thirty members. In addition to all such efforts which are not essentially different from those being made by other schools, we seek to apply in our corporate life, in our academic standards and in all our policies and activities the principles and the spirit of Jesus Christ, convinced that our task is much bigger even than the results upon our individual students. In this respect perhaps we have thus far succeeded best. A faculty of several nationalities and of widely divergent views on many matters has been living harmoniously through a time of peculiar stress. Students and faculty likewise have lived happily together with never an outbreak despite political tension and constant efforts to foment discord. We have abundant evidence of the respect and good will of

the Chinese public which we rejoice in as honoring to the Master whose Name we bear. This is in part at least due to the very features which are causing anxiety to foreign observers. Before an attempt is made to pass a judgment upon the value of our institution in revealing Christian life we feel that our place in Chinese opinion should be examined. And, finally, we insist that the policy we have adopted calls for more working faith than the other and depends more purely on spiritual qualities. In exerting religious influence upon our students we can no longer rely on any external aids but only on the strength of Christian character, the unchanging needs of men for salvation, and the sufficiency of the Gospel of Christ.

J. L. Stuart.

April 22, 1926.

Rec'd JAN 12 1925

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Peking Univ Dr Bates

CONFIDENTIAL

January 10, 1925

TO THE MEMBERS OF THE BOARD OF TRUSTEES:-

There are several items of interest which have taken place since my last communication.

1- In spite of the fact that the Methodist Board of Foreign Missions is carrying an exceedingly heavy load in providing for the deficiency in the centenary receipts, nevertheless the Executive Committee of this Board has voted to make arrangements to provide $100,000 for Peking University on the account of the purchase from the University by the Board, of the old site in Peking City. The providing of these funds at this time brings nearer the assurance that we can finance our Mechanical Instalations program as rapidly as the equipment is manufactured and delivered. This does not mean at all that we do not need the $300,000 which we are seeking this year in our Mechanical Equipment and Expense Campaign, but it does give us a sufficient amount of cash to enable us to carry through banking arrangments required to prevent any delay in power plant construction. So far as construction is concerned, therefore, we ought to be able to move to the new campus next fall.

2- At the monthly Fellowship Dinner of the faculty in Peking held in November, Mr Hu Shih, professor in the Government University and unquestionably the outstanding literary leader in the modern "New Thought" movement in China, spoke on the relationship of Government and private education to Christian educational work. He spoke with the utmost frankness and mentioned the fact that the radicals of the New Thought movement are extremely nationalistic in their attitude. However, after this analysis he made the following positive statement and suggestion: "Raise the standard of quality to the highest pitch; limit quantity tests and elevate the tests of quality. If you get good equipment and good men then the future is assured and no one can or will desire to destroy the position you have. It is a matter of the internal surviving quality."

3- The political situation seems to have calmed down considerably. Tuan Chi Jui is Premier. It is probable that he is supported by several factions including Chang Tso-Lin and Feng Yu-Hsing and perhaps also by Sun Yat-Sen. His tenure at the day of writing seems to be acknowledged by most of the "generals" in the Yangtze valley. Ching will probably work out a federal system of government. We hope she may have a period of internal peace for its development.

4- Bishop Fred Fisher, en route to his official work for the Methodist Episcopal Church in India, stopped in Peking for a brief time. When he saw the new buildings on our new campus he said that the campus was a s beautiful a university site as he had ever seen anywhere in the world and that the buildings represented what seemed to him the closest approximation of the creation of modern buildings adapted to Chinese architecture.

5- In a letter just received from President Stuart he says: "I am not going to do any more begging in this letter but shall only hint at something. I should like to sit down and tell you face to face in detail about the expectant way in which students are asking how many new ones can be received next year, and the inquiries that are already coming from different parts of China. Our premier position among Christian colleges is being openly commented on by many of the Chinese with whom I come in contact, basing their opinions partly upon the new buildings but even more upon the standards, policies and personnel of our faculty. When the burden of material limitations gets too heavy, I find relief in thinking of these encouragements and want to share them with you."

Sincerely yours,

James H. Lewis

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

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April 26, 1926.

To the Trustees of Peking University:

Letters have come in from President Stuart giving more information concerning the shooting of some of our students by the Executive Offices' Bodyguard. I enclose a printed statement issued by the University. It is reported that there seems to be every reason to look for recovery without permanent injury of thosewho were wounded. President Stuart writes, under date of March 22d, concerning the statement as follows:

"This is an attempt to give a purely objective account of the relation our students had to the whole affair. It indicates at once that they were ready, with our full approval, to do their part in what they felt to be a patriotic issue, and also that they were entirely unsuspecting as far as any thought of force or violent measures was concerned. We have refrained from making any comments or criticisms in this statement which is being sent out to the parents of all our students and the schools from which they have come to us as well as to other interested persons. I need not hesitate to say to you, however, that I am entirely convinced that the action was deliberately utilized by Communists of the city to create disorder. With the exception of such students from other institutions (or possibly from ours) who may have been in their pay, the mass of students had no other thought than that of pulling off a parade of protest of the kind they have had so frequently, and then returning to their schools to go about their ordinary business. All the more because America was directly involved in this issue, I gave a holiday without hesitation. Any other course would have exposed us to the suspicion and the widely circulated assertion that we were using our authority to suppress our own students in the interest of American interference with Chinese national affairs, and would quite possibly have caused our students, in their highly excited state, to break out of bounds. Tragic as the outcome has been, I do not see that we could have taken any other course, and am in a way relieved that the matter has come to a head. The students at least realize the reality of the Russian menace, and also the importance of turning their patriotic efforts to internal reforms. To what extent the growing excitement will be against

"Chinese Militarism and be diverted from the original resentment against the Protocol Powers, it is difficult to discern at this writing, though I am inclined to think that it will be chiefly against the former."

I also have to report that we have already received the favorable action of the Board of Foreign Missions of the Methodist Episcopal Church and of the Board of Foreign Missions of the Presbyterian Church in the U. S. A., upon the amendment to the Constitution.

Cooperation with Other Colleges. A letter from President Stuart, under date of March 30th, contains the following statement which is significant in relation to the action of the Trustees upon the matter of registration:

"There is no other comment to make on the reorganization of the Board of Managers and Government Registration which has not been covered in previous letters from me on the subject with one possible exception, this is the desirability of the Christian colleges acting together in matters of this sort. There is a sort of common understanding that we shall make the effort first because of our proximity to headquarters and thus try the thing out in actual dealing with the Government. If we are successful it will form a precedent for others as they in turn become ready. We can also point out to the others the particular things that need attention in the preparation of the documents out of our experience and can probably help in actual contact with the officials. I for one have always insisted that if a group of us (colleges) approached the Ministry of Education at one time it would arouse too much public attention and would frighten the authorities. There need therefore be no anxiety on this score. Any progress we make will be with the full approval of the others and as part of the whole program."

Action of the Presbyterian Board on Registration of Peking University, Taken April 19, 1926. "The Presbyterian Board of Foreign Mission learned with deep interest that the Trustees of Peking University had approved of applying for the registration of the University with the Ministry of Education of China with the explicit understanding that the regulations governing registration are not at variance with the primary object of the University as stated in its Charter,- namely, "The purpose of the corporation shall be to establish and maintain in Peking, China, a University, founded and conducted on strictly Christian, evangelical, but not sectarian, principles, and to aid the youth of the Chinese Empire, now Chinese Republic, and of other countries, in obtaining in such University a literary, scientific or professional education." The Board had expected that a further study of this important question and that favorable official interpretation or modification of the Government regulations would precede the registration of any of the great, interdenominational Universities in China; as a participant in the University the Board could acquiesce in the registration only on the basis of the understanding and expectation of the Trustees that this step will not impair the evangelical Christian character and influence of the institution or compromise its recognized religious principles and program. So far as this Board is concerned it participated in the establishment of Peking University and shares in its support with full faith that the University will promote the Christian religion in China and that this is included in its purpose."

Faithfully yours,

Eric M. North

Secretary, Peking University.

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Dr Barton

RECEIVED
FOREIGN DEPARTMENT
APR 12 1927
Ans.

PEKING UNIVERSITY

150 Fifth Avenue,

New York City

April 9, 1927.

To the Trustees of Peking (Yenching) University:

Preparatory to the Annual Meeting on Thursday, April 14, at 10 a.m. in Room 300, 150 Fifth Avenue, it has seemed to me desirable to put in your hands current information upon University affairs.

First: Local Conditions. We have to date no University cablegrams reporting conditions in Peking. Bishop Grose (Methodist Episcopal) cabled his Board April 7 "As a measure of precaution Peking women and children leaving for Japan, Korea; officials doing their utmost to protect. There is no apparent danger." This is the most recent word. No report of any local disturbances are given in press or private advices so far as we know. The Executive Committee of the Trustees has cabled to Dr. Stuart cautionary recommendations and approval of withdrawal as the minutes indicate.

Second: Registration with the Government. The University Bulletin for February 26 announces receipt of notice of registration. A free translation is as follows:

"In compliance with the request for registration made by Yenching University together with the filing of regulations, Bulletins, etc. of the said institution the Ministry of Education accordingly dispatched commissioners to make the necessary inspections. The report submitted to the Ministry as a result of the inspection states that the buildings of that university are suitable, its financial resources are adequate and its general condition is in no respect contradictory to the six rules promulgated by the Ministry with regard to the registration of schools or institutions established by foreign contributions. The report further adds that the curriculum is quite adapted to university education, the instructors are doing faithful teaching and the students are fairly industrious and assiduous in their studies. Commendation has also been given to the equipments and the general student's spirit. Having examined carefully into the report, which testifies that the said university has satisfactorilly fulfilled the conditions required in Article VII of the regulations governing the recognition of privately supported institutions of higher learning; and that it is also in full accord with the regulations governing schools supported by foreign funds, this Ministry hereby grants official recognition to the said university. The Ministry is of the hope that the said university will be encouraged in its management in fulfillment of all the worthy aims of higher education as promoted by this Ministry."

Third: Staff changes

New appointments: Miss Bessie P. Barnes, Miss Mary L.Coleman, Mr. M. S. Stewart.

Returned to the field: Assoc. Prof. T. M. Barker, Assoc. Prof. T. E. Breece and family, Assoc. Prof. W. W. Davis and family, Mr. Hwang Lechung Tsetung, Mr. Ma Kiam, Mr. Li Bing Hua, Mr. Hsu Ti-Shan.

On furlough now: Asst. Prof. Elizabeth Durfee (recently arrived); Associate Professor J. S. Burgess and family; Associate Professor E. O. Wilson and family (due to return this summer); Miss Hilda L. Hague (President's secretary due to return in May); Professor H. S. Galt and family due to return this summer); Associate Professor W. E. Chamberlain and Mrs. Chamberlain (due to return this spring); Mr. Vernon Nash and family (just arrived).

On leave: Mr. T. Y. Chen; Professor F. T. Lew.

Withdrawn: Mr. and Mrs. C. G. Ruby; Mr. and Mrs. R. S. Britton.

Fourth: Funds raised in China President Stuart reports $25,000 silver in hand from Chinese donors toward the Lake Front Dormitories. This is remarkable in view of conditions and shows the strength of the University's position.

Fifth: Condition of the Plant Ninde Hall (School of Religion), the two Science Buildings, four dormitories for men, two dining halls for men, the Dean's House (Womans College), Administration Building (Womans College), Sage Hall (Womans College), four dormitory-dining hall units for women, the power house and some fifty residences are in full use.

The Bashford Hall (Asministration and Auditorium) and the Library are in partial use though not complete. The Water Tower Pagoda is in use but not complete.

Foundations of the Woman's Gymnasium are in but work has been suspended sometime since. The piling for McBrier Hall (Recitation) is nearly all in. Foundations of the north end of the Men's Gymnasium will be cast soon. Construction of the center section of the infirmary is under way.

Mr. Barker, returning to Peking in February after conference with the Trustee's Finance and Property Committee, writes "Perhaps the most unexpected success is the mechanical equipment. The prophecies of failure in the heating system have nearly all been falsified. The system is working pretty nearly perfectly." Lighting for the grounds is being installed.

Funds are most needed at the University to erect two inexpensive residences and for roads and grounds. Funds are needed here to eliminate the deficit and release funds for miscellaneous finishing in some of the buildings.

Mr. Shohtsu King, a well known Chinese artist, has undertaken at the request of the University the design of the landscape features.

Sixth: Institute for Chinese Studies Owing to problems arising largely within the Language School (known as the Yenching School for Chinese Studies) the alliance between the Language School and the University has been severed by action of the Board of Directors of the Language School.

The friendly cooperation of Harvard University with us continues, while problems incident to a somewhat more extended cooperation for the Institute are being studied.

Meanwhile President Stuart reports that our Department of Chinese is perhaps the best in the country at the present time with the possible exception of Tsing Hua.

ERIC M. NORTH
Secretary.

Note

Dr Boston

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B

PEKING UNIVERSITY
150 FIFTH AVENUE
NEW YORK CITY

RECEIVED
FOREIGN DEPARTMENT
MAY 31 1927

Ans. May 27, 1927.

To the Trustees of Peking University:

You will be interested to observe from the documents quoted below the measures taken at Yenching immediately after the Nanking events - a fascinating light on the internal spirit of Yenching. These items should, I think not be published.

Cordially yours,
ERIC M. NORTH,
Secretary.

March 30, 1927.

TO THE FOREIGN MEMBERS OF THE FACULTY:

A cablegram has been received from our New York Office, which although mutilated in transmission the general sense seems to be clear.

We are asked to send by the earliest possible mail an accurate list of our present foreign staff with the home address and the addresses of near relatives. Will each of you, therefore, supply this information at once.

Let me take this occasion to assure you that during the past few days the problem of the safety of our University community and its protection in the event of such occurrences as have taken place in Nanking has been very much on my mind. I feel especially concerned as to the advisability of foreign members of the staff withdrawing before any crisis might suddenly develop. We are facing the dilemma of faithfully remaining at our tasks and proving our sincerity on the one hand, and on the other of simplifying the issues for our governments and for our Chinese colleagues, if our withdrawal has this effect.

In addition to the usual sources of information and advice, I have taken up this whole problem with a group of prominent Chinese, whom several months ago I had asked to act as an Advisory Committee to whom I might turn at any time for assistance in whatever concerned the relationships of the University to Chinese affairs. Doctor W. W. Yen is Chairman of this Committee.

There would seem to be no likelihood of sudden changes affecting us in the immediate future, and we shall hope to complete the work of this semester without disturbance. If, however, there are indications to the contrary, we shall take prompt measures for the best protection of life and property. It may be expedient for each member of the Faculty to deposit important papers and other valuables that are not in use and are not too bulky in the Treasurer's safes of the Men's and Women's Colleges.

Meanwhile let us all carry on with an attitude and spirit that is itself an exemplification of the purpose which has brought us here.

J.L.S.

April 11, 1927.

TO THE FOREIGN MEMBERS OF THE FACULTY:

Dear Friends:

Owing to the sudden political change, our University has organized a Yenta Vigilance Committee, consisting of a few Chinese faculty members and a number of students. The purpose of this Committee is to promote the welfare of our University as a whole by enlisting together the service of the faculty, student body and the workers to face any emergency. We love all the people of our University as brothers and sisters, no matter whether they are foreigners or Chinese: professors, students or workers.

Last night we had a meeting in which we decided to ask Mr. Gibb, the Director of the Construction Bureau, to complete the walls around our campus at the earliest possible date, so that the whole University should be encircled within the protecting walls. Further discussions will be held this coming Wednesday evening.

We feel strongly obliged to help to protect you who have left your native countries to help our educational work in China. If you have any suggestion for the safety of our community, or anything you think we can do for you, please communicate with our Committee frankly. Count on us to do our best.

Yours for the safety and welfare of Yenching.

YENTA VIGILANCE COMMITTEE

(S) Miss L. Kuan

English Secretary.

April 11, 1927.

TO THE FOREIGN MEMBERS OF THE FACULTY:

In addition to this committee of Chinese, who have at their own suggestion undertaken the task of protecting their foreign colleagues, there is another committee to deal specifically with the problems that confront us as foreigners. This consists of Messrs. Vincent, Davis, and Learmonth. Certain members of the Committee on Entertainment to plan for the Formal Opening, with Miss Alice Boring as Chairman, will cooperate with this committee if the need arises.

Any suggestions or questions may be addressed to Mr. Vincent.

I am also sending you copies of letters just received from two of our graduates of 1926. These letters throw light upon the point of view shared by many of the young men and women who are giving themselves so enthusiastically to a movement, the unhappy effects of which are causing us so much anxiety.

J.L.S

Wuchang March 24, 1927.

"Dear Doctor Stuart:

Sorry to have caused anxiety. The trip had been delayed by the difficulty of getting a ticket on the boat on account of our over-crowdedness. Our trip to Shanghai also took a long time because the Japanese steamer stopped at both Daren and Chingtou. We passed Nanking without any difficulty. The weather was fine and we enjoyed our trip. I have made a number of sketches and water colors. The trip was as long as the money. The latter was exactly enough.

I hope to do more sketches when the folks go ahead.

In service, Yenching here is shining: each in his style. I like to try mine, anyway.

Hoping to see you soon in Peking.

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March 24, 1927.

"Dear Doctor Stuart:

We arrived here safely. Glad to say our work is waiting for us. The general atmosphere here is really extraordinary, much more vital, energetic and forward. Our Yenching members do our parts quite faithfully and popularly.

My work is along the literary line, Mr. _____'s art, Mr. _____'s social movements, Mr._____'s literature, Mr._____'s administration, Mr. _____'s statistics and investigation.

Hoping we will all realize our spirit as much as we can.

- - - - - - - - - -"

Peking University
150 Fifth Avenue
New York City

October 18, 1927.

To the Trustees of Peking University:

The following communication from the representatives of the Yenching student body has been forwarded to this office by President Stuart. He comments as follows:- "The one from the students is entirely their own idea, and except for corrections that make the meaning clearer or keep it closer to the Chinese original, I have left it untouched."

Our New York office is somewhat in the dark as to the "manifesto" of April 14th, referred to in the first paragraph. The only communication of this nature our office has received from the student body is the statement of the Yenta Vigilance Committee, dated April 11th, 1927. This was included with the material sent to the Trustees on May 27th, 1927.

Faithfully yours,
B. A. Garside
Assistant Secretary.

THE STUDENT SELF GOVERNMENT ASSOCIATION
OF THE MEN'S COLLEGE
YENCHING UNIVERSITY, HAITIEN
PEKING, CHINA.

September 23, 1927

THE BOARD OF TRUSTEES OF YENCHING UNIVERSITY

Dear Sirs;

On the fourteenth day of April, 1927, we, the students of Yenching University, submitted for your approval a manifesto, in which we attempted to clarify the real issues of the nationalistic movement in China, and also expressed our ardent expectation of securing a permanent, invariably cordial understanding between our two nations, the United States and China. This document you doubtless have already received and read.

During the current few months, owing to the politica l unrest in this country, most of the foreign missionary schools and colleges have been confronted with various difficulties or unfortunate incidents. It is quite natural that many of our foreign friends, on first hearing of such occurrences would feel disappointed and might stand in awe of such a situation.

As Yenching University is manifestly one of these, erected by your unstinted support and sincere contributions, what is uppermost in your mind now must be the present condition of this university.

Being conscious of this fact, we wish to seize the opportune moment, when President J. L. Stuart is ready to go back to America, to make clear the existing situation of Yenching University and to manifest our attitude toward it, in the form of a short, concise report presented to you under his conveyance.

We submit that the only thing which can warm your hearts and heighten your spirits in the furtherance of your helping to educate the Chinese people is that at the juncture, while most other missionary educational institutions have inevitably suffered from external distress, the work of Yenching remains intact and has instead achieved a considerable progress; that externally, because of its being registered in the Ministry of Education of the Republic of China, the foundation upon which it was built has been accordingly more solidly fortified; and that internally because of its administrative reformation, an extensive development is being made. In the course of this reformation, although the courses of study have not yet had a vast change and increase, the alteration and improvement of the university administration has been such as to enable it to meet most adequately the growing needs of the Chinese students. It is needless to remark here how people think about this immediate elevation of Yenching's position in China's educational field. The necessity rests with us, however, to lay stress on the point that the student's love of their school at present is largely promoted by their acknowledgement that the university authorities are nowadays working more unitedly and earnestly than ever in the management of school affairs. We might say that this is the determining factor why an intimate, friendly treatment and mutual respect between the faculty and the student body have been so easily made in such a short interval. It is undoubtedly this steady "progress" and "harmony" in Yenching which differentiate it from other missionary schools; it is these, we believe, which will sustain Yenching in further efforts for its future growth and development, and surely it is these two elements which constitute your far-reaching aim in establishing this university, and will forever constitute your deep-seated hope for its coming prosperity.

Finally, permit us to conclude in reiterating that this happy status in Yenching is the incontestable proof that the present anti-missionary-educational-rights movement in China is forging ahead in the route of justice, not violence; it will certainly tell, also, that the attempt of the United States to extend her educational undertakings into this country is chiefly actuated by the spirit of mutuality and reciprocity, not for imperialistic purposes; far and above this, it will undoubtedly show that the former manifesto issued by us was by no means simply a blank paper, but was really an earnest of the increasingly friendly relations between our two nations.

We remain with grateful appreciation,

(signed) Mai Chi'en Tseng,
Secretary of the Students' Self Government of the Women's College.

(signed) Lin Lieh Sa
Secretary of the Students' Self Government of the Men's College.

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YENCHING UNIVERSITY

(Incorporated 1889 as PEKING UNIVERSITY)

PEKING, CHINA

OFFICERS, BOARD OF TRUSTEES
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J. LEIGHTON STUART, PRESIDENT
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WU LEI-CHUAN, VICE-PRESIDENT

AMERICAN OFFICE
150 FIFTH AVENUE, NEW YORK

RECEIVED
FOREIGN DEPARTMENT
NOV 17 1927
Ans.

T. T. Lew

Mr Chandler
Ch

November 16, 1927

My dear Dr. Barton:

Dr. Stuart has received a number of enthusiastic letters from various professors of the University of Oregon giving their impressions regarding Dr. T. T. Lew who recently gave a course of lectures there. Dr. Stuart thought that you might be interested in seeing some excerpts from these letters and we therefore send the following:

Dean Eric W. Allen, School of Journalism,

"....We are united in feeling that Dr. Lew's contribution was of the highest value. His talks were so clear, so unimpassioned, so scientific in their attitude, that they aroused the highest admiration for him as a man and a scholar. We feel that he is an absolutely perfect ambassador of public opinion and that his visit in America is doing wonder in injecting sanity and good will into the relations between China and the United States ...."

Dean Henry D. Sheldon, School of Education,

"....The combination of expert knowledge, sympathy and humor won him the hearts of all his auditors..... I am sure that his sojourn among us will add greatly to the interest and consideration shown the Oriental students in our midst. I believe that the bringing of men from foreign countries of Dr. Lew's training and caliber will do much to remedy that provincialism of our University community which is largely due to our isolation from the main lines of travel..."

Dean George Rebec, Graduate School,

"....We put him under a challenge that in many ways was even unfair and inconsiderate. We brought him before groups ranging all the way from lay citizens and immature underclassmen, to advanced students of journalism, natural science, and philosophy, and in every instance he measured up to the demands of the situation. Not only is the range of his knowl-

edge and contacts with the world and ideas surprisingly varied and rich, but the cultured wisdom, the justness, the refined subtlety, and the kindness of his spirit are remarkable.....I am sure that China could not easily have found a more adequate or happier representative than she sent us in Dr. Lew....."

Walter C. Barnes, Professor of History,
"....The full knowledge and careful analysis of Dr. Lew's speeches, together with his vivid glimpses into Chinese life have given us great enlightment. We felt also the charm of his excellent English and subtle humor...."

Warren Du Pre Smith, Head of the Department of Geology,
"....As it appears to me the big task of the world today is the promotion of international understanding and good will. In this program, Dr. Lew is performing a very great service in visiting American centers of learning....."

William P. Maddox, Asst. Professor of Political Science,
"....Dr. Lew's lectures have given us a keener insight into Chinese intellectual and social life than many of us have previously possessed, they have illuminated for us the dim and obscure, they have offered us the impressions of a sensitive mind and the crystallisations of a searching judgment - - all in a manner so simple, so direct and so shot through with "humaness" that we have wondered at the strange powers of the man. He has done more in a week to help us to a true understanding of China than most lecturers could do in a year...."

Very truly yours,

Louise Mclay

Office Secretary

114

Dr Barton

B

RECEIVED
FOREIGN DEPARTMENT
SEP 1 1927
Ans.

THE WARNER CHEMICAL COMPANY
415 Lexington Ave., New York, N.Y.

August 24th, 1927

TO THE TRUSTEES OF PEKING UNIVERSITY:

In sending out the July 15th letter of Dr. Stuart's to the trustees together with his post-script I wish to make the following comments:

I have just received a personal letter from Dr. Stuart written on July 27th from which I quote. "I cannot overstate the importance, as it seems to me, of securing these Hall Estate endowments, and if my presence in America will tend to create confidence in the intentions of the Chinese leaders to enable us to carry on undisturbed, or if I can bring information that will help in the more strictly legal aspects of the question, this is more important than anything I can do for the University at this end. I do not think that there is going to be any change in the control of North China, at least for two or three months, nor do I look for any serious disturbances when the transfer comes. In other words, our problems are financial rather than military or nationalistic." This clearly indicates to me that if it is possible Dr. Stuart could come to this country for this Fall if the needs of the University are going to be greater here than they are in China.

Since we have received the $30,000. interest on $1,000,000. for the first six months it may not be necessary to curtail as seriously as is indicated in the post-script of Dr. Stuart's letter. We have also had a favorable decision on the subject of the ability of the executors of turning over the million to us, although the money is not in hand but it looks as if that is all in order.

What Dr. Stuart says on page three of his letter to the trustees in the second paragraph regarding the income from 150 additional students without approximately any additional expense is a well taken point, for that the Board of Trustees found to be true in operating Talladega College and we felt the loss one year of a few students very seriously. Therefore, moneys can be raised for the commencement of the new dormitory unit on an investment basis and people might be induced to give on that basis when they see that it really does bring in income to the institution. Dr. Stuart is justfied in his worry over the fact that only a small amount of money has come in through efforts of the campaign members since Mr. Lewis died.

If it is possible for Dr. Stuart on the ground here to raise sufficient moneys to build the necessary additional faculty houses, to raise at least the commencement of the new dormitory unit, to help secure someone to take Mr. Lewis' place, to consult with us regarding the logical man as Comptroller of the University in China, and many

other questions -- it would be well worth while to call Dr. Stuart to this country by cable. I would therefore like every director to reply to these suggestions at the earliest possible moment so that word might be cabled to Dr. Stuart. This would give him a chance t make his plans and come if the trustees thought the work in China will not be too seriously handicapped.

Very truly yours

FRANKLIN WARNER, Pres.

Board of Trustees, Peking University

RECEIVED
FOREIGN DEPARTMENT
MAY 3 - 1927
Ans.

Bd Barton 115
K

PEKING (YENCHING) UNIVERSITY

150 FIFTH AVENUE

NEW YORK, N. Y.

May 2, 1927.

To the Trustees and Friends of the University:

President Stuart in response to our request for fuller information concerning the religious life of the University requested Mr. Ritter to write him some impressions. Mr. Ritter's reply follows.

ERIC M. NORTH,
Secretary

Dear Dr. Stuart:

In response to your request for my opinion concerning the religious life of the men students in Yenching, I am writing down some of my thoughts, though it must be kept in mind that a letter of this kind is a difficult and inadequate medium of expression.

First, as regards the general conduct of our students. Compared with American students they are sober, serious, dignified, courteous, industrious, and eager for learning to a degree unknown in colleges with which I have been associated in America. I have never seen or hear of a drunken Yenching student; even smoking is rare, as is indecency or open impurity. If these are Christian virtues (and who would deny them?), I think I am safe in saying that our Yenching students are as Christian as any in the world. They lack, perhaps, that adventuresomeness that we would wish, they are not so fearless, nor are they so conscious of their responsibility to the group as a whole as they might be. They are unstable, easily excited hard on servants, and distrustful of leaders. Jealousy is, perhaps, their greatest sin. But much in these characteristics is due to the present tense situation in China and would be eradicated were the times normal.

Practically all students are idealistic, Chinese especially so at present. But I believe that our Yenching students have an unusually pure form of idealism. Their patriotism is intense, - not always well-directed, but nevertheless, on the whole, admirable. But their intelligence and capacity in handling delicate situations is also, at times, extremely commendable. For instance, in the present time of virtual war between China and the foreign imperialists, there is not nearly so much bitterness nor personal animosity as was shown by American students in the days and months before the actual declaration of war by America against Germany. The student patriotic movement, beginning with May 30, 1925, has been well handled, and the results for China have been excellent. As one direct result, the Mixed Court in Shanghai has been returned to China; and, more generally, national patriotism has gained undreamed-of power for good. It is a splendid example of non-violent coercion and the Chinese students (among whom the Yenching men have been conspicuous for their sanity) are to be congratulated on their intelligence and self-restraint in dealing with these political issues. If appreciation for one's enemies' good points, fair treatment of them, patriotism, sacrifice, sanity, good judgment and social

idealism are Christian virtues, then again, I say, Yenching students are the equal of any I have ever seen. There are, of course, many of our students who do not live up to the best; but the average, as far as social justice and international fairmindedness are concerned, rank very high indeed, in my opinion. That these virtues are, in part at least, a result of the Christian training many of our students have had at home, in school, and here in Yenching, I cannot doubt.

Second, as regards the thinking of our students. It is, as we all know, a time of intellectual transition, not only for Chinese but for Westerners, not only for Christians but for men of all religions and of none. We cannot expect our students, under such circumstances, to be unsprinkled by the intellectual whirlpool which surges around them. I myself have never lived in a city or among a group of people where my preconceived ideas on all kinds of subjects have been so challenged as they have been right here in Peking. If we continue the figure of an intellectual whirlpool, we may truly say that its vortex must be very close to here. Bolshevism, socialism, anarchism, free love, atheism, spiritualism, eclectic faiths, the new psychology, radical ideas of all kinds, are being talked of and discussed in the magazines and the newspapers which are read by our students every day. The magazines they read contrast startlingly with those perused by our American student friends. Here it is not the Saturday Evening Post and the Cosmopolitan or their equivalents, but many journals full of serious articles on literary, psychological, social, religious, educational, philosophical, economic and political problems; and they are read.

The Christianity on which most of our Christian school graduates have been brought up is challenged at every turn. It is claimed to be hand in hand with the imperialists, capitalists, militarists; it is accused of being opposed to science, superannuated, disbelieved in by the greatest minds among Westerners (Russell and Dewey are frequently quoted); it is said to be always on the side of conservatism; and,(most plausible of all) it is said to present nothing in the way of morality which is not already contained in the teachings of the great Chinese sages. Ideas such as these assail our students from right and left; the pressure brought by friends, families, patriots, public opinion in general, is so enormous that one wonders how in the world there are any Christians left, and pays all honor to the chosen few who are able to stand the strain and still keep a strong and beautiful faith!

These things are not new to you, Mr. Stuart; but I think as you read them and have them brought to your mind again,- even as I do when I write about them- you will thank God that Christianity is still respected by the great majority of our students (I say this after much thought), and even passionately loved by a few. Such a condition is a tribute to them, as well as another of a long series of proofs that the power of Christ is as real and as vital in the lives of men as it ever was.

The Christians can be divided into two classes intellectually: first those who (and their number is greater than I had first imagined) still think along more or less orthodox lines, considering Christ as a personal saviour, the Church as the community of God's friends, the Bible as the highest expression of God's truth, and man's chief end as the glorification of God and the establishment of his kingdom. Second, there are those who have lost such orthodox views but who nevertheless number themselves among the Christians and make valuable contributions in social activities, personal character and mystical insight. Most such are extremely hazy about their theology but center their Christian belief around their firm admiration for the personality of Jesus.

Two tendencies in which you will be interested, are (1) the growth of what may be called a "nature cult" of those who find spiritual power in communion with trees, flowers, mountains and the sunrise; and (2) a growing reaction against the intellectualism of our religious position at Yenching. Both of these movements (if such they may be called) are largely sponsored by Christians; but it is very difficult to say how much influence they have. There is also a noticeable search for spiritual reality which though it may not show on the surface, is not difficult to uncover in many individuals. This is often accompanied by a skepticism about the traditional Christian beliefs.

In fact, the line between Christians and non-Christians often is very ill-defined. Some non-Christian are nearer to the ideals of Jesus than some church-members; some profess openly to follow Jesus but simply do not care enough about the Church to join it. Some claim to be following both Jesus and Confucius and refuse to bother their heads about any inconsistencies that may arise in the effort. Indeed, even Christian workers in such a situation are often led to ask themselves: just where, in the approach to Christ, is the line on the one side of which you may call yourself a Christian and on the other side of which you may not? Perhaps we must be content to let this question remain unanswered during the transitional period and be satisfied with the conviction (for it is a conviction with me at least) that our students are, as a body, being drawn ever nearer, little by little, to the ideals of Christ, right here in Yenching, and that some choice souls are no doubt far nearer to him than many of us who claim to be their teachers.

Third, as regards specific Christian activities. The attendance at chapel must be studied in connection with the religious and general background of the students, as partly surveyed in the preceding paragraphs. When the facts of their non-religious or anti-religious environment, and of the aversion for chapel which many have unfortunately acquired in middle school are taken into consideration, I think we may safely say that our chapel services are very well attended. The forming of a "Christian Fellowship" whose government is shared in by students, faculty, and workmen alike has had a wholly good influence. Attendance on the Sunday services of the Fellowship is enjoyed by many students who take pride in their equality with the Faculty in this Christian venture of worship, and who have completely lost the psychology of dreary compulsory lip-service. I should estimate that a quarter of our students attend services with a fair degree of regularity, perhaps an average no lower than that of the Faculty. The attendance at the week-day chapel services is not quite so good but is also, in my opinion, considering the circumstances, rather encouraging. The inspiring part of it is that we know that those who go, go because they want to go, or need to go, or are inspired by the going. The leaders can count on the audience being with him; there is a real spirit of worship, an earnest desire to get down to the bottom values of life. In any group of students, no matter how well chosen, there are those who care nothing for such values, there are those are those who care everything for them, and there is the largest group, who are indifferent. It is so in Yenching. And, I may say that - so far as I can find out - practically a hundred percent of those who care everything for the deepest spiritual values ally themselves with the Christians; and that most of them are finding their needs met and their problems dealt with in the Fellowship services and the University chapels.

In addition to this, there are, of course, the usual activities of the YMCA, the Student Volunteer Bands, the dormitory prayer groups, voluntary discussion groups, life-work clubs, the little coteries that various teachers have built up around themselves, the fellowhip circles that grow up without any official assistance at all, some of which are thoroughly Christian, the service activities of the Sociology Club (which has the strongest Christian student leadership in College in

spite of its non-religious basis of membership), the personal associations between student and student or student and teacher which often brings out distinctly Christian results, and the unconscious influence of the undoubtedly Christian and friendly coziness of our little isolated community of a thousand or so souls.

Does this resume seem too optimistic? We have our problems, as you know, and our own faculty short-comings,- such as our overcritical outlook and lack of old-fashioned enthusiasm, our bewilderments, our luxuries, our struggling with the too rapid growth of the University making for poor college spirit, our political interruptions and taboos; and among the students we have our backsliders, our chauvinists, our mud-slingers, our wealth-seekers, our cowards. We are in no position to get along without God nor does it appear as if we ever would be. We need the prayers of all our Christian friends both here and abroad, we need more warm-hearted personal love both for and among our students, more evangelistic zeal (even though it must be handled tactfully to bring the best results), and more of the primitive purity of the large-hearted Jesus. But, granting all our needs and all our failures and all our short-comings, both among faculty and students, we have much to be optimistic about; and I am glad that you are determined to see to it that our University will continue to have as its chief aim in life the production of the highest type of character (i.e. the Christian type), and that Yenching, with its liberal spirit, its welcome to all kinds of criticism toward Christianity, and its hospitality toward the fullest expression of sane Chinese nationalism, will still always be thought of as a place which is preeminently Christian. This is a time for adventures in religion, and Yenching is willing to take them, but it is also a time for four-square Christianity. I believe we are not compromising one whit of our Christian ends or motives by adopting a forward looking attitude, and I believe that our brief experience with the new conditions has, up to now, all tended to prove that, from the point of view of Christian strategy alone (if nothing else) we are on the right track. Let us criticize ourselves and welcome the criticism of those who think we are moving too fast as well as those who think we are too slow; but so far, having examined the criticisms thoroughly and incorporated many of them in to my own thinking freely, I am fully convinced that your policy of tolerant, tactful guidance, made as inspiring as possible, rather than one of compulsion or persuasion, is- at the present at least - proving really successful. My hope is that you will proceed with this same policy, perfecting it wherever possible; and my belief is that, under the good cheer of God, Yenching will continue year by year to approach more nearly to that which we all find so hard to define but nevertheless all so earnestly long for, - a truly Christian University.

With all best wishes, I am

Cordially yours,

Richard H. Ritter, chairman,
The Men's College Committee on
Religious Life.

March 24, 1927.

DOCUMENT "C"
Trustees of Peking University
September 24, 1925.

AFFILIATION OF YENCHING UNIVERSITY AND THE NORTH CHINA UNION LANGUAGE SCHOOL.

(ADOPTED BY BOARD OF MANAGERS JUNE 13, 1925.)

In view of the mutual Benefits to be expected from closer co-operation between the two institutions, the Board of Managers of Yenching University, and the Board of Directors of the North China Union Language School approve and recommend the following articles of agreement:

1. The University and the Language School shall be associated in the organization and maintenance of the Yenching University School of Chinese studies, (to be conducted in two divisions.)

2. One division, primarily for Chinese students, to be known as The University School of Chinese Studies, shall be conducted by the University on its campus.

3. The other division, primarily for Occidental students, shall be conducted at the Language School, the name of which shall be changed to the Yenching School of Chinese Studies.

4. Students of the two divisions may receive credit for their studies, as undergraduate or graduate students, according to the standards and regulations of the University. Diplomas, degrees and other forms of recognition for academic attainment, shall be conferred according to regulations approved by the controlling bodies of the ~~two~~ institutions.

5. A. The Board of Trustees of the University, and the Trustees' Council of the Yenching School of Chinese Studies (Language School) shall arrange for mutual representation upon such basis as they shall determine,

B. The Board of Directors of the Yenching School of Chinese Studies shall admit the University into its organization as one of the directing bodies, with three representatives, one of whom shall be the President of the University ex-officio. The Principal of the Yenching School of Chinese Studies shall, by coption or otherwise, become a member of the Board of Managers of the University.

6. Financial arrangements and adjustments affecting the two divisions of the Yenching University School of Chinese Studies, shall be determined from time to time by the authorities of the University and of the Y. S. C. S., in such manner as shall best serve the common aim.

(Peking, 8 June, 1925. Prepared by a joint drafting committee consisting of President Stuart, Principal Pettus, Prof. Tayler, Miss Durfee, and Mr. H. S. Galt, Convener).

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Ans.

Dr Barton 117

REPRESENTATIVE ESTIMATES OF THE PLACE OF YENCHING UNIVERSITY IN CHINESE EDUCATION

The Institute of International Education, Sixth Annual Report of the Director, Professor Stephen P. Duggan, Ph.D.

After a careful survey of actual conditions in China and the Far East generally, Dr. Duggan states in his report to the Institute: "It seems to me that the Christian forces would be very wise if they were to decide to limit their support to one university in China rather than to scatter it over a number. If they do, the logic of the situation would indicate Yenching at Peking to be the institution. It is the best organized and equipped at the present time. It is at the capital and in touch with all the government departments and agencies....It has the respect and confidence of the Chinese officials and people to an unusual degree. President Stuart, of Yenching, has done a remarkably fine piece of work at Peking. If the resources of the Christian forces were to increase, support should be given to another university in South China either in the neighborhood of Shanghai or Hankow. But at the present time, there is not much prospect of such increase in resources."

In a more recent letter Dr. Duggan writes: "One of the most astonishing aspects of my recent visit to China was to discover the serene way in which Yenching was carrying on despite civil disorder. The high standard of the work, the efficiency of its administration, the splendid spirit of its faculty were undisturbed. Yenching is unquestionably one of the few institutions deserving of the most generous support of people in America."

Dr. E. G. Conklin, Professor of Biology, Princeton University.

This distinguished scientist lectured at various Japanese and Chinese universities during the winter 1925-26. After his return to America be became a member of a group of Princeton University professors and graduates interested in the further development of Yenching University. His reason for this active interest is explained in his own statement: "I believe that Yenching University is in a very strategic position to render the greatest possible service to the new China that will issue from the present disturbed condition. Its location, its past history, its present cordial relation with the Chinese leaders and people make it one of the very best channels for the conveying of Western science and culture to the many millions of that great country."

Sao-Ke Alfred Sze, Chinese Minister to the United States.

Mr. Tai Lai Lee, a graduate of Yenching University who is now pursuing graduate research work at Columbia University, recently asked the judgment of Minister Sze regarding Yenching University in relation to China and education in China. Dr. Sze replied as follows: "Your letter of November 22nd is received. With reference to the questions you asked of me I am of the opinion that the present upheaval in China is nationalistic in character working for the betterment of the country so that the national progress of China along sound lines can be assured. It is a pro-Chinese movement and anti-foreign only against such limitations which the foreign Powers put upon the exercise of our sovereign rights as impede our national progress and threaten our very existence as a nation. We welcome assistance in any form the foreign nations and their nationals may properly give us in enabling us to reach our goal, that is, independence and equality within our own territory.

You asked me about Yenching University in Peking. As it is conducted under the presidency of Dr. Leighton Stuart, I think I am right in saying that the Chinese people welcome the cooperation of such an institution as Yenching University. We have nothing against any foreign institution or individual that sympathizes with our legitimate aspiration to be an independent nation.

I wonder whether you know that Dr. Leighton Stuart was elected last June to be a member of the Board of Trustees of the China Foundation. I interpret this action as an indication of the high esteem the Chinese people have for him and the great value they set upon his work. I sincerely hope that Yenching University under the able presidency of Dr. Leighton Stuart will not only continue its present usefulness but will increase its activities."

S. S. Young, Consul General of the Chinese Republic, New York City.

"Yenching University in Peking, China, has since its establishment filled a most important place in the education of young men in North China. Its graduates may now be found in prominent positions in every walk of life. Its realization of changing conditions in China by adjusting its administration to the requirements of the Chinese government will enable it to maintain its position in the educational world and to continue its invaluable service to the youth of changing and growing China."

President George E. Vincent, of the Rockefeller Foundation, New York City.

"Yenching University has an excellent record. Representing a loyal partnership between the West and China, it has not only trained students but has helped to set sound standards in education in China. In times of national stress, the influence of

such an institution is of importance. As a continuing demonstration of international cooperation as well as of steadfast adherence to high ideals in education, Yenching University richly deserves support."

Dr. Paul Monroe, Director of the International Institute, Teachers College, Columbia University.

No prominent American educator knows the problems of education in China more thoroughly than does Professor Monroe. His knowledge has come out of several visits to China for the purpose of careful observation and study. Chinese educational leaders, both official and unofficial, have valued his advice in their intricate problems. His counsel has been the dominant factor in determining the policy of the China Foundation with reference to the use to be made in China of the last millions of dollars of the Boxer Indemnity Fund which China was to have paid to the United States. Professor Monroe writes: "Of all the American missionary and educational institutions in China Yenching University in Peking holds the strategic position. Peking is not only the political capital of China; it is also the cultural and educational center. American religious and cultural forces should there be represented adequately both because of the actual good which can be accomplished and because of the general influence which will be exerted by an institution fully representative of American achievements in this line. To this anyone familiar with the situation in China will agree. Personally I believe that the American mission and educational interests should concentrate their efforts on the support of one institution of the university grade and that the major portion of this university enterprise, though not necessarily every professional or technical department of it, should be located at the national capital.

Taking into consideration all the objects aimed at by such an institution these can be better accomplished by one effective and high-grade institution than by a number of smaller inadequately equipped and meagerly supported institutions. Furthermore Yenching University has the close cooperation of the Chinese leaders themselves and such an institution in which the Chinese scholars are intimately associated will be gladly welcomed by the Chinese people themselves."

David L. Edsall, M.D., Dean, Harvard University Medical School.

"I had opportunity while in Peking repeatedly to see the work at Yenching University and to see those who had left there and gone into the Medical School or other work. I was very much impressed with the value of the work and its quality and the general excellent influence that Yenching University is having. I feel that it will be of the greatest value to the development of China to have the work continued in fine form and further development."

F. Ch'en, Ph.D., Vice-Minister of Education, Peking, China.

" It has been a pleasure to me during the last few weeks to attend the commencement exercises of the various colleges in Peking. But it gives me the greater pleasure to be present at the Ninth Commencement of Yenching University. For, of all foreign endowed institutions of high education in China, this university is the first that has applied for and obtained official recognition by the Ministry of Education; and this is the first occasion on which our government diplomas are given to graduating students here."

Y. T. Tsur, Ph.D., Adviser to the Ministry of Finance, Peking: Former President of Tsing Hua College.

"Owing to her large size, huge population, lack of an up-to-date system of communications and other modern necessities, modern ideas and methods have scarcely begun to scratch the surface of China or the minds of her people. The process of infiltration of modern ideas has been retarded by the hard crust of historical ideas and practices with which they have come into contact. While this is generally true, here and there where the surface of the crust is weak, new ideas have penetrated and either permeated or percolated. Wherever this happens, interaction of new and old ideas has begun to play. Due to the existence of these mental interstices, all new ideas tend to flow and seek passage through them. Hence there is, in these passages, a clog-up, a confusion. One of two results must follow - clearing up the existing interstices or sinking new ones, or both. The latter is, of course, the more logical thing to do.

This is exactly what is happening in China. There is going on a struggle on an ever-increasing scale between the old and new ideas in the first place, and one between moderate and radical new ideas in the second place. Until some satisfactory process of adjustment can be evolved, there will be no abatement in the intensity of this struggle.

In concrete terms, China is a country whose problems are more complicated than we usually believe. Her present troubles have been brought about, increased and accentuated by her intercourse with the West. It is too late for her to return to her home of historic isolation; she is committed to a forward march into the Family of Nations. What she now needs is more intensive sympathy, more disinterested friendship. Until this becomes possible, troubles loom large and threatening ahead of the world.

Yenching University is one of the media of expressing this intensive and disinterested sympathy and friendship."

Dr. William H. Kilpatrick, Professor of the Philosophy of Education. Teachers College, Columbia University.

"Yenching appeals to me as uniting in remarkable degree the

varied aspects of an efficiency which make for the highest service. More obvious are the well arranged and beautiful buildings and grounds and a vigorous and capable faculty. These I reckon to be unsurpassed among the universities of China. But beyond these and informing these with an unusual vitality and significance I was privileged to see a most remarkable insight into Chinese life and character and a corresponding sympathy with its past achievements and its present and its future needs and possibilities. By reason of this insight and of this sympathy Yenching is able to build in its students to a most gratifying degree just the type of character needed for the present emergency and future development of China. Such a service is so strategic at this time that it is literally invaluable. Whoever helps in it will give many times to the cause of a better China and of a better world."

Dr. James L. Barton, Secretary of the American Board of Commissioners for Foreign Missions.

"Yenching University is intrenched in the confidence of the Chinese, loyally supported and served by its Chinese and foreign staff as well as by its large student body and commands the confidence of its American supporters. I profoundly believe in the University, its administration and its future."

Dr. Ralph E. Diffendorfer, Secretary of the Board of Foreign Missions of the Methodist Episcopal Church.

"It is becoming increasingly clear that China's future must be determined by men not only of trained intelligence but of strong character. China today needs men of unselfish devotion to those ideals upon which all national life must ultimately rest - the ideals which have been given to us through the life and teachings of Jesus Christ. Yenching University in Peking is producing this type of men. Now, above all times, the University needs the support of all those who are interested in a trained Christian leadership for China's new day."

Dr. Arthur J. Brown, Secretary of the Board of Foreign Missions of the Presbyterian Church in the U.S.A.

"The Presbyterian Board of Foreign Missions recognizes the constructive Christian service which Yenching University is rendering so effectively and acceptably to the Chinese in this period of nation building. The University deserves substantial cooperation in its eminently useful and worthy undertaking."

Memorandum of an informal discussion between C.K.Edmunds, H.W.Luce, J.M.Yard and B.A.Garside on August 31, 1927.

The group discussed the general problems involved in cooperative promotion work including both a closer cooperation between the separate campaigns now being conducted and also preparation for a joint promotion campaign to be undertaken at some date in the future.

In taking up their discussion they sub-divided the problems involved under three main heads.

I - Basic problems both of present separate campaigns and of a future joint campaign.

II - Problems of cooperation in the separate campaigns as now carried on by various institutions.

III- Problems of the proposed joint promotion campaign for Christian higher education.

These three main topics were outlined as follows. In the case of some problems possible lines of solution were suggested. In others no attempt was made to do more than merely formulate the problem.

I - Basic problems both of present separate campaigns and of a future joint campaign.

(a) The outstanding need for all our promotion work on behalf of China is for a more effective type of publicity which will better acquaint the American public with the situation in China, the problems and difficulties there, the unusually large opportunities for Christian work as a result of the present situation, and the results actually being accomplished by our Christian institutions even in the midst of present disturbances. Toward the supplying of more effective publicity the following possibilities were suggested:-

1 - The preparation of one or more booklets or other forms of publicity material prepared jointly by a number of institutions and individuals now engaged in promotion work. This is an important need which should be met as soon as possible.

2 - Preparation of material for newspapers and magazines. Some excellent magazine articles have been appearing in recent months and yet it was felt that in this field there is still a large opportunity which is not being utilized.

3 - Direct advertising through newspapers, magazines, etc. This was suggested as a possible field of study.

4 - Sermons and addresses to the churches of America. No effective organization has been secured to bring to the churches of America a striking and hopeful view of the situation in China. Some organization ought to be effected whereby everyone now in America who can and will assist in bringing a vigorous message to the Christian churches here might cooperate among themselves and with the proper representatives of mission boards and other denominational agencies in a unified program for presenting the challenge of China to the Christian churches of America.

5 - Organization of Publicity Committee. To advance the different objectives listed above, together with others that may be decided upon, a carefully selected Publicity Committee should be chosen and empowered

to work on such problems.

6 - The securing of funds. To effectively carry out the objectives listed above would require more funds than are now available for this work. Various methods of securing these additional funds were mentioned such as :

(a) asking for contributions from the various Universities interested in the work.

(b) asking for the assistance of a few friends of the work in China who would be willing to give generously for this work.

(c) sending out a wider appeal for assistance.

The last of these methods probably would not at this time prove satisfactory.

II - Problems of cooperation in the separate campaigns as now carried on by various institutions.

The group gave some time to the study of a report of a sub-committee to the Joint Committee representing China Christian colleges, dated June 12, 1923. This report contains a very satisfactory outline of the problems to be faced in carrying on such cooperative effort. It was felt that the following steps in cooperation might well be effected:

(a) Issuance of one or more general documents as indicated above describing the work of Christian higher education in China and including a statement of approved financial objectives of all participating institutions.

(b) Advance comparison of campaign plans as to dates and places and provision for conferences where conflict or overlapping occur.

(c) Comparison of list of donors and prospects with a view to

1 - Defining exclusive prospects.

2 - Agreeing as to comparative rights of way.

3 - Arranging for a joint approach by two or more colleges as may seem likely to be most successful.

(d) Assignment of mutually exclusive constituencies and cooperation in one or another of the ways listed here on common constituencies.

III - Problems of the proposed joint promotion campaign for Christian higher education.

(a) Advisory Committee of prominent educators and other leaders. It is highly important that there be set up an Advisory Committee somewhat along the lines indicated on pages 4, 5, and 6 of the report of June 12, 1923.

(b) Funds for carrying forward such a joint promotion campaign. Of the three possibilities outlined under I, section (a), paragraph 6, the first and second offer the greatest hope of success.

(c) Form of campaign. The exact form of campaign to be conducted is so important as to require further study and discussion.

(d) The principles involved in cooperative campaign work. The following principles were agreed upon:

1 - Coordinated financial cultivation should be based on a coordinated financial program in all major matters requiring in turn coordinated plans of institutional development based on the educational responsibility and opportunity of each.

2 - Each must be for all and all for each within the limits of an agreed program.

3 - There must be recognition of comparative need and shifting priority of requirements.

4 - There should be the closest association with, and cultivation of, the mission boards and their constituencies.

5 - Intensive excellence of staff, plant and equipment should precede expansion.

(e) Policy involved in cooperative campaign work. The Committee discussed the general plan of cooperation between the Council of Higher Education in China and the American organization of the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China.

The general outline of this plan is that the educational authorities in China will arrange for a survey of the whole field of higher Christian education there, will present the results of this survey to a Committee made up of prominent Chinese Christian educators, and will ask this Committee to formulate a coordinated and unified program of Christian higher education in China. When this plan is formulated it is to be presented to the Field Board of Managers of the various colleges and universities in China and also to the home Boards of Directors of these institutions. When this plan has been approved by a sufficiently large number of these institutions to permit the opening of a joint promotion campaign, such a campaign is to be undertaken in America. The definite financial objectives to be sought in this campaign will probably be outlined in general by the authorities in China, but the final figures will be set by the Committee in America in charge of carrying this joint promotion campaign forward.

It was felt that this plan in general outline is an excellent one. Its operation has, however, been seriously handicapped and delayed by recent disturbances in China. Under these circumstances some effort should be made to simplify and hasten the working out of a unified plan of promotion work. All of the Christian colleges and universities in China are now in urgent need of more adequate financial support. It is necessary that active steps be taken at the earliest possible date to secure this increased support.

The group agreed in general to the policies for cooperative campaign work as outlined on pages 2, 3, and 4 of the report of June 12, 1923.

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Yen Ching

Dr Barton 119

Kindly notify Secretary
of any corrections.

Chandler

MEMORANDUM OF MEETING
OF A SUB-COMMITTEE APPOINTED BY
THE COMMITTEE FOR STUDY OF PROBLEMS OF COOPERATIVE CAMPAIGN WORK

November 3, 1927, 3.30 P.M.

150 Fifth Avenue, New York City

Members of Sub-Committee

C. K. Edmunds *G. T. Scott *B. A. Garside

The members whose names are starred were present, as were also Dr.J.Leighton Stuart, Dr.E.W.Wallace, and Mr.Ralph C.Wells.

Dr. G. T. Scott presided.

Mr.Garside presented in full a detailed Memorandum of an informal discussion by members of the Committee held on August 31, 1927. This memorandum is appended hereto. Some time was given to a general discussion of the points raised by this report.

Dr.Scott told of a conference on November 2nd with Mr.Albert W.Staub, Executive Secretary of the Association of Near East Colleges, and mentioned the following details of their organization as of value in considering the question of coordination among our Christian higher educational institutions in China:- The Board of Trustees for each of the Near East Colleges is continued. A joint Board is made up of nine Directors, two from each of the large colleges and one from each of the small colleges, this board being incorporated in New York State as a Membership Corporation. These colleges are now conducting a three-year campaign with a goal of $15,000,000. for Endowment. One year of the campaign has been completed, and it is hoped that one more year will see the objective fully attained. No separate promotional activities are being carried on by the various colleges during this period. The appeal is only for endowment, not for buildings or other objects. Designated gifts are assigned to specified institutions. Undesignated gifts are divided pro rata among the various colleges, except that where an institution receives its full quota from designated gifts it does not share in undesignated amounts until all have completed their quota. The Near East Colleges through their association have been able to obtain much more financial aid than when they all worked separately. It was suggested that the Chinese colleges should get together as soon as possible and be ready for a campaign next year when the Near East appeal will be out of the way.

Dr.Stuart stated that while he approves in general the various plans that have been suggested for coordination of financial promotion, he felt that these details are of minor importance and that the vital problem is to make effective a coordinated program of Christian higher education in China which will eliminate duplication and raise the standard of work done. Such a program, he feels, would involve radical reduction in the number of Christian institutions of collegiate grade. He stated that we should look toward the reduction, rather than the increase, of the number of graduates turned out from year to year, since already the production is larger than China is able, in her present economic condition, to absorb. He expressed regret that the present disturbed conditions in China have so seriously delayed the work of the Chinese Advisory Committee organized by the Council of Higher Education to formulate a unified educational program, and suggested that this problem

should likewise be taken up with the least possible delay by an Advisory Committee of American educators familiar with the China situation. Only as and when such a scientific and efficient educational program is put into operation in China is there likely to be any substantial support from the Chinese people or any successful appeal for adequate financial assistance in America.

Dr.Scott cordially approved the urgent advisability of a coordinated program for Christian Colleges in China, but called attention to the vastness of the field, the variety of interests to be served, and the dangers of placing the sole emphasis on secular efficiency and on a mechanical centralization in a few large institutions widely removed from much of the constituency they should serve.

Mr.Garside presented a letter from Mr.E.H.Cressy, dated September 15th, in which Mr.Cressy describes the progress that has been made thus far, and expresses the hope that by the summer of 1928 a coordinated educational program will have been worked out in China and laid before the various institutions.

Dr.Wallace reviewed the progress of events in China during the last eighteen months, told of the difficulties that have been experienced, and summarized what has been achieved in spite of these obstacles. He welcomed the suggestion of an Advisory Committee in America, but stated that care should be taken to maintain a spirit of cooperation between such a Committee in America and the groups now working on this problem on the field.

The suggestion was made that the various Boards of Trustees now existing in America for all the Christian higher educational institutions in China might gradually be reorganized as one large unified Board representing all these institutions, with a strong Board of Directors in China for each institution.

As a practical next step in securing discussion of the above and related suggestions, it was agreed to secure an early meeting of those most interested in these problems. The Chairman was asked to see whether some meeting might be arranged in connection with the Conference on "The Contribution of American Education Abroad" to be held on December 3, 1927, at the Horace Mann Auditorium, Columbia University.

It was agreed that efforts should be made to secure also an early meeting of the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China.

B. A. GARSIDE
Secretary

II. Letters

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Peking University

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GENERAL STEAM FITTING & PLUMBING SUPPLIES.

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HARVEY L. MEEKEN
NOV 25 1925

OFFICE & FACTORY,
79 TO 85 COMMERCIAL ST.
MACHINERY WAREHOUSE,
FRANKLIN ST.

Portland, Me. Nov. 24, 1925.

American Board of Foreign Missions,
Boston, Mass.

Gentlemen:

Please advise if your organization is in any way connected with the Peking University. We understand that they are building in Peking and are soliciting funds for the work, and any information you can give as to the worthiness of the University which will be confidential, I am

Yours truly,

W L Blake

RP

December 2, 1925

Mr. W. L. Blake
P. O. Box 902
Portland, Maine

My dear Mr. Blake:

In response to your request I wrote you the other day of the need of buildings for Peking University. I have just received this morning a statement from the Secretary of the corporation, from which I make the following quotation. I am sending this on simply for your information.

> "We are greatly troubled now by the continued additional heavy demands from Peking for our mechanical installation. Of course you are aware of the $100,000 given for that purpose, and we had hoped that it would provide the amount necessary. Now it seems not to do so. Have you any idea where we can get another $50,000 cash for this purpose?"

When I wrote you I was not fully informed as to just how this heating and mechanical plant was getting on. The other needs that I set forth, however, are still there.

Very sincerely yours,

James L. Barton

JLB/M

June 2, 1925

Mr. Arthur Curtiss James
99 John Street
New York City

My dear Mr. James:

It has taken some little time to complete the arrangement for your generous gift for the support of Peking University in order to carry out your wishes that the American Board receive and hold the money as a permanent fund for Peking University. It was necessary to take up the matter with the Harkness people as well as with the University Trustees. This has now been done, and I want first of all to say that it will be impossible for me to find adequate words to express the appreciation which the Peking University Trustees feel for your gift which makes possible the holding of the Harkness gift and which will materially increase the much needed permanent income of the University.

I am enclosing herewith a memorandum of the agreement between the University Trustees and the American Board which has been submitted to the representatives of Mr. Harkness (who, by the way, is now overseas) and which they heartily accept as satisfactory in matching Mr. Harkness' $100,000 conditioned on a similar amount being raised before the end of June. This form, as you will note, provides that the American Board hold the endowment, and it also provides that in case the University is not able to function at Peking, the American Board shall have disposal of the proceeds of the permanent endowment income. I am enclosing a copy of this agreement upon which we have united that you may let me know whether it is satisfactory to you. If so, the agreement will be executed by the American Board and the Trustees of Peking University; if not we will make it right. When executed a copy will be sent you.

Is it your wish that in the records of the American Board this $100,000 be entered as "D. Willis James Foundation for Peking University"? Such a record would connect this donation with the previous notable gift for Higher Education given by yourself and your sainted mother.

A. L. Lyman

Rec'd JUN 3 1925

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ARTHUR CURTISS JAMES
99 JOHN STREET

NEW YORK. June 3, 1925.

Dr. James L. Barton,
American Board of Commissioners
For Foreign Missions,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

Your good letter of June 2nd was received this morning together with a copy of the memorandum agreement which it is proposed for me to sign, and also to receive the signatures of the American Board and the Peking University.

I am very glad that Mr. Harkness approved my suggestion and that the matter is now so shaped up that you, your lawyers and everyone else is satisfied. As far as I can see from my standpoint it is absolutely all right.

I should think the records of the American Board should carry the statement you make, namely, that the amount be entered as the D. Willis James Foundation for Peking University.

I await further word from you in regard to signing the agreement and paying the amount.

Yours very truly,

A C James

June 11, 1925

Mr. Arthur Curtiss James
99 John Street
New York City

My dear Mr. James:

I appreciate much your favor of the 3rd instant expressing your approval of the memorandum agreement, a copy of which I enclosed to you.

I now herewith enclose triplicate copies of the full agreement executed by Peking University and by the American Board. If this meets with your approval, will you please sign the three and return one to Dr. Eric M. North, Secretary of the Board of Trustees of Peking University, 150 Fifth Avenue, New York City, and the other to me here at 14 Beacon Street.

It is a source of great gratification to me that the plan which you suggested has seemed to move on so smoothly and satisfactorily.

In a letter recently received from Eric North he said, as he understood, that the Harkness people were to make their remittance before the first of July. You can little imagine what a tremendous help this will be to the University during next year as it is attempting to occupy its new buildings when inevitably the cost of administration will increase.

I remain, with sincere personal regards,

Very faithfully yours,

James L. Barton

JLB/M

Enclosures

July 1, 1925

Mr. W. W. Carman
99 John Street
New York City

My dear Mr. Carman:

I thank you much for yours of the 30th ult. received this morning containing the completed article of agreement between Mr. James, Peking University and the American Board. I appreciated much your previous letter and thank you for all your services rendered in this matter, as we most profoundly appreciate Mr. James' substantial aid and help.

As I understand, the five percent interest on any unpaid portion of the gift of Mr. James will be paid directly to the Treasurer of Peking University. The American Board, according to the agreement, is to hold the endowment, but the income thereof belongs wholly to the University.

With great appreciation, I remain,

Very faithfully yours,

James L. Barton

JLB/M

July 1, 1925

Mr. Arthur Curtiss James
99 John Street
New York City

My dear Mr. James:

I wish again to add just a word of deep heart appreciation of the most generous gift you have made for the work of Peking University. I am sure you will in the future look back upon this gift as of benevolence well bestowed and one which will render a large percentage of return. If we could have had this University fifty years ago, I do not believe there would have been the upheaval in China that is today taking place.

I am sailing on the "Leviathan" on Saturday for a hasty, hot and rather difficult trip through the Near East. I shall visit Bulgaria, Greece, Turkey, Syria and Palestine. The office in New York and the staff on the field are not reducing the work on the field as rapidly as they ought, and I am going for the purpose of bringing their budget down to a practical basis that we can meet and to establish a basis of reduction that will terminate our work on or before the end of four years. It is going to be something of a hot summer task in a hot country, but I am in hopes I can accomplish it.

With great appreciation, I remain, my dear Mr. James,

Faithfully yours,

James L. Barton

JLB/M

January 27, 1926

Mr. W. W. Carman
99 John Street
New York City

My dear Mr. Carman:

Your favor of the 22nd instant containing check for $100,000 from Mr. James in full payment of the amount pledged by him toward the endowment of the D. Willis James Foundation for Peking University was passed to the Treasurer of the American Board, and he said that he would write you at once giving the official receipt.

I assume that he has done so, but I want myself to acknowledge your favor and to express my profound appreciation of Mr. James' great generosity and of your cooperation. This check certainly meets all of Mr. James' obligation with reference to his pledge for the University.

Very sincerely yours,

JLB/M

PERSONAL

January 27, 1926

Mr. Arthur Curtiss James
99 John Street
New York City

My dear Mr. James:

I have recently received through Mr. Carman your check for $100,000 in full payment of the amount you promised as endowment for Peking University. The Treasurer of the American Board has sent the official and formal receipt, but I cannot permit the occasion to pass without again expressing to you my own deep personal appreciation of your repeated and continuous generosity in matters pertaining to interests which are close to the American Board and therefore in which I myself am deeply interested. You have been and are more of an inspiration than you are aware to me and to others connected with this work. This gift not only means much for the University in what it will actually aid in furnishing funds for the conduct of the same, but the fact that you have given it will have a wider influence than you know in leading other people to give consideration to a cause that is so worthy.

I was talking the other day with the Trustees of the Charles Hall Estate, about which I think you must have some knowledge. These Trustees have some ten or more million dollars in their hands to be distributed among so-called missionary institutions in the Near and the Far East under the terms of the will left by Mr. Hall. I was talking with them on the subject of the Near East Colleges, and, as you undoubtedly have already learned from Mr. Staub, they gave two million dollars for the five Near East Colleges for endowment purposes alone. The point that interested me very much was a statement made by Mr. Davis and heartily endorsed by Mr. Johnson, that one of the reasons why they wanted to help the Near East Colleges was because you and Mr. Dodge are interested in them and are doing for them. Mr. Davis said two or three times, "We want to help Mr. James and Mr. Dodge," and then they added other expressions of high appreciation of what you are and what you are doing for the wider interests of the world.

With sincere personal esteem and appreciation, I remain, my dear Mr. James,

Faithfully yours,

JLB/M

November 5, 1926

Mr. Arthur Curtiss James
99 John Street
New York City

My dear Mr. James:

I do not forget the $100,000 you gave for the endowment of Peking University, and for that reason I am writing now to tell you that the Trustees of the Charles M. Hall Estate have just paid over to the University $60,000 on the $1,000,000 endowment which they had promised, but which they are not ready yet to pay over in full but upon which they promise six percent unterest until the full payment is made.

They have also paid $22,000 for three new residences on the ground, $6,000 for other University purposes, and $91,500 toward the heating plant, to which they are still to add $75,000, making $254,500 coming from that one source for the University, of which all but $60,000 goes toward the physical plant. This will enable the University to move out on to the new site and closes up the debts that were resting over some of this building plan.

As one of the proprietors of the University I want to pass on this good news to you. We had definitely expected the $60,000. The heating plant contribution of $166,500 is new.

With warm personal regards, I remain,

Very faithfully yours,

James L. Barton

JLB/M

June 11, 1925

Mr. William H. Nichols
61 Broadway
New York City

My dear Mr. Nichols:

Things have been moving on apace with Peking University. I wonder if you would be willing to give me a few moments on the subject of the University either on Thursday afternoon, the 18th instant, or Friday morning, the 19th. I do not know how much you have been kept in touch with the great advance that has been made in putting up buildings on the new site and in getting ready for the great change of the University from its penned-up pocket in the corner of the wall in Peking to its great new campus outside.

I remain, my dear Mr. Nichols,

Very sincerely yours,

James L. Barton

JLB/M

December 8, 1925

Dr. William H. Nichols
61 Broadway
New York City

My dear Dr. Nichols:

I am writing especially today to ask if you would be willing to see me for a few minutes on the subject of Peking University any time in December after the 16th. It will require only a few minutes of your time.

I know your interest in the University and you know how we are working to enable it to meet the present Chinese crisis in the most effective way possible.

I remain, my dear Dr. Nichols, with sincere personal regards,

Faithfully yours,

James L. Barton

JLB/M

Rec'd DEC 1 0 1925

OFFICE OF
WILLIAM H. NICHOLS
61 BROADWAY
NEW YORK

CABLE ADDRESS
SANLOSCO, N.Y.

To Robert Gamewell

December 9, 1925.

Rev. James L. Barton, D.D.,
Congregational House, 14 Beacon Str.,
Boston, Mass.

My dear Dr. Barton:

I have yours of the 8th. I would much prefer that you should write me what you have in mind concerning Peking University. I imagine we are both rather busy men, and I have found by experience that correspondence saves me considerable time.

Yours very truly,

Wm H. Nichols

Rec'd DEC 12 1925

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OFFICE OF
WILLIAM H. NICHOLS
61 BROADWAY
NEW YORK

CABLE ADDRESS
SANLOSCO, N.Y.

December 10, 1925
December 11, 1925.

Dr. William H. Nichols
61 Broadway
New York City

My dear Dr. Nichols:

I appreciate much your note of the 9th instant in response to my request for an interview on Peking University. The point I wanted to make with you is this:

We have secured a most liberal amount from various donors for the building of Peking University on its new site. We are hoping that we can get onto the site by the fall of next year. There is every indication that as soon as we can open on the new site we shall have more applicants for the University than we can possibly accommodate which will give us the privilege of careful selection. There are two or three deficiencies in the funds for completing the plant that must be completed. One is the mechanical heating plant. We are short $50,000 on the installment of that plant. The material has been sent out and the installment is taking place, but unless we can find somewhere $50,000 to cover the cost we may have to stop the work. Then there are two dormitory units incomplete, $35,000 each, making a $70,000 deficit there. In addition to that there are several residences for professors at $7,500 each. Those are the immediate crying needs.

I know your deep interest in this University and I am increasingly convinced that it is to be the leading educational institution in China.

I am enclosing a recent leaflet.

I want to express my great appreciation of your permitting me to lay this need before you, and I do hope that you will feel that this need is worthy. We must not hold up the completion of this great plant for the want of $150,000.

Very faithfully yours,

James L. Barton

JLB/M
Enclosure

Rec'd DEC 12 1925

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OFFICE OF
WILLIAM H. NICHOLS
61 BROADWAY
NEW YORK

CABLE ADDRESS
SANLOSCO, N.Y.

Re Peking Inst

December 11, 1925.

Rev. James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I am in receipt of your favor of the 10th. I have already paid for half of the professor's residence at Peking University as provided by the Clinton Avenue Church for Dr. Porter, and a month or two ago handed the University representative a check for what I considered my share in the work. This was done through the Nichols Foundation, Inc. I would not care to take up further consideration of the needs of the University. I trust that you will be able to carry out your modest plan to a successful conclusion.

Yours very truly,

Wm H. Nichols

December 12, 1925

Dr. William H. Nichols
61 Broadway
New York City

My dear Dr. Nichols:

I thank you for yours of the 11th instant and want to express my appreciation of what you have done for Peking University. I know your deep interest in the University, and I was aware when I wrote of the $25,000 gift that you had made, although after the letter had gone I realized that I failed to note that fact.

I am sure you will follow the development of the University and its place in the reclaiming of China for the civilized world with unabated interest.

I remain, my dear Dr. Nichols,

Very faithfully yours,

James L. Barton

JLB/M

COPY

Dover

February 5, 1925

Miss Gertrude Moore
c/o Mr. Edward S. Harkness
25 Broadway, New York City

Dear Miss Moore:

In accordance with our conversation this morning, I am sending herewith a file of data on Peking University, which you will probably wish to put in your own files.

I particularly invite your attention to the perspective of the University plant, which will give you an idea of how the institution will look next fall and also its ultimate appearance. I am attaching a few photographs of some buildings under construction that you may see how the actuality bears out the architect's conception and drawing.

You will receive the "Peking News" quarterly. It is published October, December, February and April. I will also see to it that you receive such confidential communications as we send out occasionally to the members of the Board of Trustees and a very few others, realting to the University and also to affairs in China.

May I express my warm appreciation of your courtesy in giving me the time this morning.

With cordial regards,

Sincerely yours

(Signed) James H. Lewis

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PEKING UNIVERSITY

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

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EXECUTIVE SECRETARY

March 18, 1925

Rev. James L. Barton, D. D.
14 Beacon Street
Boston, Massachusetts

Dear Dr. Barton:

I do not think that I reported to you the extended interview I had with Miss Moore, secretary to Mr. Harkness, on February 5. You will recall my report of the conversation I had with Dr. Coffin, and inasmuch as I learned that Mr. Harkness was going to California within a few days and I could not reach you, I took the liberty of going direct to Miss Moore and presenting the claims of the University.

I talked very fully with Miss Moore and took with me a letter to Mr. Harkness, a copy of which is enclosed. At the end of our conference Miss Moore asked me to present a general statement of the finances of the University so that Mr. Harkness would be able to "digest it" in considering the proposition I presented to him.

We had rather hoped that Mr. Harkness would be able to go over this and send it along to Dr. Coffin before he went to California, but this did not happen and apparently he took the data with him.

I have real hopes that something may transpire out there along this line. If so this will provide $5,000 of the additional $25,000 we need for this next years budget. It would also materially add to our permanent funds for endowment purposes.

In several brief conversations with Mr. Warner, he has mentioned to me the conversations which you had with Mr. Johnson of Cleveland and which Mr. Warner, himself, had in which, as Mr. Warner reports to me, Mr. Johnson assured both you and him that the Trustees of the Hall Estate would turn over to the Trustees of Peking University $100,000 this spring for endowment purposes.

We have heard nothing direct from the Hall Estate at all. I have never taken the liberty of a direct approach to either of the Trustees, inasmuch as I understood that you and Mr. Warner were handling this personally and it did not seem wise to me to break into the scenery. Of course, I stand ready to do anything which you would consider desirable in this matter, and I also am just as ready to stay out of this if you believe that the best procedure. We do, however, need this $100,000 for income purposes this next year and are counting definitely upon it. I shall greatly appreciate your advice in this matter.

Another thing in my mind is the matter of the approach to Mr. Arthur Curtiss James for material assistance in our mechanical installations struggle. The last figures, within the last two weeks, from Peking indicate that the mechanical installations and power equipment will cost - not $186,000 gold, as was first estimated - but in the neighborhood of $315,000 gold! And we are already being drawn upon for large sums in this connection. We need help here in a large way - immediately and desperately. I wonder whether you could suggest the procedure for this.

With all the cares on your shoulders I hesitate to continue to lay the burdens of Peking University more squarely upon you, and would not do it were we not only continuously assured of your very deep interest in this institution, but also of the manifest presence and power of the spirit of the Father, which so demonstratively influences your own life - and helps inspire some of the rest of us coming along toward better living and serving.

Very sincerely yours

James H. Lewis

COPY

February 5, 1925

Mr. Edw. S. Harkness
25 Broadway
New York City

My dear Mr. Harkness:

I am pleased to be able to report to you that the construction of 17 buildings and 11 residences for Peking University has proceeded far enough to insure our ability to move to the new campus and buildings this coming fall of 1925. In addition to this, we are financing the complete power and heating plant for the University, which covers an area of something over 2 1/4 million square feet, which is in excess of one half of a square mile.

The buildings and plant now under construction will represent a complete cost of approximately $925,000. In addition to these buildings however, we are under the compulsion of securing two or three additional buildings this spring as well as some additional residences, but we have reasonable assurance that these will be provided.

Facing our removal, we also are confronted with current budget requirements which though reduced to the examination of every Mexican Dollar, nevertheless give us real concern. The current support of the University has been provided largely by Mission Boards and by special gifts. The budget for this next year anticipates the need of $46,000 gold above our fixed receipts, and this in spite of the fact that the new rates of tuition will be higher than any other Christian school in China.

The only solution for this financial problem is either relief through current gifts at a very considerable cost of collection or through endowment, or through a combination of both methods. It seems to us that the combination of both methods is necessary this year, but working into a very definite program for University endowment.

We are approaching the financial problems of the University by departments and I am attaching herewith a detailed statement of the Theological Department of the University. It reveals a gold requirement for this next year for current operations above receipts from present endowment and special gifts of $4800 gold, and this still leaves us with the necessity of providing four additional faculty residences and some necessary scholarship funds.

I am also attaching a statement of our anticipated additional requirements during the next five years with explanatory statements, because we must tie our present requirements into a rather well defined program.

In 1922 you very generously assisted the starting of our Theological School with an outright gift of $50,000, which credit is being used to help finance the building of the Theological School and the Theological Dormitory, but which is being returned to an endowment fund for the TheologicalSchool as rapidly as the money is being paid in for the buildings named. We cannot anticipate a return from this $50,000 for current use however, for two or three years.

Our requirements five years from today will be an endowment of not less than $367,000, and more probably of $400,000.

COPY

On behalf of the Board of Trustees I should like to ask your consideration of an addition to our endowment fund for the Theological School at the present time sufficient at least to cover $4800 gold, in order to insure current operation of our theological work. If this suggestion should find favorable response in your own generous desires it would not only enable us to anticipate our theological program clearly this coming year, but also would allow us to use our efforts toward theological support by securing special gifts of at least $30,000 to provide for residences and a few scholarships.

With very warm appreciation of your courtesy and consideration,

Sincerely yours,

(Signed) James H. Lewis

March 21, 1925

Mr. James H. Lewis
Peking University
150 Fifth Avenue
New York City

My dear Mr. Lewis:

I have your very important letter of the 18th instant and sincerely hope that Mr. Harkness' reply will be favorable.

With reference to the Hall Trustees, I have got the impression from my last two or three interviews with them that they have definitely made up their minds to put Peking University down on their list as one of the institutions to receive a major portion of their trust fund. They of course, as you know, are now distributing only the income from that third of the estate, but they have now a little less than five years in which to decide upon a complete distribution of the third. They have spoken to me always in terms of high appreciation of Peking University and have assured me that it already had been passed upon favorably by them.

They are, as you undoubtedly know, distributing the accumulated fund which a few months ago was nearly $400,000. They are paying up in full pledges that they have made to other institutions. I doubt whether they will make any pledge in advance if they carry out what they told me in New York at the last interview, but will send a check with a letter. Fukien University was treated that way. They told me privately that they had put Fukien on their list, but asked me not to tell the Trustees until the check came. I see no reason why a letter should not go to them, stating the situation of the University and the need of more endowment to allow the University adequately to meet the demands of its new plant. This would naturally go to Mr. Johnson. If it should go from the Board of Trustees itself, it might add weight to the appeal.

I hope the matter of approaching Mr. James may come up in the Trustees meeting next week. You know I approached

him for a substantial endowment for the Theological Department of the University. While he declined to give the sum at that time, he told me frankly that he had not turned it down; that it was a matter of postponement. I would not want to take any steps to get a smaller sum from him than I asked for for the Department, nor to get money for equipment when there is such tremendous need for endowment. But I am ready to do anything I can.

Sincerely yours,

James L. Barton

JLB/M

REC'D APR 2 - 1925

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PEKING UNIVERSITY

PEKING, CHINA

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JAMES H. LEWIS
EXECUTIVE SECRETARY

14

April 1, 1925

Reverend James L. Barton, D. D.
14 Beacon Street
Boston, Massachusetts

Dear Dr. Barton:

You will be pleased to learn that on March 26 we received the following statement from Miss Gertrude Moore, assistant to Mr. Edward S. Harkness:

> "In response to your recent appeal on behalf of the above University, I am requested by Mr. Harkness to tell you that he will be very glad to add $100,000 to his former gift for the Endowment of the Theological Department, on condition that you secure $100,000 for the General Endowment of the University by July 1, 1925. Mr. Harkness would like to reserve the right of making payments covering this pledge over a period of one year from the date of the completion of the Fund."

This is a challenge which we cannot afford not to meet.

Would you be willing to take this up with Mr. A. C. James? I shall appreciate your word on this matter.

Sincerely yours

James H. Lewis.

Rec'd APR 28 1925

PEKING UNIVERSITY

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
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JAMES H. LEWIS
EXECUTIVE SECRETARY

April 14, 1925

Mr. James H. Lewis
Peking University
150 Fifth Avenue
New York City

My dear Mr. Lewis:

I have not at all forgotten yours of April 1 on the subject of the Harkness gift on condition that a similar sum should be raised for the endowment of the Academic Department of the University and suggesting that Mr. James be approached.

When I was in New York last week Mr. James was in Florida. I understand he is back now. But I have learned by investigation that he is now backing up three campaigns for funds, the Union Theological Seminary endowment fund appeal, the Tuskegee appeal and the five Near East Colleges. I have been told that he has committed himself in a way to these three enterprises. He is a Trustee of one of the Near East Colleges.

I am wondering if it would be wise to approach him at this time and ask that he put on his list a fourth. I hope Peking University is on his list. In fact, he told me when I definitely asked him for $500,000 endowment that he could not do it then, but that he "had not turned down" the request, but under circumstances as they prevailed then he did not feel that he could meet the request. I wonder if you would not feel that just now to approach him might imperil a future gift, which of course we do not want to do.

We had an excellent meeting of the Trustees, did we not? Peking University is decidedly on the map.

Very faithfully yours,

James L. Barton

JLB/M

Sincerely yours,

James H. Lewis

Rec'd APR 28 1925

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PEKING UNIVERSITY

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

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VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

April 25, 1925

Mr. James L. Barton, D. D.,
14 Beacon Street,
Boston, Massachusetts.

Dear Mr. Barton:

The Equitable Life Insurance Company moved $350,000,000. through the New York streets last Saturday. These securities were transferred from their former offices down-town to their new magnificent building opposite the Pennsylvania Station.

Peking University will move, this fall and winter, its entire student body from its present quarters in the southeast corner of the City of Peking to its new campus and buildings six miles northwest of the City. Twenty-eight buildings are being completed as the initial construction unit for this great institution.

Peking University has been transformed from a purpose to a reality within the past seven years. It represents an extraordinary contribution to international friendship and education - a tribute to the unselfish generosity of Christian friends in America.

Last September I wrote a few friends of the University and stated that what we needed was "one final lift" to complete our mechanical installations and equipment expense, and I stated in that letter that negotiations were under way for the final buildings which we need. The response since then has been generous but it is not large enough to provide for these needs.

The Trustees are pouring in their time and money to push the University over this crest. I know you have been considering what you might do some time for the University. May I say that your help, in cash or subscription before June 1, may mean more than a larger subscription made a year from now. Will you today sign the enclosed pledge card and drop it in the mail? Thank you.

Sincerely yours,

James H Lewis

MAY 2 - 1925

144

PEKING UNIVERSITY

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

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JAMES H. LEWIS
EXECUTIVE SECRETARY

April 30, 1925

April 28, 1925

Mr. James H. Lewis
Peking University
156 Fifth Avenue
New York City

My dear Mr. Lewis:

It almost breaks my heart to write in answer to your most courteous and compelling letter of the 25th that at the present time I find myself quite unable to pledge any sum for Peking University, even though I realize to the full the urgency of the present situation. I never wish so hard that I was a millionaire as under circumstances like this. We must find the money necessary to complete that plant and secure the transfer of the University. It is on my mind constantly. One great difficulty with my position is that I am officially connected with so many organizations that are trying to raise money it is distracting and almost overwhelming at times.

But I want again to express my appreciation of the royal service you are rendering the University, and I am sure you will win.

Very faithfully yours,

James L. Barton

James H. Lewis

JLB/M

MAY 2 - 1925

145

PEKING UNIVERSITY

PEKING, CHINA

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JAMES H. LEWIS
EXECUTIVE SECRETARY

April 30, 1925

Rev. James L. Barton, D. D.
14 Beacon Street
Boston, Mass.

My dear Dr. Barton:

I am grateful for your good letter of the 28th, and I know what personal sacrifices you are making - not only in the American Board but also for many of the enterprises with which you are connected in one way and another.

Have you been able yet to get a response from Mr. Arthur Curtiss James? It is the first of May now and I am exceedingly anxious to get this extra hundred thousand dollars to match Mr. Harkness' gift. I know your feeling about the necessity of not embarrassing a gift which he might make for the Near East colleges, but we are both aware of Mr. James' interest already in Peking, and that he may see fit to enlarge with such an appeal and need as we have now and upon which so much depends.

Very sincerely yours

James H. Lewis.

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

Personal Interest
28

PEKING UNIVERSITY.

May 26, 1925.

The Reverend James L. Barton, D.D., Pa James
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I am sorry to have been unable to get you word earlier with reference to the proposed form of trust for Mr. James' pledge. After the meeting of the Committee on Finance, who went over the matter, it was referred to Mr. Merle-Smith, Mr. Lewis and myself, and it took us a little while to get together, and a brief attack of the grippe has caused the final delay.

I note from your letter of May 25th that you will be here on Thursday morning, and Mr. Lewis and I will be ready to see you any time after ten o'clock, as you suggest.

I enclose herewith copies of two possible forms of agreement, containing the revisions recommended by the Committee on Finance, and by Mr. Merle-Smith. Number I is the form which the Committee on Finance would prefer, as it states it in such a way as to indicate that the gift is specifically to Peking University. Most of the paragraphs are identical. In addition to the legal phraseology, there has been added to the suggestions which you sent down, the provision that the Board may at any time turn over the capital sum to the University, subject to the same provisions as to the reversionary right of the American Board to the income from the fund.

The first form of agreement has been submitted to the representatives of Mr. Harkness, and so far as they are concerned, it will be satisfactory to them as matching Mr. Harkness' conditional pledge of $100,000.

I am sending these on in the hope that you will have a chance to go over them before we meet.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/KJL
ENC. 2

Rec'd SEP 19 1925

147

PEKING UNIVERSITY
PEKING, CHINA

OFFICE OF THE EXECUTIVE SECRETARY

150 FIFTH AVENUE
NEW YORK

September 18, 1925.

Dear Mr. Barton:

"When China moves she will move the world", said Napoleon.

China is moving rapidly now. Shots fired in Shanghai on May 30th shook China to the bottom. She is stirred today as she has not been stirred since the Boxer Uprising.

Within a few days President Stuart will write you. He is in America for only four weeks. It will be a brief but probably the most accurate summary you have seen of the situation in China.

Because events in China are moving so fast, we are planning to substitute in place of the Peking News a series of bulletins every month or two, dealing with events in China. These bulletins will give fresh news and precise information otherwise not available. We want you to have these bulletins but if you do not want them will you please advise us?

Sincerely yours,

James H. Lewis.

Rec'd NOV 3 - 1925

148

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

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150 FIFTH AVENUE
NEW YORK

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JAMES H. LEWIS, EXECUTIVE SECRETARY

October 28, 1925

James L. Barton, D. D.
14 Beacon Street,
Boston, Massachusetts.

Dear Dr. Barton:

President Stuart reached Peking on October 23rd. Within a few days we will send you cabled word from him concerning the present political outlook. Civil war seems possible again between rival military leaders even now when the International Tariff Conference is being called. We must bear in mind, however, that the great mass of Chinese people pay very little attention to the Government or to the contending local armies. The great bulk of the Chinese population goes ahead day by day regardless of its national rulers or rival generals.

It is the permanent constructive forces in China which are bringing strength to the nation. Of these forces Peking University stands pre-eminent in educational circles, wholly in addition to its positive Christian influence. Our enrollment this fall is to the limit of our capacity. We turned away nearly seventy-five per cent of the students applying for entrance because we had no more room. Our new buildings and campus will be completed and ready for occupancy next June.

A year ago I wrote our University friends asking for "one final lift" and stating that for every $100.00 contributed there had been provided a small metal replica of the Chinese lion. There was a splendid response. It was not enough, however, to meet all of our needs and we are taking the liberty of asking those who did not help us then to do so now. Our mechanical equipment is installed and we greatly need $50,000.00 cash immediately to meet the balance of its cost. If you and the other friends of the University will each send $25.00, you will provide this necessary final money. Perhaps you can send more; perhaps not quite so much. But will you send in the enclosed envelope what you can spare now. We must somehow have these funds by not later than December 1st. If you respond I promise not to ask for money in this way again.

This letter carries with it our deep appreciation and our faith.

Sincerely yours

James H. Lewis

P. S. There are still some lions left so that we will be able to give one to each person sending $25.00 or more.

Rec'd NOV 23 1925

149

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

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JAMES H. LEWIS, EXECUTIVE SECRETARY

November 5, 1925.

Rev. James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

Dear Dr. Barton:

Dr. Stephen B. Duggan, the Director of the Institute of International Education, the outstanding organization of its kind in America, was invited in December of 1924 by the Philippine Government to be a member of a Commission which was organized to survey the educational system of the Islands. Upon the completion of that work he visited other Asiatic and European countries.

In his report to the Administrative Board of the Institute upon his return on October 10, he writes as follows about Peking (Yenching) University, I thought you would be interested in this excerpt.

> "It seems to me that the Christian forces would be very wise if they were to decide to limit their support to one university in China rather than to scatter it over a number. If they do, the logic of the situation would indicate Yenching at Peking to be the institution. It is best organized and equipped at the present time. It is at the capital and in touch with all the government departments and agencies. The North China Union Language School has just been joined to it. And it has the respect and confidence of the Chinese officials and people to an unusual degree. President Stuart of Yenching has done a remarkably fine piece of work at Peking.

Sincerely yours,

James H. Lewis

Rec'd NOV 20 1925

150

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

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PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

November 19, 1925

This is the cable I promised to send you. It has just come from President Stuart:

> "There has been no fighting in Peking. The movements which were threatened were the result of the contest between Generals Chang and Feng for the control of the Capital.
>
> The Tariff Conference matters are going on satisfactorily for the most part.
>
> The University affairs are proceeding as usual though troop movements some times delay us in the transportation of our building material."

It will thus be seen that fundamental conditions in China are improving decidedly. I do not think we need be greatly worried over the immediate possibility of an armed struggle between Feng and Chang. We have secured permission to send you a copy of an interview just held with General Feng and I will send this to you within the next couple of weeks. It is very interesting.

The response of many of our friends to the request for at least $25.00 from each one is glorious. We are encouraged to believe that the full amount will be in hand by December 1st. However, it will not be here unless those of you who have not already helped SEND IN YOUR CHECK NOW. Will you not do it <u>today</u>? On behalf of the new China, we thank you.

Very sincerely yours,

James H. Lewis.

Rec'd DEC 2 - 1925

PEKING UNIVERSITY
PEKING, CHINA

OFFICE OF THE EXECUTIVE SECRETARY

156 FIFTH AVENUE
NEW YORK

151

December 1, 1925.

Dr. James L. Barton, D.D.
14 Beacon Street,
Boston, Mass.

Dear Dr. Barton:

I am sending you under separate cover a number of our little folders recently prepared and also a few of the later copies of the Peking News. I am grateful for your suggestion concerning them. You have surely been a tremendous strength in forwarding the work.

The Peking University is troubled now by the continued additional heavy demands from Peking for our buildings and men. Of course we are aware of the $100,000. given for that purpose and that that would provide the amount necessary. Now it seems not to do so. Can we get another cash for this purpose?

With deep personal appreciation and

Sincerely yours,

James L. Barton

November 28, 1925

Mr. James H. Lewis
Peking University
156 Fifth Avenue
New York City

My dear Mr. Lewis:

Please send me an assortment of your later publications on Peking University, four or five copies of each. I am just answering an inquiry this morning that may lead to good results for added building funds and find that I am short on leaflets to send.

Sincerely yours,

James H. Lewis

JLB/M

Rec'd DEC 2 - 1925

152

PEKING UNIVERSITY
PEKING, CHINA

OFFICE OF THE EXECUTIVE SECRETARY

150 FIFTH AVENUE
NEW YORK

December 1, 1925.

Dr. James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

Dear Dr. Barton:

I am sending you under separate cover a number of our little folders recently prepared and also a few of the later copies of the Peking News. I am grateful for your suggestion concerning them. You have surely been a tremenduous strength in forwarding the University.

We are greatly troubled now by the continued additional heavy demands from Peking for our mechanical installation. Of course you are aware of the $100,000. given for that purpose and we had hoped that it would provide the amount necessary. Now it seems not to do so. Have you any idea where we can get another $50,000.00 cash for this purpose?

With deep personal appreciation and regards,

Sincerely yours,

James H. Ferris.

December 3, 1925

Mr. James H. Lewis
Peking University
156 Fifth Avenue
New York City

My dear Mr. Lewis:

I received yours of the 1st instant on the immediate need of $50,000 to complete the mechanical installation of Peking University. I have sent this need on to a man who, I have reason to fell, is interested in the University and its building operations. If and when I hear anything from him I will communicate at once with you.

Very sincerely yours,

James L. Barton

JLB/M

Rec'd JAN 8 1926

154

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

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150 FIFTH AVENUE
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JAMES H. LEWIS
EXECUTIVE SECRETARY

January 7, 1926

Rev. J. L. Barton, D. D.
14 Beacon Street
Boston, Mass.

My dear Dr. Barton:

The Campaign Committee instructed me a few days ago to prepare a New Year's letter to be mailed to some six thousand friends of the University. It was their desire, however, as well as mine, that this letter should be not only different from the other letters which have gone from this office, but that it should be sent out over the signatures of members of the Board of Trustees. It was the desire of the Committee that the letter should be signed by you, Dr. Arthur J. Brown, Dr. Frank Mason North, Dr. S. Parkes Cadman and Mr. Franklin H. Warner.

I am enclosing herewith a copy of the suggested letter. If this meets your approval will you kindly write me at once and enclose on a separate sheet of paper a copy of your signature which we may use.

President Stuart cables that the University affairs and construction work are proceeding without interruption. Whatever the military situation in China is, the main body of Chinese life goes along in about the same fashion.

Very sincerely yours

James H. Lewis

January 14, 1926

The first quarter of the twentieth century is ended.

The twenty-five years closing the nineteenth century might be called the "Railroad Era", in which the States of the Union became consolidated into a real nation of United States. The twenty-five years just now completed might well be called the beginning of the "World Era" of American life. During this period the auto has replaced the horse, the aeroplane has become a practical vehicle of transportation, radio telephony has been invented and brought to the point where a speaker in New York may be heard on the Pacific Coast and in Europe. A World War has been fought.

A quarter of a century ago Europe seemed a considerable distance away. The Far East was even farther and was all mixed up in our minds with silks and spices and curious lacquers as well as masses of people about whom we really knew little and with whom few of us had contact.

A generation ago Kipling wrote "East is East and West is West". Since that statement was made, tens of thousands Chinese dug trenches, cleared fields and aided the armies in Northern France, while a million Indian soldiers bore arms on the fronts of France, Gallipoli and Mesopotamia.

Whatever scientific development may take place during the coming twenty-five years will of necessity bind even more closely and intimately together the nations and the peoples of the world. The question is not whether we will live together but how? What ideals, what spirit, what affections, what hates, what hopes, what fears, what purposes - these are the things which will determine the weal or the woe of the coming quarter century and the years thereafter.

We send you our greeting at the beginning of this new era. We ask your meditation upon the relationships of peoples everywhere and particularly of the Christian peoples of our own favored land in their brotherly and intelligent friendship with the people of China. In the carrying forward of this spirit Peking (Yenching) University has had a most significant part for eight years. This autumn we will move into the new buildings on the new campus - all made possible through the gifts of yourself and other friends of the University. Despite the generosity of the gifts thus far, some of the costs of construction are still unsupplied. We believe, however, that those who know the unusual service the University performs and the Christian leadership it enjoys will provide the resources so greatly needed.

Sincerely yours

Rec'd JAN 27 1926

JAMES H. LEWIS
561 FIFTH AVENUE
NEW YORK

Dr. J. L. Barton:

I am wondering whether the A. Board will not consider some arrangement whereby the $100,000 for Jane Addams could be invested in the Peking University, so that the University would be conducted along the same lines as Oberlin with the Oberlin Board. If it was thought best, other gifts could be made to raise such a fund.

Sincerely yours,

James H. Lewis

January 8, 1926

Mr. James H. Lewis
Peking University
156 Fifth Avenue
New York City

My dear Mr. Lewis:

I think the Christmas letter is an admirable idea, and it is a good letter. It is different, and yet it is decidedly worth while.

I enclose my signature as requested.

With all good wishes,

Sincerely yours,

James L. Barton

JLB/M

Enclosure

Rec'd JAN 2 7 1926

157

JAMES H. LEWIS
150 FIFTH AVENUE
NEW YORK

Dear Dr. Barton:

I am wondering whether the Am. Board will not consider making some sort of arrangement with Peking University whereby part of the $100,000 of Mr James can be invested in the Wallace land contracts; or make a loan to the University with these contracts as collateral.

You are familiar with the situation, as we talked it over in Boston.

What do you think can be done? We do need to raise cash on those contracts.

Sincerely yours,

James H. Lewis.

158

PEKING UNIVERSITY

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

August 5, 1926

Mr. James H. Lewis
Peking University
156 Fifth Avenue
New York City

My dear Mr. Lewis:

Yours of July 12 was sent to me up in Central New York where I was trying to get a little rest.

I am exceedingly sorry for the financial embarrassment and I only wish that Dr. Nichols might be aroused to a recognition of the opportunity and need. I think, however, he has practically closed the door, certainly at present, for any approach from me. I still wish that Dr. Stuart had left to me the final appeal to him for the $100,000 which he and I talked at our first interview, but in a letter that he wrote me when I did make another appeal to him he intimated that he gave the $25,000 to Dr. Stuart in lieu of the $100,000 that we talked and that he regarded the incident as closed.

I wonder if anything has been received from the Hall people yet.

Very faithfully yours,

James L. Barton

JLB/M

Rec'd JUL 13 1926

159

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

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ERIC M. NORTH, SECRETARY AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
JAMES H. LEWIS, EXECUTIVE SECRETARY

July 12, 1926.

Dr. James L. Barton,
14 Beacon Street,
Boston, Massachusetts.

Dear Dr. Barton:

There was a meeting of the Executive Committee last Wednesday which I am extremely sorry it was impossible for you to attend. The most important item was that of money which was presented by Eric North. The folks in Peking had overdrawn their current budget by $15,000, which was met by advancing the credits which we had intended to draw upon for our building operations during the summer. Dr. North had cabled to Peking not to make any more drawings upon us on this item or any other until further notice, but this morning has a cable that $38,000 more had been drawn upon us. Out of this amount $15,000 to $20,000 was for current accounts.

It is quite probable that this overdraft of more than $30,000 on current account anticipates part of the current budget for this coming year and includes therein the expectation from the Hall estate.

Dr. North is assured by Mr. Davis that we will receive some $50,000 of interest within a short time, but you know how unwise it is to press for this and even though it should now come it will not meet our summer requirements in view of the additional very large draft which is on its way to us. We will probably receive this draft within the next two or three weeks. We therefore have just about that length of time to secure a great deal of money. I have made a list of persons from whom we may be able to secure substantial gifts and I am arranging by telegraph to go and see them. Already I have, however, responses from two parties, one of whom is in Europe and another on his vacation. Necessarily the number of persons of the necessary means and cultivation to whom we can go in such a crisis is small.

In my list I have included Dr. W. H. Nichols, who so generously gave $25,000 at your solicitation a year or so ago. You know we had both hoped that he would raise this amount considerably in order to help round out a Congregational Quadrangle or at least a Dormitory. The Dormitories, as you know, cost in the neighborhood of $60,000 actually constructed.

I am writing this letter in the prayer that it may be possible for you to assist in this crisis to help us meet the requirements. Do you suppose it would be possible for you to see Dr. Nichols, or if not would you be willing to write me a letter of introduction to him, because although I have met him once I should appreciate the additional word from you because of the long standing friendship which you have with him and the confidence which he reposes in your judgement and desire.

With warm regards.

Very sincerely yours,

James H. Lewis.

Dr. Nichols is spending this month at his summer place in the country.

January 6, 1925

January 29, 1925.

Mr. Eric M. North
150 Fifth Avenue
New York City

My dear Mr. North:

I had definitely planned to be at the meeting of the Trustees of Peking University on Wednesday, but I find that I got a very heavy cold in New York last Friday at the time of the blizzard and conclude that it would be hardly wise for me to go down tonight. I feel sure the American Board will be well represented, but regret that I cannot myself be there also.

It seems to me that the University is carrying on splendidly with absolute assurance of an established future.

Very faithfully yours,

James L. Barton

JLB/M

Eric M. North

NMN/KJL
ENC. 4

Rec'd FEB 2 - 1925

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PEKING UNIVERSITY

~~PEKING, CHINA~~

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES

LUTHER B. WILSON, PRESIDENT
FRANKLIN H. WARNER, VICE-PRESIDENT
E. M. McBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
MRS. GEORGE M. CLARK
THOMAS COCHRANE
ERNEST A. EVANS
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
WILLIAM P. SCHELL
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
RALPH A. WARD
MRS. O. R. WILLIAMSON
W. C. WILLOUGHBY

ERIC M. NORTH, SECRETARY

OFFICERS

J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

January 29, 1925.

The Reverend J. L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I enclose herewith the minutes of the last meeting of the Board of Trustees of Peking University and of the last meeting of the Finance Committee. You will be interested in the whole line of actions taken, I am sure.

I want particularly, however, to call your attention to the comparative statements of the progress made in the last two years. The progress thus made we must surely hold by ensuring the additional items required to make the plant the splendid success which it promises to be and to ensure the effective development of the life and spirit of the University in its new quarters.

Faithfully yours,

Eric M. North

EMN/KJL
ENC. 4

FEB 7 - 1925

Dr Barton 162

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

February 6, 1925.

TRUSTEES OF PEKING UNIVERSITY.

Will you be so kind as to reserve April 9, 1925 for the Annual Meeting of the Board of Trustees? The meeting will be called for 10.00 A. M., and by the invitation of Dr. William P. Schell, the Trustees are invited to lunch together at the Aldine Club.

The meeting will probably be continued into part of the afternoon.

Faithfully yours,

Eric M. North

Secretary, Peking University.

EMN/KJL

RECEIVED 14 1925

CHINA UNION UNIVERSITIES

NANKING CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

EAST ASIA
TELEGRAM, New York

Telephone
Chelsea 8130

February 11, 1925

February 9, 1925

Eric M. North, Ph.D.
150 Fifth Avenue
New York City

Dear Dr. North:

I have reserved April 9 for the Annual Meeting of the Board of Trustees of Peking University. I am very glad the meeting was put at ten in the morning, for I have another important meeting at four that afternoon.

Sincerely yours,

Eric M. North
Secretary

James L. Barton

JLB/M

Rec'd FEB 14 1925

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CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

14

Peking University

February 11, 1925

The Rev. James L. Barton, D.D.
14 Beacon Street
Boston, Massachusetts

My dear Dr. Barton:

My predecessor, Mr. Moss, indicated in a letter to you on May 2nd, 1924, that we did not have formal notification of the approval of the Constitution of Peking University by the American Board of Commissioners for Foreign Missions. It may be that this has come and that I am not able to lay my hands on it. In any case, will you not arrange to have this formal notice sent in order that our records may be entirely clear ?

Cordially yours

Eric M. North

Secretary

EMN
ME

165

February 14, 1925

Mr. Eric M. North
150 Fifth Avenue
New York City

My dear Mr. North:

On May 8, 1923, the Prudential Committee took the following action:

> "Voted to empower the American Board's representatives on the Board of Trustees of Peking University to approve, if they deem it advisable, the modified Constitution and By-Laws of that institution."

As I recall, at the next meeting of the Board of Trustees following the action above quoted the members representing the American Board present announced their approval of the Constitution. Perhaps no record was made of that fact.

In order to make the record complete therefore I report that the American Board representatives on the Board of Trustees of Peking University under the authority of the above vote approved of the modified Constitution and By-Laws of that institution.

Sincerely yours,

James L. Barton

JLB/M

March 12, 1925

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North:

I have yours of the 11th instant with various enclosures, all bearing on the subject of the change of name proposed for Peking University. I have looked through these documents and it seems to me that the suggestion is not only reasonable but almost necessary of carrying out in the interests of our continued friendly relations with the Government institution at Peking. Do you anticipate opposition to the proposed action?

Faithfully yours,

James L. Barton

JLB/M

Rec'd MAR 17 1925

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY.

Telephone
Chelsea 2130

March 16, 1925.

The Reverend James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I am writing today regarding the possibility of a meeting of the Executive Committee of the Trustees of Peking University before the end of this month. Do you anticipate being in New York any time between now and March 28th, when it would be convenient for you to also attend a meeting of this committee? If not, can you suggest any dates when it would be possible for you to come to New York for this particular purpose?

Not only is there the question of the change of the name of the University to be considered, but also the urgent matter of the granting of the power of attorney in Peking for the transfer of the city site. I do not anticipate any opposition to the change of the name of the University, but we need to have carefully thought through all the implications of it, including the keeping of the attention and interest of our contributors.

Will you be so good as to telegraph me, collect, possible dates on which it would be convenient for you to attend a meeting of the Executive Committee?

Cordially yours,

Eric M. North

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CHINA UNION UNIVERSITIES

KIEN CHRISTIAN UNIVERSITY SHANTUNG CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nicaddra, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

March 17, 1925.

March 17, 1925

The Executive Committee of the Trustees of Peking University

Dr. Eric M. North
150 Fifth Avenue
New York City

Meeting, March 26, 1925 at 2.00 P. M.

My dear Dr. North:

I have just wired you as follows:

"TWENTY SIXTH POSSIBLE DATE FOR PEKING UNIVERSITY MEETING NEWYORK"

This will necessitate my coming to New York for the purpose, but I have no date in New York during the week and therefore must make it a special trip.

Sincerely yours,

Eric M. North

James L. Barton

JLB/M

Bishop H. Wilson, LL.S.
The Reverend James L. Barton, D.D.
The Reverend A. J. Brown, D.D.
The Reverend Frank Mason North, D.D.
The Reverend George T. Scott, D.D.

Rec'd MAR 18 1925

Dr Barton 169

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

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PEKING UNIVERSITY.

March 17, 1925.

The Executive Committee of the Trustees of Peking University is requested to meet on

Thursday, March 26, 1925 at 2.00 P. M.

in the

Board Room - Sixth Floor - 150 Fifth Avenue-
New York City.

Except for one or two formal items, the business of the meeting will be the important matter of the proposal for the change of the name of the University.

Faithfully yours,

Eric M. North

Secretary, Peking University.

EMN/KJL

Bishop L. B. Wilson, LL.B.
The Reverend James L. Barton, D.D.
The Reverend A. J. Brown, D.D.
The Reverend Frank Mason North, D.D.
The Reverend George T. Scott, D.D.

MAR 28 1925

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PEKING UNIVERSITY

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

OFFICERS
A. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

March 18, 1925

Mr. Eric M. North
150 Fifth Avenue
New York City

My dear Mr. North:

I will plan to be present at the Executive Committee meeting of the Trustees of Peking University on Thursday, March 26, at two o'clock in the afternoon.

Sincerely yours,

James L. Barton

JLB/M

Rec'd MAR 28 1925

De Barton 171

PEKING UNIVERSITY

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, PRESIDENT
FRANKLIN H WARNER, VICE-PRESIDENT
E. M. McBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
MRS. GEORGE M. CLARK
THOMAS COCHRANE
ERNEST A. EVANS
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
WILLIAM P. SCHELL
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
RALPH A. WARD
MRS. O. R. WILLIAMSON
W. C. WILLOUGHBY

ERIC M. NORTH, SECRETARY

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

March 27, 1925.

ANNUAL MEETING OF THE BOARD OF TRUSTEES.

The Trustees of Peking University are reminded that the Annual Meeting will take place on

Thursday, April 9, 1925, at 10.00 A. M.

in the

Board Room, Sixth Floor, 150 Fifth Avenue, New York City.

There are several items of considerable importance to come before the meeting. Among these are the budget for 1925-6, the proposal for the change of the English name of the University, the progress of the campaign and of the building operations, and the announcement of recent gifts. Upon some of these, data will shortly be sent to the Trustees.

Notice is hereby given of the proposed amendment to the By-Laws so as to provide for counter-signature on authorizations of disbursements.

I enclose herewith President Stuart's Annual Report to the Board of Trustees. It is a most interesting document and will repay careful reading.

By invitation of Dr. William P. Schell, the Trustees will be his guests at luncheon at the Aldine Club. Will you kindly indicate on the enclosed card your expectation of attendance at the meeting and at the luncheon? The meeting will be continued in the afternoon. I hope that attendance will be large as the meeting promises to be one of the most important and interesting the Trustees have ever had.

Faithfully yours,

Eric M. North

Secretary.

Rec'd MAY 11 1925

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CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY.

Telephone
Chelsea 2130

May 9, 1925.

The Reverend James L. Barton, D.D.,
American Board of Commissioners
for Foreign Missions,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I have the duty of conveying to you the request of the Board of Trustees of Peking University that the arrangements made by the American Board of Commissioners for Foreign Missions for the support of Mr. Robert M. Bartlett, upon which the Board is furnishing the estimated cost of a single man, might be increased so that the Board would take over the regular and normal support of Mr. and Mrs. Robert M. Bartlett, as representing the sixth person upon the quota of the American Board.

We have been gratified that the American Board has been able gradually to increase the number of the staff it has been supporting in the University to the point where it is very nearly on a par with the other two boards in the United States.

If the support of the Bartletts were taken over in full, it would mean that the quota of six for the American Board would be complete, namely, Professor Galt, Professor Porter, Instructor Tewksbury, Associate Professor DeVargas, Professor T. T. Lew, and Mr. Bartlett. For all of the others, except the Bartletts and Professor Lew, the support that is given is the regular missionary support. In the case of Professor Lew, the missionary schedule does not apply, so that the amount provided is looked on, as I understand it, as adequate, in that case.

I know that you are fully conscious of the very considerable problems which the University faces in moving to the new site, with the additional expenses which are involved, and it will mean a very genuine relief in this situation, if the support of the American Board can be now made to cover the full quota of six.

As I understand it, the Bartletts are, except for the financial aspect, looked upon as missionaries of the American Board, and have passed the American Board's Candidate Committee as in every way satisfactory to the American Board.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/KJL

May 12, 1925

Dr. Eric M. North, Secretary
Peking University
150 Fifth Avenue
New York City

Dear Dr. North:

I enclose herewith a form for the $100,000 gift for Peking University, which has not had the consideration I would like to give it, but as I must be away tomorrow and Mr. Warner is eager to have it in hand for the meeting on Thursday, I am sending this on. Please scrutinize it and let it come back with any suggestions which you and the group there have to make. It is very important that this wording be right, that it be satisfactory to Mr. Harkness' agent, and that it will not be capable of different interpretation by those who will handle this fund in the future.

The matter of the "three consecutive years" period in which the University fails to act was the expression used by the donor, but it was only a random expression. Can you think of any better term to use to indicate the abandonment of the University or the withdrawal from its operation in Peking?

Very sincerely yours,

James L. Barton

JLB/M

Enclosure

I give to the American Board of Commissioners for Foreign Missions the sum of One hundred thousand dollars ($100,000) to be held by said Board as a permanent fund for the benefit of Peking University, with power to invest and reinvest, the income only to be used for said University. I direct that the income be regularly turned over by the American Board of Commissioners for Foreign Missions to the Trustees of said Peking University to be used by them for the benefit of said University solely at their discretion, said income not to be treated as a part of the American Board of Commissioners for Foreign Missions' contribution to Peking University. I further direct that should said Peking University for any reason be unable to continue its work for a period of three consecutive years, that the income of said fund may be used by the said American Board of Commissioners for Foreign Missions in such manner as the Prudential Committee of the said Board may determine, preferably for a similar work in China, but if it is not practicable to continue that work in China, then in some other country.

May 25, 1925

Mr. Eric M. North
Peking University
150 Fifth Avenue
New York City

My dear Mr. North:

I am planning to be in New York on Thursday morning, the 28th instant, and will try to see you sometime before noon, say, at ten o'clock, on the subject of Peking University and Mr. James' pledge. It is very necessary that we come to some conclusion so that I can write Mr. James.

Very sincerely yours,

James L. Barton

JLB/M

May 27, 1925

Mr. Eric M. North, Secretary
Peking University
150 Fifth Avenue
New York City

My dear Mr. North:

I received your favor of May 9 in which you report the request of the Board of Trustees of Peking University that the American Board assume the full support of Mr. Robert M. Bartlett as a married teacher in Peking University representing the American Board on the staff of that institution.

I am sorry to say that this matter came before our Committee at a very inopportune time owing to the fact that the Committee has instituted investigation with reference to a possible drastic reduction in its expenditures at home and abroad because of the falling off of receipts from its constituency. You yourself will know what this means. Therefore, when this question was raised of assuming the added responsibility for the support of the Bartletts in Peking the Cabinet reacted unfavorably. There is no expectation that the Board will assume for this next academic year a larger obligation for the support of Mr. Bartlett than that which it has assumed for the year past, namely, the average support of a single tutor.

I regret that this report is so unfavorable, and remain,

Sincerely yours,

James L. Barton

JLB/M

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY
OFFICE
New York City
ERIC M. NORTH, Secretary

PEKING UNIVERSITY. June 4, 1925

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North:

I have corresponded with Mr. James on the subject of his gift, submitting to him the form which you had drawn up and which had been submitted to the representatives of Mr. Harkness. In a letter received from him this morning, he says:

> "As far as I can see from my standpoint this statement is absolutely all right."

He adds this statement also:

> "I should think the records of the American Board should carry the statement, namely, that the amount be entered as "The D. Willis James Foundation for Peking University'," and adds, "I await further word from you in regard to signing the agreement and paying the amount."

I am enclosing herewith the document, a copy of which was submitted to him, with the one change which was suggested when I was in New York, namely, as to the payment of the income. Will you kindly have this rewritten in triplicate? Then if you will see that the three are executed for Peking University and will return them to me, I will see that they are executed on behalf of the American Board of Commissioners for Foreign Missions, and will send the three to Mr. James for him to execute and to return one copy to Peking University and one to the American Board, retaining one himself. This, I take for granted, is the proper order of procedure.

Very sincerely yours,

James L. Barton

JLB/M

Enclosure

Rec'd JUN 10 1925

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CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSIT
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY.

June 9, 1925.

The Reverend James L. Barton, D.D.,
American Board of Commissioners for
Foreign Missions,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I have your letter of June 4th with the indication of the acceptance of the form of trust by Mr. James, as enclosed in your letter, and the statement that he awaits word with reference to signing the agreement and paying the amount.

I enclose herewith three copies of the agreement, signed and attested, and understand that you will see that they are executed for the American Board and will then send them to Mr. James to execute, to return one copy to the University, one copy to the Board, and to retain the third for himself.

With reference to the matter of payment, we, of course, desire to meet with Mr. James' convenience, though the University is most anxious to have the full income from this endowment for its next fiscal year, which begins July first. It would also be to our advantage to have the principal, or at least one-fourth of it, by July first, in order to carry out the expectation of the conditional gift.

With hearty appreciation of your cordial interest, I am

Faithfully yours,

Eric M. North

Secretary,
Peking University.

EMN/KJL
ENC. 3

JUL 1 1925

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CHINA UNION UNIVERSITIES

LIEN CHRISTIAN UNIVERSITY SHANTUNG CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Madfusbon, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

June 11, 1925

Dr. Eric M. North
Peking University
150 Fifth Avenue
New York City

My dear Dr. North:

I am mailing today the three executed documents for the gift to Peking University to Mr. James, asking that he execute the three, send one to you for Peking University and return one to the American Board.

I hope Mr. Harkness will make an early remittance, as I anticipate he will. I have expressed appreciation to him for his gift, and I hope you on behalf of the Trustees of Peking University will do the same. I am sure he would appreciate it if at the next meeting of the Executive Committee some notice be taken of his gift, especially if he has paid over the money.

Sincerely yours,

James L. Barton

JLB/M

Dictated by Dr. Barton,
but signed in his absence.

Rec'd JUL 1 1925

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CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY.

June 30, 1925.

The Reverend James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

Owing to the fact that there are a number of matters upon which action by the Executive Committee of the Trustees of Peking University should be taken in the near future, I am anxious to have a meeting as early as practicable. Is there any particular time in the course of the next few weeks, preferably before the fifteenth of July, when you expect to be in New York City, and would find it convenient to attend such a meeting?

Faithfully yours,

Eric M. North

Secretary,
Peking University.

L.

CHINA UNION UNIVERSITIES

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

July 1, 1925

Dr. Eric M. North
Peking University
150 Fifth Avenue
New York City

My dear Dr. North:

I have yours of the 30th ult. calling for an early meeting of the Executive Committee of the Trustees of Peking University. I am sorry to say that it will be quite impossible for me to be present as I sail on the 4th of July for the Near East and expect to be absent from the country from six to eight weeks.

I received this morning the completed memorandum of agreement between Arthur Curtiss James, Peking University and the American Board. We may regard this incident as closed pending the paying over of the principal fund. I was very much gratified to read in Mr. Carman's letter that Mr. James is to pay the University five percent interest on all of the unpaid fund of the $100,000 promised. I take it for granted that this interest will be paid directly to the Treasurer of the University. There is no reason why it should go through the American Board, as I see.

Very sincerely yours,

James L. Barton

JLB/M

Rec'd JUL 9 1925

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CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY.

September 4, 1925.

July 8, 1925.

To the Board of Trustees of Peking University:

To the Trustees of Peking University:

It is very important that the Trustees of Peking University meet with President [illegible] that he is here, upon [illegible] in connection with the present situation in China, and in connection with significant proposals for the University's develo[illegible] China at the earliest possible date, this meeting must be placed as early as it can be held, yet after the completion of [illegible] the results of which [illegible] desire to call a meeting of the Trustees during the week beginning September 21st and [illegible] Trustees advise us on the form below as to the possibilities of their [illegible] In order to make the meeting fully successful, it is hope[illegible] will arrange to hold the day selected free from 10.00 A.M. on. Exact notice will be sent as soon as possible.

A meeting of the Trustees of Peking University is called for

Friday, July 10, 1925, at 12.30 P. M.

in

The Cafeteria, Sixth Floor, 150 Fifth Avenue,
New York City.

The meeting is called primarily to take necessary actions with reference to financing the building operations during the summer and to clear other pending items.

Faithfully yours,

Eric M. North

Secretary,
Peking University.

Faithfully yours,

FRANKLIN H. WARNER, CHAIRMAN

Eric M. North SECRETARY.

EMN/KJL

Monday, September 21, 1925 _____

Tuesday, September 22, 1925 _____

Wednesday, September 23, 1925 _____

Thursday, September 24, 1925 _____

Friday, September 25, 1925 _____

Dr Barton 183

Rec'd SEP 5 1925

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

September 4, 1925.

To the Board of Trustees of Peking University:

It is very important that the Trustees of Peking University meet with President Stuart for a full and unhurried conference in the short time that he is here, upon a number of important matters, both in connection with the present situation in China, and in connection with significant proposals for the University's development. As conditions demand his return to China at the earliest possible date, this meeting must be placed as early as it can be held, yet after the completion of the negotiations for which President Stuart has come, the results of which will be presented to the Trustees.

We, therefore, desire to call a meeting of the Trustees during the week beginning September 21st and request that the Trustees advise us on the form below as to the possibilities of their attendance. In order to make the meeting fully successful, it is hoped that the Trustees will arrange to hold the day selected free from 10.00 A.M. on. Exact notice will be sent as soon as possible.

Faithfully yours,

FRANKLIN H. WARNER, CHAIRMAN

Eric M. North SECRETARY.

Monday, September 21, 1925 _____

Tuesday, September 22, 1925 _____

Wednesday, September 23, 1925 _____

Thursday, September 24, 1925 _____

Friday, September 25, 1925 _____

SEP 15 1925

CHINA UNION UNIVERSITIES

KIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY.

Cable Address:
Nanfishan, New York

Telephone:
Chelsea 2130

September 11, 1925

Dr. Eric M. North
Peking University
150 Fifth Avenue
New York City

My dear Dr. North:

In acknowledgment of yours of September 4 on the subject of the best date for a meeting of the Trustees of Peking University in New York, I would say that of the list given me the two dates, September 24 and 25 are altogether the most satisfactory, and I am holding those dates. The 23rd would be difficult; the 21st and 22nd impossible.

Sincerely yours,

Eric M. North

James L. Barton

JLB/M

Rec'd SEP 15 1925

Dr Barton 185

CHINA UNION UNIVERSITIES

UKIEN CHRISTIAN UNIVERSITY — SHANTUNG CHRISTIAN UNIVERSITY
NIVERSITY OF NANKING — PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

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PEKING UNIVERSITY.

September 14, 1925.

Following the inquiry of a few days ago, a meeting of the Trustees of Peking University is called for

Thursday, September 24, 1925, at 10.00 A. M.

in

Room #300, on the third floor at 150 Fifth Avenue, New York City.

The meeting will probably last both morning and afternoon. A full attendance is desired.

A memorandum of items and data will be sent to the Trustees in advance.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/KJL
ENC.

Dr Barton 146

Rec'd SEP 22 1925

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

September 21, 1925.

To the Trustees of Peking University:

Among the items to come before the Trustees at their meeting on September 24th are the following:

Report by President Stuart upon the position of the University in the recent agitation;

Proposal for cooperation of Harvard University, Peking University and the Trustees of the Hall Estate to form a corporation to be known as the Harvard-Peking Institute for Chinese Studies, its primary object to be the development of a Graduate School of Chinese Studies at Peking University (Confidential);

Proposal of President Stuart looking to increased Chinese representation on the Board of Managers;

Action releasing additional funds for power plant.

The Trustees will be gratified to learn of the appointment by the London Missionary Society of Professor G. A. Johnston Ross and Dr. S. Parkes Cadman as Trustees to fill the vacancies caused by the resignation of the Reverend Richard Roberts and the end of the term of Professor W. C. Willoughby.

The meeting promises to be of unusual interest.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/KJL

OCT 5 1925

Dr Barton 187

PEKING UNIVERSITY.

October 2, 1925.

To the Trustees of Peking University
and the Yenching College Committee:

A cablegram received from Peking on September 26th brings good news. It reports that the examinations and commencement exercises which were omitted last June have now been held and completed in accordance with the agreement of the University with the students last June that academic standards must be upheld.

It also reports that the registration is 550 and that the outlook is favorable. This would indicate that both the Men's College and the Woman's College are filled to their present capacity. Letters received recently referred to a larger number of high grade applications than previously.

Similar reports as to encouraging conditions have come in from Shantung Christian University (380 enrolled, a substantial increase) and the University of Nanking ("enrolment the highest point reached yet"). Fukien Christian University reports 75% of normal enrolment.

We understand that Hangchow Christian College and Boone University have opened with capacity enrolments. Shanghai (Baptist) College reports 25% enrolment; St. John's College, 50%.

Canton Christian College reports a good opening, at the regular time.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/KJL

cmm/g

Dr Barton 144

NOV 12 1925

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

November 11, 1925.

**PERMANENT COMMITTEE
FOR THE COORDINATION AND PROMOTION
OF CHRISTIAN HIGHER EDUCATION IN CHINA.**

The Reverend James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

Dear friend:-

Your attention is directed to the minutes of the First Meeting of the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China, mailed to you under separate cover. The minutes contain the record of the steps leading to the formation of the Committee and its first steps in undertaking this work. The statements and letter referred to in Actions 4 to 7 inclusive, will be sent out later.

Cordially yours,

Eric M. North

Secretary.

emn/g

December 9, 1925

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I am glad to be able to inform you that at the meeting of the Prudential Committee of the American Board of Commissioners for Foreign Missions held yesterday extracts from the Minutes of the meeting of the Trustees of Peking University, held September 24, 1925, in regard to the matter of the revision of the By-laws of the Trustees so as to permit a majority of the Board of Managers in China to be Chinese, were approved by the Prudential Committee.

I take it for granted that this matter has been brought before the Board of Managers in Peking, for will it not be necessary to have the fullest co-operation of the Managers there as well as the Trustees here? This point that I am now discussing was not referred to in our Committee yesterday. I am simply reporting the approval of the change suggested.

Sincerely yours,

James L. Barton

JLB/M

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CHINA UNION UNIVERSITIES

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
156 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY.

December 12, 1925

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I am very sorry to say that a letter received this morning from Dr. William H. Nichols states that he cannot make any additional payment on the account of Peking University. I wrote him asking for an appointment on Peking University and received a letter from him saying that he was exceedingly busy and he knew I was, and he asked me if I would please write. I wrote therefore, putting before him briefly the need of $50,000 for the heating plant and $35,000 each for two units in two dormitories. In a letter received this morning, after accounting what he has already done, he states:

> "I consider what I have done my share in the work."

He adds that he would not care to take up further consideration of the needs of the University.

I am very sorry for this conclusion, but it seems to me that the door for approach, certainly at this time, to Dr. Nichols is closed. He seems to regard the $25,000 he gave as final.

With all good wishes for the season,

Very faithfully yours,

James L. Barton

JLB/M

Rec'd DEC 2 4 1925

CHINA UNION UNIVERSITIES

UKIEN CHRISTIAN UNIVERSITY
NIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

December 22, 1925.

The Reverend James L. Barton, D. D.,
American Board of Commissioners for Foreign Missions,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

Referring to your letter of December 9th, let me acknowledge with appreciation your report of the action of the Prudential Committee with reference to the amendments of the constitution of the University.

As you surmise, the matter has been reported to the Board of Managers in Peking and their action will be in hand before the Trustees finally act.

Faithfully yours,

Eric M. North

EMN/G

Secretary,
PEKING UNIVERSITY.

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Rec'd DEC 30 1925

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

December 29, 1925.

To the Executive Committee of the
Trustees of Peking University:

The members of the Executive Committee of the Trustees of Peking University are requested to meet in the office of Dr. Frank Mason North on the sixth floor at 150 Fifth Avenue, New York City, at 12.15 P. M., on Wednesday, December 30, 1925.

The meeting is called to take formal action domesticating the Peking University corporation in the State of Michigan and to appoint a legal agent resident in Michigan so that the clearing of property transactions there may be more satisfactorily accomplished. The action is a formal one and the few minutes necessary for quorum and vote will be all that will be needed.

Faithfully yours,

Eric M. North

Secretary, Peking University.

Dr. James L. Barton
Dr. Arthur J. Brown
Dr. Frank D. Gamewell
Dr. Frank Mason North
Dr. George T. Scott
Mr. Franklin H. Warner

Dr. Barton:—
It will be unnecessary for you to come down as the action is only a formal legal item. We have picked a time when we could get a quorum locally. Cordially
Eric M. N.

CHINA UNION UNIVERSITIES

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY

Telephone
Chelsea 2119

January 4, 1926

Dr. Eric M. North
156 Fifth Avenue
New York City

My dear Dr. North:

I have just received a cable from the Secretary of our North China Mission, Robert E. Chandler, sent from Tientsin, which decoded reads as follows:

"Council earnestly desires Jesse B. Wolfe's return March 1, 1926 in order to assist Peking University at Haitien for one year. Telegraph decision."

I think you know that Wolfe has been our building missionaries in China for some years. He has recently returned to this country. I do not know what his plans are for going back to China, but this is a call possibly from the Council of our Mission for assistance connected with Peking University. Have you special information?

Mr. Wolfe's address in this country is St. Petersburg, Florida.

Very sincerely yours,

James L. Barton

JLB/M

ec'd JAN 7 _ 1926

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CHINA UNION UNIVERSITIES

UKIEN CHRISTIAN UNIVERSITY SHANTUNG CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY

Telephone
Chelsea 2130

January 6, 1926.

The Reverend James L. Barton, D. D.,
American Board of Commissioners for
Foreign Missions,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

In response to your letter of January 4th, I wish to state that I have received this morning a cablegram from Peking as follows:

"A.B.C.F.M. mission endorses appointment of Wolfe to temporary service in the University; try all you can to further".

I know that there is very urgent need in supervising the building construction work at this last critical stretch of the construction of the Peking University buildings. The firm of engineers which has been supervising the construction work to a considerable degree has been dissolved and two or three of the men who have been thus engaged in the supervision are leaving the University, and we have a very great need for additional help in order that the University may move out to the new site, as we had hoped to do, next fall.

I am sure that we here would fully endorse the plan for Mr. Wolfe's return. Will you please advise me as to whether there are any steps upon our part necessary to further this? Have you taken the matter up yet with Mr. Wolfe?

Cordially yours,

Eric M. North

Secretary, Peking University.

EMN/L

Dr. Barton 195

JAN 1 0 1926

CHINA UNION UNIVERSITIES

KIEN CHRISTIAN UNIVERSITY
NIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanhwa, New York

Telephone
Chelsea 2139

PEKING UNIVERSITY

January 7, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I have not yet heard from Mr. Wolfe, although I wrote him at the same time that I wrote you. I am sending him another note. His address is Mr. Jesse B. Wolfe, St. Petersburg, Florida.

As I understand, if he should go back to China under the invitation cabled, he would go wholly at the expense of the University. I do not think the American Board would be able to send him back at its own charges, and I doubt whether it would be expected.

I will let you know as soon as any word comes from Mr. Wolfe. From what you say I should judge it was almost necessary that some one like him be on the ground.

Very sincerely yours,

James L. Barton

JLB/M

Rec'd JAN 19 1926

Dr Barton 186

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY

January 18, 1926.

To the Executive Committee of the
Trustees of Peking University:

The members of the Executive Committee of the Trustees of Peking University are requested to meet in the Central Office - Room #502 - 150 Fifth Avenue - New York City - on Saturday morning, January 23, 1926, at 9.30 o'clock.

The meeting is called to take the necessary action to provide the power of attorney to Mr. Frank B. Wallace, and in particular, to take necessary action in connection with the Harvard-Peking Institute for Chinese Studies, upon which a report of great interest can be made.

Faithfully yours,

Eric M. North

Secretary, Peking University.

Dr. James L. Barton
Dr. Arthur J. Brown
Dr. Frank D. Gamewell
Dr. Frank Mason North
Dr. George T. Scott
Mr. Franklin H. Warner

January 20, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I have just received word from Mr. Jesse B. Wolfe, R.R. 2, Box 262E, St. Petersburg, Florida, saying that there is a strong appeal for him to return to labors of the past sixteen years, but that Mrs. Wolfe's father and mother are well along in years and both he and Mrs. Wolfe feel that their first duty is to remain with them, or to remain near where they can easily and quickly reach them. He does not want to be long separated from his family and states that it is very unlikely that they will be able to return to China in the near future.

I judge, however, from his letter that if you put up a strong appeal to him to go out for one year, leaving his family here if necessary, to take up that work in connection with the University, he might accept it. I leave it with you.

Sincerely yours,

James L. Barton

JLB/M

Dictated by Dr. Barton,
but signed in his absence.

January 27, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I have just received your letter of the 28th instant in the same mail with one from Mr. Lewis, undated, asking with reference to investment of the endowment fund received from Mr. James.

The Treasurer is not in his office today. He is laid up with a cold at home. But I have talked with the Assistant Treasurer and at his suggestion I am writing to ask with reference to these Michigan contracts yielding six percent, to which you refer. So far as we can understand, the Treasurer would be justified in taking over those contracts to any extent whatever only as investments. I feel sure he could not make a loan from this endowment fund unless it were an investment loan adequately covered by sufficient security.

This will not reach you before tomorrow morning. I am going to New York tomorrow night, but I would suggest that you write directly to Treasurer Frederick A. Gaskins at this address.

Let this be also an answer to Mr. Lewis' letter.

Very sincerely yours,

James L. Barton

JLB/M

JAN 27 1926

CHINA UNION UNIVERSITIES

UKIEN CHRISTIAN UNIVERSITY
NIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY

Telephone
Chelsea 2130

January 26, 1926.

The Reverend James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I think Mr. Lewis suggested to you, in connection with the investment of the $100,000. of the D. Willis James Foundation for Peking University, that it might be possible for the Board to assist the University by buying certain contracts for land in Michigan which the University holds and which yield 6%; the liquidation of the plant funds tied up in these contracts would give the University some of the cash needed for its power plant. I do not think it wise to use more than twenty-five to forty thousand dollars of this one hundred thousand dollars for this purpose, but if this could be done, it would be very helpful.

I hasten to get this note off to you without making a full statement on it, so that you may have it in mind before making the actual investment of the fund, and I shall endeavor to send you such a statement shortly.

Faithfully yours,

Eric M. North

Secretary,
Peking University.

EMN/L

Rec'd JAN 2 9 1926

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CHINA UNION UNIVERSITIES

UKIEN CHRISTIAN UNIVERSITY
NIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING CHRISTIAN UNIVERSITY

Cable Address
Manhattan, New York

Telephone
Chelsea 2131

January 27, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I have just received your letter of the 28th instant in the same mail with one from Mr. Lewis, undated, asking with reference to investment of the endowment fund received from Mr. James.

The Treasurer is not in his office today. He is laid up with a cold at home. But I have talked with the Assistant Treasurer and at his suggestion I am writing to ask with reference to these Michigan contracts yielding six percent, to which you refer. So far as we can understand, the Treasurer would be justified in taking over those contracts to any extent whatever only as investments. I feel sure he could not make a loan from this endowment fund unless it were an investment loan adequately covered by sufficient security.

This will not reach you before tomorrow morning. I am going to New York tomorrow night, but I would suggest that you write directly to Treasurer Frederick A. Gaskins at this address.

Let this be also an answer to Mr. Lewis' letter.

Very sincerely yours,

James L. Barton

JLB/M

Rec'd JAN 2 9 1926

Dr Barton 201

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

FUKIEN CHRISTIAN UNIVERSITY

January 28, 1926.

To the Trustees of Fukien Christian University:

The Trustees of Fukien Christian University are requested to meet

on

Tuesday, February 2, 1926, at 12.30 P. M.

in

The Board Room on the Sixth Floor at 150 Fifth Avenue,

New York City,

for a luncheon conference.

Very interesting and encouraging letters have been received from President Gowdy since his return to Foochow, and it is hoped that as many of the Trustees as possible will plan to be present.

Faithfully yours,
Eric M. North
Assistant Secretary,
Fukien Christian University.

ENC.
L.

February 5, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I have just received today from Jesse B. Wolfe a brief note enclosing a copy of his letter to you of February 1 on the subject of his return to Peking for special work on the new University plant.

It does not seem to me that Mr. Wolfe's conditions are excessive in view of all the interests involved. I suppose this whole matter must rest with the Executive Committee of the University. You know the need there altogether better than I do, but from all I do know it would seem that there is a real and urgent need. Possibly Mr. Wolfe will be willing to stay more than a year if he once gets on the ground, and I imagine he will not be able to finish the work upon the University within a year.

We are taking up here the matter of his ministerial half fare permits. Otherwise the question involved rests with the New York Committee.

Sincerely yours,

James L. Barton

JLB/M

UNION UNIVERSITIES
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2138

February 8, 1926.

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear North:

As you know, several cables from North China have come with reference to Wolfe's going out this year. One came from the University and one came from Chandler, the Secretary of our North China Mission. The delay has been due, as you know, to the difficulty of the Wolfes making up their minds. You have now their definite reply. This morning another cable came as follows:

> "Will Jesse B. Wolfe come this year referring to my telegram dated January eighth? Please telegraph definite answer immediately.
> (Signed) Chandler"

In view of this telegram I am wiring you this morning as follows:

> "North China wires will wolfe come this year cable definite answer immediately"

I will wire Chandler if you will let me know the decision of the Executive of the University.

Faithfully yours,

James L. Barton

JLB/M

Rec'd FEB 10 1926

CHINA UNION UNIVERSITIES

UKIEN CHRISTIAN UNIVERSITY
NIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY.

February 9, 1926.

The Reverend J. L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I have your telegram concerning the return of Mr. Wolfe. I heard from Mr. Wolfe only on February 4th and cabled to Peking that day to verify the arrangements. As soon as I hear from Peking I will notify Mr. Wolfe and you as to the conclusions.

Cordially yours,

Eric M. North

Secretary,
PEKING UNIVERSITY.

EMN/G

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CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
156 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address:
Manhattan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

February 17, 1926.

TO THE TRUSTEES OF PEKING UNIVERSITY:

February 11, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

Thanks for yours of the 9th instant.

I am wiring Chandler today that the Trustees are communicating with Peking University with reference to Wolfe's going out. It is a University question and not an American Board question, as I understand it.

Very sincerely yours,

Eric M. North

Secretary,
PEKING UNIVERSITY.

James L. Barton

EMN/C
Enclosures.

JLB/M

Rec'd FEB 18 1926

Dr Barton

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CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY.

February 17, 1926.

TO THE TRUSTEES OF PEKING UNIVERSITY:

President Stuart asked me to convey to you the enclosed communication as to the present situation in the University.

He would prefer that publicity of this statement should be carefully avoided, as it is chiefly for the personal information of the members of the Board of Trustees.

I amalso enclosing a copy of the comments by various missionary folks upon Dean Lew's first message, written soon after the first Shanghai shooting.

Faithfully yours,

Eric M. North

Secretary,
PEKING UNIVERSITY.

EMN/G
Enclosures.

Rd FEB 2 0 1926

CHINA UNION UNIVERSITIES

UKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

February 19, 1926.

The Reverend James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

You will be interested to know that I had a cablegram yesterday morning from China saying that they did not now need Mr. Wolfe.

This is good news, for it must mean that they have found someone in China who can be of assistance to them without the expense of bringing Mr. Wolfe to the field, and without the trouble of disturbing Mr. Wolfe's plans.

We are deeply grateful to Mr. Wolfe for his readiness to consider the change, and I have written him.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/L

Rec'd FEB 2 6 1926

Dr Barton 208

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
156 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
J. M. McBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
S. PARKES CADMAN
MRS. GEORGE M. CLARK
ERNEST A. EVANS
FRANK D. GAMEWELL
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
JAMES H. LEWIS, EXECUTIVE SECRETARY

By-laws of Bd of Managers Peking

February 25, 1926.

To the Trustees of Peking University:

A number of items from China, together with other developments here, should be reported to you without waiting for the meeting of the Trustees.

1. Date of Annual Meeting. The Annual Meeting of the Trustees of Peking University is called for ten o'clock, Tuesday, April 13, 1926, in New York. Exact information as to the place of meeting will be sent at a later time. The Trustees are asked to reserve this date. The meeting will undoubtedly continue into the afternoon.

2. Time of Dedication of the New Plant. President Stuart writes that the General Faculty have voted, with practical unanimity, against attempting the formal opening next autumn, because (a) of the general strain and the incompleteness and disorder, (b) of the greater attractiveness and completeness a year later, and (c) of the political situation and the rising tide of hostile agitation.

3. Return of Dean Lew. It is likely that Dr. T. T. Lew, Dean of the School of Theology, will come to America next fall. It is desired that there be opened up to him opportunities for a series of lectures in universities and colleges on Christianity in relation to recent developments in China. I should greatly appreciate any suggestions upon this matter which the members of the Board of Trustees might care to make to me.

4. Reorganization of the Board of Managers. The Board of Managers has taken action upon the recommendations of the meeting of the Board of Trustees of last September, looking to the reorganization of the Board. I enclose a copy of the By-Laws as approved by the Board of Managers. You will note the changes the Managers recommend from the form considered by the Trustees. The chief change is the provision for direct representation, in a stated manner, of the national churches related to the constituent Mission Boards. This idea was expressed in the previous form, but not included as a specific requirement.

It is probable that a special meeting of the Trustees will be called to act upon this amendment without waiting for the Annual Meeting, as President Stuart is anxious that the reorganization of the Board take place so that the Board may start off before the end of this academic year, instead of waiting for several months, until the beginning of a new year.

Faithfully yours,

Eric M. North

Secretary.

EMN/L
ENCL.

February 26, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I have your letter of the 18th instant announcing that the Executive Committee of the Trustees of Peking University had named me with Mr. George E. Barber and yourself as Trustees to represent Peking University upon the Harvard-Peking Institute for Chinese Studies.

Following my custom, I took the matter to the Prudential Committee and they have authorized me to accept this position, if elected.

It is my hope that when the organization is complete there will be little call for meetings, and it is a source of great satisfaction to be a member of a Board of this character that will have its headquarters in Boston.

Faithfully yours,

James L. Barton

JLB/M

210

March 2, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I did not acknowledge yours of the 17th February containing a confidential statement from President Stuart, together with Timothy Lew's interpretation of the educational problem. I understand that Timothy Lew's statement can be made wide use of. The confidential statement of President Stuart we are holding as such.

Very sincerely yours,

James L. Barton

JLB/M

d MAR 9 _ 1926

CHINA UNION UNIVERSITIES

UKIEN CHRISTIAN UNIVERSITY
NIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

March 8, 1926.

The Reverend James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

At Dr. North's request, I am writing to inquire whether you expect to be in New York City in the near future. It will probably be necessary to call a meeting of the Executive Committee of the Trustees of Peking University shortly, and Dr. North would prefer to arrange it so that it would coincide with any other plans you might have for attending meetings in New York City.

Very truly yours,
Kathryn J. Linehan
Secretary to Dr. Eric M. North.

L.

Rec'd MAR 1 0 1926

Dr Barton

212.

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY

March 9, 1926.

To the Executive Committee,
Trustees of Peking University:

The members of the Executive Committee of the Trustees of Peking University are requested to meet on Friday, March 12, 1926, in the Board Room on the Sixth Floor, at 150 Fifth Avenue, New York City, at one o'clock, for a luncheon conference.

Among the items to be considered by the Executive Committee at this time are the future program of Dr. Luce, the approval of appointments to staff rank, the resignation of Mr. Krause as Treasurer of the Board of Managers, and a ruling for interpreting the salary schedule.

It is hoped that all the members of the Committee will be present at this meeting which it is expected will last only about an hour and a half.

Faithfully yours,

Eric M. North

Secretary, Peking University.

The Reverend James L. Barton, D. D.,
The Reverend Arthur J. Brown, D. D.,
The Reverend Frank D. Gamewell, D. D.,
The Reverend Frank Mason North, D. D.,
The Reverend George T. Scott, D. D.,
Mr. Franklin H. Warner.

Dr Barton 213

Rec'd MAR 22 1926

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
J. M. McBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
S. PARKES CADMAN
MRS. GEORGE M. CLARK
ERNEST A. EVANS
FRANK D. GAMEWELL
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

Minutes Exec. Com. meeting

March 19, 1926.

TO THE TRUSTEES OF PEKING UNIVERSITY:

The following cablegram was received this morning from President Stuart:

> March 18, 1926 - "Students protest against international note. Our student body one woman has been killed another woman and four men wounded by Chinese guard. They did not intend neither expect violence. Have been misled by political influence."

This cable is to be understood in connection with the dispatch from Peking dated March 18th, appearing in the New York Times of March 19th, 1926, the first part reading as follows:

> "Peking, March 18, - Seventeen students were killed and sixteen were wounded to-day by guards, who fired on 1,000 students who were demonstrating before the Cabinet Office.
>
> The demonstration was in protest against the Government's acquiescence to the ultimatum of the powers regarding the restoration of free communication between Peking and Tientsin and the sea."

It is not clear to us in the office as to whether the final phrase of the cablegram refered to the students or to those in charge of the guard. It might refer to either.

Faithfully yours,

Eric M. North

Secretary.

March 22, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

Yours of the 19th instant is just at hand this morning reporting the cable from President Stuart in regard to shooting in Peking.

I received two or three days ago a cable signed by Porter, decoded as follows:

"Peking Station endorses protest American participation foreign powers demands on China. Recommend you strongly urge America modify attitude."

I sent this on to Washington, but adding that with my present knowledge I found myself unable to endorse the protest and asked for any information which the Department might feel free to give out regarding the situation there and the demands made upon China which might in any way modify the newspaper reports. No word as yet has come. I must confess that so far as I understand the case the foreign governments were bound to protest against the closing of the Tientsin port.

I am also convinced that the student body in China have gone beyond the limits of good judgment, not to say the limits of reason, and evidently they are coming up against their own administration.

I did not send this dispatch immediately to you because I had every reason to feel that the University had taken action, and this, as you well know, is the Peking Station presumably of the American Board and I regarded it as an American Board affair, leaving the University to handle its affairs from the New York office.

Sincerely yours,

JLB/M

James L. Barton

Rec'd MAR 25 1926

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

25

24th. March 1926.

PEKING UNIVERSITY.

Mr. James L. Barton,
American Board of Commissioners
for Foreign Missions,
Congregational House,
14, Beacon Street, Boston, Mass.

My dear Mr. Barton:

Replying to your letter of March 22nd., the University Trustees have taken no action with reference to protest of the shooting of the students in Peking, and I do not see any reason why they should, as the cablegram from Peking did not request such action and President Stuart would not, I believe, favour such a move.

May I ask whether your Board has received from your North China Mission any recommendation concerning the revised amendment to the constitution providing for the reorganisation of the Board of Managers? It would be a help to us here to know whether you had heard and what the opinion is.

Cordially yours,

Eric M. North

Secretary.

EMN/IFW

Dr. Barton 216

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING
SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfoshen, New York

CENTRAL OFFICE
156 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2138

March 25, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I have received from our North China Mission no recommendations or discussions concerning the revised amendment to the Constitution providing for the reorganization of the Board of Managers of Peking University. I take it for granted that the University put before the various Missions cooperating with it the revised plan.

Very sincerely yours,

James L. Barton

JLB/M

Dr Burton 217

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY

April 3, 1926.

TO THE TRUSTEES OF PEKING UNIVERSITY:

The Annual Meeting of the Trustees of Peking University is called for Tuesday, April 13, 1926, at 10.00 A.M., in the Assembly Room on the Eighth Floor at 156 Fifth Avenue, New York City.

The session will probably last into the afternoon and a number of extremely important matters will come before the Trustees at that time. Among the items are the election of officers, the completion of the amendment to the Constitution which has now been approved, in slightly modified form, by the Board of Managers, report as to the status of the building operations and of the campaign, and the consideration of the important problem of caring for the needs of the University for endowment and for the development of specific phases of its work.

It is hoped that all the members of the Board of Trustees who are in the country will attend.

Faithfully yours,

Eric M. North

Secretary, Peking University.

EMN/L
Enc.

Rec'd APR 2 7 1926

COPY TO DR. JAMES L. BARTON

PEKING UNIVERSITY

April 26, 1926.

Mr. Harold B. Belcher,
American Board of Commissioners
for Foreign Missions,
14 Beacon Street,
Boston, Mass.

My dear Mr. Belcher:

We are now in the last quarter of the fiscal year 1925-26 of Peking University and in order to meet the budget for the year, it is necessary that we have the funds from the Boards which we have reason to expect. At the present time, the amount received to date on the current appropriation of the American Board ($3,500.) is $1,325. We should, therefore, greatly appreciate a remittance of $2,175. to complete this year's appropriation.

Incidentally, may I add that it would greatly assist the Universities if the appropriations of the American Board of these regular amounts of cash grants could be automatically paid at quarterly intervals? This is the practice of several of the other Boards, and facilitates the business of the Universities considerably.

May I also ask that there be sent forward now a remittance of US$1,142. on account of the support of Mr. Bartlett? You will recollect that in this case the American Board, instead of taking on the full support of Mr. and Mrs. Bartlett, as, of course, we should wish the American Board to do, agreed to take on the salary and allowance of a single man.

May I also ask whether you have any amounts, designated, or otherwise, as contributions toward the salary of Professor T. T. Lew? I believe toward this salary we figure an amount of US$1,500. of which we receive $250. directly from Mr. Wolverton. The balance is provided in part by Dr. Edward Lincoln Smith and by other gifts in the American Board. For the last year or two, we have been receiving $500. directly from the American Board. I presume that Dr. Smith or the Board has furnished the rest to the Field in some other way than through the Treasurer here. On this account, we have received since July 1, 1925, from you two amounts of $250. each. Is there anything else in hand to come to us on this account?

Cordially yours,

Eric M. Norvell

Assistant Treasurer,
Peking University.

EMN/L

Rec'd APR 28 1926

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

April 27, 1926.

The Reverend James L. Barton, D. D.,
American Board of Commissioners
for Foreign Missions,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

May I ask whether the American Board of Commissioners for Foreign Missions has taken any action regarding the expiration of the term of its following representative on the Board of Trustees of Peking University?

The term of the Reverend James L. Barton expired in 1925; a successor should be elected in the Class of 1929.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/L

220

J M Baxter

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
MAY 4 - 1927
Ans.

Peking University

May 3, 1927

To the Trustees of Peking University

A cablegram from Peking dated May 3rd contains the following information:

"Situation gives but little cause for concern. Affairs are progressing satisfactorily as usual."

Faithfully yours,

ERIC M. NORTH

Secretary
Peking University

EMN-H

MAY 20 1926

CHINA MEDICAL UNIVERSITIES

Fukien Christian University
University of Nanking
West China Union University
Shantung Christian University
Peking University

CENTRAL OFFICE
156 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2138

Peking University

May 12, 1926

May 13, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

Am. Board of Commissioners for

My dear Dr. North:

14 Beacon St.,
Boston, Mass. I am glad to be able to report to you that the plan of reorganization of the Board of Managers of Peking University which had had the approval of the Trustees of the University, was laid before the Prudential Committee of the American Board yesterday and approved by the Board.

May 12th

Board of

adopted by the Trustees of Peking University through amendment to the constitution, has been approved by the Prudential Committee of the American Board.

James L. Barton was appointed by the Prudential Committee a Trustee of Peking University to succeed himself in the Class of 1929.

yourself as a Trustee in the class of 1929.

Very sincerely yours,

Cordially yours,

James L. Barton

Secretary
Peking University.

EMN-M
JLB/M

I hope to see you Friday at luncheon with the Brown, Madison, and the Woods Crowd. Try to have you join the morning to go over the matter.

Rec'd MAY 20 1926

222

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

Peking University

May 18, 1926

Dr. James L.Barton,
Am.Board of Commissioners for
Foreign Missions,
14 Beacon St.,
Boston, Mass.

My dear Dr.Barton:

I am very glad to acknowledge your letter of May 12th with the report that the plan of reorganization of the Board of Managers, adopted by the Trustees of Peking University through amendment to the constitution, has been approved by the Prudential Committee of the American Board.

I am also very glad to learn that you are succeeding yourself as a Trustee in the class of 1929.

Cordially yours,

Eric M. North

Secretary
Peking University.

EMN-H

I hope to see you Friday at luncheon with Mr. Johnson, Mr. Davis, and Dr. Woods. I will try to look you up in the morning to go over the matter.

Peking University

June 10, 1927

Dr. Eric M. North
Peking University
150 Fifth Avenue
New York City

My dear Dr. North:

I have just received a copy of President Stuart's letter to you dated May 6 and have read it with sustained interest.

I would like very much to have your reaction on the question. I must confess that for myself I am rather inclined to favor Stuart's coming to this country in the late summer, possibly to remain over into September.

Perhaps you have special information from the Hall people. I wonder if they are getting shaky on the question of endowment for the University. If you will look at the draft of the will, you will find that it was Mr. Hall's wish, as I remember it, not a mandate to the Trustees that the institutions aided should be under the direct control or government of American or British trustees.

I feel that Stuart is doing a remarkable piece of work in holding the University in sympathy with the Chinese and yet able to carry on its work without hindrance. It is a triumph of his diplomatic power and hold on the Chinese and is worthy of every encouragement.

Very sincerely yours,

James L. Barton

JLB/M

224

B-

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

RECEIVED
FOREIGN DEPARTMENT
JUN 15 1927
Ans. 5

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

Peking University

June 13, 1927

Dr.James L.Barton,
14 Beacon Street,
Boston, Mass.

Dear Dr.Barton:

I have your letter of June 10 and can say that the date for the accounting of the Trustees of the Hall Estate before the Surrogate has been set for June 17 though it may be postponed because of the illness of the Surrogate. It is the expectation of the Trustees of the Estate then or shortly thereafter to lay before the Surrogate the question as to whether, under the circumstances of present conditions, the Trustees are right in regarding such institutions as you and I are interested in in China as qualified under the will. This involves the question as to whether the provision for British andAmerican trustees is mandatory or not. Both Lingnan and Peking have their attorneys at work to cooperate with the attorneys of the Estate.

I have had a conference with the Trustees recently on the Harvard-Orient matter which I think has now been floated over another sand bar on which it was partly aground. I hope that clear water is ahead.

Mr.Garside will be wiring you about a meeting of the Peking Executive Committee on Thursday afternoon. I have thought that you may be down in New York for the conference on China on Wednesday and we have some very urgent and difficult questions to take up with the Peking Executive Committee and we need your counsel and your attendance if it is possible for you to be there. I am not sure that it would be fair to you, however, to ask you to make the trip especially for this meeting.

Cordially yours,

Eric M. North

Secretary
Peking University

EMN-H

225

CHINA UNION UNIVERSITIES

Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
156 Fifth Avenue, New York City
MARCH NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY

June 14, 1927

Dr. Eric M. North
Bible House, Astor Place
New York City

My dear Dr. North:

I need to make a word of explanation of my telegram.

If I come to New York for a committee meeting, I must come the night before or take a night train. If the meeting is at three o'clock in the afternoon, or at two, I have to wait the entire morning for the meeting to begin. If I take a four o'clock train home, I can be left almost at my door. If I have to take a 4:25 or a five o'clock train, I am left in Boston, which makes a difference of an hour and a half in my getting home. I realize that the morning is an unfortunate time to secure a meeting of business men in New York, and you can realize how I hesitate to come down to New York for an afternoon meeting. So there we are.

Sincerely yours,

James L. Barton

JLB/M

Rec'd JUN 19 1926

CHINA UNION UNIVERSITIES

Fukien Christian University
Shantung Christian University
University of Nanking
Peking University
West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY

19

June 18, 1926.

The Reverend James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I am writing at this time to inquire whether there is any likelihood of your being in New York City during the week of June 27th. Dr. Luce is particularly anxious for a meeting of the Executive Committee to be called during that week to consider his problems, and I should like to meet your convenience, if you already have plans which will bring you here at that time.

Cordially yours,

Eric M. North

Secretary,
Peking University.

L.

June 19, 1926

Dr. Eric M. North
156 Fifth Avenue
New York City

My dear Dr. North:

I am sorry to say that I have no engagement in New York the week beginning the 27th, but must go to New York twice during the week beginning the 20th, but with no time on the 21st and the 25th for a meeting of the Executive of Peking University. I doubt if it would be worth while for me to make the trip entirely for the Executive Committee meeting of the University, and engagements in Boston make it impossible for me to stop over from the 21st for the 25th.

I regret this combination of circumstances which seems beyond my control.

Appreciating your courtesy, I remain,

Faithfully yours,

James L. Barton

JLB/M

July 1, 1926

Dr. Eric M. North
156 Fifth Avenue
New York City

My dear Dr. North:

I have received this morning a call for the meeting of the Executive Committee for July 7 and have signed a card to the effect that I cannot be present. I must be in Clifton Springs on the 8th for the Annual Meeting of the Sanitarium.

I have read through with some care Dr. Luce's memorandum. I do not understand all the import of it. I think in view of Dr. Luce's work we should deal with him rather generously. You people there in New York who have been in contact with him, know far better than I can what the prospect is of his being able to secure any substantial sums for Peking University during the next three or five or, as he suggests, ten years. Sometimes a quiet worker will secure large gifts, if he has time, through his constant cultivation of a widening circle of people. I am willing to leave my vote on the Executive Committee to you with reference to Dr. Luce. But let me say that the necessity of his going out there in order to attend the dedication of the University buildings and to get fresh and more intimate touch with the new situation in China does not impress itself upon me with great force, at the rate of $1,000 and more for the trip. But I would leave that also to your good judgment.

Very faithfully yours,

James L. Barton

JLB/M

July 5, 1927

Dr. Eric M. North
American Bible Society
Bible House, Astor Place
New York City

My dear Dr. North:

I was interested in yours of the 13th June in which you report that the Trustees of the Hall Estate were soon to have an accounting before the Surrogate Court. I wonder what the outcome was. Have you any light?

I want to congratulate you on getting the Harvard situation across another set of shoals. I have had a brief conference with one who has just come from the North China Language School, and he reports the situation there in a very chaotic condition owing largely to the personality of the Principal. I believe Mr. Pettus is on the way home to raise money to cover a deficit in the building program. According to reports he has had a pretty clean break with President Stuart on the supposition that Stuart got the Hall money for Oriental Studies away from him. I am very sorry for this feeling.

Sincerely yours,

James L. Barton

JLB/M

'd JUL 7 1926

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

Peking University

July 6, 1926

Mr.James L.Barton,
14 Beacon St.,
Boston, Mass.

My dear Mr.Barton:

I have your letter of July 1st concerning the Harvard-Peking Trust. I do not feel the same disturbance about it which you do. The form of Trust is shaped so as to cover not simply the anticipated gift of the Hall Estate Trustees, but also the gifts given under other terms and from other sources for the work at Harvard University itself, so that the scope of the Trust which is to turn into the corporation is made wider than the terms of the Hall will. I have no doubt that after the Trust is established the Hall Estate Trustees will send a communication to the Trustees of the Trust defining the terms and range of application of their gift in particular. We already have on our side of the matter the fact that Mr.Davis and Mr.Johnson insist that no such proportion of the income of the endowment could go to Harvard as Harvard was contemplating, and that they would have to raise extra funds themselves, and I am quite sure that the Harvard men understand that extra funds must be raised by them for the purposes specifically at Harvard. I think that, when the Hall Estate Trustees convey the endowment to the new Trust, they themselves may not interpret definitely the extent to which income of the Trust may be used at Cambridge, but will expect the Trust to take the responsibility for acting in accordance with the terms of the will so far as this particular endowment is concerned, and this may eventually require a legal or even a judicial construction.

I note, as you have, the paragraph with reference to the use of the principal of the endowment funds, and I have had it in mind, after I heard from you and Mr.Barber, to say to Dean Donham that it seems to me that that section ought to have included in it some such phrase as "subject to the provisions of any donation to this trust", or some such phrase as will safeguard this point. I do not know how far the Hall Estate Trustees themselves will insist that the funds stand as endowment. I think it is their desire very definitely that it be so treated, but they might feel that they did not have the power under the will to insist upon that.

I am very grateful to you for your caution and attention to this matter.

Cordially yours,

Eric M. North

Secretary
Peking University

EMN-H

Rec'd JUL 10 1926

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. McBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
S. PARKES CADMAN
MRS. GEORGE M. CLARK
ERNEST A. EVANS
FRANK D. GAMEWELL
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

3

July 9, 1926.

To the Trustees of Peking University:

The Trustees of Peking University will learn with very great regret of the death on June 5th of Mrs. J. Leighton Stuart, wife of President Stuart.

Mrs. Stuart had been in the Peking Union Medical College Hospital since April 19th for the treatment of an old heart lesion which had been made active by an attack of influenza in January. By the middle of May her condition became critical and for the three weeks following, her death was feared at any moment. Dr. Stuart, in writing to personal friends, speaks of her amazing determination to hold out until after the commencement exercises were over in order that he might be able to fulfill his duties there, and this she was able to do, insisting that he preach the sermon on Baccalaureate Sunday, May 23rd, and present the diplomas and confer the degrees in the following week. The following brief characterization appeared in the Peking Leader:

> "To the many friends whom she won to herself during the few years since coming to Peking, perhaps the thing that stands out most vividly is her genuine appreciation of other people - a generousness of thought and act which showed itself in a lavish hospitality and a kindliness of word that refuse to be forgotten. With a courage realized by few, Mrs. Stuart would not allow her own ill-health to obtrude itself or interfere in any way with the official responsibilities which she felt belonged to the home of a College President; her determination to live through the closing days of the spring session of Yenching University in order not to interfere with the program for Commencement Week for days set at nought the verdict of the physicians who attended her."

Mrs. Stuart was buried in the first grave in the new private cemetery which has been purchased by the members of the University staff not far from the new site of the University.

The Executive Committee of the Trustees has directed the sending of an expression of deep sympathy and affection to President Stuart in the severe loss he has borne and the added burdens that have come upon him in all his fine work for the University.

Faithfully yours,
Eric M. North
Secretary.

232

Rec'd JUL 20 1926

Form 1228A

Charge to the account of CHINA UNION UNIVERSITIES CENTRAL OFFICE $

CLASS OF SERVICE DESIRED	
TELEGRAM	
DAY LETTER	
NIGHT MESSAGE	
NIGHT LETTER	

Patrons should mark an X opposite the class of service desired; OTHERWISE THE MESSAGE WILL BE TRANSMITTED AS A FULL-RATE TELEGRAM

WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT GEORGE W. E. ATKINS, FIRST VICE-PRESIDENT

NO.	CASH OR CHG
CHECK	
TIME FILED	

Send the following message, subject to the terms on back hereof, which are hereby agreed to

REVEREND JAMES L. BARTON CONFIRMATION NEW YORK JULY 19 1926
14 BEACON STREET
BOSTON MASS

PLEASE ADVISE ME BY WIRE COLLECT OF ANY DATE WITHIN THE NEXT TWO WEEKS WHEN YOU ARE LIKELY TO BE OR COULD BE IN NEWYORK WE NEED A PEKING EXECUTIVE COMMITTEE IF ONLY FOR AS MUCH AS HALF AN HOUR.

ERIC M. NORTH

L

ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it repeated, that is, telegraphed back to the originating office for comparison. For this, one-half the unrepeated message rate is charged in addition. Unless otherwise indicated on its face, this is an unrepeated message and paid for as such, in consideration whereof it is agreed between the sender of the message and this company as follows:

1. The company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the unrepeated-message rate beyond the sum of five hundred dollars; nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the repeated-message rate beyond the sum of five thousand dollars, *unless specially valued;* nor in any case for delays arising from unavoidable interruption in the working of its lines; nor for errors in cipher or obscure messages.

2. In any event the company shall not be liable for damages for mistakes or delays in the transmission or delivery, or for the non-delivery, of any message, whether caused by the negligence of its servants or otherwise, beyond the sum of five thousand dollars, at which amount each message is deemed to be valued, unless a greater value is stated in writing by the sender thereof at the time the message is tendered for transmission, and unless the repeated-message rate is paid or agreed to be paid, and an additional charge equal to one-tenth of one per cent of the amount by which such valuation shall exceed five thousand dollars.

3. The company is hereby made the agent of the sender, without liability, to forward this message over the lines of any other company when necessary to reach its destination.

4. Messages will be delivered free within one-half mile of the company's office in towns of 5,000 population or less, and within one mile of such office in other cities or towns. Beyond these limits the company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

5. No responsibility attaches to this company concerning messages until the same are accepted at one of its transmitting offices; and if a message is sent to such office by one of the company's messengers, he acts for that purpose as the agent of the sender.

6. The company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the company for transmission.

7. It is agreed that in any action by the company to recover the tolls for any message or messages the prompt and correct transmission and delivery thereof shall be presumed, subject to rebuttal by competent evidence.

8. Special terms governing the transmission of messages under the classes of messages enumerated below shall apply to messages in each of such respective classes in addition to all the foregoing terms.

9. No employee of the company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

CLASSES OF SERVICE

TELEGRAMS

A full-rate expedited service.

NIGHT MESSAGES

Accepted up to 2:00 A.M. at reduced rates to be sent during the night and delivered not earlier than the morning of the ensuing business day.

Night Messages may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Messages at destination, postage prepaid.

DAY LETTERS

A deferred day service at rates lower than the standard telegram rates as follows: One and one-half times the standard Night Letter rate for the transmission of 50 words or less and one-fifth of the initial rates for each additional 10 words or less.

SPECIAL TERMS APPLYING TO DAY LETTERS:

In further consideration of the reduced rate for this special Day Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Day Letters may be forwarded by the Telegraph Company as a deferred service and the transmission and delivery of such Day Letters is, in all respects, subordinate to the priority of transmission and delivery of regular telegrams.

B. Day Letters shall be written in plain English. Code language is not permissible.

C. This Day Letter is received subject to the express understanding and agreement that the Company does not undertake that a Day Letter shall be delivered on the day of its date absolutely, and at all events; but that the Company's obligation in this respect is subject to the condition that there shall remain sufficient time for the transmission and delivery of such Day Letter on the day of its date during regular office hours, subject to the priority of the transmission of regular telegrams under the conditions named above.

No employee of the Company is authorized to vary the foregoing.

NIGHT LETTERS

Accepted up to 2:00 A.M. for delivery on the morning of the ensuing business day, at rates still lower than standard night message rates, as follows: The standard telegram rate for 10 words shall be charged for the transmission of 50 words or less, and one-fifth of such standard telegram rate for 10 words shall be charged for each additional 10 words or less.

SPECIAL TERMS APPLYING TO NIGHT LETTERS:

In further consideration of the reduced rates for this special Night Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Night Letters may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Letters at destination, postage prepaid.

B. Night Letters shall be written in plain English. Code language is not permissible.

No employee of the Company is authorized to vary the foregoing.

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. McBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
S. PARKES CADMAN
MRS. GEORGE M. CLARK
ERNEST A. EVANS
FRANK D. GAMEWELL
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
JAMES H. LEWIS, EXECUTIVE SECRETARY

RECEIVED
JUL 25 1927

July 21, 1927

Dr. James L. Barton, Secretary
American Board of Commissions for Foreign Missions
14 Beacon Street
Boston, Mass.

My dear Dr. Barton:

I have been delayed in answering your letter of July 5th concerning the Hall Estate matter. There has been no outcome as yet. The Trustees have presented their account to the Surrogate and I think this has been cleared up, but they have also presented to the Surrogate a request for a ruling as to the status of their powers under the phrase in the will which states Mr. Hall's desires that the funds be given to institutions managed or substantially controlled by boards composed of British or Americans. The hearing on this matter has not yet taken place, but has been postponed two or three times, due to the illness of the Surrogate and to the discovery that the Acting Surrogate, who was appointed, was not legally qualified. The next date for a hearing is tomorrow.

From what I hear, I take it that the issues affect the Chinese colleges chiefly and our attorneys have sent some memoranda to the attorney for the Estate, giving their judgment on the problem. The case that really offers the most difficulty is that of Lingnan which has gone much further than other colleges in transferring responsibility to a Chinese Board of Directors.

Thank you for your congratulations on the clearance of the Harvard group and the North China Language School matter. No credit is due to me for this but to the situation in Peking in which the definite break was made by Mr. Pettus. I hope that Mr. Pettus will not come home and make trouble for he will find that most people will be very slow to believe criticisms he would be likely to make of President Stuart.

Faithfully yours,

Eric M. North

Secretary

EMN-R

Rec'd JUL 23 1926

CHINA UNION UNIVERSITIES

FUKIEN CHRISTIAN UNIVERSITY
UNIVERSITY OF NANKING

SHANTUNG CHRISTIAN UNIVERSITY
PEKING UNIVERSITY

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

July 22, 1926.

To the Executive Committee of the
Trustees of Peking University:

It is necessary to call a special meeting of the Executive Committee of the Trustees of Peking University on Monday, July 26, 1926 at 2.15 P. M., in Room #502 at 150 Fifth Avenue, New York City, in order to take an additional formal action with reference to further temporary borrowing at the bank. The meeting will probably not last more than twenty minutes or half an hour.

Faithfully yours,

Eric M. North

Secretary,
Peking University.

Dr. W. P. Schell, Vice Mr. F. H. Warner
Dr. J. L. Barton
Dr. J. A. J. Ross
Dr. F. D. Gamewell
Dr. F. M. North
Dr. G. T. Scott

235

Rec'd JUL 23 1926

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

July 22, 1926.

The Reverend James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

Thank you for your message expressing your willingness to make a trip to New York to attend a meeting of the Executive Committee of the Trustees of Peking University if necessary. I now find that it will be possible to secure a quorum of the committee here in New York at the time mentioned in the enclosed notice, so that I shall not have to ask you to make this trip at this time.

Cordially yours,

Eric M. North

Secretary,
Peking University.

L.
ENC.

July 28, 1927

Dr. Eric M. North
American Bible Society
Bible House, Astor Place
New York City

My dear Dr. North:

I have read with care the copy of President Stuart's letter of April 14 and extracts from letters from him dated April 20 and June 16.

My sympathies are strongly aroused for the men and women in Peking who must bear the strain of the situation and who are forced to make decisions which may greatly affect the future of the University as well as possibly the lives of those most closely identified with the school. It is a position and a responsibility which none of us on the Board of Trustees would choose to accept. I am profoundly gratified that at this time we are represented upon the faculty and upon the Board of Managers by men and women of such devotion to the University and to that for which the University stands and who withal are in a position to understand the trend and significance of the present movement in China as none of us here can possibly hope to know. We are under great obligation to the Chinese members of the faculty and the Board of Managers who in some respects are under a pressure from which the foreign members are largely free.

I am profoundly grateful that the Trustees are represented upon the faculty by President Stuart who by his birth, training and experience seems to have been raised for a time like this. Under a pressure which none of us can appreciate, he has held the University true to its ideals and has maintained the unity of his faculty, managers and students, in a way to command our admiration.

While regretting the necessity of making important changes in administration and management under external pressure, I am confident that the proposed changes as set forth in President Stuart's April 14 letter, Article V, should

have our unqualified endorsement. We are in no position to suggest an alternative or to maintain that this step should not be taken now. We can do no less than to trust President Stuart and his counsellors and associates with confident expectation that the University will weather the storm and become yet a more mighty force in China for righteousness and good order and for the triumph of the Gospel of Jesus Christ.

Most sincerely yours,

James L. Barton

JLB/M

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

CENTRAL OFFICE
156 Fifth Avenue, New York City
ERIC M. NORTH, Treasurer

Cable Address
Nanjintsin New York

Telephone
Chelsea 2158

PEKING UNIVERSITY

August 3, 1926

Dr. Eric M. North
Peking University
156 Fifth Avenue
New York City

My dear Dr. North:

I was very glad to be relieved from going to New York for the Executive Committee meeting of Peking University.

Upon my return to my desk I find yours of July 9 reporting the death of Mrs. Stuart. This comes as a real shock, for I did not know that she was especially ill, although I did know she was not physically strong. I am writing directly to Dr. Stuart.

I am writing also today to ask if you have any remittances whatever from the Hall people. We have no word here so far as I know. They are indeed an interesting group of trustees to deal with, if not exasperating.

Very faithfully yours,

James L. Barton

JLB/M

c'd AUG 6 _ 1926

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CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

August 5, 1926.

The Reverend James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

We have no remittance from the Hall Estate yet and I have been having a very difficult time in financing the Peking program while waiting for one. I have been in touch with the trustees from time to time, and understand from Mr. Johnson that they have been waiting for the return of their attorney from his vacation, and that they expect to send checks shortly after that. He was to be back after the first of August. I judge that they want his opinion on the basis of which they can proceed to final conclusions.

Cordially yours,
Eric M. North
Secretary,
Peking University.

EMN/L

239

Rec'd AUG 6 - 1926.

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

N.B.

August 5, 1926.

The Secretary,
Office of Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

Dear Madam:

May I request that your records of our address be corrected to that given on this letterhead? For several months mail has regularly been re-directed from "156 Fifth Avenue" and while this delay has not yet caused any serious inconvenience, it would be well, I believe, to avoid the likelihood of it.

I might add that the Campaign Office of Peking University which was at one time located at 156 Fifth Avenue is now also at this same address.

Cordially yours,
Kathryn J. Linehan
Secretary to Dr. Eric M. North.

L.

Rec'd AUG 25 1926

240

Form 1201

CLASS OF SERVICE	SYMBOL
TELEGRAM	
DAY LETTER	BLUE
NIGHT MESSAGE	NITE
NIGHT LETTER	N L

If none of these three symbols appears after the check (number of words) this is a telegram. Otherwise its character is indicated by the symbol appearing after the check.

WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT GEORGE W. E. ATKINS, FIRST VICE-PRESIDENT

CLASS OF SERVICE	SYMBOL
TELEGRAM	
DAY LETTER	BLUE
NIGHT MESSAGE	NITE
NIGHT LETTER	N L

If none of these three symbols appears after the check (number of words) this is a telegram. Otherwise its character is indicated by the symbol appearing after the check.

The filing time as shown in the date line on full-rate telegrams and day letters, and the time of receipt at destination as shown on all messages, is STANDARD TIME.

RECEIVED AT 169 CONGRESS ST., BOSTON, MASS.

97MS NI 15 XU

MS NEWYORK NY 1142A AUG 25 1926

REV JAMES L BARTON D D

14 BEACON STREET BOSTON MASS

PLEASE WIRE COLLECT CONCERNING AVAILABILITY NEXT TWO WEEKS FOR PEKING BOARD MEETING OR EARLIEST AVAILABILITY

ERIC M NORTH

1157A

Wire

Any date available except thirty first

J L B

Rec'd AUG 26 1926

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY

August 25, 1926.

The Reverend James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

I enclose the confirmation of the telegram sent you this morning. The financial situation of Peking University is such that it is desirable that a meeting of the Trustees be held at an early date, but in view of the fact that a number of the Trustees are still away on their vacations, in some cases out of the country, it is a bit uncertain just how soon it would be practicable to call the meeting. It is for this reason that word of your earliest availability has been so urgently requested.

Very sincerely yours,
Kathryn J. Linehan
Secretary to Dr. Eric M. North.

ENC.
L.

242

Rec'd AUG 26 1926

Form 1228A

Charge to the account of CHINA UNION UNIVERSITIES CENTRAL OFFICE $

CLASS OF SERVICE DESIRED	
TELEGRAM	XX
DAY LETTER	
NIGHT MESSAGE	
NIGHT LETTER	

Patrons should mark an X opposite the class of service desired; OTHERWISE THE MESSAGE WILL BE TRANSMITTED AS A FULL-RATE TELEGRAM

WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT GEORGE W. E. ATKINS, FIRST VICE-PRESIDENT

NO.	CASH OR CHG
CHECK	
TIME FILED	

Send the following message, subject to the terms on back hereof, which are hereby agreed to

CONFIRMATION

REVEREND JAMES L BARTON D D NEW YORK AUGUST 25 1926
14 BEACON STREET
BOSTON MASS

PLEASE WIRE COLLECT CONCERNING AVAILABILITY NEXT TWO WEEKS FOR PEKING BOARD MEETING

OR EARLIEST AVAILABILITY

ERIC M. NORTH

ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it repeated, that is, telegraphed back to the originating office for comparison. For this, one-half the unrepeated message rate is charged in addition. Unless otherwise indicated on its face, this is an unrepeated message and paid for as such, in consideration whereof it is agreed between the sender of the message and this company as follows:

1. The company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the unrepeated-message rate beyond the sum of five hundred dollars; nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the repeated-message rate beyond the sum of five thousand dollars, *unless specially valued;* nor in any case for delays arising from unavoidable interruption in the working of its lines; nor for errors in cipher or obscure messages.

2. In any event the company shall not be liable for damages for mistakes or delays in the transmission or delivery, or for the non-delivery, of any message, whether caused by the negligence of its servants or otherwise, beyond the sum of five thousand dollars, at which amount each message is deemed to be valued, unless a greater value is stated in writing by the sender thereof at the time the message is tendered for transmission, and unless the repeated-message rate is paid or agreed to be paid, and an additional charge equal to one-tenth of one per cent of the amount by which such valuation shall exceed five thousand dollars.

3. The company is hereby made the agent of the sender, without liability, to forward this message over the lines of any other company when necessary to reach its destination.

4. Messages will be delivered free within one-half mile of the company's office in towns of 5,000 population or less, and within one mile of such office in other cities or towns. Beyond these limits the company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

5. No responsibility attaches to this company concerning messages until the same are accepted at one of its transmitting offices; and if a message is sent to such office by one of the company's messengers, he acts for that purpose as the agent of the sender.

6. The company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the company for transmission.

7. It is agreed that in any action by the company to recover the tolls for any message or messages the prompt and correct transmission and delivery thereof shall be presumed, subject to rebuttal by competent evidence.

8. Special terms governing the transmission of messages under the classes of messages enumerated below shall apply to messages in each of such respective classes in addition to all the foregoing terms.

9. No employee of the company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

CLASSES OF SERVICE

TELEGRAMS

A full-rate expedited service.

NIGHT MESSAGES

Accepted up to 2:00 A.M. at reduced rates to be sent during the night and delivered not earlier than the morning of the ensuing business day.

Night Messages may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Messages at destination, postage prepaid.

DAY LETTERS

A deferred day service at rates lower than the standard telegram rates as follows: One and one-half times the standard Night Letter rate for the transmission of 50 words or less and one-fifth of the initial rates for each additional 10 words or less.

SPECIAL TERMS APPLYING TO DAY LETTERS:

In further consideration of the reduced rate for this special Day Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Day Letters may be forwarded by the Telegraph Company as a deferred service and the transmission and delivery of such Day Letters is, in all respects, subordinate to the priority of transmission and delivery of regular telegrams.

B. Day Letters shall be written in plain English. Code language is not permissible.

C. This Day Letter is received subject to the express understanding and agreement that the Company does not undertake that a Day Letter shall be delivered on the day of its date absolutely, and at all events; but that the Company's obligation in this respect is subject to the condition that there shall remain sufficient time for the transmission and delivery of such Day Letter on the day of its date during regular office hours, subject to the priority of the transmission of regular telegrams under the conditions named above.

No employee of the Company is authorized to vary the foregoing.

NIGHT LETTERS

Accepted up to 2:00 A.M. for delivery on the morning of the ensuing business day, at rates still lower than standard night message rates, as follows: The standard telegram rate for 10 words shall be charged for the transmission of 50 words or less, and one-fifth of such standard telegram rate for 10 words shall be charged for each additional 10 words or less.

SPECIAL TERMS APPLYING TO NIGHT LETTERS:

In further consideration of the reduced rates for this special Night Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Night Letters may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Letters at destination, postage prepaid.

B. Night Letters shall be written in plain English. Code language is not permissible.

No employee of the Company is authorized to vary the foregoing.

Rec'd AUG 27 1926

Dr Barton 243

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

August 26, 1926.

To the Trustees of Peking University:

There has been a delay in the payment of the funds anticipated from the Trustees of the Hall Estate, but apparently no other adverse element has arisen. However, as the financial matters now stand, the resources here have been exhausted, and the following cablegram has been received from Peking:

> "Field Property Committee has taken the following action require authority borrow China up to US$100,000. or help from America to continue work alternative cancel all buildings, contracts suspend academic work for one year altogether destroy confidence do not send additional teachers English reply by telegram."

This makes it necessary for the Trustees to consider the situation at once and to take such action as may seem wisest.

The Trustees of Peking University are therefore called to a Special Meeting to be held on Wednesday, September 1, 1926, at 2.45 P.M., in the Board Room on the sixth floor at 150 Fifth Avenue, New York City.

In view of the urgency of the situation, it is earnestly hoped that every Trustee who can will attend this meeting.

Faithfully yours,
Eric M. North
Secretary, Peking University.

ENC.
L.

How much gold will be required in addition to money now ~~necessary~~ in sight to complete plant ready for occupancy including add begun construction

James L. Barton

SEP 10 1926 Rec'd

CHINA UNION UNIVERSITIES

Fukien Christian University
Shantung Christian University
University of Nanking
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY

Cable Address
Rockefeller, New York

Telephone
Chelsea 2138

September 2, 1926

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North:

I was sorry to have to leave the meeting yesterday before it closed, but I had a pretty hard hustle to catch my train which started before I got my seat, but I had my seat all right.

One thing has grown upon me much since our conference, and that is that we must have a Treasurer for the University in Peking, one who has no other responsibilities, unless it be to give a lesson or two on some particular topic in which he may be especially interested, who receives appointment from the Board of Trustees and takes his orders from the Trustees. That seemed to be the sentiment of the Board yesterday. I do not know whether action was taken looking to that end, but with an expenditure approximating $200,000 Mex. a year we must have accurate accounting and under regulations that will not allow overdrafts.

I know of a woman who, if we could get her, would be admirable for the place. It is Miss Hilda Olson whom I have in mind, who has been the Treasurer of the funds of the seven Women's Christian Colleges in the East since Mr. Carter retired. She knows accounts thoroughly and absolutely and is a stickler on obeying regulations. She leans over backward a bit, and on account of it she did rub some of the ladies somewhat the wrong way in our seven Women's Colleges deal, but nevertheless, when they were through they were ready to pass the highest possible resolutions of her efficiency and effectiveness. I, as Chairman of the Finance Committee and as Chairman of the Committee, found the intensest satisfaction in the way she handled things. She is accurate, speedy, obeys orders and wants everybody else to. But I am not at all sure that she would go to China. Her mother has recently died so that I think she is foot free. She might go for a few years possibly. I will say nothing to her in any way of course. I do not know what we will do to get some one in her place as Treasurer of Vellore and Madras Colleges.

Very sincerely yours,

JLB/M

James L. Barton

SEP 10 1926 Rec'd

245

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY

September 8, 1926.

The Reverend James L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

We were very grateful indeed to you for coming down to the Trustees' meeting and helping us through the difficult turn. We are hoping that the next few days will carry us still further through to the solution of our difficulties.

I note your suggestion in your letter of September 2d of the possibility of Miss Olson's being available for the treasury work on the foreign field. I think a good deal depends upon her temperament, and I am not altogether sure that the University personnel would work best with a woman treasurer. We shall, of course, have her in mind in connection with whatever actions may result from the judgment of the Trustees upon the situation.

Cordially yours,

Eric M. North

Secretary,
Peking University.

EMN/L

CT 25 1926 Rec'd

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. McBRIER, TREASURER
MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
S. PARKES CADMAN
MRS. GEORGE M. CLARK
ERNEST A. EVANS
FRANK D. GAMEWELL
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

October 22, 1926

To the Trustees of Peking University:

It is with very great sorrow that I have to inform the Trustees of the death of Mr.James H. Lewis, until recently Executive Secretary of the University. Mr.Lewis was apparently working on his car in his garage in Mamaroneck and, possibly as the result of a heart attack, was asphyxiated by the fumes of the running motor. As the family was away the tragic occurrence was not discovered until the evening of October 20th.

The funeral was held in Mamaroneck at three o'clock on Friday, October 22nd, and interment was in the Greenwood Union Cemetery, Rye, where his boy, who died last spring, is also buried. The Trustees were represented by Mr.Ernest A.Evans and the Secretary.

Mr.Lewis's fine, warm-hearted personality, his eager faith in the large future of the University, and the success of many of his efforts on its behalf made the Committee on Finance very regretful that the pressure of personal affairs made his resignation necessary.

His death brings an even deeper consciousness of the loss which the University and his wide circle of friends have suffered. His wife and the two children will be at the home of her father, Mr.W.E. Watt, 1930 Sheridan Road, Evanston, Ill.

Faithfully yours,

Eric M. North

Secretary

NOV 5 - 1926 Rec'd

Dr Barton 247

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
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ERIC M. NORTH, SECRETARY AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
JAMES H. LEWIS, EXECUTIVE SECRETARY

5

November 3, 1926

To the Trustees of Peking University:

I have the very great pleasure of reporting to the Trustees of Peking University the receipt from the Charles M.Hall Educational Fund, Arthur V.Davis and Homer H.Johnson, Trustees, a check for $179,500. covering the following items:

For the general purposes of Peking University	$60,000.
For the erection of buildings on the property of Peking University, said buildings to be devoted to the staff of the proposed Harvard-Peking Institute	22,000.
To be used by the local committee of the proposed Harvard-Peking Institute for the development of the art or archeological collections in Peking in which the Institute will be interested or for personal services therefor	6,000.
Part payment of a total contribution of $166,500. requested in a letter from Eric M.North to Mr.Homer H.Johnson, dated Sept.20,1926, said contribution to apply, in accordance with said letter to the erection of the physical plant at Peking University	91,500.
	$179,500.

I have also to add that a letter from Mr.Johnson, accompanying the check stated that we could count definitely on receiving in good season the $75,000. remaining to be paid on the total contribution of $166,500. This contribution of $166,500. is intended to relieve us of the final problem in financing the construction of what has been the largest single item in our plant development and on the whole the one for which it was hardest to secure funds, viz: the central heat, light, water and sanitary plant and its connections with the buildings.

In our conversations with Mr.Davis and Mr.Johnson it

was understood that the $60,000. for the general purposes of the University represents, in their thought, the income for the year 1926 upon a proposed endowment of $1,000,000., the transfer of which to the University is yet to be made.

I am sure that the Trustees will all appreciate the very great significance of this gift to the University coming as it does at a time when the University had moved to its new plant and was faced with difficulties of a very critical nature in connection with the completion of the plant, and in the provision of the necessary operating expense.

I have also the pleasure of reporting to the Trustees that Peking University is one of fourteen residuary legatees in the Estate of the late Henry S.Chapman of Glen Ridge, N.J. It is estimated that this will mean to the University something between twenty and forty thousand dollars.

These generous contributions do not mean, of course, that the financial needs of the University, even some which are urgent, are fully met, but it does mean that the Trustees and the staff may face the future with great courage and in a belief that the University will have a real opportunity to meet the unusual educational opportunity that is immediately before it and to render its significant service for years to come. We have word that at the present time the government colleges in Peking are closed or very badly disorganized and that many of the best students who seriously want an education are applying to us for admission. As it is, we have at present dormitory facilities for only four hundred of the five hundred who have enrolled this year.

Faithfully yours,

Eric M. North

Secretary.

EMN-H

248

PEKING UNIVERSITY

(CHINESE NAME: YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILCOX, HONORARY PRESIDENT
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ERIC M. NORTH, SECRETARY AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
JAMES H. LEWIS, EXECUTIVE SECRETARY

November 5, 1926

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North:

Very many thanks for your letter of the 3rd instant officially reporting the receipt from the Hall Estate and the definite promise of $75,000 more. This is admirable. I am inclined to write a note to Johnson telling him how deeply I as one of the Trustees appreciate this lift on the heating plant in which they have gone contrary to previous decisions as to how they would use the Hall Estate money, but they have wonderfully benefited the University.

I also have yours of the 20th of October with reference to the amount that the American Board is expected to provide for the united college headquarters for the China union universities, namely, $411. You can definitely count on that amount, I am sure. It will come from a special fund that we hold, appropriations from which will later be made.

I thank you for the Annual Meeting Minutes. I see nothing to change.

Faithfully yours,

James L. Barton

JLB/M

NOV 9 1926 Rec'd

Dr Barton 249

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
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ERIC M. NORTH, SECRETARY AND ASST. TREAS.

OFFICERS

J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
JAMES H. LEWIS, EXECUTIVE SECRETARY

November 8, 1926.

To the Trustees of Peking University:

I have the honor to announce to the Trustees of Peking University that Mr. and Mrs. E. M. McBrier, under date of October 30th, have written me conveying their intention to provide the sum of $70,000. during 1927 or 1928 as needed, for the erection of Recitation Hall No. 5 on the campus of Peking University, to be known as McBrier Hall. This building completes the central academic quadrangle of the University, flanking that quadrangle on the north, and is in symmetry with the physics and biology building on the south side. The building at the head of the quadrangle is the Bashford Memorial Administration Building.

The Trustees will be interested to learn that this gift from Mr. and Mrs. McBrier comes at a time when Mr. McBrier is within two or three months of rounding out his tenth year as Treasurer of the Board of Trustees.

Faithfully yours,

Eric M. North

Secretary.

EMN-H-S

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CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

PEKING UNIVERSITY

Personal

November 23, 1926.

The Reverend James L. Barton, D. D.,
c/o The Near East Relief,
151 Fifth Avenue,
New York City.

My dear Dr. Barton:

It appears necessary to call a meeting of the special committee appointed by the Trustees of Peking University to consider the matters relating to the "Harvard-Peking Institute" at this time, and I have endeavored to arrange this for Wednesday, November 24th, when I understand you are expected to be in New York City, but I find that that is not possible, and it has been necessary to call the meeting on Friday, November 26th. I should very greatly appreciate it, however, if you could arrange to drop into this office on Wednesday, when we might discuss the matters relating to this item together.

Cordially yours,
Eric M. North
Secretary,
Peking University.

L.

251

NOV 24 1926 Rec'd

PEKING UNIVERSITY

November 23, 1926.

The Reverend James L. Barton, D. D.,
c/o The Near East Relief,
151 Fifth Avenue,
New York City.

My dear Dr. Barton:

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Cordially yours,
Eric M. North
Secretary,
Peking University.

L.

December 18, 1926

Dr. Eric M. North
150 Fifth Avenue
New York City

My dear Dr. North:

I was very glad to have a copy of the report of the meeting of the Permanent Committee for Coordination and Promotion of Christian Higher Education in China, with the accompanying memorandum. I have looked it through with interest and am passing it on to Dr. Strong who is also deeply interested in the subject.

With appreciation,

Sincerely yours,

James L. Barton

JLB/M

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
PEKING UNIVERSITY

Telephone
Chelsea 1130

RECEIVED
FOREIGN DEPARTMENT
JAN 31 1927

January 28, 1927.

December 29, 1926

Dr. Eric M. North
Peking University
150 Fifth Avenue
New York City

My dear Dr. North:

In a letter just received from Edward Lincoln Smith, he says:

> "I cherish in my heart the desire to go to China next fall when they dedicate and see what God hath wrought."

He was speaking of course of Peking University. I have no doubt that you already have this in mind, but Smith will be a splendid representative.

Sincerely yours,

James L. Barton

JLB/M

Dr Bates 254

B-
L

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
JAN 31 1927
Ans. MAR 24 1927

PEKING UNIVERSITY

January 28, 1927.
March 23, 1927.

To the Members of the Executive Committee,

To the Trustees of Peking University:

Will you kindly reserve Thursday, April 14, 1927, both morning and afternoon, for the Annual Meeting of the Trustees of Peking University?

Examination of the arrangements for the various university meetings to be held at that time indicates that this is the most satisfactory date, and we expect that Mr. Hawkins of the London Missionary Society will be with us on that day.

Faithfully yours,

Eric M. North

Secretary,
Peking University.

Faithfully yours,

Eric M. North

Secretary,
Peking University.

L.

EMN/L

Dr Barton 235

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
MAR 24 1927

Ans.

PEKING UNIVERSITY

March 23, 1927.

To the Members of the Executive Committee,
Trustees of Peking University:

The members of the Executive Committee of the Trustees of Peking University are requested to meet on

Friday, March 25, 1927 at twelve o'clock in Room #300,

150 Fifth Avenue - New York City.

It is expected that the meeting will only last an hour, but in view of the urgency of the business before the committee, this will not be a luncheon conference.

It is sincerely hoped that all members of the committee will find it possible to be present.

Faithfully yours,

Eric M. North

Secretary,
Peking University.

L.

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Form 1228 A

Charge to the account of CHINA UNION UNIVERSITIES CENTRAL OFFICE $

CLASS OF SERVICE DESIRED			
DOMESTIC		CABLE	
TELEGRAM	X	FULL RATE	
DAY LETTER		DEFERRED	
NIGHT MESSAGE		CABLE LETTER	
NIGHT LETTER		WEEK END LETTER	

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

WESTERN UNION

NEWCOMB CARLTON, PRESIDENT J. C. WILLEVER, FIRST VICE-PRESIDENT

NO.	CASH OR CHG.
CHECK	
TIME FILED	

Send the following message, subject to the terms on back hereof, which are hereby agreed to

CONFIRMATION

THE REVEREND JAMES L. BARTON,D.D. NEW YORK MARCH 23, 1927
14 BEACON STREET
BOSTON MASS

PEKING EXECUTIVE MEETS FRIDAY TWELVE OCLOCK FOR ONE HOUR NOT AT LUNCHEON

HOPE YOU CAN INCLUDE THIS IN YOUR NEWYORK ENGAGEMENTS

ERIC M. NORTH

MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it repeated, that is, telegraphed back to the originating office for comparison. For this, a repeated-message rate, equal to one-half the domestic message rate or one-quarter the unrepeated cable message rate is charged in addition. Unless otherwise indicated on its face, this is an unrepeated message and paid for as such, in consideration whereof it is agreed between the sender of the message and this company as follows:

1. The company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the unrepeated-message rate beyond the sum of five hundred dollars, nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the repeated-message rate beyond the sum of five thousand dollars, *unless specially valued;* nor in any case for delays arising from unavoidable interruptions in the working of its lines, nor for errors in cipher or obscure messages.

2. In any event the company shall not be liable for damages for mistakes or delays in the transmission or delivery, or for the non-delivery, of any message, whether caused by the negligence of its servants or otherwise, beyond the sum of five thousand dollars, at which amount each message is deemed to be valued, unless a greater value is stated in writing by the sender thereof at the time the message is tendered for transmission, and unless the repeated-message rate is paid or agreed to be paid, and an additional charge equal to one-tenth of one percent of the amount by which such valuation shall exceed five thousand dollars.

3. The company is hereby made the agent of the sender, without liability, to forward this message over the lines of any other company when necessary to reach its destination.

4. Domestic messages and incoming cable messages will be delivered free within one-half mile of the company's office in towns of 5,000 population or less, and within one-mile of such office in other cities or towns. Beyond these limits the company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

5. No responsibility attaches to this company concerning messages until the same are accepted at one of its transmitting offices; and if a message is sent to such office by one of the company's messengers, he acts for that purpose as the agent of the sender.

6. The company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the company for transmission.

7. It is agreed that in any action by the company to recover the tolls for any message or messages the prompt and correct transmission and delivery thereof shall be presumed, subject to rebuttal by competent evidence.

8. Special terms governing the transmission of messages according to their classes, as enumerated below, shall apply to messages in each of such respective classes in addition to all the foregoing terms.

9. No employee of the company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

CLASSES OF SERVICE

TELEGRAMS

A full-rate expedited service.

NIGHT MESSAGES

Accepted up to 2:00 A.M. at reduced rates to be sent during the night and delivered not earlier than the morning of the ensuing business day.

Night Messages may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such night messages at destination, postage prepaid.

DAY LETTERS

A deferred day service at rates lower than the standard telegram rates as follows: One and one-half times the standard night letter rate for the transmission of 50 words or less and one-fifth of the initial rates for each additional 10 words or less.

SPECIAL TERMS APPLYING TO DAY LETTERS:

In further consideration of the reduced rate for this special Day Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Day Letters may be forwarded by the Telegraph Company as a deferred service and the transmission and delivery of such Day Letters is, in all respects, subordinate to the priority of transmission and delivery of regular telegrams.

B. Day Letters shall be written in plain English. Code language is not permissible.

C. This Day Letter is received subject to the express understanding and agreement that the Company does not undertake that a Day Letter shall be delivered on the day of its date absolutely, and at all events; but that the Company's obligation in this respect is subject to the condition that there shall remain sufficient time for the transmission and delivery of such Day Letter on the day of its date during regular office hours, subject to the priority of the transmission of regular telegrams under the conditions named above.

No employee of the Company is authorized to vary the foregoing

NIGHT LETTERS

Accepted up to 2:00 A.M. for delivery on the morning of the ensuing business day, at rates still lower than standard night message rates, as follows: The standard telegram rate for 10 words shall be charged for the transmission of 50 words or less, and one-fifth of such standard telegram rate for 10 words shall be charged for each additional 10 words or less.

SPECIAL TERMS APPLYING TO NIGHT LETTERS:

In further consideration of the reduced rates for this special Night Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Night Letters may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Letters at destination, postage prepaid.

B. Night Letters shall be written in plain English. Code language is not permissible.

No employee of the Company is authorized to vary the foregoing.

FULL RATE CABLES

An expedited service throughout. Code language permitted.

DEFERRED HALF-RATE CABLES

Half-rate messages are subject to being deferred in favor of full rate messages for not exceeding 24 hours. Must be in language of country of origin or of destination, or in French. This class of service is in effect with most European countries and with various other countries throughout the world. Full particulars supplied on application at any Western Union Office.

CABLE LETTERS

For plain-language communications. The language of the country of destination may be employed, if the Cable Letter service is in operation to that country. Subject to delivery at the convenience of the Company within 24 hours if telegraphic delivery is selected. Delivery by mail beyond London will be made if a full mailing address is given and the words "Post London" are written after the destination. Rate is approximately one-third of the full rate; minimum 20 words.

WEEK-END LETTERS

Similar to Cable Letters except that they are accepted up to midnight Saturday for delivery Monday morning, if telegraphic delivery is selected. Rate is approximately one-quarter of the full rate; minimum 20 words.

257

B

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

March 23, 1927.

The Reverend James L. Barton, D. D.,
Hotel Prince George,
14 East 28th Street,
New York City.

My dear Dr. Barton:

This is merely to confirm the message which was left for you this afternoon at the offices of the Near East Relief, that there will be a meeting of the Peking University's Executive Committee on Friday, March 25, 1927, at twelve o'clock. The meeting will be held in room #300 at 150 Fifth Avenue, New York City.

It is not expected that the meeting will last longer than one hour, but in view of the urgency of the business before the committee, this will not be a luncheon conference.

I understand that you are to be in New York on Friday, and I trust that you will find it possible to include this meeting among your New York engagements.

Cordially yours,

Eric M. North

Secretary,
Peking University.

L.

Dr Barton 258

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
MAR 30 1927
ANS. 3D

PEKING UNIVERSITY

March 29, 1927

To the Trustees of Peking University:

The Annual Meeting of the Board ofTrustees of Peking University will be held on

Thursday, April 14, 1927, beginning at 10.00 A.M.

in

Room #300, 150 Fifth Avenue, New York City

Your presence at this meeting which it is expected will continue through the afternoon is earnestly requested. Please indicate on the enclosed card whether or not it will be possible for you to be present.

Important proposals from President Stuart will be before the Trustees. A statement concerning them will, if possible, be sent out in advance.

Faithfully yours,

Eric M. North

Secretary
Peking University

Enc.

L.

Dr Barton 259

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
APR 23 1927
Ans. 23

Peking University

April 22, 1927

To the Trustees of Peking University

The following cablegram has been received from President Stuart at Peking:

"Formal opening postponed indefinitely owing to political causes I recommend delegation Trustees early next autumn."

ERIC M. NORTH
Secretary
Peking University

EMN-H

CHINA UNION UNIVERSITIES

Fukien Christian University · Shantung Christian University
University of Nanking · Peking University
West China Union University

CENTRAL OFFICE
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Nanfushan, New York

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Chelsea 2130

Peking University

RECEIVED
FOREIGN DEPARTMENT
APR 27 1927
Ans.

April 26, 1927

Dr. James L.Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr.Barton:

Thank you for your letter of April 20th with the information concerning your interview with Mr.Johnson. I have not seen him yet but hope that he will give me a chance to get in touch with him. You are quite right that the relationship of the Board of Trustees to the University will raise a serious question in their minds and we must consider this matter with a great deal of care. I am glad to have the assurance that they will pay the income for this year. I only hope that they will not delay too long.

Cordially yours,

Eric M. North

Secretary
Peking University

EMN-H

April 30, 1927

Dr. Eric M. North
Peking University
150 Fifth Avenue
New York City

My dear Dr. North:

I have yours of the 28th in regard to the American Board quota in Peking University.

I wonder if you are familiar with the arrangement made for Mr. Bartlett. The American Board had voted to furnish a tutor as one of its staff on the University and then President Stuart found Mr. Bartlett and was very much drawn to him and urged us to pay to the corporation what the tutor would have cost the Board for three years, leaving the Trustees to take care of Bartlett's salary and expenses as a married man. It was Stuart's suggestion that Bartlett go in the place of the tutor. We were ready to find and send a tutor.

I am to be away now for a month, but will take the matter up after my return to see if we can get definite Board action accepting the six personnel responsibility for the teaching staff of the University.

Very sincerely yours,

James L. Barton

JLB/M

Dr Burton 262

B-

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City

Cable Address
Nanfusheu, New York

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
JUL 6 1927
Ans.

PEKING UNIVERSITY

July 5, 1927.

To the Trustees of Peking University:

For the information of the Trustees, the following cabled communications with the field are reported.

In accordance with the action of the Executive and Finance Committees on June 16, 1927, the following message was sent to Peking:

> Executive Committee recommends President of the college for the present remain where you are and advise Board of conditions with your recommendations; conference with Trustees unsatisfactory during summer months; it is difficult to secure adequate commission this autumn, yet regard conference concerning reorganization important; possibilities conference appear to be first: one or two Trustees visit Peking during October; second: President come U. S. A. when Peking conditions warrant; third: full commission during October next year. Can you delay reorganization matter until next year? Can you suggest anything better? What is your advice? Reply by telegram.

This morning the following reply to the above cablegram has been received:

> Further planning commission on reorganization apparently is not (at present) urgent; delay action until you have heard from us; await letter.

Faithfully yours,
B. A. Garside
Assistant Secretary,
Peking University.

L.

Dr Gaston 263

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
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Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
JUN 14 1927

June 11, 1927

Ans.

Members of Executive Committee and
Finance Committee of
Peking University

Gentlemen:

A joint meeting of the Executive Committee and Finance Committee of Peking University has been called for 3:00 on the afternoon of Thursday, June 16th in room #605 at 150 Fifth Avenue, New York City.

A number of important matters are to be considered and it is requested that all members be present if at all possible.

Very sincerely yours,

B. A. Garside

Acting Secretary
Central Office

B G/ES

264

Dr Barton

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE

Cable Address
Nanfushan, New York

150 Fifth Avenue, New York City

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
JUL 7 1927

PEKING UNIVERSITY

July 6, 1927.

To the Executive Committee of the
Trustees of Peking University:

The members of the Executive Committee of the Trustees of Peking University are called to meet on Friday afternoon, July 15, 1927, at 2.30 P.M. in Room #300, 150 Fifth Avenue, New York City, for a joint meeting with the Committee on Finance, Property and Investment.

The matters to be placed before the Executive and Finance Committees are of very great importance, involving both the campaign and the financial situation of the University.

It will, therefore, be of great advantage to have the attendance of as many members of the two committees as possible.

Please indicate on the enclosed card whether or not it will be possible for you to be present at this meeting.

Faithfully yours,
B. A. Garside
Assistant Secretary,
Peking University.

Enc.
L.

265

R

CHINA UNION UNIVERSITIES

Nanking Theological University
University of Nanking
West China Union University
Shantung Christian University
Peking University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
B. A. GARSIDE, Assoc. Secretary

Peking University

July 8, 1927

Mr. B. A. Garside
Peking University
150 Fifth Avenue
New York City

My dear Mr. Garside:

I have just received the invitation to the meeting of the Trustees of Peking University on July 15 at 2:30 in the afternoon.

Before saying that I will be present I want to raise the question as to whether the meeting cannot be in the morning. To be there at 2:30 in the afternoon means to come down the night before and stay over another night in New York. If you can have the meeting in the morning, I can come down the night before, attend the meeting and come home that night. If I come down for the meeting at 2:30 in the afternoon, I shall have only an hour and a half in the meeting, which is altogether too short, I judge, for a meeting of that character, and it would hardly be worth while for me to come down for that purpose.

Please let me hear from you on this subject.

Sincerely yours,

James L. Barton

JLB/M

266

B.

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
ERIC M. NORTH, Secretary
B. A. GARSIDE, Acting Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

RECEIVED
JUL 10 1927
Ans.

Peking University

July 9, 1927

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton,

We have your letter of July 8th in regard to the meeting of the Executive Committee of the Trustees of Peking University at 2:30 p.m. on July 15th.

We are sincerely sorry that the circumstances are such as to make it impossible to hold this meeting in the morning. Preceding this joint meeting of the Executive and Finance Committees, there is being held a meeting of the Finance Committee to clear up a number of important items which must be reported to the afternoon meeting. This earlier meeting, together with the time limitations of several of the other members, makes it necessary to set the hour for the joint meeting not earlier than 2:30 p.m.

It is difficult to forecast the amount of time the meeting will last, but because of the business to be discussed the session may be rather long. Of course your presence for the first hour and a half would be very valuable, but you can best judge as to whether this amount of time is too short to justify a special trip to New York.

We will keep in mind the train schedules you must meet if you are to return to Boston on the evening of the day a meeting is held, and will, where possible, plan meetings to better fit your convenience.

Faithfully yours,

B. A. Garside
Assistant Secretary
Peking University

BAG/G

267

D Barton

B.

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City

Cable Address
Chinaunivers, New York

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
AUG - 7 1927
Ans. 9

Peking University

August 6, 1927

Members of Executive Committee,
Peking University

You have already received a copy of the minutes of the meeting of the Finance Committee on July 26th, and have undoubtedly noted that action F-2143 refers to the Executive Committee for action the proposals contained in a report of Mr.Barber dealing with his conference with Dr.Luce.

We have canvassed the members of the Executive Committee and have found it impossible to get a working quorum at any time before August 15th, the date on which Mr.Barber's proposals should become operative if they are to be adopted.

With the approval of the Chairman of the Executive Committee we are therefore sending you this letter of explanation, accompanied by a copy of Mr.Barber's report, and a draft of two proposed actions which would carry out the proposals contained in the report.

If you are in favor of voting on this matter by correspondence, please indicate your approval or disapproval of each of the two enclosed resolutions, and return your vote to this office without delay. Should there by any serious objection to this method of handling the matter, or should the vote show a sharp difference of opinion, another attempt will be made to call a meeting of the Committee at the earliest possible date. Otherwise the vote will stand as given in your replies.

Faithfully yours,

Assistant Secretary
Peking University

BAG-H
BAG/EH

ENC.

Dr Barton 268

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
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MRS. J. M. AVANN
GEORGE G. BARBER
JAMES L. BARTON
ARTHUR J. BROWN
S. PARKES CADMAN
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ERNEST A. EVANS
FRANK D. GAMEWELL
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

B
L.

RECEIVED
FOR FOREIGN DEPARTMENT
AUG 27 1927
Ans. 6

August 26, 1927

To the Board of Trustees,
Peking University

Gentlemen:

Herewith we are sending you a copy of President J. Leighton Stuart's letter of July 5, 1927. This will bring up to date your material on reorganization of field administration.

You will be glad to know that the financial situation of Peking University has been improved by a liberal ruling of the Surrogate Court, August 5, 1927, on a clause in the will of Charles M. Hall, affecting the powers of the Trustees of the Estate. The Trustees, thus assured, have sent us a check for $30,000.00, for the general purposes of Peking University for the period from January 1 to June 30, 1927. While we have not as yet had any final word from the Trustees of this Estate, we hope that the way has now been cleared for the continued payment of this income in the future.

Faithfully yours,
B. A. Garrod
Assistant Secretary

BAG/EH

ENC.

268
J. L. Barton

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. McBRIER, TREASURER
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WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

RECEIVED
FOREIGN DEPARTMENT
SEP 2 1927
Ans. 4

August 30, 1927.

To the Members of
The Board of Trustees,
Peking University:-

Herewith we are sending you a copy of Yenching University Bulletin No. 27, containing the Annual Reports of the President and the Deans, and the Minutes of the Annual Meeting of the Board of Managers, for 1926-27.

We would particularly call to your attention the portions of the Reports and of the Minutes which deal with the important matter of the administrative reorganization of the University.

Faithfully yours

B. A. Garside

Assistant Secretary

BAG/EH

270

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
SEP 3 1927
Ans.

Peking University

September 2, 1927

To the Trustees of Peking University:

You will be glad to learn that we have just received from Peking, the following cable-gram:

"WILL OPEN SEPTEMBER 17 OF THIS YEAR"

Faithfully yours

B. A. Garside

Assistant Secretary
Peking University

BAG/EH

September 6, 1927

Mr. B. A. Garside
Peking University
150 Fifth Avenue
New York City

My dear Mr. Garside:

I thank you much for the documents you have sent me recently on Peking University, and especially for the Bulletin containing the Annual Report of the President and Deans and the Minutes of the Annual Meeting of the Board of Managers.

It is most gratifying that the Hall people have advanced the $30,000 interest for the first six months of this year which, I take it, means that the decision of the courts was favorable to their endowing Peking University under the new order.

With all good wishes,

Sincerely yours,

James L. Barton

JLB/M

Dr Barton 272

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City

Cable Address
Nadrushan, New York

Telephone
Chelsea 2130

RECEIVED
FOREIGN DEPARTMENT
SEP 9 1927
Ans.

PEKING UNIVERSITY

September 8, 1927.

To the Members of the Executive Committee,
Trustees of Peking University:

The members of the Executive Committee of the Trustees of Peking University are requested to meet on Friday morning, September 9, 1927, at 11.00 A. M., in the Board Room on the sixth floor at 150 Fifth Avenue, New York City. The most urgent item to be considered at this meeting is the following action taken by the Committee on Finance, Property and Investment at the meeting on September 6, 1927:

> VOTED to recommend to the Executive Committee that a cable be sent to President Stuart inviting him to come to America at the earliest possible moment, provided conditions in China permit his leaving the field at this time, in order that he may assist in the financial campaign and may consult with the Trustees on problems of reorganization.

Faithfully yours,

B. A. Garside
Assistant Secretary,
Peking University.

L.

273

Form 1228 A

Charge to the account of China Union Universities, Central Office $

CLASS OF SERVICE DESIRED			
DOMESTIC		CABLE	
TELEGRAM		FULL RATE	
DAY LETTER	X	DEFERRED	
NIGHT MESSAGE		CABLE LETTER	
NIGHT LETTER		WEEK END LETTER	

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

WESTERN UNION

NEWCOMB CARLTON, PRESIDENT — J. C. WILLEVER, FIRST VICE-PRESIDENT

NO.	CASH OR CHG.
CHECK	
TIME FILED	

Send the following message, subject to the terms on back hereof, which are hereby agreed to

James L. Barton
14 Beacon Street
Boston, Mass.

Confirmation

New York, September 8, 1927

Special Meeting Peking Executive Committee, Friday eleven o'clock to discuss finance Committee recommendation that President Stuart come to America this fall if China Conditions permit his leaving to assist in financial campaign and confer with trustees on University reorganization; Can you attend? If not, wire opinion collect.

Carside

MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

[illegible] mistakes or delays, the sender of a message should order it repeated, that is, telegraphed back to the originating office for comparison. For this, [illegible] rate is charged in addition. Unless otherwise indicated on its face, this is an unrepeated message and paid for as such, in consideration [illegible] the sender of the message and this company as follows:

[illegible] shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for transmission at the unrepeated rate beyond the sum of five hundred dollars; nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any message received for [illegible] at the repeated-message rate beyond the sum of five thousand dollars, *unless specially valued;* nor in any case for delays arising from unavoidable interruption in the working of its lines; nor for errors in cipher or obscure messages.

2. In any event the company shall not be liable for damages for mistakes or delays in the transmission or delivery, or for the non-delivery, of any message, whether [illegible] by the negligence of its servants or otherwise, beyond the sum of five thousand dollars, at which amount each message is deemed to be valued, unless a greater [illegible] is agreed in writing by the sender thereof at the time the message is tendered for transmission, and unless the repeated-message rate is paid or agreed to be paid, [illegible] additional charge equal to one-tenth of one percent of the amount by which such valuation shall exceed five thousand dollars.

3. The company is hereby made the agent of the sender, without liability, to forward this message over the lines of any other company when necessary to reach its destination.

4. Domestic messages and incoming cable messages will be delivered free within one-half mile of the company's office in towns of 5,000 population or less, and within one mile of such office in other cities or towns. Beyond these limits the company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

5. No responsibility attaches to this company concerning messages until the same are accepted at one of its transmitting offices; and if a message is sent to such office by one of the company's messengers, he acts for that purpose as the agent of the sender.

6. The company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the company for transmission.

7. It is agreed that in any action by the company to recover the tolls for any message or messages the prompt and correct transmission and delivery thereof shall be presumed, subject to rebuttal by competent evidence.

8. Special terms governing the transmission of messages according to their classes, as enumerated below, shall apply to messages in each of such respective classes in addition to all the foregoing terms.

9. No employee of the company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

CLASSES OF SERVICE

TELEGRAMS

A full-rate expedited service.

NIGHT MESSAGES

Accepted up to 2:00 A.M. at reduced rates to be sent during the night and delivered not earlier than the morning of the ensuing business day.

Night Messages may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such night messages at destination, postage prepaid.

DAY LETTERS

A deferred day service at rates lower than the standard telegram rates as follows: One and one-half times the standard night letter rate for the transmission of 50 words or less and one-fifth of the initial rates for each additional 10 words or less.

SPECIAL TERMS APPLYING TO DAY LETTERS:

In further consideration of the reduced rate for this special Day Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Day Letters may be forwarded by the Telegraph Company as a deferred service and the transmission and delivery of such Day Letters is, in all respects, subordinate to the priority of transmission and delivery of regular telegrams.

B. Day Letters shall be written in plain English. Code language is not permissible.

C. This Day Letter is received subject to the express understanding and agreement that the Company does not undertake that a Day Letter shall be delivered on the day of its date absolutely, and at all events; but that the Company's obligation in this respect is subject to the condition that there shall remain sufficient time for the transmission and delivery of such Day Letter on the day of its date during regular office hours, subject to the priority of the transmission of regular telegrams under the conditions named above.

No employee of the Company is authorized to vary the foregoing.

NIGHT LETTERS

Accepted up to 2:00 A.M. for delivery on the morning of the ensuing business day, at rates still lower than standard night message rates, as follows: The standard telegram rate for 10 words shall be charged for the transmission of 50 words or less, and one-fifth of such standard telegram rate for 10 words shall be charged for each additional 10 words or less.

SPECIAL TERMS APPLYING TO NIGHT LETTERS:

In further consideration of the reduced rates for this special Night Letter service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Night Letters may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Letters at destination, postage prepaid.

B. Night Letters shall be written in plain English. Code language is not permissible.

No employee of the Company is authorized to vary the foregoing.

FULL RATE CABLES

An expedited service throughout. Code language permitted.

DEFERRED HALF-RATE CABLES

Half-rate messages are subject to being deferred in favor of full rate messages for not exceeding 24 hours. Must be in language of country of origin or of destination, or in French. This class of service is in effect with most European countries and with various other countries throughout the world. Full particulars supplied on application at any Western Union Office.

CABLE LETTERS

For plain-language communications. The language of the country of destination may be employed, if the Cable Letter service is in operation to that country. Subject to delivery at the convenience of the Company within 24 hours if telegraphic delivery is selected. Delivery by mail beyond London will be made if a full mailing address is given and the words "Post London" are written after the destination. Rate is approximately one-third of the full rate; minimum 20 words.

WEEK-END LETTERS

Similar to Cable Letters except that they are accepted up to midnight Saturday for delivery Monday morning, if telegraphic delivery is selected. Rate is approximately one-quarter of the full rate; minimum 20 words.

CHINA UNION UNIVERSITIES

Fukien Christian University
Shantung Christian University
University of Nanking
Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

PEKING UNIVERSITY

RECEIVED
FOREIGN DEPARTMENT
SEP 15 1927

September 14, 1927

To the Board of Trustees,
Peking University

Gentlemen:

You will be interested to learn that we have today received the following cablegram from Peking in response to the invitation we sent by cable on September 9th:

J. L. STUART EXPECTS TO ARRIVE ON THE TENTH OCTOBER
SEATTLE WASHINGTON S.S.LINCOLN.

Faithfully yours,

B. A. Gould

Assistant Secretary
Peking University

BAG-H

Dr Barton 275

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

Chandler

CENTRAL OFFICE
150 Fifth Avenue, New York City
B. A. GARSIDE, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130

Ch

PEKING UNIVERSITY

RECEIVED
FOREIGN DEPARTMENT
OCT 20 1927

October 19, 1927.

RECEIVED
FOREIGN DEPARTMENT
SEP 20 1927
Ans.

September 19, 1927

To the Trustees of Peking University:

You will be interested, I am sure, to learn that we have this morning received word from Dr. J. Leighton Stuart indicating that he is planning to arrive in New York City on Thursday morning, October 20th, anticipated.

To the Trustees of Peking University:

I believe you will be interested in the following cablegram which we have received this morning from Peking University:

"A GOOD OPENING, FULL ENROLLMENT. THE OUTLOOK IS ENCOURAGING IN EVERY RESPECT."

B. A. Garside
Resident Secretary,
Peking University.

Cordially yours,

B. A. Garside

Secretary
Peking University

KJL/EH

276
Dr Burton

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

CENTRAL OFFICE
150 Fifth Avenue, New York City
B. A. GARSIDE, Secretary

Cable Address
Nanfushan, New York

Telephone
Chelsea 2130, 2132

RECEIVED
FOREIGN DEPARTMENT
OCT 20 1927
Ans.

PEKING UNIVERSITY

October 19, 1927.

To the Trustees of Peking University:

You will be interested, I am sure, to learn that we have this morning received word from Dr. J. Leighton Stuart indicating that he is planning to arrive in New York City on Thursday morning, October 20th, somewhat sooner than we had at first anticipated.

Cordially yours,

B. A. Garside

Assistant Secretary,
Peking University.

L.

Dir Education 277

CHINA UNION UNIVERSITIES

Fukien Christian University · Shantung Christian University
University of Nanking · Peking University
West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
B. A. GARSIDE, Secretary
Permanent Committee

Telephone
Chelsea 2130, 2132

RECEIVED
FOREIGN DEPARTMENT
OCT 21 1927
Ans. 1

October 20th, 1927

Dear Friends,

Under separate cover we are sending you a copy of the preliminary edition of Part I of "A Study of Christian Higher Education in China".

In the part of this study now published, an excellent beginning has been made of the task of studying the whole field of Chinese higher Christian education as a basis for building a program of effective cooperation. We recommend this publication for your careful study.

Faithfully yours,

B. A. Garside

BAG/EH

Dr Barton 278

CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
B. A. GARSIDE, Secretary

Telephone
Chelsea 2130, 2132

RECEIVED
FOREIGN DEPARTMENT
OCT 26 1927
Ans. K 28-27

PEKING UNIVERSITY

October 25, 1927.

To the Executive Committee,
Trustees of Peking University:

The members of the Executive Committee of the Trustees of Peking University are requested to meet on

Tuesday, November 1, 1927, at 1.30 P. M. in the Board Room on the sixth floor at 150 Fifth Avenue, New York City.

This meeting is being called particularly to consider two important recommendations of the Committee on Finance at its meeting on October 24th. The minutes of that meeting are now being mimeographed and will be mailed to you to-morrow.

It is sincerely hoped that every member of the committee will find it possible to be present.

Faithfully yours,
B. A. Garside
Assistant Secretary,
Peking University.

L.

October 28, 1927

Mr. B. A. Garside, Sec.
150 Fifth Avenue
New York City

My dear Mr. Garside:

I regret that I cannot be present at the meeting of the Executive Committee of the Peking Trustees called for November 1.

I am sorry not to have this opportunity of meeting President Stuart if he is to be there. Please convey to him my warm personal greeting.

Sincerely yours,

James L. Barton

JLB:DSW

280

YENCHING UNIVERSITY
(Incorporated 1889 as PEKING UNIVERSITY)
PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE, NEW YORK

OFFICERS OF THE UNIVERSITY
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
WU LEI CHUAN, VICE-PRESIDENT

RECEIVED
NOV 25 1927

November 1, 1927

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

I thank you for sending me a copy of "A Study of Christian Higher Education in China," Part I. I have looked it through enough to see that it is a very valuable study and will be an excellent book of reference. China is surely at the front these days and such a study cannot fail to be of importance.

Sincerely yours,

James L. Barton

JLB/M

YENCHING UNIVERSITY

(Incorporated 1889 as PEKING UNIVERSITY)

PEKING, CHINA

OFFICERS, BOARD OF TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. McBRIER, TREASURER
ERIC M. NORTH, SECY. AND ASST. TREAS.
B. A. GARSIDE, ASST. SECY. AND ASST. TREAS.

OFFICERS OF THE UNIVERSITY
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
WU LEI-CHUAN, VICE-PRESIDENT

AMERICAN OFFICE
150 FIFTH AVENUE, NEW YORK

RECEIVED
FOREIGN DEPARTMENT
NOV 25 1927
Ans. 25

November 23, 1927

Rev. James L. Barton,
14 Beacon Street
Boston, Mass.

My dear Mr. Barton:

A most important meeting of the Board of Trustees of Peking University has been called for Friday, December 9th. The meeting will begin at two o'clock in the afternoon and will continue through dinner in the evening.

One of the primary purposes of inviting President Stuart to come to America this autumn has been that of having him consult with the Trustees on the many important problems of administration and development now confronting the University. This meeting will furnish such an opportunity for consultation. President Stuart and the officers of the Board of Trustees are most anxious to have all members of the Board present at this time.

May we ask you to reserve this date, and to plan to be present throughout the entire meeting? We know how full these days are for all members of the Board, but we hope that even though other engagements may have to be shifted you will be present if it be physically possible.

Within a few days we will send you a further notice telling where the meeting is to be held and giving more complete details. At that time we will also send a card for your reply.

Faithfully yours,

B. A. Garside
Assistant Secretary

BAG/G

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

RECEIVED
FOREIGN DEPARTMENT
NOV 30 1927

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
B. A. GARSIDE, Secretary

Telephone
Chelsea 2130, 2132

Peking University

November 28, 1927

Dr. J. L. Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr.Barton:

Thank you for your letter of November 25th with its most helpful suggestion in regard to the "mail campaign" proposed by the Peking University Campaign Office. I am passing this suggestion to them.

We are very glad indeed to learn that you will be able to attend the Trustee meeting on December 9th.

Faithfully yours
B. A. Garside

BAG-H

283

Dr Barton

YENCHING UNIVERSITY

(Incorporated 1889 as PEKING UNIVERSITY)

PEKING, CHINA

OFFICERS, BOARD OF TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. McBRIER, TREASURER
ERIC M. NORTH, SECY. AND ASST. TREAS.
B. A. GARSIDE, ASST. SECY. AND ASST. TREAS.

OFFICERS OF THE UNIVERSITY
J. LEIGHTON STUART, PRESIDENT
HENRY W. LUCE, VICE-PRESIDENT
WU LEI-CHUAN, VICE-PRESIDENT

AMERICAN OFFICE
150 FIFTH AVENUE, NEW YORK

RECEIVED
DEC 2 1927
Ans.

December 1, 1927.

To the Trustees of Peking University,

The meeting of the Board of Trustees of Peking University to be held on December 9, 1927, of which you have already received notice, will be held at the residence of Mrs. Helen Hartley Jenkins, a member of the Board, at 655 Park Avenue (Park Avenue and 67th Street) New York City.

The meeting will begin at two o'clock and will continue until six o'clock. President Stuart will be present and will discuss with the Trustees the problems vitally affecting the University. In view of the importance of this meeting, each Trustee is urgently requested to reserve the entire afternoon up to six o'clock.

Please note that the plans for this meeting have been changed since our former notice was sent out, and that a dinner session will not be held.

Will you be so kind as to indicate on the enclosed card whether or not it will be possible for you to be present at this meeting?

Faithfully yours,

B. A. Garside

Assistant Secretary

Enc.
EAG-L

CHINA UNION UNIVERSITIES

Fukien Christian University
University of Nanking
Shantung Christian University
Peking University
West China Union University

Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
B. A. GARSIDE, Secretary

Telephone
Chelsea 2130, 2132

PEKING UNIVERSITY

December 20, 1927.

RECEIVED
FOREIGN DEPARTMENT
DEC 21 1927
Ans.

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

In sending you the enclosed notice, Dr. Eric M. North wished me to explain to you that he hoped that if you were to be in town on Thursday morning you would find it possible to attend this meeting, but he did not wish you to make an extra trip to New York purposely to attend. As stated in the notice, he feels that before the formal papers are signed, they should receive the careful consideration of the Executive Committee and the special committee appointed by the Board of Trustees to handle these particular matters

Cordially yours,
B. A. Garside
Assistant Secretary,
Peking University.

Enc.
L.

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CHINA UNION UNIVERSITIES

Fukien Christian University — Shantung Christian University
University of Nanking — Peking University
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Cable Address
Nanfushan, New York

CENTRAL OFFICE
150 Fifth Avenue, New York City
B. A. GARSIDE, Secretary

Telephone
Chelsea 2130, 2132

PEKING UNIVERSITY

December 20, 1927.

To the Members of the Executive Committee and
the Special Committee on the Harvard-Peking Institute:

The members of the Executive Committee and of the Special Committee on the Harvard-Peking Institute are requested to meet on

Thursday morning, December 22, 1927 at 11.00 A. M., in

Room #300 - 150 Fifth Avenue - New York City.

Inasmuch as the formal papers of incorporation of the Institute and other items of agreement are now in hand, Dr. Eric M. North feels that it is exceedingly desirable that the papers be gone over very carefully before final commitment is made, and it is therefore hoped that every member of these committees will find it possible to be present at this meeting.

Faithfully yours,

B. A. Garside
Assistant Secretary,
Peking University.

L.

Rec'd JUL 30 1926

286
Dr Barton

PEKING UNIVERSITY

(CHINESE NAME YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. McBRIER, TREASURER
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S. PARKES CADMAN
MRS. GEORGE M. CLARK
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FRANK D. GAMEWELL
F. H. HAWKINS
JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
FRANK MASON NORTH
G. A. JOHNSTON ROSS
GEORGE T. SCOTT
ARTHUR J. STOCK
WILLIAM J. THOMPSON
W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

July 29, 1926.

Dear friends:-

You will be interested in the following letter from Miss Durfee of the staff of Yenching University, Peking, China, about recent experiences there especially in connection with President Stuart.

Cordially yours,
JAMES H. LEWIS.

"In my last letter I tried to give you a little glimpse of the eager and almost wistful seriousness with which our students were undertaking their work. As one looks back over the second semester one is impressed with the fact that it has been a period of the most sobering seriousness we as a university ever faced. The women students had worked for weeks to give "As You Like It" in a Chinese translation to raise funds for all their social service activities. The last performance was to be on March eighteenth when the student parade and subsequent shooting occurred of which you have doubtless read. Our students joined as at other times in a general demonstration going to the offices of the Provisional President as a quiet and orderly protest over the Tientsin Harbor ultimatum. They had filed through the streets many times before for similar expressions of disapproval. Evidently this time they were betrayed because once within the gates of the offices they were fired upon from the rear as well as from the front. Our students were the last in the line of parade, and in the sudden attack one girl was killed and several boys injured. That more girls were not hurt is due to the fact that many dropped out of the parade when it went past the College corner, in order to get ready for the play which was advertised for that night. In all thirty three were killed - not all students - and many more injured. Neither Wei Shih I, who was killed, nor any of her family were Christians, but her relatives were most appreciative of everything done and of our holding a memorial service. Probably for the first time in their lives they saw the Christian attitude toward death. As a result of the events of the week, one of the women students decided at Easter time to be a Christian.

Soon after Easter the seat of our almost constant civil war was moved very close to Peking. We could hear cannon booming and see the glare of the fighting by night. How long ago those days now seem! All the Chinese were terrified for a month as every day brought fresh stories of threatened assault and looting. Several times there were air raids, but due to poor aiming little damage was done. The part of the city occupied by the larger Chinese shops was quite generally looted and outside the city conditions were unspeakable. There is little use in theorizing about what might have happened had events taken just a little different turn. We knew we were as close to danger as one can be and escape. But we lived with the sense of impending danger always at hand for so long, that finally we became accustomed to it, and could go about our daily work as if nothing were happening. Of course there was the constant nervous strain which would not break.

Over seven hundred women and children sought refuge in our new Women's College buildings at the new site and a few are still there. It is very difficult to secure their departure not because of great danger -though soldiers are out here in large numbers now - but because they are so comfortable. However they must move out, as equipment must go in. The exodus to the new site has begun in earnest. Every faculty residence that is at all tenantable is being occupied -though water and electricity are not yet ready.

We have had more than a generous share of faculty weddings this year - three at the Women's College and one at the Men's. As our numbers increase we must expect such things and also that our ranks will suffer depletion in other ways as well. This year there have been two deaths within the faculty group. Last autumn Edla Anderson of the Women's College staff came back from a delightful vacation with unbounded enthusiasm and happiness. Her first year had been given to language study and she was eager to get to her class room and laboratory. During the summer she had become engaged to a friend of university days at home, now teaching in South China. The future seemed almost too full of good things. Very soon after college opened she became ill, and after tests which could not be gain_said, the doctors announced a streptococcus infection for which medical science has no remedy and from which not one case in a thousand recovers. For nearly six months she was in the hospital growing weaker so very gradually that for weeks at a time there would be almost no perceptible change. To the end she suffered almost no pain, and very little discomfort -and after a period of semi-consciousness died early in May. For the second time during the semester the University joined in a service beautiful in its simplicity and radiant in its assurance.

Some of you may have learned already of the death on June fifth of Mrs. Stuart. For a month before going to the hospital she had had a slight temperature. The doctors thought if certain dental work were done the congestion would be relieved. Part of the work was done but her strength was not equal to all of it. A rather sudden development of symptoms led the doctors to suspect other causes and it was discovered that the same insidious germ which had attacked Edla Anderson was present in Mrs. Stuart's system as well. Miss Anderson had a magnificent physique with which to combat any illness. As you know Mrs. Stuart had for years been an invalid and had no reserve with which to resist disease.. It was apparent from the first that her system could stand the strain but for a short time. With Mrs. Stuart the progress of the disease to the very end was extremely painful I wish some other pen more skilled than mine were telling you abouththese last beautiful weeks that Mrs. Stuart was with us, because the same brave generous nature that had been her mainstay for years when she had more spirit than body with which to work, was thinking and planning for others up to the very moment when she became unconscious. She knew for some time that she could not recover and when able to talk it was always to ask about someone or to plan for her family and to make sure they were all right. She was determined that her illness should not interfere with Dr. Stuart's duties during commencement week. Those who were with her said they never saw a greater triumph of spirit over matter than when she made real her words that she would live till after commencement day. It was at her earnest request that Dr. Stuart was able to join in the graduating exercises long enough to confer degrees. Those who know Mrs. Stuart need no reminder of her gracious loveliness. For any who do not know her personally I make no attempt to give an adequate picture of her absolute loyalty to the University as an institution and to her legions of friends. In spite of the fact that she could never count on her strength half a day in advance and that she was seldom able to leave the house, her home was the centre of hospitality.

. . She was determined that her health should not interfere with such social responsibilities as usually fall to the household of a university president. Many a reception has been directed from her room when she could not go down stairs. Hers was the first house where new members of the faculty were entertained till they could find permanent accommodations. There have never been enough faculty houses and I think there has never been a time when Dr. and Mrs. Stuart were alone and most of the time every available bit of space in their house was occupied. Because she knew from experience how much one appreciates little unexpected tokens of friendship Mrs. Stuart was unfailing in remembering to send a jar of jelly or some dainty to a sick friend. It seems as if the best word to characterize Aline Stuart was graciousness - in hospitality, sympathy, friendship and loyalties. Her unfailing sense of humor carried her through many a trying situation. One could always count on being cheered up after a little visit with her. Possibly because she was deprived of some of the activities of university life she could more readily enter into the spirit of it all. No one lived closer to the heart of the interests of the University than she.

One is equally at a loss to tell you how deep and real is the affection in which both Dr. and Mrs. Stuart are held by the whole University. Ours is still a group not so big as to lose its close intimacy. To some of us it seems unique in university annals. And at a time like this even this sense of oneness is inadequate to express what is in every one's heart., If only there were some new and other way by which love and sympathy could be shown. A memorial service was held in Peking beautiful in arrangement and expression. Dr. T. T. Lew was in charge. Having been an intimate friend from the first early days in Hangchow it seemed at times as if he could not go through with the service to the end. The University has acquired a small plot of ground for a cemetery not far from the new site. This is the first grave. Instead of coming out to the new house to which she had looked forward for so long a time, Mrs. Stuart has come to the new site to rest and to live in a more real and significant way.

Every true friend will be very mindful of Dr. Stuart these days when he carries not only the burden of this personal loss but the almost superhuman task of seeing through to completion all the work of construction and reorganization which such an undertaking as ours must of necessity put upon the chief administrator. Even after loyal coworkers have lifted the burden as much as they are able it is still all too heavy. The very nature of the case makes it so. However we expect to come through and to open in the autumn. Once started and in running order we shall await with keen anticipation the arrival of our friends from across the waters.

Very sincerely yours,

(Signed) Elizabeth Durfee.

June ninth.

February 13, 1926

Dean Henry W. Holmes
Harvard Graduate School of Education
Cambridge, Massachusetts

My dear Dean Holmes:

Professor Howard S. Galt, D.D. of Peking University is, I believe, a student under you. You have learned his capacity and purpose.

I am writing as a member of the Board of Trustees of Peking University to request, if possible, that Dr. Galt be granted a scholarship or fellowship for the next academic year. Dr. Galt has held from the beginning an important place in Peking University and will continue to hold such a place in the years to come. The University is the coming foreign institution in China today, and it is very important that its faculty be men of outstanding equipment. I appreciate what you are doing for Dr. Galt and earnestly hope that you will be able to grant him a full scholarship or fellowship.

With appreciation of what you have done and with hopes for the future, I remain, my dear Dean Holmes,

Sincerely yours,

James L. Barton

JLB/M

February 13, 1926

Rev. Howard S. Galt, D.D.
142 Hancock Street
Auburndale, Massachusetts

My dear Dr. Galt:

I was sorry not to see you yesterday, but I found your note and am writing now to Dean Holmes as a member of the Board of Trustees of Peking University, asking if possible that they give you a scholarship or fellowship for the next academic year.

I have heard nothing from China either from Mr. Chandler or Dr. Stuart. Dr. Stuart's letter to you, to which you refer, I assume to be a foreshadowing of what the answer will be to the request for another year here in this country.

Very sincerely yours,

James L. Barton

JLB/M

RECEIVED
DEPARTMENT
MAR 18 1927

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA

288

April 23, 1927

Rev. Edward Lincoln Smith, D.D.
2520 Mount Baker Drive
Seattle, Washington

My dear Dr. Smith:

I am not sure but Eric North will send you word that has just come to me this morning reporting a cable from President Stuart in terms as follows:

> "Formal opening postponed indefinitely owing to political causes. I recommend delegation Trustees early next autumn."

That simply means that the ceremony contemplated for the opening of the buildings will not take place. If you can go this next fall, it will be fine, but if you can postpone your going and be there at the formal opening, it will be finer because that will be the ceremonial occasion.

I was glad to have a few words with you the other night in New York. I was down there again all day yesterday for the Institute meeting. I was delighted to see you looking so well, not a year older than when I last saw you, and still going strong.

Every greeting to Lady Smith and always to yourself.

Very faithfully yours,

James L. Barton

JLB/M

MEMORANDUM

CONGREGATIONAL HOUSE, BOSTON, MASS.

THE AMERICAN BOARD

Date March 10, 1927

For Dr. Eddy From Dr. Barton In re.

This letter has just come from President Stuart of Peking University, and I have acknowledged it to him, telling him that I would pass over the document to the Department of the American Board that deals with the placing of missionaries in churches for adoption. If we could get new money for Dr. and Mrs. Wilson in Peking University, we would save sending any one out from here to take Bartlett's place; that is, Wilson would count on the American Board quota. If new money can be secured for that, it will be a distinct advantage to the Board. Here's hoping!

Note Smith to Amer. Board 3/11

E-04

RECEIVED
FOREIGN DEPARTMENT
MAR 10 1927
asked
Ans. 10
OFFICE OF THE PRESIDENT

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

TELEGRAPH ADDRESS:
"YENTA"

B.
289

February 12, 1927.

The Reverend J. L. Barton, D. D.,
14 Beacon Street,
Boston, Massachusetts.

Dear Doctor Barton:

The suggestion has been made to me by Doctor and Mrs. S. D. Wilson of our faculty that the leading Congregational Church of Omaha, Nebraska, be encouraged to take over their support. Mrs. Wilson, formerly Miss Anna Lane of our Women's College, was supported by that church until her marriage. Doctor Wilson, although a Methodist by inheritance, would be more than ready to become a Congregationalist and a missionary under the American Board.

Doctor Wilson was formerly head of the Department of Chemistry in the Peking Union Medical College Pre-Medical School, and came to us with the very strong recommendation of the authorities there and because of his own desire to enter direct missionary work. Both he and his wife are people of unusually good professional equipment, and have the finest Christian purpose and influence. Doctor Wilson indicates that some approach has been made to his wife by people in the Omaha church to the effect that they are planning to add another missionary, and would welcome the opportunity to resume the connection with her. Instead of writing to Doctor Smith, the pastor, direct, I am referring the whole question to you, in the hope that this may be a mutually advantageous arrangement to the American Board and the University.

As you know, Mr. Tewksbury is leaving us this summer, and while a charge on the American Board for the twelve months following, he will probably continue in America for another year or two, even though he returns after that to Yenching, as I most earnestly hope he will. Mr. Bartlett has also been compelled by family circumstances to return to America in the near future with no definite assurance of his being able to continue in Yenching. Doctor and Mrs. Wilson might, therefore, take the vacancy created by the Bartletts, the full quota to be determined in the light of the decisions to be reached later by the Bartletts and Tewksburys.

It occurs to me that if the American Board is inclined to act on the suggestion of this letter, it may be of advantage to communicate with the Reverend A. B. Marshall,

D. D., who is now serving a Presbyterian church near Omaha, Bellevue Presbyterian Church, Bellevue, Nebraska. Doctor and Mrs. Marshall spent the past session in my home while rendering teaching service in the University as their opportunity to see mission work first hand and have some touch with it. Doctor Marshall is quite a distinguished Presbyterian minister, and although in advanced years is still a forceful speaker. I feel sure that he would present the case of the University in a way that would strengthen the appeal.

Very sincerely yours,

J. Heighton Stewart

JLS:B
cc Doctor Eric M. North,
Doctor A. B. Marshall.

March 22, 1927.

Rev. Frank G. Smith, D.D.,
421 South 36th St.,
Omaha, Nebraska

Dear Dr. Smith:-

I am sorry to have to trouble you with another letter, but I left this out of my recent one.

Teaching in Peking University are Dr. and Mrs. S. D. Wilson, Mrs. Wilson, formerly Miss Anna Lane of the Woman's College, Yen Ching, in China, was supported by your church until she married. Not it is possible that Dr. Wilson may come upon the staff of Peking University and Mrs. Wilson wonders if your church would wish to return to her support if they come under the Board in the near future.

In some way it has been rumored that you are planning to take another missionary, Walter Judd. He is only a single salary at the present time, and so this question arises, if we take on Mrs. Wilson do you want her reserved for you? You will know whether she has a claim and satisfactory contact there.

Will you tell me when you write, whether any increased giving would be possible through awakened interest in Mrs. Wilson, or would it be a displacing of some other item that you may now be supporting?

Do you know Rev. A. B. Marshall in the Presbyterian church near Omaha, Bellevue, Nebraska? I am told that Dr. Marshall taught in Peking University and knows the Wilsons, and could make a forceful presentation to your church concerning the University if you ever needed it.

Heartily yours,

DBE/H

Neb 291
Prof.

First Central Congregational Church

THIRTY-SIXTH STREET, HARNEY TO DEWEY AVENUE
OMAHA, NEBRASKA

Dr. Frank G. Smith, Pastor
APARTMENT 29, THE TADOUSAC

REV. CLINTON E. OSTRANDER
MINISTER OF RELIGIOUS EDUCATION

MISS LOUISE F. CURTIS
SECRETARY AND CLERK

Mr. U

March 28, 1927.

Dr. D. Brewer Eddy,
American Board of Commissioners,
14 Beacon Street,
Boston, Massachusetts.

My dear Dr. Eddy:

Your letter is at hand concerning Miss Wilson. Would say that the suggestion comes too late as in its adoption of projects for 1927, our church has already adopted Miss Loughridge of Talas to the extend of $1000.00, which will be raised by the ladies of the church. Inasmuch as this has been widely announced through the church, I think it would be unwise to undertake to disturb that situation at the present time.

With all good wishes and kind personal regards I beg to remain,

Very sincerely yours,

Frank G. Smith

March 17, 1925

President J. Leighton Stuart, D.D.
Peking University
Peking, China

My dear President Stuart:

I have just learned through the press that your honored and beloved mother has gone to her eternal rest. This may come late to you, but it brings the deep sympathy not only of Mrs. Barton and myself but it expresses the sympathy which so many will feel for you even who do not write. You will be surprised to see how you miss the mother. And yet what a satisfaction it is to have had her all these years and to have had her with you. We shall miss her general letters. Mrs. Barton and I remember her very affectionately from our contact with her in Peking three years ago.

We are looking forward to an early meeting of the Trustees of the University with the main topic the change of name of the University. I have just heard from Dr. North who says that he does not anticipate any opposition on the part of people in this country to the proposed change. I was always in favor of another name for the University, but I suppose we could hardly have brought about union at the time in any other way than by accepting the old name of the Methodist University.

Very faithfully yours,

James L. Barton

JLB/M

May 14, 1925

President J. Leighton Stuart, D.D.
Peking University
Peking, China

My dear President Stuart:

You will hear from the New York office that Mr. James has matched Mr. Harkness' gift of $100,000 for the endowment of the University. He asked that arrangements be made, if possible, to have the American Board hold the fund, this without any suggestion from me. You know, I believe, that he has established a large educational fund with the American Board. This gift to the University will be no part of that fund, but will be held, if arrangements can be satisfactorily completed, by the American Board for the exclusive use of the University just as though it were held by the Trustees in New York and will be used by the University just as long as the University can use it. It will not be a part in any way of the American Board's contribution to the University, but will be wholly and absolutely independent of the American Board's gift. It will be in no way an aid to the American Board in its support of the University. I want to make that perfectly plain so that no one will think that in soliciting this money for the University I was trying to help out the American Board. As I have already said, it was on his initiative wholly that the request was made to have the American Board hold the fund.

Your second letter, a copy of which you gave Mr. Warner, has just come to hand. I have had no chance to talk it over with Mr. Warner. I had only a word with him after the meeting of the Prudential Committee last week Tuesday. He said at that time that he did not understand the entire bearing of the point discussed. I would regret indeed the giving by the Hall Trustees of a large fund as endowment to Peking University but with the income completely tied up to a graduate school of Chinese studies requiring additional expenditures on the part of the University equal to the amount of the income of the endowment. I think with

you that emphasis on the graduate school of Chinese studies stressing archaeology, art, etc., might be of real value to the University, but I should hope that a new department of that character would not absorb all of the income of what the Hall Trustees may give or intend to give to the University. I feel sure you would agree with me in this.

I believe the Harkness gift of $100,000 was for the Theological Department. The James gift is undesignated, but it is to be a perpetual endowment for the purposes of the University. It is not Mr. James' habit to tie up his gifts to specific things.

I am sure you can rely upon our cooperation as best we may. I expect to see Dr. Nichols just as soon as I can learn whether he is in New York. Mr. Lewis was to look up the matter and let me know. If I find that he is in New York, I will ask for an appointment with him at an early date. He told me at our last interview that he was deeply interested in the University and expected to do something for it. While we need money for buildings very much, yet you know my own feeling, which amounts almost to a conviction, that it is the duty of an institution of this character to put into the endowment everything that is given which can be made a part of the endowment since more people are ready to give for buildings than they are for endowment, and added buildings mean necessarily added expenditures and we must keep endowment somewhat in pace with expansion.

With all warm regards to Mrs. Stuart and yourself, I remain,

Faithfully yours,

James L. Barton

JLB/M

JUL 16 1925

北京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

OFFICE OF THE PRESIDENT

18 June 1925

Dr. J. L. Barton
Congregational House
14 Beacon Street
Boston, Mass.

Dear Dr. Barton:

Your letter of May 14 has just come to hand. The news of the gift from Mr. James has already been received and I had understood that it had been secured through you, but I am very much interested in hearing from you directly on the matter and having further details regarding this very gratifying addition to our resources. It is the result of a great earnest effort on your part and I not only share the pleasure which I know you have in this outcome, but want to express my personal gratitude for this evidence of your interest in the University. I absolutely agree with you that we ought to secure endowment whenever possible as the greatest need of the University, this is to me the one outstanding problem in our material development. The fact that Mr. James preferred to have this fund handled through the American Board is entirely satisfactory to me and in fact I am rather glad to have this further association between the A. B. C. F. L. and the University

You will probably have heard of the developments in connection with the Hall Estate and Harvard University and of the cablegram calling me back in this connection before September 10. I am planning to reach Vancouver August 10 and have a little visit on the Main Coast with some friends where my son is staying for the summer. Before seeing those interested in this matter I shall of course count on you to help in some of the delicate adjustments involved in this proposal and shall let you know after arrival of my plans.

It is most encouraging that Dr. Nichols is becoming more interested in the University, I hope we can find some expression of this interest which will meet one of our most immediate needs.

Sincerely yours,

J. Leighton Stuart

Rec'd OCT 6 1925

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PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
FRANKLIN H. WARNER, PRESIDENT
WILLIAM P. SCHELL, VICE-PRESIDENT
E. M. McBRIER, TREASURER
MRS. J. M. AVANN
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W. R. WHEELER
MRS. O. R. WILLIAMSON

ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

September 26, 1925.

My dear Dr. Barton:

You are watching the recent events in China and wondering what will be the outcome. I admit at once that the situation is very serious and even dangerous. The oldest and largest nation in the world is in the midst of the most violent ferment which has ever stirred her. China's condition is due to the real awakening of a national self-consciousness. But this healthful nationalism has been made suspicious and resentful by an attitude of racial superiority - more or less unintentional - on the part of Western residents in China, together with the delay of the Western governments to revise treaties which give special privileges to foreigners living there. This smoldering feeling was greatly aggravated by the Shanghai shooting and by the failure of the governments concerned to make any amends for the occurrence.

The Chinese mood is not anti-foreign. There is a particular feeling against the British because a British officer ordered the Shanghai shooting. There is also a genuine antagonism to the perfectly horrible working conditions in the cotton mills operated in the foreign concessions and therefore not under Chinese control, and there is a further antagonism which rises against those who condone these facts. I should say, however, that the resentment is selective rather than inclusive.

The Chinese mood is not anti-Christian. We at Peking have sympathized with the patriotic feelings and national desires of the student movement in China. It was this mutual confidence and understanding which enabled us to pass through the recent testing experience - not only free from internal outbreaks and racial feeling - but it also enabled us to be an active influence of moderation and good will, both in the City of Peking and the country at large. More than this, the very intensity of the passions and prejudices aroused, gave us a superb opportunity to reveal the practical values of Christian faith. We have had abundant evidence of how greatly our own Christian attitude has been appreciated by the Chinese and how clearly they recognized it as a sincere effort to apply the principles and live in the spirit of Jesus.

The treatment we have received during the recent months is a gurarantee that so long as we maintain our present policy our material interests will have ample Chinese protection, and the impression this policy has made upon the Chinese public convinces us of the religious effectiveness of our work. It is a stirring adventure of faith in which the success of the University will contribute not a little toward the acceptance of Christianity by the thinking people of China and toward that international good will which is the only sure protection against war in the Far East. To this task, we of the faculty dedicate ourselves and bespeak the enlarged association of our friends in America.

Sincerely Yours,

J. Leighton Stuart

March 1, 1926

President J. Leighton Stuart, D.D.
Peking University
Peking, China

My dear President Stuart:

I want to thank you for your most comprehensive statement sent in a confidential way to the Peking University Trustees, which was duplicated in New York and sent, I believe, to all the members of the Board. And I want to express through you my high appreciation of what Dean Timothy Lew is doing in clearing the atmosphere with his reports on the educational situation. His report No. 2 accompanying your comprehensive statement was distributed at the same time from New York. We do not understand that report No. 2 is confidential. We can make any use of that we please. I have had copies made of it and put into the hands of the members of the Cabinet and some of the Prudential Committee.

I am writing now especially to express the satisfaction I found in reading your leading article in "The New Mandarin" on the subject of "Western students of Chinese culture. I read it with rising interest and finished it with a sense of profound appreciation that you should have prepared such an article giving so fair an interpretation of relationships. This undoubtedly will help shape the policies of Mission Boards in their appointments to China.

My daughter, as you know, was for a time in the Peking Language School. She expressed herself once or twice as being deeply impressed with the incompetence of a considerable proportion of the students in that school, their lack of previous preparation, their lack of spiritual and intellectual grasp of the needs of China. Writing to me she wrote much more freely than she would to any one else. I feel that the school cannot be held responsible for this condition of things. It is the Boards at home that must meet the situation by making a more careful selection of those whom they appoint. Your article puts your finger upon that weakness. I was prepared for this by my daughter's letters written when she was in the school. I am more than pleased that the need of a more careful selection of candidates has been set forth so cogently and authoritatively as you have done it in this article.

We are following the situation in China just as closely as possible, but feel that decisions must be made there. The question was raised in our Prudential Committee last week as to the wisdom or the unwisdom of registering American schools in China. Our Committee decided to leave the question entirely to our representatives in China, confident that whatever action they took would be the right action, based on an intimate knowledge of the situation.

Just this word today.

With all warm greetings to yourself and Mrs. Stuart and every good wish for the work,

Very faithfully yours,

James L. Barton

JLB/M

T 11 1926 Rec'd

297

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

For Dr. Strong

7 September 1926

Dr. J. L. Barton
Congregational House
14 Beacon Street
Boston, Mass.
U. S. A.

Dear Dr. Barton:

I have your letter of August 7 inquiring as to our desire to keep Messrs. Bartlett and Tewksbury permanently on our staff. There seems every reason to desire that Mr. Bartlett should stay with us. He has been doing admirable work in teeaching advanced English literature. Both he and his wife show a fine spirit, they both desire to count in exercising Christian influence as well as in the performance of his duties as a teacher. We should be very happy to have the American Board take them over as regular members of your quota.

Regarding Donald Tewksbury I can scarcely overstate his value to us. His knowledge of the Chinese language and his easy friendly association with students as well as all other Chinese is no slight asset. In addition to this he has acted as Registrar for the past two years and has so reformed the whole mechanism of records, registration, enrollment, entrance examinations, affiliated secondary schools, transfers from other colleges, bulletins, announcements of courses of study, etc., that we are now as thoroughly standardized as perhaps any institution in China. He has put an intelligent interest and technical skill into all of this, while at the same time proving fertile in suggestions on broader issues of policy. He is also one of the most lovable and generally liked teachers among the other members of the faculty and with his wife contributes no little to the social enjoyment. He is keeping up his heritage in the matter of genuine missionary spirit. Personally I am extremely fond of him and much hope that after not too long a stay in America his wife and he will decide to return permanently to China. I might add that they have been kind enough to come and live with me for the present session, she acting as homemaker in a situation where otherwise I would have felt quite desolate.

Very sincerely yours,

J. Leighton Stuart

JLS:L

January 14, 1927

President J. Leighton Stuart, D.D.
Peking University
Peking, China

My dear President Stuart:

Recently a letter came from Professor Robert M. Bartlett, stating that the sickness and financial embarrassment in which his father was placed seemed to make it imperative that he come home soon to look after his father's interests. He stated in his letter that he had conferred with you on the subject and that you concurred in the feeling that his obligation to his father would make it necessary for him to withdraw this year. Mr. Bartlett in his letter reported that he had applied to the Guggenheim Foundation for a fellowship or scholarship to enable him to study for the year and in the meantime to publish the book that he has been preparing. I had an inquiry from the Guggenheims, to which I replied, speaking highly of Mr. Bartlett and his work.

I must confess that I keenly regret the necessity which seems to draw Mr. Bartlett away from the University at this time, as I received the impression from a letter that you wrote not long since in response to an inquiry of mine that Mr. Bartlett was rendering a very valuable service. I would say that I have taken steps to inquire through the Presbyterian Board of Ministerial Relief if there is no way by which special help can be secured for Mr. Bartlett's father.

With reference to any action here, I would say that it seems to us here that it is a question to be settled entirely by the University. The American Board's obligation to the University for Mr. Bartlett was an annual gift of $1142 to be paid to the Trustees of the University which covers the American Board's obligation for Mr. Bartlett, including his travel to the field and back. The University can depend upon this payment being made regularly to the Trustees in New York so long as Mr. Bartlett renders a service in Peking.

I want to add that we often think of you these days, days which must be full of trial and anxiety. We rejoice with you, however, in your ability to open work on the new campus. I sincerely hope and pray that nothing will interfere with the continuous, constructive progress of the University.

Most faithfully yours,

James L. Barton

JLB/M

RECEIVED
FOREIGN DEPARTMENT
MAY 31 1927

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT
TELEGRAPH ADDRESS
"YENTA"

299

March 10, 1927

President J. Leighton Stuart, D.D.
Peking University
Peking, China

My dear Dr. Stuart:

I can imagine that these are very busy and, I trust, very happy days with you. I have just received today your favor of February 12, suggesting that Dr. and Mrs. S. T. Wilson of your faculty be presented to the Congregational Church of Omaha, Nebraska, for adoption as their missionaries. This seems to me a very satisfactory suggestion, and I am passing your letter at once to that Department of the American Board which deals entirely with the placing of missionaries for support with individual churches, with a word of endorsement and hope that this plan will succeed.

I was sorry to know that you are going to lose Mr. Tewksbury this year, and had already learned that Mr. Bartlett was about to withdraw, having had considerable correspondence with him. We will wait here for your suggestions and guidance with reference to future plans for filling their places.

Trusting that you are well and not over-burdened, I remain,

Very faithfully yours,

James L. Barton

P.S. Dr. Timothy Lew was here with us day before yesterday. He met the Prudential Committee and the officers of the Board and made a very comprehensive statement regarding the situation in China. I feel sure that his presence inspired in the members of our staff and Committee a sense of confidence in the situation and in its outcome.

J.L.B.

JLB/M

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Peking University
Peking, China

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J.L.B.

JLB\M

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RECEIVED
FOREIGN DEPARTMENT
MAY 31 1927

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

Ans. July 6

May 6, 1927.

Doctor J. L. Barton,
14 Beacon Street,
Boston, Massachusetts.

Dear Doctor Barton:

I venture to enclose a copy of a letter which explains itself. I am sending it to you because of the confidence I have come to feel in your judgment and your capacity for aggressive action when necessary. Also because you are one of the three appointees from our Board of Trustees on the proposed board for directing the affairs of the Harvard-Orient Institute of Chinese Studies.

This is the more necessary because I hear indirectly that Doctor North has resigned from his position with us, which would mean that from now on we lack his intimate knowledge of the negotiations in this important matter.

I am quite conscious of the various reasons why I should stay in China; but on the other hand the very advantages that Yenching has in being able to carry on undisturbed thus far by Nationalist agitations increases the need of adequate financial support with which to do so.

With best wishes for your own health, and with affectionate regards,

Very sincerely yours,

J. Leighton Stuart

JLS:B
Enc.

May 6, 1927.

Doctor Eric M. North,
Yenching University,
New York City.

Dear Doctor North:

This is to report to you that certain members of our faculty, particularly one or two who are in administrative positions, have been urging upon me the advisability of my making a brief trip to America during the summer months. The considerations they advance may be grouped under three heads:

1. The Hall Estate Endowments:

It is extremely trying to us here as it must be in like manner to the Trustees to have this important source of support still in suspense. In so far as this is due to internal affairs or the procedure necessary for the transfer of the capital, it is of course obvious that the Trustees and others in America can deal with the situation as well as I. On the other hand it is feared that recent developments in China and the transfer to Chinese control by Lingnan University (Canton Christian College) may be having a disturbing effect upon the Trustees of this estate, and that a personal conference with them as to the significance of recent happenings in this country for such enterprises as ours might carry sufficient weight to justify the effort. This is accentuated by the realization that if these two endowments should be lost or even if they cannot be assured for next session, we would eventually be forced to close down the institution. We cannot hope to continue on anything approximating the scale now projected otherwise.

2. The Harvard-Orient Institute:

It is only a special application of the previous paragraph to comment on this feature. However the whole political situation in China has so completely changed since the conferences of September 1925, and the proposals then made by me regarding the training of foreigners in the Language School have been so affected by the experiences of the past year with that institution and its decision to close entirely during the whole coming session, that it is important to have the different groups inter-

ested in this whole project understand one another as to future policy. More specifically we are facing right now the question of whether to renew contracts with teachers secured under this fund, and to add others who are extremely desirable and have been kept waiting for sometime hoping for some definite information. This explains the cable being sent today.

Mr. Pettus is planning to go to America in June, and will doubtless do his utmost to secure as large a grant as possible for his institution. We do not desire to compete with or in any way work against the interests of the Language School, yet the experience of the past few months has convinced all concerned that any attempt to work together as originally planned is impracticable unless that institution is radically reorganized. Even then my personal conviction now is that provision for the small number of really advanced students from the West can perhaps be better arranged under the University directly than by any form of cooperation with other organizations. Our thought is that Doctor Porter be made director for such students and utilize Chinese and foreign members of our staff, according to the special requirements of each individual student. We would also be free to call upon teachers or schools in the city for such help as would be appropriate. The research and publication that would be of interest to our Western constituency could also be done by Doctor Porter and other members of our faculty in direct association with Harvard University. It might be advisable if this course is adopted to act upon a previous suggestion of mine and make a limited grant to the Language School in recognition of its help in preparing students for the more advanced work which would be done directly under our own control.

3. Additional Endowment:

I have written in previous letters of the harassing strain in trying to carry on our University as it has been developed with a not very large but extremely troublesome excess over our present income of expenditures on the most economical basis that is consistent with efficiency. As I have indicated before to you, I venture to hope that the Hall Estate Trustees, having done so much for us, might be willing to give additional endowment sufficient to enable us to carry on the work as now projected.

4. The New York Office:

The death of Lewis and your own resignation, if the statements in letters from others are correct, would indicate that some plans must be made for both the administrative and promotional work of the office. I do not feel as others here do about the contribution I can make in this matter, and I am sure that our Trustees have this under active consideration. If, however, I could be of any help in planning for this, espec-

ially in the light of relationships with other Christian Colleges as affected by recent developments in China, I am ready to do whatever possible.

5. Reorganization in China:

I have been writing at length of changes being more or less forced upon us by the tendencies in Chinese Nationalism. It might save much confusion and delay if I could present the problem as I see it to the Trustees in person, and secure action that would be authoritative before the opening of the next session. I cannot over emphasize the importance of our meeting this situation in a sympathetic and alert anticipation of demands that may be embarrassing or even destructive unless we are prepared in regard to our own policy. It might be simpler for me alone to make the trip to America than to expect a commission of the Trustees to come out next autumn because of the time and money saved, and because the whole body of Trustees could deal directly with a representative from China.

In regard to a possible objection that it would seem unwise for me to be leaving China at this particular time, I would say that the present indications are that there will be no very marked change in the political situation as affecting Peking for the next few months, and that even though this happened, others can carry out locally the policies as already rather generally agreed upon among us, while I would be aiding in the solution by the decisions reached in New York.

The above is an attempt to state the arguments as they have been urged upon me by some of those to whom I feel closest in discussing administrative problems. I feel their force and am ready to make the trip if the Trustees call for me. There are, of course, the obvious objections to attempting to meet with any group of people during the summer months. If I should attempt this, it might be well to go very soon after a cabled reply to this letter, or else so to plan things as to be in America about the first of September. I shall assume that if called, it will be because the Trustees have reasonable assurance that I can without much delay have conferences with the Hall Estate men and with a sufficient number of the Trustees to decide the important matters involved in reorganization. ~~From the standpoint of local interest~~, It would be both safer from the political standpoint and with less loss of administrative interests if I could make the trip during the summer months and be back in China either at the time of opening next autumn or shortly after.

With this statement of the case, I shall leave the decision, as hitherto, to the Trustees and really have no definite personal opinion to urge. I had been thinking, however, of the advisability of my making a trip next autumn or winter for the first three points urged above.

JLS:B

Very sincerely yours,

July 6, 1927

President J. Leighton Stuart
Yenching University
Peking, China

My dear President Stuart:

Until a copy of your cablegram reached me this morning from New York I was not sure but you were on the way home; hence my delay in answering your letter of May 6 in which you enclosed a letter to Dr. North of equal date covering several very important topics in connection with the University.

I am sure I do not need to write you on the subjects covered in your letter to Dr. North, but I do want to say that Dr. North is one of the best and most effective friends the University has in this country. He is a man of great force, and we are exceedingly sorry to lose him from the secretaryship of the University owing to his call to the Bible Society. I have been hoping he would be able to retain it and am not yet quite sure whether we shall lose him. He will certainly remain on the Board, and he has the best hold on the Harvard group. I often go over with him when we meet the professors of Harvard, and so far as I know the relations are very satisfactory and cordial.

I have been more troubled about the Language School and its Principal who is now on his way home, if he has not already arrived, for the purpose of raising money to pay off the indebtedness on the School. From all I learn on various sides he is an impossible man to cooperate with. I am writing very frankly. I would appreciate very much a frank letter from you because there is no doubt he will appeal to our Board for an added appropriation, and I fear if the various Boards make appropriations to cover the indebtedness of the School, it will tend to fix him as the Principal of the School for the future.

I will not try at all to discuss the China situation as it appears here. I do not have the correspondence with China. But we cannot but believe that China is experiencing birth pains and that out of it will come a new China in almost

every sense of the word. That seems to be the general feeling of missionary organizations and of American citizens who understand the situation. There is, of course, the undercurrent of the opposite view, that the Western nations should rally their forces and compel China to conform to their will, not realizing for a moment what that would mean to China and to the world.

I am hoping that in the autumn when we can get the Board of Trustees together that you will come to America for rather prolonged contacts. We need it. We need to get the inspiration that you always bring, and especially your interpretation of the situation. Dr. Speer came back from China, as I understand, very conservative, having serious doubts whether the Chinese are ready to take the burden of the work.

With all warm regards, I remain,

Faithfully yours,

James L. Barton

JLB/M

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L.

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

August 12, 1927.

RECEIVED
FOREIGN DEPARTMENT
SEP 6 1927
Ans.

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

Dear Dr. Barton:

I have your letter of July 6. You will already be in consultation with the other Trustees regarding the financial problem we are facing in connection with the Hall Estate and the advisability of my returning to America this autumn. I shall not, therefore, comment now on those paragraphs in your letter but shall attempt to comply with your request regarding Mr. Pettus of the Language School. I should like what I say to be treated as entirely confidential. I have known Mr. Pettus since the time when we were young men, he a secretary of the Student Volunteer Movement and I traveling for my Mission Board, that of the Presbyterian Church South. Earlier than that we are from the same town in Alabama and the families have known one another for many years. I have also been in frequent touch with him in China and have always thought of him as a much admired personal friend. I have often taken part in student conferences and spoken at the Language School, etc., at his request. It happens, however, that despite these various associations I had never had any business relation with him until the proposal for this Institute of Chinese Studies began to take shape. It will not be necessary to review the successive developments of this enterprise but I shall summarize my experience by saying very reluctantly that this has led me to feel that he is an impossible man to cooperate with. When he is in complete charge of an undertaking and deals with others either as invited guests to perform certain tasks arranged by him, or as employees entirely subject to his direction, he has rare executive gifts but in anything involving joint sharing of responsibility and cooperative planning

he lacks the habits and the characteristics that are essential to success. I would not under any consideration renew the original idea of having the Language School in any way related to the proposed Harvard-Peking Institute of Chinese Studies. It is only fair to say in this connection that there are other reasons apart from his personality for my conviction, but even if there were not, this factor alone would be decisive. I might also add that it has been only my loyalty to him and my efforts to stand between him and my colleagues in the University that prevented an earlier breach. It was the issues raised by this new feature in the Language School that awakened the local Board of Directors of that School to a realization of internal conditions which has led them to some rather drastic reorganizations. He was compelled against his own preferences and habits to accept these changes and has a strange quality of being able to adjust himself after the issue is over in a way that is to his credit. However, on the broader question of whether his record thus far unfits him for the principalship of such a School with present tendencies in China, my own opinion would now be in the affirmative. The most serious aspect of his management of the School and of his personal characteristics to my mind is his treatment of Chinese and his general attitude to them. At a time when they are very resentful of what they have come to describe as "Western Imperialism" he unfortunately but perhaps unconsciously embodies the autocratic manner which they have in mind. As I understand it is the financial success that he has had and the problems that would be created if he dropped out which largely influenced the Board of Directors in retaining him. It should also be recognized that the Language School has been built up entirely by his efforts and that he has achieved a very fine, well equipped and well conducted school with excellent technical educational methods and efficient business management. It would not be easy to find anyone with his qualifications. This letter may not be satisfactory in giving a clear judgment but it at least reflects my state of mind at present.

With cordial regards,

Very sincerely yours,

(Signed) J. Leighton Stuart

YENCHING UNIVERSITY

(Incorporated 1889 as PEKING UNIVERSITY)

PEKING, CHINA

OFFICERS, BOARD OF TRUSTEES
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OLIN D. WANNAMAKER, ASSISTANT TO THE PRESIDENT

OFFICERS OF THE UNIVERSITY
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WU LEI-CHUAN, VICE-PRESIDENT

AMERICAN OFFICE
150 FIFTH AVENUE, NEW YORK

RECEIVED
FOREIGN DEPARTMENT
DEC 7 1927
Ans.

December 5, 1927

Dr. James L. Barton
14 Beacon Street
Boston, Mass.

My dear Dr. Barton:

Your strong statement with reference to Yenching University is most gratifying. It will help us in the effort to secure certain funds imperatively needed to take advantage adequately of the present situation in the University.

Gratefully yours,

Olin D. Wannamaker
Assistant to the President

ODW:BB

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YENCHING UNIVERSITY

(Incorporated 1889 as PEKING UNIVERSITY)

PEKING, CHINA

OFFICERS, BOARD OF TRUSTEES
...THER B. WILSON, HONORARY PRESIDENT
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AMERICAN OFFICE
150 FIFTH AVENUE, NEW YORK

RECEIVED
FOREIGN DEPARTMENT
DEC 16 1927
Ans. 17

December 15, 1927.

Dear Dr. Barton:

Mr. Evans, of our Board of Trustees, has reported to me a conference he had with you in which you indicated that there was a man in Boston whom you thought might be interested in our University. I am writing now to say that I expect to be in Boston in connection with "The Harvard-Yenching Institute" about January 3rd or 4th. If you feel that this matter can be followed up at that time, I shall be at your service. I am leaving tomorrow for a holiday trip South but my secretary, Miss Louise McCoy, can arrange with you any definite dates that it may be desirable to fix in advance.

I shall try to see Mr. and Mrs. Forbes, of Westboro, at the same time.

With the greetings of the season to you and yours,

Very affectionately,

J. Leighton Stuart

Rev. J. L. Barton, D. D.,
14 Beacon Street,
Boston, Mass.

JLS:O

December 17, 1927

President J. Leighton Stuart
150 Fifth Avenue
New York City

Dear President Stuart:

I cannot be in Boston on January 4 and I fear I will have to be in New York on the 3rd for the annual meeting of the Trustees of the Near East Relief. An important matter will come before the Committee and I must surely be present.

The person I had in mind and I hope you will be able to see when here is Mr. and Mrs. Forbes of Westfield who gave one of the wings of a dormitory. Dr. Eddy did all of the personal work with the Forbes. I wrote them a very comprehensive letter but Dr. Eddy did the rest. He would make the appointment for you and take you, first to thank them and to tell them what the dormitory meant.

I wrote them after receiving a very old communication from you on the economic value of the dormitory to the University so I feel sure they would be glad to see you.

I am delighted that you are to take a little bit of an outing. I felt anxious about you. You must not use yourself up on this trip.

Most faithfully yours,

James L. Barton.

YENCHING UNIVERSITY

(Incorporated 1889 as PEKING UNIVERSITY)

PEKING, CHINA

OFFICERS, BOARD OF TRUSTEES
LUTHER B. WILSON, HONORARY PRESIDENT
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J. LEIGHTON STUART, PRESIDENT
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WU LEI-CHUAN, VICE-PRESIDENT

AMERICAN OFFICE
150 FIFTH AVENUE, NEW YORK

RECEIVED
FOREIGN DEPARTMENT
DEC 20 1927
Ans.

December 19th, 1927

My dear Dr. Barton:

Dr. Stuart has already left for his holiday in the south and so I am taking the liberty of replying to your letter of the 17th.

It has been arranged that Dr. Stuart is to be in Boston on January 4th and so far as I know he will be in New York on the 3rd. If he feels it necessary to see you that day while you are here, perhaps you would be willing to let us get in touch with you through the Near East Relief and arrange an hour when you could meet with Dr. Stuart. We expect Dr. Stuart back in New York by the third but cannot say as to what hour until we hear from him.

Your letter will be brought to his attention immediately upon his return.

Very sincerely yours,

Louise McCoy

Office Secretary

Dr. James L. Barton
American Board of Commissioners for Foreign Missions
14 Beacon Street
Boston, Massachusetts

LM

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PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

AMERICAN OFFICE
150 FIFTH AVENUE
NEW YORK

TRUSTEES
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JOHN GRIER HIBBEN
MRS. H. H. JENKINS
WILLIAM V. KELLEY
KENNETH MACLENNAN
VAN SANTVOORD MERLE-SMITH
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ERIC M. NORTH, SECRETARY
AND ASST. TREAS.

OFFICERS
J. LEIGHTON STUART
PRESIDENT
HENRY W. LUCE
VICE-PRESIDENT
JAMES H. LEWIS
EXECUTIVE SECRETARY

RECEIVED
FOREIGN DEPARTMENT
NOV 23 1927
Ans.

November 22, 1927

Dear Dr. Barton:

I am to be in Boston with Eric North on Friday and Saturday of this week, spending Friday in conference with the Harvard group regarding the Institute of Chinese Studies. I hope that you can arrange to be with us for those discussions. This will also give an opportunity for the visit with you on other matters to which I have been looking forward.

With affectionate regards, I am

Very sincerely yours,

J. Leighton Stuart

Dr. J. L. Barton
American Board of Commissioners
for Foreign Missions
14 Beacon Street
Boston, Massachusetts

JLS:LM

November 23, 1927

Dr. J. Leighton Stuart
Bellevue Hotel
Beacon Street
Boston, Massachusetts

Dear Dr. Stuart:

Thank you for your note of the 22nd. We are delighted to know that you will be in Boston Friday and Saturday and we can see you. Mrs. Lucius O. Lee is very anxious to have a talk with you as well as Mr. Hummel and I. I should like to find out what sort of "forward move in China" you are discussing at this time today in New York. I regret that I was unable to attend the meeting which Dr. Warnshuis called.

Saturday morning will be the time convenient for all of us, I think. I have to leave town that day at twelve o'clock. Will you come over to the American Board Rooms, I might say at 9:30, but suppose we leave the exact time until I can telephone you Saturday morning. I shall know then about Mr. Hummel and Mrs. Lee.

Very sincerely yours,

Robert E. Chandler

REC/M

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YENCHING UNIVERSITY

(Incorporated 1889 as PEKING UNIVERSITY)

PEKING, CHINA

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AMERICAN OFFICE
150 FIFTH AVENUE, NEW YORK

RECEIVED
FOREIGN DEPARTMENT
DEC 27 1927

December 23, 1927.

No 27
Ans.

My dear Dr. Barton:

We feel that the task in which we are united is so closely bound up with the spirit of Christmas that we greet you with unusual earnestness and joy in this holy season. The coming of this day should renew and redouble the enthusiasm with which we endeavor to reach our common goal. We know you will agree that what we accomplish at Yenching University will determine in the coming decades the meaning of Christmas for many thousands of men, women, and children in China. We have reason to think of this with mingled feelings of joy and responsibility.

You will be glad to know that President Stuart is taking a much needed rest for a short time in the South. He needs all the stimulation that we can give him for the two months of strenuous effort he must make if we are to obtain the large amount of money we are now about to seek for the University. The encouragement to him would be very great if we might send him before New Year's Day a greeting from the joint Boards of the Men's and Women's Colleges, accompanied by the welcome news that every member of these Boards is to secure $1,000 as the beginning of our campaign. We who sign this letter to you thereby pledge ourselves individually for our share. Will you authorize us to write President Stuart that every one of you joins us in this pledge? And will you write early enough for us to communicate with him before the New Year?

Once more we greet you from our hearts and wish you a most joyous Christmas season.

Sincerely yours,

Franklin Warner
President of the Board of Trustees.

E M McBrier
Treasurer of the Board of Trustees.

(Mrs.) Corabel Tarr Boyd
Chairman of the Campaign Committee
of the Yenching College Committee.

E A Evans
Chairman of the Finance Committee
of the Board of Trustees.

Rev. J. L Barton, D. D.
14 Beacon Street,
Boston, Mass.

Dr Barton 311

PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

PEKING, CHINA

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150 FIFTH AVENUE, NEW YORK

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RECEIVED
FOREIGN DEPARTMENT
OCT 14 1927
Ans.

October 11, 1927

To the Friends of Peking University:

Although the daily press has been full of news items regarding war and unsettled conditions in China during the last six months, you will be glad to know that Peking (Yenching) University has been able to carry on its work unhindered. This is largely due to the fine relationships established between the faculty, the student body, and the government under the able leadership of President J. Leighton Stuart.

In a recent letter Mr. Sidney D. Gamble, a secretary of the Y.M.C.A. in Peking, and the author of a well-known volume on Peking, writes:

> "Yenching finished the year's work and graduated a fine class of 116 students, of which 29 were girls, and including 20 pre-medical students. Summer school is now in full swing with over one hundred pupils. There are many more applications for the fall term than can possibly be accepted. The University has a wonderful opportunity for service and influence and is doing splendid work. . . . . We feel confident that Yenching will be able to adjust to any new political situation and will have a growing influence in China."

We have more recently received the following cablegram direct from Peking, dated September 19, 1927:

"A GOOD OPENING, FULL ENROLMENT; THE OUTLOOK IS ENCOURAGING IN EVERY RESPECT."

One of the very reasons why China today is going through these birth pains is because of the new life engendered by such institutions as ours. China will find herself; how soon this comes to pass will depend in part upon how steadfastly the friends of China stand by at this particular time and support faithfully the institutions which make for peace, law and order, and a regenerated society.

You will be interested to know that President Stuart, at the request of the Trustees, is coming to the United States and is this week landing in Seattle. During his brief stay in this country he will be meeting groups of friends of the University in a number of larger cities to give them the latest news of the Chinese situation. He can be addressed in care of this office.

A new issue of Peking News will be published soon and will be forwarded to you. It will contain authentic information of present conditions in China and in Peking University.

We wish to send you this brief statement now to report that the University is going steadily forward in its service, that Dr. Stuart will be in this country during the coming months, and that we appreciate your interest in the University and count upon your continued sympathy and support.

Faithfully yours,

FRANKLIN H. WARNER,
President, Board of Trustees

ERIC M. NORTH,
Secretary, Board of Trustees

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PUBLISHING AND PURCHASING AGENT

November 13, 1926

Mr. Ernest Evans
Peking University
150 Fifth Avenue
New York City

My dear Mr. Evans:

Your letter of November 4 asking for an article for the Peking News from me of about five hundred words came just as I was starting for the West. I dictated the article before leaving, however, and now upon my return I find it written. It is not what I would like, but it is what I have. You will remember that the apostles said, "That which we have give we unto you." I think it is about the right length. I got the impression that the idea is that we are to press on in China. I did not mention Peking University. I can realize that your task as Promotional Secretary is one that will keep you pretty busy.

Dr. North will report our conference yesterday with the Harvard professors. Things are moving on finely. We are going to get some more money to send out to Dr. Stuart from the money now held here in Cambridge.

I am very glad to get a line on Dr. Lew. Under whose auspices is he now in America and how could he be secured for an address on an important occasion?

With all warm regards,

Sincerely yours,

James L. Barton

James L. Barton

P.S. As you requested, I am enclosing a list of the Prudential Committee of the American Board whose names ought to be on the Peking News list. The American Board Mission in China is a large one and the Board is deeply interested in Peking University. I have included also the President and the Vice Presidents of the Board.

J.L.B.

JLB/M
Enclosures

18 1926 Rec'd

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PEKING UNIVERSITY

(CHINESE NAME—YENCHING UNIVERSITY)

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/18

November 17, 1926.

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

Your kind letter of the 13th instant received, enclosing article as requested. I think this article will answer admirably and would request the privilege of inserting the words "Peking University" in the sentence reading: "China needs and craves our help in building up and sustaining great institutions (such as Peking University) for training her eager youth."

Dr. North is in Chicago, attending a meeting of the Women's College, so I have not seen him since his conference with you. I am very glad to know, though, that things look so hopeful.

Dr. Lew is now on his way to New York and he will be under the direct supervision of the Promotional Committee of Peking University and, after a period of rest, will be available for addresses to important groups. Should you have any in mind, if you will advise us as to the earlies possible moment, we will be glad to take the matter under advisement. We are eager to have him speak on as many occasions as possible during his stay in America.

The list of the Prudential Committee will be added to our files for news items regarding the progress of Peking University.

Thanking you very much for your cooperation, I am,

Yours sincerely,

E. A. Evans.

EAE:FP

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EXECUTIVE SECRETARY

November 12, 1926.

November 18, 1926

Mr. Ernest A. Evans
Peking University
150 Fifth Avenue
New York City

My dear Mr. Evans:

Thanks for yours of the 17th instant just received. By all means add Peking University to the article, as suggested. I am glad it seems to fill the bill.

I am also grateful for the information about Dr. Lew. You can safely put him into the largest church or before the largest and most cultured congregation in the United States and know that he will strike twelve. He is a truly great man.

Very faithfully yours,

James L. Barton

JLB/M

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315

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November 12, 1926.

Dr. James L. Barton,
14 Beacon Street, Boston,
Massachusetts.

My dear Dr. Barton:

I am assuming that you will get into our hands at the earliest possible moment, the article which I asked you to write for the "Peking News". In mailing this article to us, I would like very much to have your picture to use with the heading.

I find that the new duties of Campaign Director entail quite a bit of work, but we are hoping to put over a campaign for funds that will be fruitful.

Dr. Lew has arrived in Seattle and will be in New York the latter part of next week. We hope to use his services to advantage.

If the American Board has a form which it sends out to its constituency regarding legacies and conditional gifts, I would very much like to have a copy, as we are considering this method of giving in our campaign.

Sincerely yours,

E. A. Evans

EAE:FP

NOV 30 1926 RECD

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PEKING, CHINA

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November 27, 1926 .

RECEIVED
FOREIGN DEPARTMENT
JAN 8 - 1927

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

Dear Dr. Barton:

I am returning herewith the first and second sheets of your article - "China: a Challenge." Through some unforseen accident the third sheet to this article has been lost. We have searched everywhere for it and are unable to find it. I wonder if your secretary made a copy and could furnish us with it by return mail?

It is unpardonable that this should have happened, but such is the case.

Very sincerely yours,

Ernest A. Evans.

EAE:FP

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January 7, 1927.

RECEIVED
FOREIGN DEPARTMENT
JAN 8 - 1927
Ans.

Dr. James L. Barton,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton:

Your letter addressed to Dr. North referring to Dr. Edward Lincoln Smith's desire to go to China next fall, has been referred to me for attention. Our arrangements for going to the Dedication have not been made, although they are under serious consideration.. We should be most happy to have Dr. Smith make one of our party and hope it is possible for him to go.

Sincerely yours,

Ernest A. Evans.
per. F.P.

EAE:FP